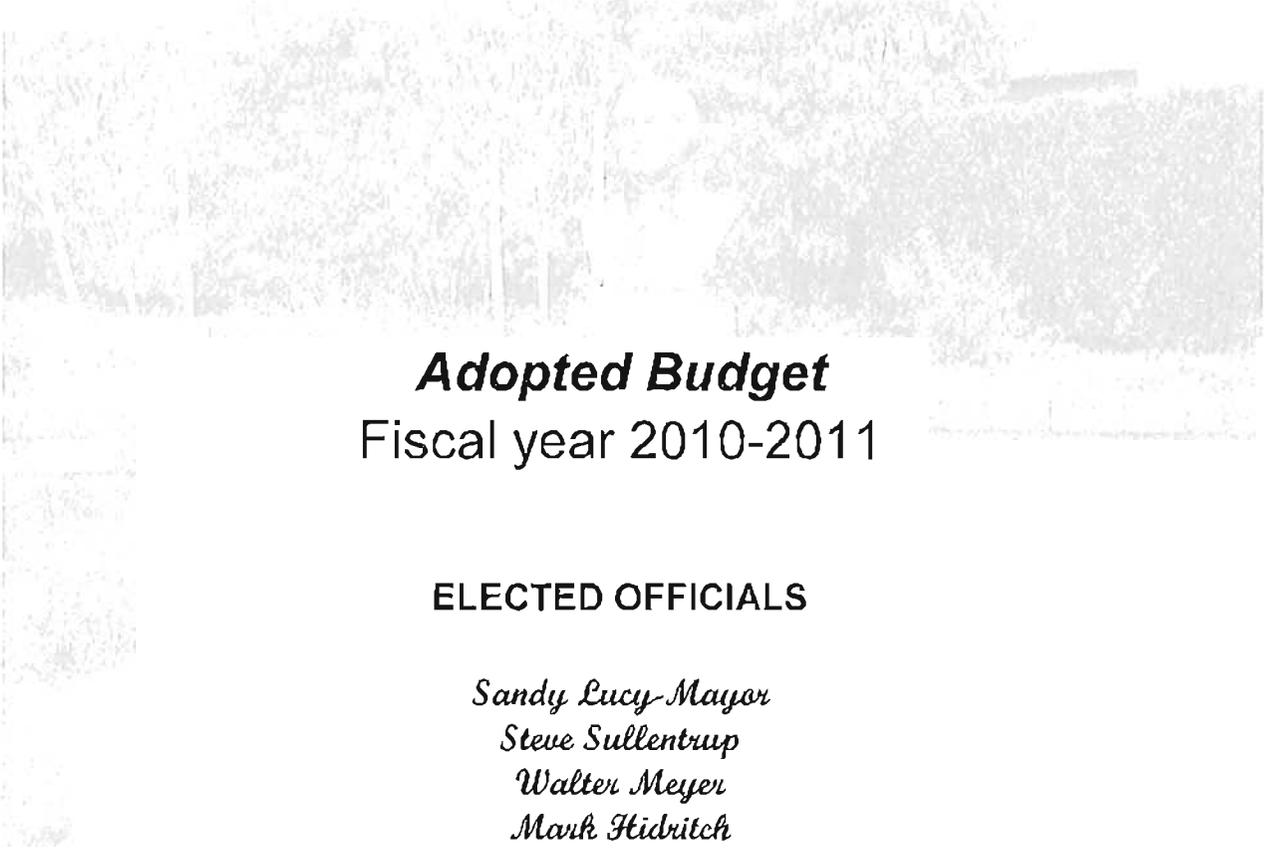


City of Washington, Missouri



*2011
Budget*

City of Washington Missouri



Adopted Budget Fiscal year 2010-2011

ELECTED OFFICIALS

Sandy Lucy-Mayer
Steve Sullentrup
Walter Meyer
Mark Hidritch
John Rhodes
Connie Groff
Tim Brinker
Tim Buddemeyer
Carolyn Will

Prepared by the Finance Department
Janet M. Braun, Finance Manager
Mary J. Sprung, CPA, Assistant Finance Manager

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BUDGET MESSAGE

September 20, 2010

Honorable Mayor and City Council
City of Washington, Missouri

In accordance with our City codes, here presented is the City of Washington proposed budget for fiscal year 2010-2011. This document serves as a policy document, financial plan, operations guide and communications device. This document helps to determine the level of services we will provide to our residents, businesses, and visitors.

BUDGET PROCESS

In May, each department head prepares a departmental budget to address its responsibilities, goals and those goals set by the Council. This list may be summarized into the following categories:

- ✓ Public Safety
- ✓ Storm Water Management
- ✓ Sewer Maintenance (Inflow & Infiltration Reduction)
- ✓ Pavement Maintenance

The Budget Team, consisting of the City Administrator, Assistant City Administrator, Finance Manager and Assistant Finance Manager, review each department's budget plan in an effort to balance financial constraints and service delivery mandates. The goal was to fund these priorities and maintain the high level of services offered by the City. The current economic downturn continues to challenge our staff to rethink methods of service delivery and general operations.

Our City is suffering from the downturn in economic growth in the marketplace just as most municipalities in the country. The strains of the economy have affected our major revenue categories such as Sales Tax, Franchise Tax, Intergovernmental Shared Revenues, Licenses, Permits and Fees.

In the end, through the efforts of staff, city council members and the mayor, the Fiscal Year 2011 General Fund expenditures are expected to increase less than 2.5% over the previous year's budget.



405 JEFFERSON STREET
WASHINGTON, MO 63090

Opportunities for Citizen Input

During July, August and September, the Team held multiple budget workshops in conjunction with the Administrative and Operations Committees' meetings, at which time interested persons came forward to express their ideas and concerns. We adjusted operational and capital improvement plans based on the input from these workshops.

The budget workshops are open meetings and welcome citizen input. These workshops are televised on the local cable channel as public information.

A public hearing on the proposed budget is held prior to City Council adoption. The Council adopts the budget by majority vote after the public hearing which is usually the second City Council Meeting in September or at a meeting prior to October 1.

ECONOMIC CONDITION AND OUTLOOK

The City of Washington, Missouri is located on the northern edge of Franklin County, along the banks of the Missouri River. The City is 55 miles west of St. Louis. Two Missouri State Highways lead to the City, Highway 100 and Highway 47. The Washington Municipal Airport is located in Warren County, approximately two and a half miles north of Washington on Missouri State Highway 47. Washington is a city of the third class duly organized under Missouri State laws, with a Council/Administrator form of government. The 2000 Census figures for the City were 13,243.

Washington serves a shopping population of over 120,000. It is the largest shopping center between St. Louis and Jefferson City.

Following are highlights of the past fiscal year and for the proposed Fiscal Year 2010-2011 budget:

Recap of Fiscal Year 2009-2010

Projects completed during Fiscal Year 2009-2010 are as follows:

- Two new pumper fire trucks
- Two new snowplow trucks
- Three new police vehicles
- Westlink Bridge reconstruction
- 2010 Nova Chip Program
- Elm Street resurfacing
- Water and sewer line system improvements
- Library Expansion Design

In the last half of Fiscal Year 2008-2009, the City enacted measures to minimize the revenue shortfall due to economic conditions. Some of these measures were:

- Implementing a staffing level freeze (except when replacement was deemed necessary)
- reduction of non-emergency overtime
- a capital replacement freeze (except for purchases for safety of citizens and employees)

This approach continued with the 2009-2010 and 2010-2011 budgets.

During the current fiscal year, staff prepared for the 2010-2011 budget by reviewing current property insurance costs and requesting proposals. As a result, the city realized a savings of approximately \$140,000 in FY2011.

In addition, staff developed a 5-year Long Range Capital Budget Plan. FY2011 is the first year of its adoption. This document will be updated each year and the proposed year adopted as part of the annual budget process.

Administration presented the citizens with a proposal to renew the ½ % Capital Improvement Sales Tax and provided a long-range plan for improvements with these revenues. The citizens voted to extend the tax in April 2010 for a period of 8 years. The allocation of General Fund services to enterprise funds was reviewed and updated based on actual services.

Fiscal Year 2010-2011 Outlook

The allocation of FY2011 Budget expenditures are as follows:

| <u>Category</u> | <u>Percent of</u> | | | |
|---------------------------------|---------------------|-------------------------|-------------------------|---------------------|
| | <u>Total Budget</u> | <u>Budget 2010-2011</u> | <u>Budget 2009-2010</u> | <u>Actual 2009</u> |
| Personal Services | 24.73% | \$ 7,764,300 | \$ 7,645,430 | \$ 7,765,293 |
| Professional and Other Services | 14.59% | 4,579,945 | 4,374,515 | 4,130,902 |
| Operating Expenses | 5.81% | 1,826,820 | 1,779,475 | 1,459,812 |
| Sub-Total | 45.13% | 14,171,065 | 13,799,420 | 13,356,007 |
| Capital | 34.50% | 10,832,885 | 5,643,520 | 7,634,859 |
| Debt Service | 20.37% | 6,394,575 | 3,236,715 | 9,830,748 |
| Total Expenditures | 100.00% | \$31,398,525 | \$22,679,655 | \$30,821,614 |

Revenues projected for FY2011 Budget are as follows:

| <u>Category</u> | <u>Percent of</u> | | | |
|-------------------------|---------------------|-------------------------|-------------------------|---------------------|
| | <u>Total Budget</u> | <u>Budget 2010-2011</u> | <u>Budget 2009-2010</u> | <u>Actual 2009</u> |
| Taxes | 49.51% | \$13,032,160 | \$12,182,070 | \$12,288,019 |
| Intergovernmental | 2.97% | 782,380 | 1,802,255 | 2,436,948 |
| Licenses & Permits | .57% | 148,700 | 171,000 | 257,292 |
| Charges for Services | 28.17% | 7,413,625 | 7,112,235 | 6,556,835 |
| Fines & Forfeitures | 1.33% | 351,000 | 342,700 | 371,142 |
| Misc. Revenues | 5.32% | 1,400,200 | 941,570 | 727,425 |
| Lease/Rent-Agency Funds | 12.13% | 3,192,150 | 0 | 3,932,533 |
| Total Revenues | 100.00% | \$26,320,215 | \$22,551,830 | \$26,570,194 |

*For 2009-2010, council did not formally adopt Agency Fund revenues

SHORT-TERM INITIATIVES AND PRIORITIES

The staff and City Council reviewed each revenue stream and program for means to maintain the quality of service delivery while maintaining the required fund reserve levels. Initiatives considered included:

- Economic growth as a result of payment in lieu of taxes (PILOT) to attract industries and increase employment within the City.
- Economic conditions showed some signs of stabilization, although FY2010 sales tax revenue did not meet projected levels. Sales tax revenue was budgeted with a slight increase over 2010 estimated figures.
- Property taxes experienced a 2.7% CPI Index factor, which resulted in a slight increase in these expected revenues as compared to the 2010 CPI Index which was < 1%.
- Salaries continued to be frozen at current levels, until the sales tax revenues improve to FY2007 levels.
- Projected health benefit costs to increase 10% based on benefit activity, a reduction of 5% over the previous year.
- Projected increases to charges for services in the enterprise funds based on weather conditions, rate increases and historical trends.

REVENUE ASSUMPTIONS

Total revenues of \$26,320,215 reflect an increase of \$3.8 million or 16.7% the previous year. Of this amount, \$3.2 million is lease/rental payments made by industrial companies for buildings and equipment financed by the City through industrial revenue bonds. Net of these payments, the increase is 2.4% or \$532,815.

Major revenue sources for the total budget are:

- ✓ Taxes 49.51%
- ✓ User fees generated 28.17%, the largest part generated by the Enterprise Funds operations of \$5,815,780
- ✓ Intergovernmental revenues at 2.97%
- ✓ Other miscellaneous revenues of 19.35%

Taxes

- **Property Taxes** - Property tax rates are calculated based on current assessed valuations, net of assessed valuations for new construction or improvements, times the current maximum rate allowed, however not to exceed the Consumer Price Index (CPI) of 2.7%. Revenue is calculated by the tax rate multiplied by the assessed valuation, divided by 100. The total assessed valuation of property is \$336,150,917.
 - **City** - The 2010 property tax levied by the City is \$0.5962 for general operations. New construction and improvements assessed valuation totaled \$5,094,184 generating new tax revenue of \$30,372.
 - **Washington Municipal Library District** – The property tax rate levied for 2010 is \$0.0914. Total assessed valuation is \$156,806,414. New construction and improvements assessed valuation totaled \$3,527,620, generating new tax revenue of \$3,224.
- **Sales Tax Revenues** – Consists of a 1% general sales tax, ½% capital improvement sales tax, ½ % transportation sales tax, 1 ½ % local optional use tax, a cigarette tax and state shared taxes, such as motor fuel tax, sales tax for roads, and Franklin County Road and Bridge Tax.

In April 2010, the citizens of Washington voted to renew the ½% Capital Improvement Sales Tax that was due to expire July 2010; the sales tax now extends to June 2018.

Sales tax revenues were conservatively projected with a 1% increase over the estimated September 30, 2010 sales tax total.

- **Gross Receipt Tax Revenues** – The city grants certain franchises for public utilities and receives a gross receipts fee of 6% for natural gas, cable television and telecommunications and 5.822% for electric. In FY2009, tax litigation settlements from wireless phone providers resulted in \$294,000 in 'back taxes' and in FY2010 an additional settlement of \$41,500 was obtained. FY2011 projections were netted for any prior one-time payments and the franchise fee revenues are expected to increase slightly for these new wireless service providers.

Charges for Services

The majority of this revenue source (\$5,815,780 or 78.4%) consists of fees generated from enterprise operations (water, sewer, landfill, refuse and recycling collections). User fees will increase for water services in FY2011. This increase is projected to provide an additional \$300,000 to provide for future capital replacement. Sewer user fees have increased each year for the past three fiscal years as part of a phase-in plan to produce revenues to retire the debt service for the new treatment facility and to finance future capital improvements. An additional \$150,000 is projected for sewer operations.

User fees for recreation, intragovernmental charges (charges for services provided to other City departments), inspection fees and other construction related fees generate the remainder.

Intergovernmental Grants & Revenues

Revenues for one-time grants for major capital projects (roadways and infrastructure) are \$708,000 or 90.5% of Intergovernmental Revenues

EXPENDITURE HIGHLIGHTS

The overall expenditures shown for all funds total \$31,398,525 as compared to the adopted budget for FY2010 of \$22,679,655, an increase of \$8,718,870. This substantial increase is due to the approval of the renewal of the ½ % Capital Improvement Sales Tax by the voters in April 2010. The City is planning to issue certificates of participation to accelerate the planned improvements for the city.

Operating Expenditures

The city's goal is to use current year operating revenues to cover operating expenditures while maintaining present level of services.

The overall operating budget of \$14,171,065 increased \$371,645 from the FY2010 budget. The primary factors contributing to the increase are employee health benefits, estimated at 10% or \$118,000 and the allocation of governmental services for use of work force and equipment to the enterprise funds.

- **Personnel Pay/Benefit Package**

As part of the measures taken to reduce costs, the City Council elected to continue the wage freezes. No new positions were established and any positions becoming vacant are reviewed for immediate needs before filling the position.

No C.P.I. index was applied to the City's Compensation Plan. The Plan is a performance-based plan with job classifications and pay steps for performance within the classification.

The City fully funds the Missouri L.A.G.E.R.S. retirement program for its employees. The program is a LT-10(65), which is 1.60% for life plus 0.40% to age 65. The program was budgeted at the funding rate of

- General employees – 11.6% of salary
- Police employees – 11.2% of salary

The package did include a 10% increase for employee health and dental benefits. The benefits contract renewal date is February 1, 2011.

Total wage and benefit costs are \$7,764,300, an increase of \$118,870 from the previous year.

Capital Improvement Plan

The program of capital projects totals \$10,113,885 and is as follows:

- 2011 Sidewalk Program
- Street maintenance program ('NOVA CHIP' application)
- Fourteenth Street Bridge and roadway
- Front Street resurfacing and curb & guttering
- Library expansion
- Information Technology Upgrades, including financial software and public safety department systems
- Fire department vehicle and water rescue Zodiac Boat
- Police vehicles(3), parks and street department vehicles and equipment
- Park improvement projects, including skateboard park, additional restroom, parking lot improvements, tennis court resurfacing
- Lease payment of radio dispatching equipment
- Water system improvements
- Sewer system improvements

DEBT HIGHLIGHTS

The City has funded certain capital projects by the following debt instrument issues:

- **Certificates of Participation, Series 2008.** City Council authorized \$26,840,000 in Certificates of Participation for the financing of the City buildings, park improvements and the Highway 100 widening.

This payment is funded by an appropriation from the Transportation Sales Tax Fund and General Fund totalling \$1,279,500. The debt service schedule is as follows:

| <u>Certificates of Participation, Series 2008</u> | | | |
|--|-------------------|-------------------|---------------------------|
| <u>Fiscal Year</u> <u>ending</u> <u>September 30</u> | <u>Principal</u> | <u>Interest</u> | <u>Total Debt Service</u> |
| 2011 | 5,000 | 1,272,358 | 1,277,358 |
| 2012 | 75,000 | 1,272,205 | 1,347,205 |
| 2013-2030 | <u>26,755,000</u> | <u>17,244,190</u> | <u>43,999,190</u> |
| Totals | \$ 26,835,000 | 19,788,753 | 46,623,753 |

- Sewerage System Revenue Bonds, under refinancing agreement, Series 2001B (EIERA Bonds), debt service is paid with revenues from sewerage treatment operations. Debt service schedule is as follows:

| <u>Sewerage System Revenue Bonds (1992) Series 2001B</u> | | | |
|--|------------------|-----------------|---------------------------|
| <u>Fiscal Year</u> <u>ending</u> <u>September 30</u> | <u>Principal</u> | <u>Interest</u> | <u>Total Debt Service</u> |
| 2011 | 105,000 | 14,083 | 119,083 |
| 2013 | <u>110,000</u> | <u>7,205</u> | <u>117,205</u> |
| Total | \$ 215,000 | 21,288 | 236,288 |

- Sewerage System Revenue Bonds, Series 2007B (EIERA Bonds) - This revenue bond issue is for the new treatment plant expansion now under construction. The new plant was completed in the July 2009, ahead of the construction schedule. The debt service is paid with revenues from sewerage treatment operations. Debt service schedule is as follows:

| <u>Sewerage System Revenue Bonds, Series 2007B</u> | | | |
|--|-------------------|------------------|---------------------------|
| <u>Fiscal Year</u> <u>ending</u> <u>September 30</u> | <u>Principal</u> | <u>Interest</u> | <u>Total Debt Service</u> |
| 2011 | 855,000 | 826,019 | 1,681,019 |
| 2012 | 865,000 | 791,620 | 1,656,620 |
| 2013-2030 | <u>17,445,000</u> | <u>7,252,183</u> | <u>24,697,183</u> |
| Total | \$ 19,165,000 | 8,869,822 | 28,034,822 |

Agency Funds

- PILOTS – HBAS Manufacturing Inc.

The City will disburse payments made in lieu of taxes to the affected agencies or districts through this fund. This is a ten-year agreement expiring in 2016. This agreement is in connection with the construction and equipping of an approximately \$30 million manufacturing facility in the City.

- PILOTS – Pauwels Transformers Inc.

The City will disburse payments made in lieu of taxes to the affected agencies or districts through this fund. This is a ten-year agreement expiring in 2018. This

agreement is in connection with the construction and equipping of a 70,000 square foot manufacturing facility in the City.

- **PILOTS – Valent Aerostructures LLC**

The City will disburse payments made in lieu of taxes to the affected agencies or districts through this fund. This is a ten-year agreement expiring in 2020. This agreement is in connection with the construction and equipping of an 85,000 square foot manufacturing facility in the City.

FUTURE ISSUES AND PRIORITIES

- **Future Fire Station** – adequately protect population to the south.
- **Growth and Annexation** – The City staff will also be developing a study regarding growth and annexation, in order to better service the surrounding and neighboring areas.
- **Storm Water Management** – The City staff is developing a policy to assist residents with storm water problems. The staff is also evaluating a plan to improve storm water drainage systems within the City.

The most significant difference between the 2010 current budget and the 2011 budget is the budgeting of expenditures in the capital improvement sales tax fund resulting from the renewal of the tax.

CONCLUSION

Adoption of this budget provides resources to meet the basic needs of our community and implement our highest priorities and programs to continue to operate as a progressive city. A very conservative approach was taken for revenue expectations and each department has made a commitment to provide for efficient and effective services. Administration will continue to monitor the economic conditions and respond appropriately to keep the Mayor and City Council abreast of the trend.

We want to acknowledge the guidance and input by the Mayor, City Council, various Boards and Commissions as well as City staff who assisted with the preparation of this budget.

Respectfully submitted,



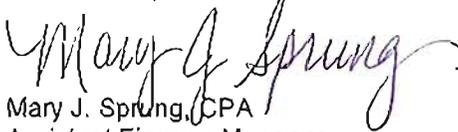
James A. Briggs
City Administrator



Brian N. Boehmer
Assistant City Administrator



Janet M. Braun
Finance Manager

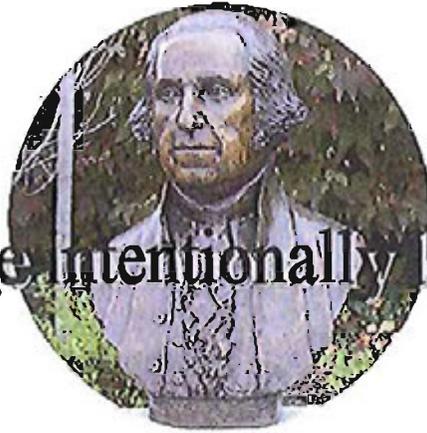


Mary J. Sprung, CPA
Assistant Finance Manager

INTRODUCTION



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READER'S GUIDE TO THE BUDGET DOCUMENT

The City of Washington's adopted budget document consists of introduction, summary section, and capital improvements, line item budgets by fund/department, and an appendix.

The manual becomes more detailed as it proceeds from the Summary to the Line Item Budgets by Fund/Department Section. The Line Item Budget by Fund/Department is primarily numerical. The Summary Section addresses goals, objectives, prior year accomplishments, performance measurements and staffing of each department. It also gives the citizen a summary of the entire budget document.

The contents of each section of the budget document are outlined below.

1 - Introductory Section

The Introductory Section includes the following items.

- Principal Officials
- Administration and Department Heads
- Distinguished Budget Presentation Award
- Ordinance Adopting Budget
- General Information
- Mission Statement
- Organizational Chart
- Description of Funds and Fund Types
- Basis of Accounting
- Fiscal Policies
- Revenue Projections & Assumptions
- Expenditure Projections & Assumptions
- Budget Process
- Budget Calendar
- Strategic Goals & Objectives

2 - Summary Section

The Summary Section contains statements and graphs of revenue and expenditures for each fund. It also contains each department's purpose, goals, objectives, prior year accomplishments, performance measurements and staffing. The funds and departments are listed below.

General Fund

- Administration
- Municipal Court
- Communications
- Police
- Finance
- Community and Economic Development
- Planning and Engineering Services
- Street

READER'S GUIDE TO THE BUDGET DOCUMENT

2 - Summary Section-Continued

Building & Maintenance
Information Technology
Parks & Recreation
Special Activities
Supervised Playground
Aquatic Center
Airport

Special Revenue Funds

Library
Volunteer Fire

Capital Project Funds

Storm Water Improvement
Vehicle & Equipment Replacement
Capital Improvement Sales Tax
Transportation Sales Tax

Enterprise Funds

Water
Sewage Treatment
Solid Waste
 Refuse Collection
 Landfill
 Recycling

Debt Service Funds

2008 COPS
Washington Downtown TIF - RPA #1

Agency Funds

Taxable Industrial Revenue Bonds (HBAS Manufacturing Inc – Project Series 2005)
HBAS Manufacturing Inc – PILOT
Pauwels Transformers PILOT
Industrial Revenue Bonds Pauwels Transformers Project, Series 2008B

3 - Detail of Capital Budget Plan

This section contains a five-year capital improvement budget plan which includes department capital requests for purchases over \$5000.

4 - Line Item Budgets by Fund/Department

READER'S GUIDE TO THE BUDGET DOCUMENT

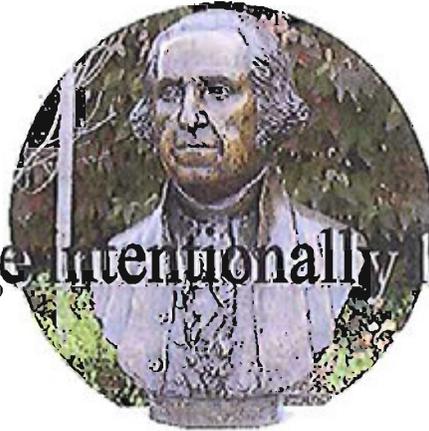
Consisting of three previous year's actual budget, the 2010 amended budget, and the projected 2011 budget, this section details each department's line item revenues and expenditures/expenses.

5 - Appendix

The Appendix consists of the following information.

- Financial Statistical Data
- Property Taxes
- Assessed Valuation
- Full-Time Equivalents Schedule
- Performance Step & Grade Pay Chart
- City Street Map
- Glossary

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PRINCIPAL OFFICIALS
MAYOR AND CITY COUNCIL

MAYOR



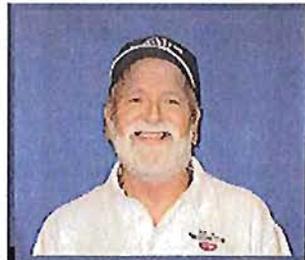
Sandy Lucy

CITY COUNCIL

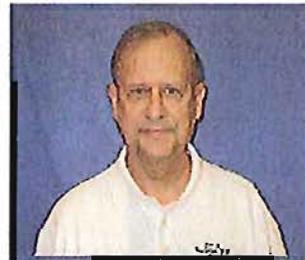
FIRST WARD



Steve Sullentrup



Walter Meyer



John Rhodes

SECOND WARD

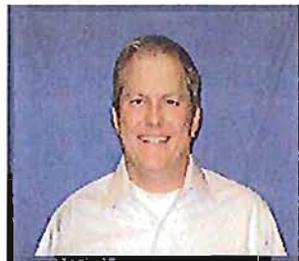


Mark Hidritch

THIRD WARD

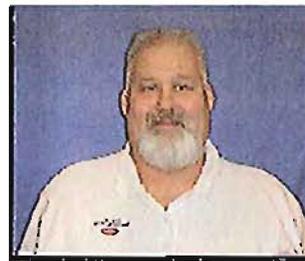


Connie Groff



Tim Brinker

FOURTH WARD



Tim Buddemeyer



Carolyn Witt

ADMINISTRATION AND SUPERVISORS



JAMES A. BRIGGS
City Administrator
Deputy City Treasurer



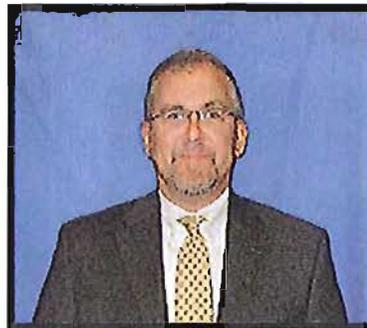
BRIAN N. BOEHMER
Assistant City Administrator
Director of Human Resources
Public Works Director



BRENDA G. MITCHELL
City Clerk
Human Resource Manager



DARREN J. LAMB
Community & Economic
Development Director



MARK C. PIONTEK
City Attorney



JANET BRAUN
Treasurer/Finance Director



MARY SPRUNG
Assistant Finance Manager



LISA R. HOTSENPILLAR
Communications Director



KEN W. HAHN
Police Chief

ADMINISTRATION AND SUPERVISORS



W.H. "BILL" HALMICH
Fire Chief
Emergency Preparedness Director



DONNA V. TUNE.
Information Technology



NELL REDHAGE
Librarian



JOSH S. PEDERSON
Park Director



JOHN "JACK" BRINKER
Street Superintendent



KEVIN QUAETHEM
Water & Sewer Superintendent



DAN BOYCE
City Engineer



ANDREA LUEKEN
Assistant City Engineer

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Washington
Missouri**

For the Fiscal Year Beginning

October 1, 2009

A handwritten signature in black ink, appearing to be 'H.H.', written over a horizontal line.

President

A handwritten signature in black ink, appearing to be 'Jeffrey R. Egan', written over a horizontal line.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) has presented an award of Distinguished Presentation to the City of Washington, Missouri for its annual budget for the fiscal year beginning October 1, 2010. This is the City's first year that it has received this recognition..

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to the GFOA to determine its eligibility for another award.

BILL NO. 10-10795

INTRODUCED BY GROFF

ORDINANCE NO. 10-10764

AN ORDINANCE APPROVING THE BUDGET OF THE CITY
OF WASHINGTON, FRANKLIN COUNTY, MISSOURI, FOR
FISCAL YEAR 2010-2011

BE IT ORDAINED BY the Council of the City of Washington, Missouri, as follows:

SECTION 1. That the budget for the City of Washington, Franklin County, Missouri,
for the fiscal year 2010-2011, is hereby approved as follows:

| | |
|---------------------------|---------------------|
| ESTIMATED REVENUES | \$ 26,320,215 |
| OTHER FINANCING SOURCES | 5,000,000 |
| RESERVES - ALL FUNDS | <u>13,048,690</u> |
| TOTAL REVENUES & RESERVES | <u>\$44,368,905</u> |

EXPENDITURES by CATEGORY:

| | |
|--------------------------------------|---------------------|
| General Fund | \$ 8,826,130 |
| Library Fund | 471,665 |
| Volunteer Fire Co. Fund | 525,890 |
| Vehicle & Equipment Replacement Fund | 624,600 |
| Storm Water Management Fund | 0 |
| Capital Improvement Fund | 7,599,000 |
| Transportation Tax Fund | 1,560,645 |
| Debt Service Funds | 1,279,500 |
| Water Fund | 1,611,735 |
| Sewerage System Revenue Fund | 3,071,855 |
| Solid Waste Fund | 2,148,105 |
| Agency Funds | <u>3,679,400</u> |
| TOTAL | <u>\$31,398,525</u> |

SECTION 2. All ordinances or parts of ordinances in conflict herewith are hereby
repealed.

SECTION 3. This ordinance to be in full force and effect from and after October 1, 2010.

PASSED: 09-20-10

ATTEST: *[Signature]*

City Clerk

[Signature]

President of City Council

APPROVED: 09-20-10

ATTEST: *[Signature]*
City Clerk

[Signature]
Mayor of Washington, MO

GENERAL INFORMATION

Washington, Missouri, located in the southern bank of the Missouri River, in the curve where the great river reaches the most southern point in its course, has an unusual and significant point in Missouri history.

Early inhabitants in Washington were pioneers from Virginia. Across the river, Daniel Boone and his followers had settled. When Boone died, he was buried there before his remains were taken to Kentucky.

Lewis and Clark, on their celebrated journey, passed through what is now Washington as they made their exploration into the Northwest.

As a result of a good boat-landing site, Washington was foreseen as the most promising river port for the county. William G. Owens bought the ferry, and the land around it, and laid out a town in 1828. After his death, in 1834, his wife Lucinda Owens and son-in-law, John F. Mense continued the project. His wife, Lucinda Owens officially founded Washington, on May 29, 1839. A charter was granted to the town by the State Legislature on February 15, 1841. In 1989, much of the downtown area was placed on the National Register of Historical Places.

Here on river hills, that reminded them of the Rhineland, German immigrants came and resettled themselves in harmony with the earlier American pioneers, giving the community a distinctive German influence. These first citizens of Washington were farmers and craftsmen. Proud and industrious, the German settlers provided a foundation for a community that is now the largest and fastest growing City in Franklin County.

Washington is a city of the third class duly organized under Missouri State laws, with a Council/Administrator form of government. The Council consists of eight members and a mayor that are city selected on a non-partisan basis. The City Administrator is appointed by the Council and is responsible for day-to-day operations of the City.

The City of Washington is situated along the Missouri River and is located 55 miles west of St. Louis. There are two Missouri State Highways, Highway 100 and Highway 47, lead into the City of Washington. Construction converting Missouri State Highway 100 to four lanes from I-44 to Washington began in 2008 and was completed in July, 2010. Census figures for the City in 2000 were 13,243. Current estimated population is 15,000.

The City provides its citizens with typical services, such as street maintenance and construction, police and fire protection, code enforcement, engineering and planning, facilities inspections and parks and recreation. These services are financed from general revenues of the City. The City provides water, sewer, and sanitation services derived from revenues from user fees. Ameren UE provides the City with electricity and Missouri Natural Gas provides gas service. The Missouri Public Service Commission regulates these companies.

GENERAL INFORMATION (continued)

Washington now serves a shopping population of over 150,000. With more than 300 retail stores, it is the largest shopping center between St. Louis and Jefferson City. Approximately 65 industries are located in Washington, employing an estimated 6,000 – 7,000 people. The City has a growing visitor industry, attracted by the boat access to the Missouri River, historical buildings, and wineries located in the general area.

The Washington Regional Airport is located in Warren County, approximately two and a half miles North of Washington on Missouri State Highway 47. An expansion of approximately \$7 million was completed by the City of Washington over an eleven year period. The ribbon cutting for the newly completed runway was held on October 1, 2005. The new runway is 5,000 ft. long and 75 ft. wide. The airport is home base for 36 airplanes. Facilities include three hangars, a maintenance building, and a main administration building. Services offered by the fixed base operator include fueling, parts, and servicing. An Automated Weather Observation System became operational in July 2008.

In the more than 150 years after its founding, the city has become a remarkable mixture of different ways to live and of different industries, churches and schools, hospital, Amtrak rail system, Missouri River public access, clubs and other social groups. There are four radio stations, six local television stations and a twice-weekly newspaper. In addition, the cable television company carries a local channel broadcast from the East Central College. Additional radio and television services are available from the St. Louis area.

Washington School District operates eight elementary schools, one middle school, and a high school for the City and the surrounding area with 4,108 students. There are also four private and parochial schools. Four Rivers Career Center provides technical training. College level courses are available from nearby East Central College and numerous universities in the St. Louis area.

There are currently seven banks with combined assets of \$1,398,333,021. St. John's Mercy Hospital, located in Washington, has been serving area residents since 1926. Part of the Sisters of Mercy Health System, the 187 bed non-profit facility is a Level III Trauma Center that has received numerous state and national honors over the years. In the last few years, the hospital completed a new surgery center and added a cardiac catheterization lab. The newest investment is a \$3.5 million cancer center, which is scheduled to open in the fall 2009. There are numerous clinics, physicians and a new urgent care facility located in the City. There are two long-term care facilities and two assisted living facilities with 340 beds also located in the City of Washington.

Washington was designated as a DREAM community in 2006 by Governor Matt Blunt. This initiative helps our community to more efficiently and effectively engage in downtown redevelopment and revitalization efforts. Washington has a unique and forward thinking approach to revitalizing our downtown. Together we strive to make Washington a better place to live, work and have fun.

MISCELLANEOUS DATA

Population: 15,000

Area: 13.12 sq. mi.

Registered voters: 9,412

Utilities:

Customers - 6292

Number of Wells - 9

Average daily consumption -
2.136 - (million gallons/daily)

Libraries: 1

Fire Protection:

Number of stations - 4

Number of volunteers - 71

Police Protection:

Number of stations - 1

Number of police officers -27

Recreation:

Number of parks - 12

Aquatic Complex

1 - 10 Acre Lake

Lighted arena w/ grandstand area

2 Unlighted Softball fields

6 Soccer fields

3 lighted

2 Outdoor basketball courts

1 lighted

2 Football fields

1 Boat Ramp to Missouri River

Fair grounds

Total Acres - 222.71

Hike/Bike Trail - 4.77 miles

6 Lighted Softball fields

1 Lighted Baseball diamond

6 Lighted Tennis courts

11 Shelter houses

3 Lighted pavilions

8 Playground areas

Picnic areas

1 Sand volleyball court

10 Restroom facilities

Auditorium/Gymnasium

Miles of Streets and Alleys in City Limits

98.73 miles

Miles of Sidewalk

27 miles

Number of Street Lights in City Limits

1,241

Miles of Sanitary Sewer Line

103 miles

Parking Facilities:

15

Recycling Center

1

Miles of Water Line

109 miles

Larger Public Utilities for the City of Washington:

Ameren UE

AT & T

Missouri Natural Gas

Charter Communications

City of Washington

Electricity

Communications

Natural Gas

Cable Television

Water, Sewer, Trash

Hotels/Bed & Breakfasts

3 Hotels/143 Rooms

4 Bed & Breakfasts/10 Rooms

MISCELLANEOUS DATA (continued)

Number of Permits issued and Valuation:

| <u>Year</u> | <u>No. of Permits Issued</u> | <u>Valuation</u> |
|-------------|------------------------------|------------------|
| 1995 | 316 | \$19,353,969 |
| 2000 | 432 | \$41,000,396 |
| 2005 | 495 | \$72,517,614 |
| 2006 | 397 | \$34,236,261 |
| 2007 | 941 | \$56,220,357 |
| 2008 | 1195 | \$116,963,038 |
| 2009 | 1262 | \$21,091,115 |

Education within Washington City Limits: Number of Schools Number of Students

| | | |
|--------------------------------------|---|------|
| Public Elementary schools (K-6)* | 3 | 2005 |
| Parochial Schools (K-8) | 3 | 778 |
| Public Middle Schools (7-8) | 1 | 608 |
| Public High Schools (9-12) | 1 | 1427 |
| Catholic Regional High School (9-12) | 1 | 549 |
| Public Vocational/Technical Schools | 1 | 612 |

*NOTE: Data only for City limits of Washington. The Washington School District has additional teachers, staff, and facilities located outside the City limits of Washington.

Larger Employers within Washington:

| <u>Employer</u> | <u>Type of Business</u> | <u>Est. Employment</u> |
|-------------------------------------|-------------------------------|------------------------|
| Parker Hannifin (Sporlan Valve Div) | Manufacturer | 1194 |
| St. John's Mercy Hospital | Healthcare | 1000 |
| Washington School District | Education | 600 |
| Wal-Mart Super Center | Retail Merchant | 786 |
| Patients First Healthcare | Healthcare | 413 |
| Pauwels Transformers | Manufacturer | 325 |
| Harman/Becker Automotive | Auto Information Systems | 315 |
| Magnet, Inc. | Advertising Specialties | 268 |
| RTI Tradco | Manufacturer | 190 |
| Rawlings Sporting Goods Co | Sporting Goods | 302 |
| Frick's Quality Meats | Meat Processing | 132 |
| Clemco Industries | Abrasive Blasting Equipment | 75 |
| Missourian Publishing | Newspaper & Job Printing | 250 |
| Washington Metal Fabricators | Metal Fabricators | 120 |
| Shellered Workshops | Shipping Crates, Pallets etc. | 110 |
| G & H Tool & Mold | Manufacturer | 102 |
| Cedarcrest Manor | Nursing Care | 110 |
| Canam Steel | Structural Steel | 75 |
| Happy Apply Company | Caramel Apples, Cider, Juice | (Seasonal) 100+ |
| Enduro Binders | Book Bindery | 84 |
| Grandview Healthcare | Nursing Care | 100 |
| Daca Machine & Tool | Sheet Metal & Component | 100 |
| Melton Machine & Control Co. | Automatic Welding Machines | 80 |
| Temco | Job Shop | 70 |
| Hellebusch | Machine and Mold Work | 75 |
| Hodges Badge Co. | Award Ribbons | 75 |
| Total | | 7,051 |



CITY OF WASHINGTON MISSION STATEMENT

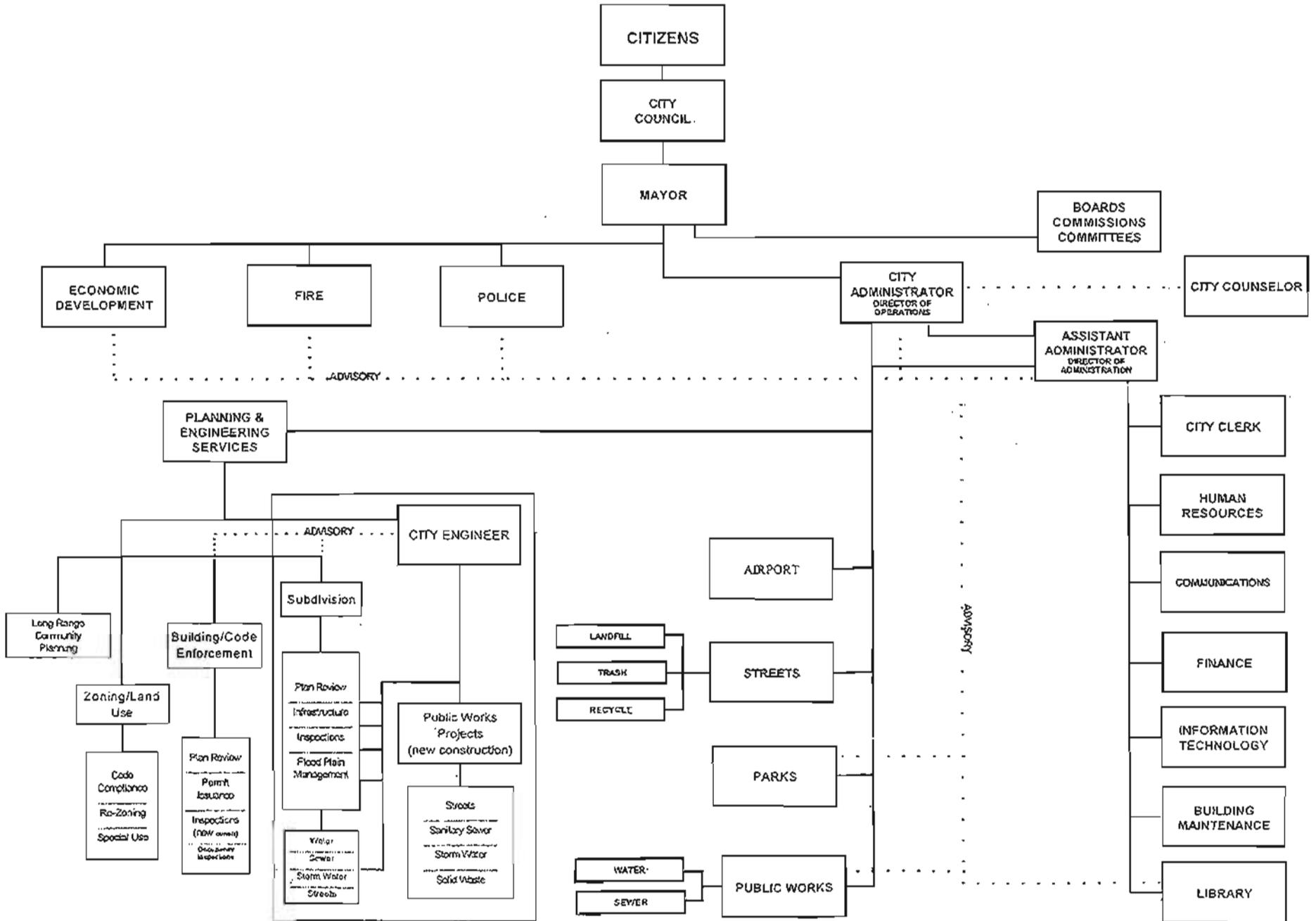
The City of Washington is committed to its citizens and community. Washington takes pride in its historic roots and foundation on which it was established. The City will always strive to provide its residents with high quality, cost effective, and prudent services and facilities and will be proactive in planning and preparing for future needs.

The City of Washington will accomplish this mission by providing and promoting:

- Quality Public Utilities and Services
- Quality Emergency Services and Emergency Preparedness
- Economic Development activities and opportunities
- Parks and Recreational activities and opportunities
- Community, Volunteerism, Civic Involvement, and Social Services

ORGANIZATIONAL CHART

CITY OF WASHINGTON, MISSOURI



DESCRIPTION OF FUNDS and FUND TYPES

The accounts of the City are organized on the basis of funds, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts that comprise its assets, liabilities, fund equities, revenues and expenditures, or expenses, as appropriate. The various funds are grouped by type in financial statements and in this budget. The City uses the following fund types.

Governmental Fund Types

Governmental Funds are those through which most governmental functions of the City are financed. The acquisition use and balances of the City's expendable financial resources and the related liabilities (other than those in proprietary funds) are accounted for through governmental funds. The following are the City's governmental fund types:

The *General Fund* is the primary operating fund of the City and accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes. The City's *Special Revenue Funds* are the *Library Fund* and *Volunteer Fire Fund*.

Capital Project Funds are used to account for financial resources segregated for the acquisition or construction of major capital facilities other than those financed by enterprise operations. The City's *Capital Project Funds* are the *Capital Improvements Sales Tax Fund* which was established after the passage of a one-half cent sales tax by the voters, the *Transportation Sales Tax Fund* which was established after the passage of a one-half cent sales tax by the voters for transportation purposes and the *Vehicle and Equipment Replacement Fund* which was established for the purpose of accumulating resources for the acquisition of vehicles and equipment. The *Storm Water Improvement Fund* is used to account for revenues for future storm water retention infrastructures and storm water management. The main revenue source is a local optional use tax passed by voters. Additional revenues are collected from developer fees.

Debt Service Fund are used to account for the accumulation of resources for and the payment of, Bond principal, interests and related costs. The City's *Debt Service Funds* are the *2008 COPS Fund* and the *Washington Downtown TIF-RPA #1*.

Proprietary Fund Types

Proprietary Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises. The following are the City's Proprietary Fund Type:

DESCRIPTION OF FUNDS and FUND TYPES (continued)

Enterprise Funds account for operations that provide a service to citizens, financed primarily by a user charge for the provision of that service, and activities where the periodic measurement of net income is deemed appropriate for capital maintenance, public policy, management control, accountability or other purposes.

The City's Enterprise Funds are the *Water Fund, Sewage Treatment Fund and Solid Waste Fund.*

Fiduciary Fund Types

Fiduciary Fund Types include Trust Funds and Agency Funds. Trust Funds are used to account for assets held by government in a trustee capacity. Agency Funds are custodial in nature and do not measure results of operations.

Agency Funds are used to account for assets held by government in a custodial nature and do not involve measurement of results of operations.

The City's Agency Funds are the following: *Taxable Industrial Revenue Bonds (HBAS Manufacturing Inc - Project Series 2005); HBAS Manufacturing Inc-PILOT; Pauwels Transformers PILOT; and Industrial Revenue Bonds Pauwels Transformers Project, Series 2008B.*

Component Units

The City reports the *Phoenix Center II Community Improvement District* as a discretely presented component unit in the basic financial statements. The District was incorporated in 2006 and was organized to construct public infrastructure improvement projects to serve a new commercial redevelopment project in the City.

Major Funds

The City's major governmental funds are the General Fund, Capital Improvements Sales Tax Fund, Transportation Sales Tax Fund, and 2008 COPS Fund. All three proprietary funds which include the Water, Sewage Treatment and Solid Waste are major enterprise funds.

BASIS OF ACCOUNTING

Basis of accounting refers to revenues and expenditures or expenses recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The City uses the current financial resources measurement focus and the modified accrual basis of accounting for financial reporting for all governmental and agency funds. Under the modified accrual basis of accounting, revenues are recorded when they are both measurable and available. The term "available" is defined as collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. For this purpose, the City considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures are recorded when the related fund liability is incurred, if measurable..

All proprietary funds are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred, regardless of the timing of related cash flows.

Depreciation expense is budgeted for enterprise funds but not for governmental funds. For financial statement purposes, depreciation expense is recorded for enterprise funds and for government-wide financial reporting.

The budget is prepared on a basis consistent with generally accepted accounting principles. The City adopts a budget for all funds.

BUDGETARY DATA

Encumbrances

Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of funds are recorded in order to reserve the portion of the applicable appropriation, is employed in the governmental fund types. At the end of each budget period, unencumbered and unexpended appropriations lapse. Appropriations in the governmental fund type are charged for encumbrances when commitments are made. Fund balances are reserved for outstanding encumbrances, which serve as authorization for expenditure in the subsequent year. Encumbrances outstanding at year end do not constitute expenditures or liabilities for GAAP financial statement purposes.

FISCAL POLICIES

Fiscal Policy

It is the policy of the City to provide quality services to citizens while efficiently and effectively managing public monies. The budget document serves as the main tool to accomplish this goal.

Fiscal Year

The City's fiscal year is the twelve-month period beginning on the first day of October and ending on the last day of September.

Fund Reserve Level

The City attempts to maintain a reserve level with a minimum of 15% of projected annual operating General Fund expenditures per Resolution 05-9764 passed on April 4, 2005. The budget for 2010-2011 meets this goal with 15% of reserve or \$1,309,580 in reserves projected for the general fund as of September 30, 2010.

City management also tries to maintain a 25% reserve in its enterprise funds for future debt service requirements. This reserve is not set by ordinance.

Balance Budget Definition

In accordance with Missouri Statutes, a balanced budget for the City is defined as available fund reserves plus estimated revenues equal or greater than estimated appropriations. In no event shall the total proposed expenditures from any fund exceed the estimated revenues to be received plus any unencumbered balance or less any deficit estimated for the beginning of the budget year. The current year budget is balanced.

Fraud & Corruption

On July 20, 2009, the City Council approved an Anti-Fraud and Corruption policy. The purpose of the policy is to establish expectations, standards and procedures to minimize the risk of internal and external fraud as well as theft of City assets or fraudulent financial reporting. This policy also addresses the responsibility of employees for detecting and reporting fraud or suspected fraud, corruption, or dishonest activities, and provides a means for individuals outside of the City government organization to report improprieties to the City. The City is committed to protecting itself and the public from fraud, corruption, and dishonest activities through development and adherence to policies and procedures for the prevention and detection of fraud, corruption and dishonest activities.

Audit

An independent audit of all City accounts will be conducted annually. The audit shall be performed by a certified public accountant or firm of such accountants having no personal interest, direct or indirect, in the fiscal affairs of the City or any of its officers.

Cash & Investments

State statutes authorize Missouri local governments to invest in obligations of the United States Treasury and United States agencies, obligations of the State of Missouri or the City itself, time deposit certificates and repurchase agreements. It is the policy of the City to invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the City and conforming to all state and local statutes governing the investment of public funds.

On July 20, 2009, the City adopted the following investment policy to insure the City's objectives are met and standards of care are obtained.

I. Purpose

Effective cash flow management and cash investment practices are recognized as essential to good fiscal management. This policy is intended to provide guidelines for the prudent investment of the City's temporarily idle cash in all Funds, and outline the policies for maximizing the efficiency of the City's cash management system.

II. Scope

This policy applies to the investment of all operating funds of the City of Washington. Long-term funds for the employee's retirement fund and proceeds from bond issues are covered by those contractual agreements rather than this policy.

Except for cash in certain restricted funds, the City of Washington may consolidate cash balances from all funds to maximize investment earnings. Investment income will be allocated to the various funds based on their respective participation and in accordance with generally accepted accounting principles.

III. Objective

The objective of the investment policy is to provide guidelines for insuring the safety of funds invested while maximizing investment earnings to the City.

The three principle factors of Safety, Liquidity and Yield are to be taken into consideration, in the specific order listed, when making investment decisions.

1. **Safety** of principal is the foremost objective of the investment program. Investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The objective will be to mitigate credit risk and investment rate risk.
 - a. **Credit Risk**, defined as the risk of loss due to failure of the issuer of a security, shall be mitigated by only investing in very safe or “investment grade” securities and when feasible, diversifying the portfolio so that potential losses on individual securities will be minimized.
 - b. **Investment Rate Risk**, defined as market value fluctuations due to overall changes in interest rates. The City will minimize the risk that the market value of securities in the portfolio will fall due to changes in general interest rates by:
 1. Structuring the portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities on the open market prior to maturity.
 2. Investing operating funds primarily in shorter-term securities, money market funds, or similar pools.
2. **Liquidity** refers to the ability to convert an investment to cash promptly with minimum risk of losing some portion of principal or interest. The investment portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated. This is accommodated by structuring the portfolio so that securities mature concurrent with cash needs to meet anticipated demands (static liquidity). Furthermore, since all possible cash demands cannot be anticipated, the portfolio should consist largely of securities with active secondary or resale markets (dynamic liquidity). A portion of the portfolio also may be placed in bank deposits or repurchase agreements or overnight investments that offer same-day liquidity for short-term funds.
3. **Yield** is the average annual return on investment based on the interest rate, price, and length of time to maturity. The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is of secondary importance compared to the safety and liquidity objectives described above. The core of investments is limited to relatively low risk securities in anticipation of earning a fair return relative to the risk being assumed. Securities shall be held to maturity with the following exceptions:
 1. A security with declining credit may be sold early to minimize loss of principal.

2. A security swap would improve the quality, yield, or target duration in the portfolio.
3. Liquidity needs of the portfolio require that the security be sold.

IV. Standards of Care

1. **Prudency** – The standard of care to be used by investment officials shall be the “prudent person” standard and shall be applied in the context of managing an overall portfolio. Investment officers acting in accordance with this investment policy and exercising due diligence shall be relieved of personal liability for an individual security’s credit risk or market price changes, provided the following requirements are met.
 - Deviations from expectations must be reported in a timely fashion to the city council.
 - Liquidity and the sale of securities must be carried out in accordance with the terms of this policy.

Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.

2. **Ethics and Conflicts of Interest** – Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with the proper execution and management of the investment program, or could impair their ability to make impartial decisions. Employees and investment officials shall disclose any material interests in financial institutions with which they conduct business. They shall further disclose any personal financial/investment positions that could be related to the performance of the investment portfolio. Employees and officers shall refrain from undertaking personal investment transactions with the same individual with whom business is conducted on behalf of the City.
3. **Delegation of Authority** – Authority to manage the investment program is hereby delegated to the City Administrator. Responsibility for the operation of the investment program is hereby delegated to the Finance Manager, who shall act in accordance with established procedures and internal controls for the operation of the investment program consistent with this investment policy. Procedures include references to safekeeping, delivery versus payment, investment accounting, repurchase agreements, wire transfer agreements and collateral/depository agreements. No person may engage in an investment transaction except as provided under the terms of this policy and the procedures established by the City. The

Finance Manager shall be responsible for all transactions undertaken and shall establish a system of controls to regulate all investment activities.

V. Investment Transactions

1. Authorized Financial Dealers and Institutions

Financial dealers and institutions, including security broker/dealers, must be creditworthy. Security broker/dealers may include “primary” dealers or regional dealers that qualify under Securities and Exchange Commission (SEC) Rule 15C3-1 (uniform net capital rule).

All financial institutions and broker/dealers who desire to become qualified for investment transactions must supply the following as appropriate:

- Current audited financial statements.
- Proof of Financial Industry Regulatory Authority (FINRA) certification.
- Proof of Missouri state registration.
- Certification of having read and understood and agreeing to comply with City’s investment policy.

A periodic review of the financial condition and registration of qualified financial institutions and broker/dealers will be conducted by the Finance Manager.

2. Internal Controls

The Finance Manager is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the City are protected from loss, theft or misuse. The internal control structure shall be designed to provide reasonable assurance that these objectives are met. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits likely to be derived and (2) the valuation of costs and benefits requires estimates and judgments by management.

Accordingly, the Finance Manager shall establish a process for an annual independent review by an external auditor to assure compliance with policies and procedures. The internal controls shall address the following points:

- Control of collusion.
- Separation of transaction authority from accounting and recordkeeping.
- Custodial safekeeping.

- Avoidance of physical delivery securities.
- Clear delegation of authority to subordinate staff members.
- Written confirmation of transactions for investments and wire transfers.
- Development of a wire transfer agreement with the lead bank and third-party custodian.

3. **Safekeeping and Custody**

All trades, where applicable, will be executed by delivery vs. payment (DVP) to ensure that securities are deposited in eligible financial institutions prior to the release of funds. All securities shall be perfected in the name of or for the account of the City of Washington and shall be held by a third-party custodian as evidenced by safekeeping receipts.

VI. **Authorized and Suitable Investments**

1. **Investment Types** – The following investments will be permitted by this policy and pursuant of Missouri statutes governing permissible investments by political subdivisions:
 - a. U.S. Treasury and U.S. Agency Securities -- The City may invest in obligations of the United States government for which the full faith and credit of the United States are pledged for the payment of principal and interest.
 - b. Certificates of deposit -- Instruments issued by financial institutions which state that the specified sums have been deposited for specified periods of time and at specified rates of interest. The certificates of deposit are required to be backed by acceptable collateral securities as dictated by state statute.
 - c. Repurchase agreements -- The City may invest in contractual agreements between the city and commercial banks. The purchaser in a repurchase agreement enters into a contractual agreement to purchase U.S. Treasury and government agency securities while simultaneously agreeing to resell the securities at predetermined dates and prices.
2. **Collateralization** – Certificates of deposit and repurchase agreements are to be properly collateralized with acceptable collateral as required by RSMo 30.270.1. The market value (including accrued interest) of the collateral should be at least 100%.

Certificates of Deposit -- the market value of collateral must be at least 100% or greater of the amount of certificates of deposits plus demand deposits with the depository, less the amount, if any, which is insured by the Federal Deposit Insurance Corporation (FDIC).

Repurchase Agreements – The securities for which repurchase agreements will be transacted will be limited to U.S. Treasury and government agency securities that are eligible to be delivered via the Federal Reserve’s Fedwire book entry system. Securities will be delivered to the City’s custodial agent. Funds and securities will be transferred on a delivery vs. payment basis.

All securities, which serve as collateral against the deposits of a depository institution, shall be held by a third-party custodian as evidenced by safekeeping receipts. Depository institutions pledging collateral against deposits must, in conjunction with the custodial agent, furnish the necessary custodial receipts within five business days from the settlement date.

The City shall have a depository contract and pledge agreement with each safekeeping bank that will comply with the Financial Institutions, Reform, Recovery, and Enforcement Act of 1989 (FIRREA). This will ensure that the City’s security interest in collateral pledged to secure deposits is enforceable against the receiver of a failed financial institution.

VII. Investment Parameters

1. Diversification

The investments shall be diversified to minimize the risk of loss resulting from over concentration of assets in specific maturity, specific issuer, or specific class of securities. Diversification strategies shall be established and periodically reviewed.

2. Maximum Maturities

The City will attempt to match its investments with anticipated cash flow requirements. Investments shall mature and become payable not more than five years from the date of purchase. The weighted average maturity limitation shall not exceed three years.

Because of inherent difficulties in accurately forecasting cash flow requirements, a portion of the portfolio will be continuously invested in readily available funds such as bank deposits or overnight repurchase agreements to ensure that appropriate

liquidity is maintained to meet ongoing obligations. Maintaining funds in liquid time investments will allow the City to meet unexpected cash flow needs.

VIII. Reporting

1. Methods

The Finance Manager shall prepare an investment report at least annually at the close of the fiscal year including a management summary that provides an analysis of the current investment portfolio and transactions made over the year. This management summary will be prepared in a manner which will allow the City to ascertain whether investment activities during the reporting period have conformed to the investment policy. The report will include the following:

- a. Listing of individual securities held at the end of the reporting period.
- b. The rate of return being realized by the end of the reporting period, including the realized and unrealized gains or losses resulting from appreciation or depreciation by listing the cost and market value of securities over one-year duration.
- c. Any monetary gain received from said investments during the reporting period.
- d. Maturity date of securities held at the end of the reporting period.
- e. Percentage of the total portfolio which each type of investment represents.

2. Performance Standards

The investment portfolio will be managed in accordance with the parameters specified within this policy. Accordingly, performance should be measured to each primary objective in accordance to their priority.

IX. Policy Considerations

1. Adoption

This policy shall be adopted by resolution by the City's Mayor and City Council. The policy shall be reviewed annually by the Finance Manager and any recommendations for changes will be presented to the Mayor and City Council for consideration.

Capital Asset Expenditures

Expenditures of \$5,000 (excluding infrastructure) or more with an expected life of two or more years are considered to be capital assets for the purpose of classification of expenditures. Infrastructure asset expenditures of \$25,000 or more with an expected life of two or more years are considered to be capital assets. Also, betterments to general assets should have a cost of \$10,000 or more and betterments to infrastructure assets should have a cost of \$25,000 or more to be included as capital assets. Capital assets are depreciated using the straight-line method over the estimated useful lives of the various classes of assets. The estimated useful lives of depreciable capital assets are as follows:

| Asset | Years |
|-----------------------------------|-------|
| Infrastructure | 20-40 |
| Buildings | 10-50 |
| Improvements other than buildings | 10-50 |
| Machinery and equipment | 2-15 |

Capital Improvement

The City appropriates funds for the planning, acquisition, and construction of major capital improvements. The funding sources are a ½ cent Capital Improvement Sales Tax, a ½ cent Transportation Sales Tax and a Local Option Use Tax. The majority of the Local Option Use Tax is used for storm water improvements.

The general fund also transfers money annually or as the budget permits to fund the Vehicle and Equipment Replacement fund which accounts for major vehicle and equipment purchases for the city.

The City adopted a five year capital improvement plan this year which is included in Section 3, Long-Range Capital Budget Plan. It is a five year capital improvement plan that encompasses all funds and is a plan set forth to meet the City's future capital improvement needs.

The City attempts to maintain all of its assets at an adequate level to protect the City's capital investments and to minimize future maintenance and replacement costs.

Debt Policy & Management

The ability of the City to incur debt is limited by Article VI of the Constitution of the State of Missouri. Section 26(a) of the Article provides that a city may not become indebted in an amount exceeding in any year, the income and revenue provided for such year plus any unencumbered balances from previous years, except as set forth in Section 23(a) and Sections 26(b-e). Section 27 of the Article provides that a city may issue revenue bonds for the purpose of paying all or part of the cost of purchasing, constructing, extending, or improving municipal utilities.

The City of Washington is authorized under the aforementioned Articles, to issue General Obligation Bonds, Revenue Bonds, Special Revenue Bonds, and Certificates of Participation. When determining the type of bond to issue, the following factors are considered:

- The direct and indirect beneficiaries of the project to be financed.
- The lifetime of the benefits generated by the project.
- The revenues that may be raised by alternative types of user charges.
- The cost-effectiveness of user charges.
- The effect of the proposed bond issue on the City's ability to finance future project of equal or higher priority.
- The true interest and net interest cost of each type of bond.
- The impact on the City's financial condition and credit ratings.

General Obligation Bonds

Under state statutes (Sections 95.115 and 95.120), the City may issue general obligation bonds from ad valorem taxes with two-thirds (66.67%) majority vote of qualified voters. During even number years when general municipal elections are held, August primary or November elections, a four-sevenths (57.14%) majority vote is required to approve such a bond. These bonds are issued to finance capital improvements and equipment.

The Missouri Constitution limits general obligation indebtedness to 10% of the assessed value of taxable tangible property of the City. It also permits an additional 10% for acquiring rights of ways, constructing and improving streets, sanitary sewers, and storm sewers.

Based on the 2010 assessed valuation of \$336,150,917, the City's legal debt limit is \$33,615,092. The City does not have any general obligation bonds as of September 30, 2010.

Leasehold Revenue Bonds

Under state statutes, the city may issue revenue bonds to finance capital improvements. Revenue bonds require a simple majority vote of qualified voters for approval. Capital improvement bonds can include, but are not limited to, airport, recreation center, sanitary landfill facilities and the water and sewerage systems.

Leasehold revenue bonds do not carry the full faith and credit of the city so they do not count against the constitutional debt limitation.

Certificates of Participation

The city may issue certificates of participation to finance capital improvements. A bond issue is created in order to fund the construction of some sort of capital facility that is within the city limits. Rather than owning the facility outright during the period of construction, the city essentially leases the facility during the construction period and makes installment payments toward the lease. When the payment schedule is completed, the municipality assumes ownership of the completed facility.

Certificates of participation do not require voter approval since it is a leasing arrangement. Also, certificates of participation do not count against the constitutional debt limitation.

Capital Leases

When necessary, the City does enter into capital lease obligations for certain capital improvements.

Refunding of Existing Debt

The City will consider undertaking a refunding when one or more of the following conditions exist:

- The present value of all refunding costs, including interest, bond counsel, underwriter discounts, premiums, and any other issuance costs are less than the present value of the current interest.
- The City wishes to restructure debt service to provide further financing or maximize cash position.
- The city wishes to eliminate old bond covenants that may have become restrictive or incongruous to the city's policies.

Federal Arbitrage Compliance

Arbitrage is the difference between the yield on an issuer's tax-exempt bond and the investment income earned on the proceeds. Arbitrage profits are earned when low-yielding tax-exempt bond proceeds are invested in higher-yielding taxable securities.

Federal arbitrage restrictions imposed by the Federal Government prohibit an issuer from retaining arbitrage profits when investing bond proceeds at a yield that exceeds the yield on the bonds. The City will enlist the services of a reputable profession firm to calculate the potential of any arbitrage liability and rebate, if any such liability to the U.S. Treasury in accordance with federal guidelines.

Pay Structure

The city has adopted a compensation plan based on a step grade system. This performance based plan has job classifications and pay steps for performance within the classification. The City Council approves any CPI index increase to the pay plan and/or any merit increases for employees with each budget year. Due to the sluggish economy, the City Council did not approve any wage or merit increase for the current year budget.

Vacation/Sick Leave

Full-time employees accrue vacation and sick leave based on years of continuous service. Accrual commences on employee's anniversary date. An employee may accumulate up to 160 hours of vacation and 1,440 hours of sick time. Upon separation of employment, employees will only be compensated for remaining vacation balance.

Accrual schedule is as follows:

| | <u>Vacation</u> | <u>Sick</u> |
|-----------------------------------|-----------------|-------------|
| After 1 st anniversary | 80 hours | 40 hours |
| On 5 th anniversary | | 120 hours |
| On 10 th anniversary | 120 hours | |
| On 15 th anniversary | 160 hours | |

REVENUE PROJECTIONS & ASSUMPTIONS

The major sources of revenue for the City's General Fund are sales taxes (net of economic activity tax payments), property taxes, and gross receipts tax (franchise taxes). These three sources comprise 78% of total revenue in the General Fund. In addition, intergovernmental revenue (federal and state grant monies, etc) and charges for services are two other main sources of revenue in other governmental funds and enterprise funds resulting in 13% and 96% of revenue in these funds, respectively. The City monitors its major revenue sources on a monthly basis and uses trend analysis to project budget revenues. These major sources are discussed below in more detail.

SALES TAX

The Sales Tax rate breakdown for the City of Washington is as follows:

| | |
|-------------|--|
| 4.225 % | State Sales Tax |
| 1.750 | Franklin County |
| .375 | Washington Area Ambulance District |
| 1.00 | City of Washington |
| .500 | City of Washington Capital Improvement Tax |
| <u>.500</u> | City of Washington Transportation Tax |
| 8.350 % | Total Sales Tax Rate-City of Washington |
| | |
| <u>.750</u> | Phoenix Center II Community Improvement District (CID) |
| 9.100 % | Total Sales Tax Rate within Phoenix Center II CID |

The Phoenix Center II Community Improvement District (CID) is a separate entity from the City of Washington which issues its own financial statements. Since all directors of the CID are appointed by City Council, the CID is reported in the City's financial statements as a discretely presented component unit. The CID receives 100 % of sales tax collected in the CID. In addition, the CID receives 50% of the City's and county's sales tax collected for new businesses relocating in the CID. Stores relocating into the CID have to meet a sales tax base amount which is paid 100% to the City. Any amount collected above the base amount is then subject to the 50% requirement above. In addition, the City has a Downtown TIF District which receives 50% of the sales tax collected in the TIF district above the base amount established in 2006.

The City experienced flat sales tax growth and reduced building permit activity due to the downturn in the economy during the 2011 budget year. Sales tax actual revenue was down overall 1.5% from the prior fiscal year. This decline is expected to improve sometime during the 2011 budget year. However, the City Council remains conservative by budgeting a modest 1 % increase in sales tax using September 30, 2010 estimated actual revenue figures. In the general fund, sales tax is 30% of total revenue.

| | Sales Tax Revenue | | | |
|----------------|-------------------|----------------|--------------------------------|-----------------------|
| | <u>General</u> | <u>CID (1)</u> | <u>Capital Improvement</u> | <u>Transportation</u> |
| 2011 Budget | \$ 3,525,000 | \$ (334,740) | \$ 1,774,800 | \$ 1,774,800 |
| 2010 Estimated | \$ 3,500,000 | \$ (341,615) | \$ 1,755,000 | \$ 1,755,000 |
| 2009 Actual | 3,563,680 | (371,830) | 1,781,841 | 1,782,013 |
| 2008 Actual | 3,773,768 | (234,615) | 1,886,884 | 1,888,157 |
| 2007 Actual | 3,528,884 | (49,805) | 1,764,443 | 1,758,421 |
| 2006 Actual | 3,288,683 | - | 1,644,343 | 1,568,854 |
| 2005 Actual | 3,230,962 | - | 1,615,479 | - |

* = Began in October 2005

(1) = CID created in 2006; First payments began in 2007

PROPERTY TAX

Revenue from the ad valorem tax which is levied on real and personal property is based on the assessed valuation as established by the Franklin County Assessor as of January 1 of each year. Taxes are levied on September 1 and payable by December 31. Franklin County collects the taxes for the City of Washington and charges a 2% fee for collection services and ½% fee for assessor services.

The Downtown TIF District receives 100% of the property tax collected in this district above the base amount established in 2006.

The City experienced approximately \$16 million increase in assessed valuation from 2009 to 2010. Also, total levy rates increased by .0006 for that same time period. Therefore, property tax revenue was budgeted based on 2010 actual estimated revenue resulting in a minimal decrease in current year budgeted property tax revenue. In the general fund, property tax is 18% of total revenue.

| | Property Tax Rates | | Property Tax Revenue | |
|----------------|--------------------|---------|----------------------|------------|
| | General | Library | General (1) | Library |
| 2011 Budget | 0.5962 | 0.0914 | \$ 1,930,740 | \$ 142,150 |
| 2010 Estimated | 0.5980 | 0.0925 | \$ 1,871,075 | \$ 112,743 |
| 2009 Actual | 0.5941 | 0.0934 | 1,900,741 | 136,715 |
| 2008 Actual | 0.5857 | 0.0906 | 1,788,800 | 131,470 |
| 2007 Actual | 0.5940 | 0.0905 | 1,683,315 | 135,100 |
| 2006 Actual | 0.5177 | 0.0872 | 1,443,230 | 135,620 |

(1) = General fund subsidizes the volunteer fire fund with approximately 30% of property tax revenue.

UTILITY GROSS RECEIPTS

The City of Washington levies a 6% gross receipts tax on companies that supply electric, gas, telephone, and cable within the City. Utility taxes are collected through monthly customer billing and are usually remitted to the City the following month.

Electric and gas gross receipts are primarily impacted by new development, weather conditions and market prices. Utility taxes are also greatly impacted by rulings by the Missouri Public Service Commission (PSC).

Based upon the successful conclusion of years of litigation, telephone utility revenues increased in FY 2009, due to a one-time payment of approximately \$294,000 in "back taxes", by many wireless companies and their agreement to pay monthly revenues. FY 2010 revenues increased by \$41,500 in wireless companies "back taxes". Current year budget was projected based on the estimated wireless monthly payments anticipated without the one-time settlement payments. In the general fund, utility gross receipts tax is 18% of total revenue.

| Utility Gross Receipts Tax Revenue | | | | |
|---|-----------------|--------------|--------------------|----------------------|
| | <u>Electric</u> | <u>Phone</u> | <u>Natural Gas</u> | <u>Charter Cable</u> |
| 2011 Budget | \$ 1,100,000 | \$ 585,660 | \$ 235,000 | \$ 112,000 |
| 2010 Estimated | \$ 1,090,000 | \$ 600,000 | \$ 233,215 | \$ 112,000 |
| 2009 Actual | 1,048,405 | 796,600 | 271,235 | 109,095 |
| 2008 Actual | 1,033,190 | 766,610 | 286,380 | 108,350 |
| 2007 Actual | 990,975 | 391,850 | 264,260 | 100,655 |
| 2006 Actual | 931,305 | 169,885 | 263,210 | 97,505 |

INTERGOVERNMENTAL REVENUE

The City of Washington receives funding from both the federal and state government for street improvements, public safety and other various projects. This varies from year to year based on the projects scheduled by the city and the time frame for completion on a project by project basis. Intergovernmental revenue accounted for approximately 10% of total governmental revenue in September 30, 2010 and included economic stimulus funds of approximately \$1 million. The current year budget is based on the projects scheduled for completion.

Intergovernmental Revenue-Federal & State Grants By Fund

| | <u>General</u> | <u>Library</u> | <u>Volunteer Fire</u> | <u>Vehicle & Equip. Replacement</u> | <u>Capital Imp. Sales Tax</u> | <u>Transportation Sales Tax</u> |
|----------------|----------------|----------------|-----------------------|---|-------------------------------|---------------------------------|
| 2011 Budget | \$ 38,380 | \$ 7,000 | \$ - | \$ - | \$ - | \$ 708,000 |
| 2010 Estimated | \$ 81,475 | \$ 26,230 | \$ 5,260 | \$ - | \$ - | \$ 950,000 |
| 2009 Actual | 81,475 | 17,050 | - | - | 22,605 | 1,605,240 |
| 2008 Actual | 369,670 | 9,260 | 11,808 | - | - | 1,373,500 |
| 2007 Actual | 82,315 | 2,600 | 2,547 | 14,985 | 451,100 | - |
| 2006 Actual | 66,910 | 5,200 | 3,800 | - | 872,100 | - |

CHARGES FOR SERVICES

The main source of charges for services is water and sewer user fees. In the enterprise funds, charges for services represent approximately 86% of revenue. In governmental funds, approximately 15% of revenue is charges for services, mainly consisting of administration/finance, communications, and engineering fee that is charged to other funds for these services.

The 2011 revenue budget for charges for services increased by approximately \$450,000. This is primarily due to allocating a portion of the engineering department salaries and benefits to other funds who utilize their services.

A water rate increase is included in the 2011 budget resulting in a budgeted increase in revenue of \$300,000. The increase in rates will help to cover costs of future improvements as they become necessary.

Charges for Services-By Fund

| | General | Library | Volunteer Fire Dept. | Capital Imp. Sales Tax | Transportation Sales Tax | Water | Sewage Treatment | Solid Waste |
|----------------|--------------|-----------|-------------------------|---------------------------|-----------------------------|--------------|---------------------|--------------|
| 2011 Budget | \$ 1,542,345 | \$ 55,100 | \$ 400 | \$ - | \$ - | \$ 1,364,580 | \$ 2,473,500 | \$ 1,800,727 |
| 2010 Estimated | \$ 1,500,000 | \$ 48,065 | \$ 5,600 | \$ - | \$ - | \$ 1,186,820 | \$ 2,323,380 | \$ 1,800,000 |
| 2009 Actual | 1,089,178 | 47,465 | 1,865 | 54,676 | 12,570 | 1,166,340 | 2,208,750 | 1,932,120 |
| 2008 Actual | 1,089,180 | 52,150 | 2,165 | 54,675 | 12,570 | 1,135,915 | 1,847,770 | 1,818,535 |
| 2007 Actual | 1,090,005 | 46,260 | 1,000 | 5,110 | 695,860 | 1,210,365 | 1,062,105 | 1,831,975 |
| 2006 Actual | 955,210 | 24,560 | 5,200 | 555,850 | - | 1,214,915 | 1,016,435 | 1,643,470 |

Rate History and Scheduled Increases

Water Rates

| | | | |
|-----------|-------------------------|-------|---------|
| 10-1-2000 | For the first gallons | 1500 | \$ 5.00 |
| | For the next (per 1000) | 5167 | \$ 1.45 |
| | For the next (per 1000) | 10000 | \$ 1.35 |
| | All over | 16667 | \$ 1.00 |

| | | | |
|----------|-------------------------|-------|---------|
| 4/1/2009 | For the first gallons | 1500 | \$ 6.50 |
| | For the next (per 1000) | 5167 | \$ 1.60 |
| | For the next (per 1000) | 10000 | \$ 1.50 |
| | All over | 16667 | \$ 1.10 |

| | | | |
|-----------|-------------------------|-------|---------|
| 10/1/2009 | For the first gallons | 1500 | \$ 6.50 |
| | For the next (per 1000) | 5167 | \$ 1.76 |
| | For the next (per 1000) | 10000 | \$ 1.65 |
| | All over | 16667 | \$ 1.21 |

| | | | |
|-----------|-------------------------|-------|---------|
| 10/1/2010 | For the first gallons | 1500 | \$ 6.50 |
| | For the next (per 1000) | 5167 | \$ 1.94 |
| | For the next (per 1000) | 10000 | \$ 1.82 |
| | All over | 16667 | \$ 1.34 |

| | | | |
|-----------|-------------------------|-------|---------|
| 10/1/2011 | For the first gallons | 1500 | \$ 6.50 |
| | For the next (per 1000) | 5167 | \$ 2.09 |
| | For the next (per 1000) | 10000 | \$ 1.96 |
| | All over | 16667 | \$ 1.44 |

Sewer Rates

| | | |
|-----------|---------------------|------------|
| 2/21/1995 | Fixed Monthly | \$ 5.00 |
| | Rate per cubic foot | \$ 0.00725 |

| | | |
|-----------|-------------------|---------|
| 10/1/2007 | Fixed Monthly | \$ 7.85 |
| | Rate per thousand | \$ 2.16 |

| | | |
|-----------|-------------------|----------|
| 10/1/2008 | Fixed Monthly | \$ 10.42 |
| | Rate per thousand | \$ 2.43 |

| | | |
|-----------|-------------------|----------|
| 10/1/2009 | Fixed Monthly | \$ 12.50 |
| | Rate per thousand | \$ 3.02 |

Refuse Collection - Monthly Fee

| | |
|-------------------------------|---------|
| Senior Citizens over 62 years | \$ 4.25 |
| All others | \$ 7.00 |

EXPENDITURE PROJECTIONS & ASSUMPTIONS

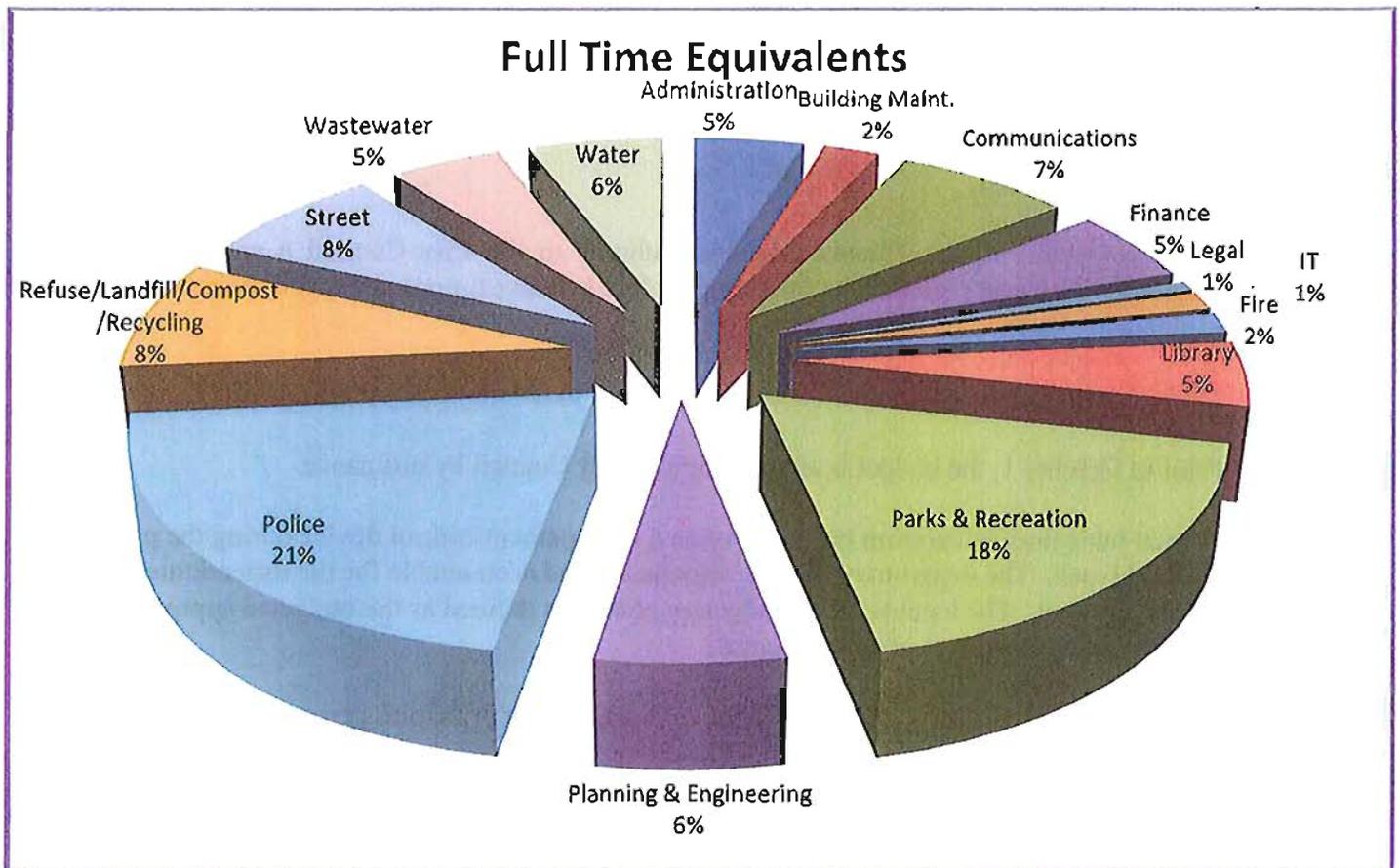
Due to the downturn in the economy experienced in FY 2009 and 2010, the City was conservative with its approach in budgeting expenditures for 2011. The City did not budget an increase in salaries or wages. Also, the 2011 budget includes a 10% increase in health insurance costs due to the upward spiral experienced the last few years.

The City did reallocate building maintenance, engineering, and street supervisory/clerical staff costs to the appropriate department or fund. These allocations will present a more accurate picture of the costs associated with the respective department or fund.

The City also realized a savings of approximately \$140,000 or 25% by switching property insurance carriers. In addition, all non-essential capital projects and small tools were removed from the budget.

NEW PERSONNEL

The City remains on a hiring freeze and is currently not replacing employees upon termination unless deemed absolutely necessary. Also, the city is utilizing workers between departments more efficiently to help save payroll costs.



By making both the revenue and expenditure adjustments listed above and maintaining a conservative approach, the City feels confident that it will be able to meet the needs of its citizens and services will remain relatively unchanged.

BUDGET PROCESS

The budget process is designed to meet the requirements of the ordinances of the City of Washington and the statutes of the State of Missouri. The following procedures are followed in the preparation and adoption of the City's annual budget.

Budget Preparation:

- In June, the Finance Manager prepares a budget calendar, a copy of which is included in this document. This calendar outlines the process through budget adoption and implementation. The Finance Manager prepares spreadsheets with prior years' actual and prior year's budget information by department. These spreadsheets are distributed to department heads who determine their current year budget requests.
- In July, the Finance Manager meets with department heads to address budget revisions. Also during this time, city administration reviews the budget and makes recommendations to the Finance Manager.
- The Finance Manager compiles all the revisions and prepares the proposed budget document. Work sessions and public hearings are held. After all revisions have been made, the Finance Manager and city administration present the budget for adoption.

Budget Adoption:

- Prior to October 1, the Finance Manager submits to the City Council a proposed operating budget for the fiscal period. The operating budget includes proposed expenditures and the means of financing them.
- Public hearings and open council meetings are held to obtain taxpayer comments.
- Prior to October 1, the budget is adopted by the City Council by ordinance.
- Formal budgetary integration is employed as a management control device during the period for all fund types. The department head is responsible and accountable for the expenditures in his or her department. The legal level of budgetary control is defined as the budgeted appropriation amount at the fund level of expenditures.
- Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America.
- If during the year, the Finance Manager determines that expenditures exceed the approved budget at the department level, he or she will prepare an adjustment to the budget. All budget amendments must be approved by City Council by ordinance.
- Current period budget includes amendments. Unencumbered appropriations at the end of the period are reconsidered for subsequent budgets.

BUDGET CALENDAR 2010-2011

| | Budget Process |
|-------------------------------|--|
| April/May 2010 | Distribute to Supervisors: Department Budget Requests – O & M (access on "S" drive, Directory) Department Long-Range Capital Requests (access on "S" drive, Directory) Department Goals & Objectives Forms |
| May 19, 2010 | Return to Finance Manager: Department Goals & Objectives Forms Department Budget Requests – O & M |
| May 28, 2010 | Return to Finance Manager: Department Long-Range Capital Requests |
| June 28 & 29, 2010 | Staff Meetings/Revisions to Requests Review and discussion with supervisors |
| July 12, 2010 | Report on 2010-2011 budget process |
| July 14 & 15, 2010 | Staff Meetings with City Administrator and Revisions to Requests. Review of 2010-2011 Budget revenue projections, O & M costs and initial Capital Budget with recommended cuts. |
| July 26, 2010 | Administrative Committee: Meeting – 7:00 PM Discussion of Tax Levy for 2010 and draft of Budget for Fiscal Year 2010-2011 as proposed by Administration. |
| August 2, 2010 | City Council Workshop– 7:00 PM Discussion and review of updated draft budget for 2010-2011 |
| August 16, 2010 | Public Hearing to set 2010 Tax Levy for Real Estate and Personal Property |
| August 23, 2010 | Administrative Committee Meeting and Workshop– 7:00 PM Discussion and review of the proposed budget for 2010-2011 |
| September 20, 2010 | Public Hearing on Budget for Fiscal Year 2010-2011 |
| November 2010 | Print and distribute Adopted Budget |

Strategic Goals & Objectives

Although City Council has not adopted a formal strategic long-term plan, administration does establish strategic goals and objectives for long range planning purposes. These goals and objectives are listed below.

2011 GOALS:

Goal One: Library Expansion

Objective 1: Locate a temporary building site for the library during the construction of the library expansion.

Objective 2: Begin construction of the library expansion project.

Objective 3: Project completion date anticipated September 2011.

Goal Two: 2012 Budget Plan

Objective 1: Develop a 5-year operating budget plan.

Objective 2: Review performance measurements and enhance that area of the budget document.

Goal Three: Expand City Revenues

Objective 1: Review current rate structures and revenue streams.

Objective 2: Recommend rate increases and/or other changes to help increase revenues.

Goal Four: Monitor Capital Improvement Sales Tax Monies

Objective 1: Obtain advance financing for library expansion and the fire training centers to facilitate the completion of these projects in 2011.

Objective 2: Monitor sales tax revenues and complete jobs cost efficiently until all jobs under the capital improvement sales tax plan are complete.

2010 GOAL ACCOMPLISHMENTS:

Goal One: Extend Capital Improvement Sales Tax which expires in June 2010

Objective 1: Determine what priority capital improvements need to be accomplished in the next 5 to 10 years

Objective 2: Set up public meetings to discuss extension and proposed projects.

Objective 3: Put extension on April 2010 ballot.

GOAL ACCOMPLISHED: All objectives were met and Capital Improvement Sales Tax was extended until June 2018.

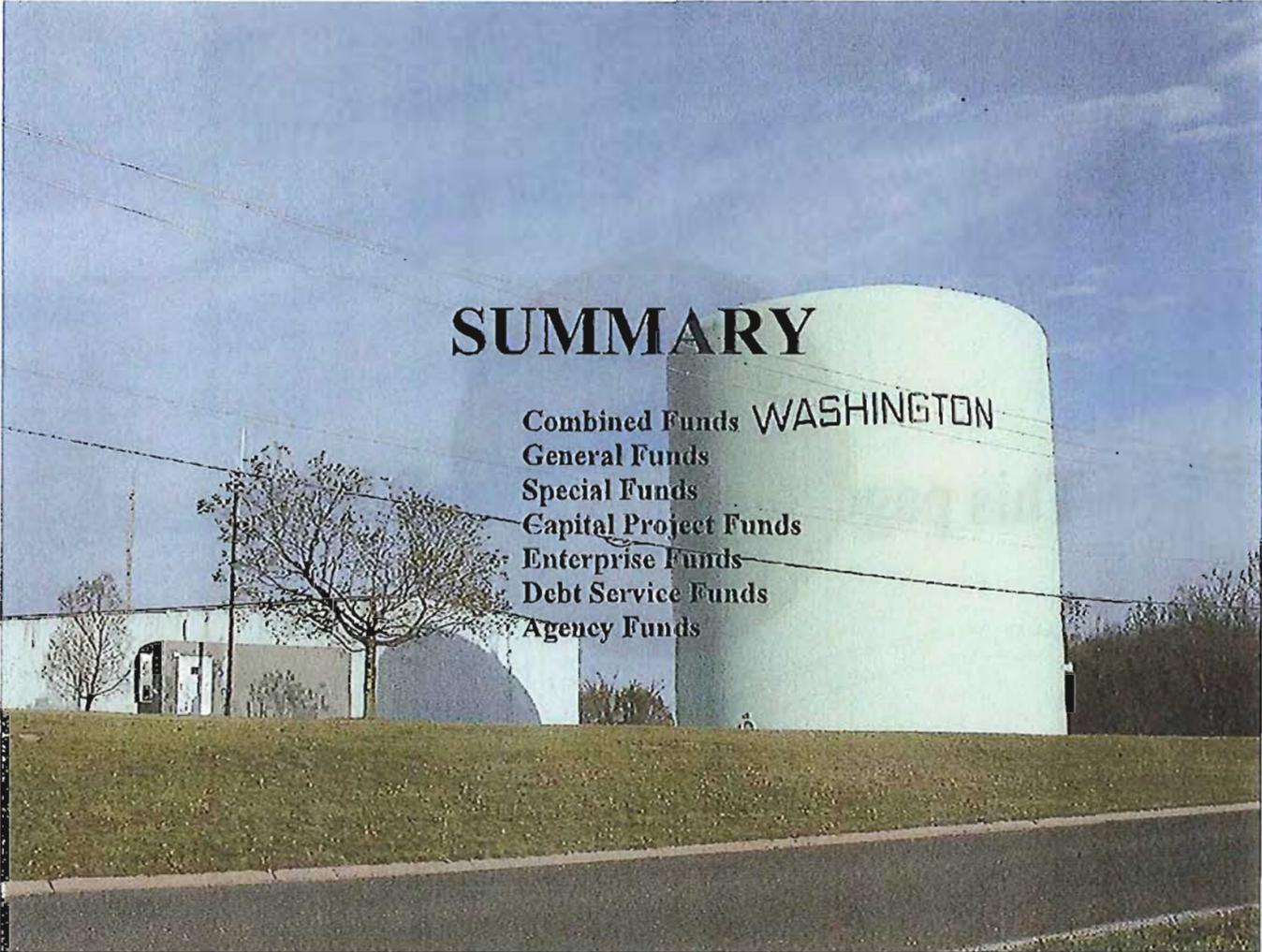
Goal Two: Plan for Library Expansion

Objective 1: Hire engineering firm to determine remodeling or new construction options for expansion.

GOAL ACCOMPLISHED: All objectives were met and anticipated completion of library expansion is September 2011.

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SUMMARY

Combined Funds WASHINGTON
General Funds
Special Funds
Capital Project Funds
Enterprise Funds
Debt Service Funds
Agency Funds

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COMBINED FUNDS

CITY OF WASHINGTON, MISSOURI
COMBINED FUNDS
STATEMENT OF ESTIMATED REVENUES, APPROPRIATIONS AND CHANGES IN ESTIMATED FUND BALANCES
FOR THE YEAR ENDED SEPTEMBER 30, 2011

| | General | Special Revenue Funds | Capital Project Funds | Enterprise Funds | Debt Service Funds | Agency Funds | 2011 TOTALS |
|---|--------------------|--------------------------|--------------------------|---------------------|-----------------------|------------------|--------------------|
| REVENUES | | | | | | | |
| Taxes | \$ 7,785,115 | 169,935 | 4,434,860 | - | 155,000 | 487,250 | 13,032,160 |
| Licenses and permits | 148,700 | - | - | - | - | - | 148,700 |
| Intergovernmental | 67,380 | 7,000 | 708,000 | - | - | - | 782,380 |
| Charges for services | 1,542,345 | 55,500 | - | 5,815,780 | - | - | 7,413,625 |
| Fines | 350,000 | 1,000 | - | - | - | - | 351,000 |
| Investment income | 62,000 | 12,000 | 130,000 | 917,500 | 2,000 | - | 1,123,500 |
| Rents | 127,000 | 8,100 | - | - | - | 3,192,150 | 3,327,250 |
| Miscellaneous | 57,000 | 46,000 | - | 38,600 | - | - | 141,600 |
| TOTAL REVENUES | 10,139,540 | 299,535 | 5,272,860 | 6,771,880 | 157,000 | 3,679,400 | 26,320,215 |
| EXPENDITURES | | | | | | | |
| Administration | 700,645 | - | - | - | - | - | 700,645 |
| Tourism & Front St Properties | 138,515 | - | - | - | - | - | 138,515 |
| Senior Center Operations | 46,450 | - | - | - | - | - | 46,450 |
| Municipal Court | 198,390 | - | - | - | - | - | 198,390 |
| Communications | 728,085 | - | - | - | - | - | 728,085 |
| Police Department | 2,370,595 | - | - | - | - | - | 2,370,595 |
| Finance | 536,880 | - | - | - | - | - | 536,880 |
| Economic/ Community Development | 153,955 | - | - | - | - | - | 153,955 |
| Engineering | 599,135 | - | - | - | - | - | 599,135 |
| Street Department | 1,221,625 | - | - | - | - | - | 1,221,625 |
| Building and Maintenance | 258,865 | - | - | - | - | - | 258,865 |
| Information Technology | 353,820 | - | - | - | - | - | 353,820 |
| Parks & Recreation | 1,131,355 | - | - | - | - | - | 1,131,355 |
| Aquatic Center | 218,895 | - | - | - | - | - | 218,895 |
| Airport | 126,945 | - | - | - | - | - | 126,945 |
| Library | - | 471,665 | - | - | - | - | 471,665 |
| Volunteer Fire | - | 454,890 | - | - | - | - | 454,890 |
| Water Operations | - | - | - | 1,384,070 | - | - | 1,384,070 |
| Sewerage Treatment Operations | - | - | - | 1,161,930 | - | - | 1,161,930 |
| Solid Waste Operations | - | - | - | 2,148,105 | - | - | 2,148,105 |
| Taxing Jurisdictions Distribution | - | - | - | - | - | 487,250 | 487,250 |
| Debt Service - principal | - | - | - | 960,000 | 5,000 | 3,000,000 | 3,965,000 |
| Debt Service - interest | 13,000 | - | - | 949,925 | 1,274,500 | 192,150 | 2,429,575 |
| Capital Outlay | 30,975 | 71,000 | 9,784,245 | 227,665 | - | - | 10,113,885 |
| TOTAL EXPENDITURES | 8,826,130 | 997,555 | 9,784,245 | 6,831,695 | 1,279,500 | 3,679,400 | 31,398,525 |
| REVENUES OVER (UNDER) EXPENDITURES | 1,313,410 | (698,020) | (4,511,385) | (59,815) | (1,122,500) | - | (5,078,310) |
| OTHER FINANCING SOURCES (USES) | | | | | | | |
| Proceeds from bonds, notes, or loans | - | - | 5,000,000 | - | - | - | 5,000,000 |
| Transfers in | 876,460 | 833,585 | 465,300 | 23,333 | 1,279,500 | - | 3,478,178 |
| Transfers out | (2,175,345) | - | (1,279,500) | (23,333) | - | - | (3,478,178) |
| TOTAL OTHER FINANCING SOURCES (USES) | (1,298,885) | 833,585 | 4,185,800 | - | 1,279,500 | - | 5,000,000 |
| NET CHANGE IN FUND BALANCE | 14,525 | 135,565 | (325,585) | (59,815) | 157,000 | - | (78,310) |

CITY OF WASHINGTON, MISSOURI
 COMBINED FUNDS
 STATEMENT OF ESTIMATED REVENUES, APPROPRIATIONS AND CHANGES IN ESTIMATED FUND BALANCES
 FOR THE YEAR ENDED SEPTEMBER 30, 2011

| | General | Special Revenue Funds | Capital Project Funds | Enterprise Funds | Debt Service Funds | Agency Funds | 2011 TOTALS |
|--|---------------------|--------------------------|--------------------------|-----------------------|-----------------------|-----------------|----------------------|
| FUND BALANCES, OCTOBER 1, 2010: | | | | | | | |
| General Fund | 3,019,100 | - | - | - | - | - | 3,019,100 |
| Library Fund | - | 153,580 | - | - | - | - | 153,580 |
| Volunteer Fire Fund | - | 344,870 | - | - | - | - | 344,870 |
| Storm Water Fund | - | - | 2,422,110 | - | - | - | 2,422,110 |
| Vehicle & Equipment Replacement Fund | - | - | 2,074,350 | - | - | - | 2,074,350 |
| Capital Improvements Sales Tax Fund | - | - | 2,109,530 | - | - | - | 2,109,530 |
| Transportation Sales Tax Fund | - | - | 3,569,250 | - | - | - | 3,569,250 |
| 2008 COPS | - | - | - | - | 2,974,540 | - | 2,974,540 |
| Downtown TIF RPA-1 Fund | - | - | - | - | 19,990 | - | 19,990 |
| Water Fund | - | - | - | 6,467,260 | - | - | 6,467,260 |
| Sewage Treatment Fund | - | - | - | 9,676,020 | - | - | 9,676,020 |
| Solid Waste Fund | - | - | - | 2,027,190 | - | - | 2,027,190 |
| Invested in capital assets, net of related debt | | | | | | | |
| Water | - | - | - | (5,217,200) | - | - | (5,217,200) |
| Sewage Treatment Fund | - | - | - | (10,851,590) | - | - | (10,851,590) |
| Solid Waste Fund | - | - | - | (2,825,790) | - | - | (2,825,790) |
| Less: Restricted for debt service | - | - | - | (203,500) | - | - | (203,500) |
| Less: Funding Requirements | | | | | | | |
| 15% Fund Balance, reserved for operations | (1,309,580) | (149,630) | - | - | - | - | (1,459,210) |
| 25% Fund Balance, reserved for operations | - | - | - | (1,173,500) | - | - | (1,173,500) |
| PROJECTED FUND BALANCES, SEPTEMBER 30, 2011 | \$ 1,724,045 | \$ 484,385 | \$ 9,849,655 | \$ (2,160,925) | \$ 3,151,530 | \$ - | \$ 13,048,690 |

CITY OF WASHINGTON, MISSOURI
COMBINED FUNDS
CHANGES IN FUND BALANCES
FOR THE YEAR ENDED SEPTEMBER 30, 2011

| | General | Special Revenue Funds | Capital Project Funds | Enterprise Funds | Debt Service Funds | Agency Funds | 2011 TOTALS |
|---|---------------------|--------------------------|--------------------------|-----------------------|-----------------------|------------------|----------------------|
| ESTIMATED BEGINNING FUND BALANCE, October 1 | \$ 3,019,100 | \$ 498,450 | \$ 10,175,240 | \$ (927,610) | \$ 2,994,530 | \$ - | \$ 15,759,710 |
| Projected Revenues | 10,139,540 | 299,535 | 5,272,860 | 6,771,860 | 157,000 | 3,679,400 | 26,320,215 |
| Proceeds from issuance of COP's | - | - | 5,000,000 | - | - | - | 5,000,000 |
| Transfers In | 876,460 | 833,585 | 465,300 | 23,333 | 1,279,500 | - | 3,478,178 |
| TOTAL REVENUES | 11,016,000 | 1,133,120 | 10,738,160 | 6,795,213 | 1,436,500 | 3,679,400 | 34,798,393 |
| Projected Expenditures/Expenses | 8,826,130 | 997,555 | 9,784,245 | 6,831,695 | 1,279,500 | 3,679,400 | 31,398,525 |
| Transfers Out | 2,175,345 | - | 1,279,500 | 23,333 | - | - | 3,478,178 |
| TOTAL EXPENDITURES /EXPENSES | 11,001,475 | 997,555 | 11,063,745 | 6,855,028 | 1,279,500 | 3,679,400 | 34,876,703 |
| ESTIMATED ENDING FUND BALANCE, 9/30/11 | 3,033,625 | 534,015 | 9,849,655 | (987,425) | 3,151,530 | - | 15,681,400 |
| Dedicated Reserves: | | | | | | | |
| 15% Fund Balance, reserved for operations | (1,309,580) | (149,630) | - | - | - | - | (1,459,210) |
| 25% Fund Balance, reserved for operations | - | - | - | (1,173,500) | - | - | (1,173,500) |
| PROJECTED UNRESERVED FUND BALANCES, September 30 | \$ 1,724,045 | \$ 484,385 | \$ 9,849,655 | \$ (2,160,925) | \$ 3,151,530 | \$ - | \$ 13,048,690 |

| | 2010 Projected Ending Fund Balance | 2011 Proposed Ending Fund Balance | Change in Fund Balance | % Change |
|--------------------------------------|--|---|---------------------------|----------------|
| General Fund | \$ 3,019,100 | \$ 3,033,625 | \$ 14,525 | 0.48% |
| Stormwater Improvement Fund | 2,422,110 | 2,912,110 | 490,000 | 20.23% |
| Vehicle & Equipment Replacement Fund | 2,074,350 | 1,945,050 | (129,300) | -6.23% |
| Capital Improvement Sales Tax Fund | 2,109,530 | 1,215,460 | (894,070) | -42.38% |
| Transportation Sales Tax Fund | 3,569,250 | 3,777,035 | 207,785 | 5.82% |
| Water Fund | 1,250,060 | 1,061,738 | (168,322) | -13.47% |
| Sewage Treatment Fund | (1,379,070) | (1,142,158) | 236,912 | 17.18% |
| Solid Waste Fund | (798,600) | (927,005) | (128,405) | -16.08% |
| Non-Major Governmental Funds | 3,492,980 | 3,785,545 | 292,565 | 8.38% |
| | \$ 15,759,710 | \$ 15,681,400 | \$ (78,310) | -26.07% |

EXPLANATIONS OF CHANGES > 10%

Stormwater Improvement Fund - This funds proposed ending fund balance increased by 20% mainly due to the fact that there are no stormwater projects budgeted in 2011. With the sluggish economy, the City has been reserved with the projects that are currently budgeted and completed. At this time there are no additional major stormwater projects scheduled for 2011.

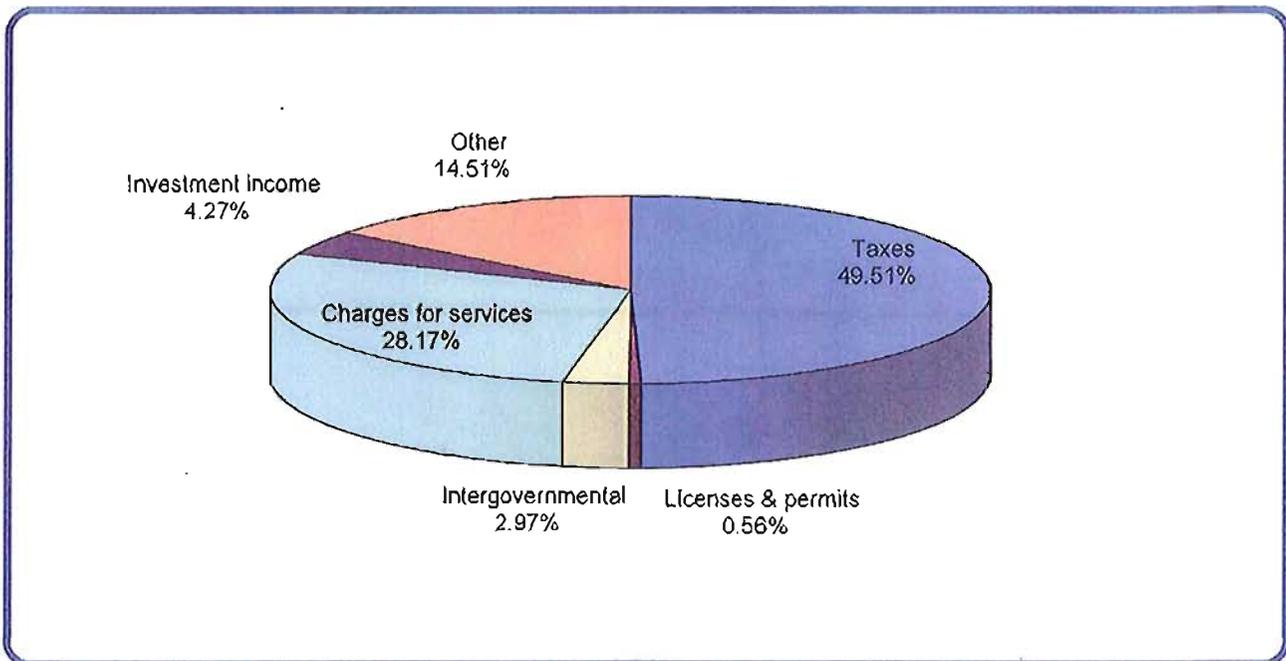
Capital Improvement Sales Tax Fund - This fund decreased 20% due to the fact that the capital improvement sales tax was extended in April 2010 for another 8 years and some of the scheduled projects are due to begin in 2011. The City is planning to issue COP's in 2011 to be able to begin some of the major projects in 2011 instead of waiting for the funds to be available as the sales tax is collected.

Water Fund/Solid Waste Fund - Fund Balance in these funds decreased in 2011 due to the fact that depreciation expense was budgeted in 2011 but not in prior years. This increased the amount of expenses in the current year. The City is evaluating the current solid waste rates and is considering increases in 2011/2012.

Sewage Treatment Fund - The sewage treatment fund balance increased in 2011 due to the fact that sewer improvements anticipated were budgeted out of the capital improvement sales tax fund instead of any capital outlay budgeted in the sewage treatment fund.

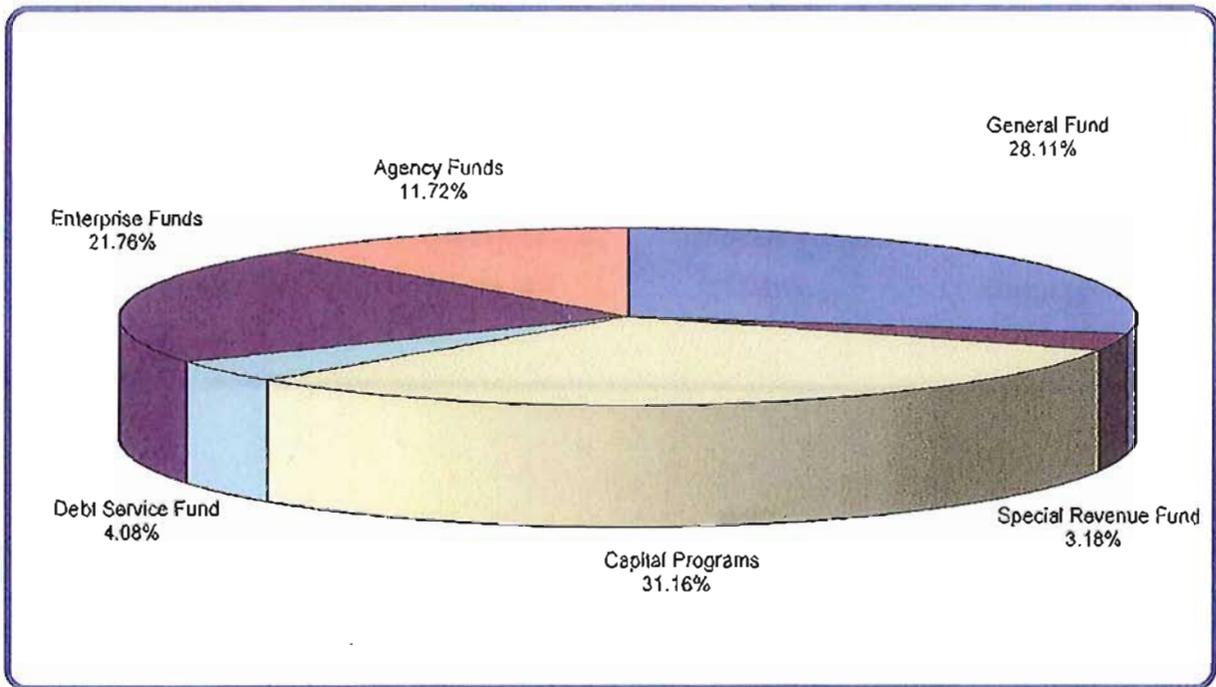
City of Washington Combined Funds Revenues

| | Actual 2009 | Final Budget 2010 | Original Budget 2011 |
|-------------------------|---------------------|-------------------------|----------------------------|
| Taxes | \$12,288,019 | \$12,182,070 | \$13,032,160 |
| Licenses & permits | 257,292 | 171,000 | 148,700 |
| Intergovernmental | 2,436,948 | 1,802,255 | 782,380 |
| Charges for services | 6,556,835 | 7,112,235 | 7,413,625 |
| Investment income | 458,994 | 699,990 | 1,123,500 |
| Other | 4,572,106 | 584,280 | 3,819,850 |
| Total Revenue | \$26,570,194 | \$22,551,830 | \$26,320,215 |
| Other Financing Sources | \$9,928,022 | \$3,406,035 | \$8,478,178 |



| Revenues | Original Budget 2011 | Percent of Total | Increase/ decrease previous year | Percent of Increase/ decrease |
|----------------------|----------------------------|---------------------|--|-------------------------------------|
| Taxes | \$13,032,160 | 49.51% | \$850,090 | 6.98% |
| Licenses & permits | 148,700 | 0.56% | (22,300) | -13.04% |
| Intergovernmental | 782,380 | 2.97% | (1,019,875) | -56.59% |
| Charges for services | 7,413,625 | 28.17% | 301,390 | 4.24% |
| Investment income | 1,123,500 | 4.27% | 423,510 | 60.50% |
| Other | 3,819,850 | 14.51% | 3,235,570 | 553.77% |
| Total Revenue | \$26,320,215 | 100.00% | \$3,768,385 | 16.71% |

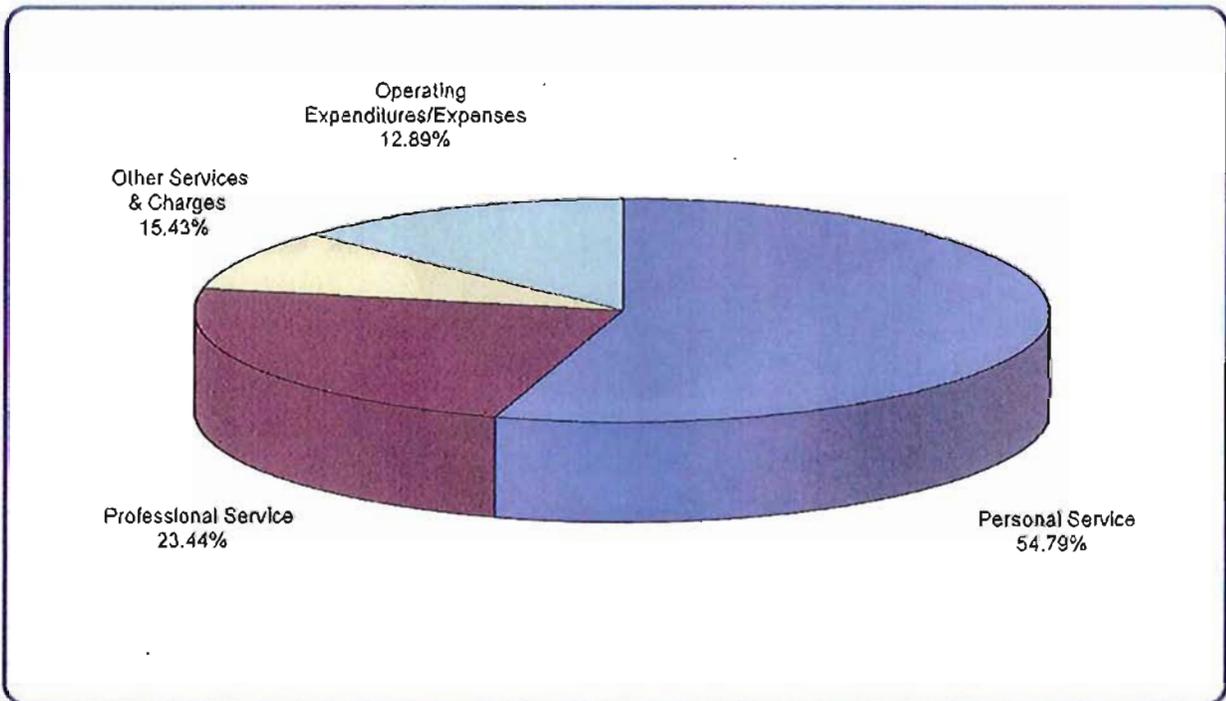
City of Washington Combined Funds Expenditures/Expenses by Fund Type



| <u>Expenditures/Expenses</u> | <u>Original Budget 2011</u> | <u>Percent of Total</u> | <u>Increase/ decrease previous year</u> | <u>Percent of Increase/ decrease</u> |
|------------------------------|-------------------------------------|-----------------------------|---|--|
| General Fund | \$8,826,130 | 28.11% | \$84,265 | 0.96% |
| Special Revenue Fund | 997,555 | 3.18% | 47,870 | 5.04% |
| Capital Programs | 9,784,245 | 31.16% | 7,266,245 | 288.57% |
| Debt Service Fund | 1,279,500 | 4.08% | (3,000) | -0.23% |
| Enterprise Funds | 6,831,695 | 21.76% | 923,365 | 15.63% |
| Agency Funds | 3,679,400 | 11.72% | 3,356,050 | 1037.90% |
| Total Expenditures | \$31,398,525 | 100.00% | \$11,674,795 | 59.19% |

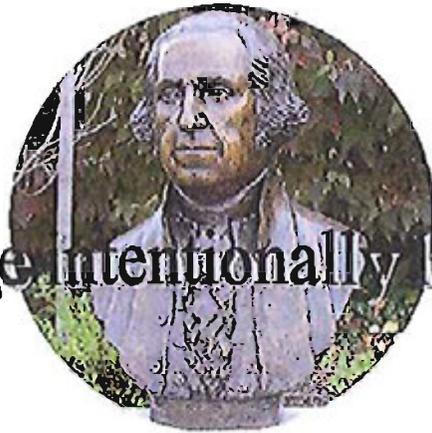
City of Washington Combined Funds Expenditures/Expenses by Class

| | Actual 2009 | Final Budget 2010 | Original Budget 2011 |
|---------------------------------|---------------------|-------------------------|----------------------------|
| Personal Service | \$7,765,293 | \$7,645,430 | \$7,764,300 |
| Professional Service | 2,968,342 | 3,102,485 | 3,321,350 |
| Other Services & Charges | 1,162,560 | 1,272,030 | 1,258,595 |
| Operating Expenditures/Expenses | 1,459,812 | 1,779,475 | 1,826,820 |
| Sub-Total | <u>\$13,356,007</u> | <u>\$13,799,420</u> | <u>\$14,171,065</u> |
| Capital | 7,634,859 | 5,643,520 | 10,832,885 |
| Debt Service | 9,830,748 | 3,236,715 | 6,394,575 |
| Total Expenditures/Expenses | <u>\$30,821,614</u> | <u>\$22,679,655</u> | <u>\$31,398,525</u> |
| Other Financing Uses | \$2,359,746 | \$3,383,510 | \$3,478,178 |



| Expenditures/Expenses | Original Budget 2011 | Percent of Total | Increase/ decrease previous year | Percent of Increase/ decrease |
|---------------------------------|----------------------------|---------------------|--|-------------------------------------|
| Personal Service | \$7,764,300 | 24.73% | \$118,870 | 1.53% |
| Professional Service | 3,321,350 | 10.58% | 218,865 | 7.05% |
| Other Services & Charges | 1,258,595 | 4.01% | (13,435) | -1.06% |
| Operating Expenditures/Expenses | 1,826,820 | 5.82% | 47,345 | 2.66% |
| Sub-Total | <u>\$14,171,065</u> | <u>45.13%</u> | <u>\$371,645</u> | <u>2.69%</u> |
| Capital | 10,832,885 | 34.50% | 5,189,365 | 91.95% |
| Debt Service | 6,394,575 | 20.37% | 3,157,860 | 97.56% |
| Total Expenditures/Expenses | <u>\$31,398,525</u> | <u>100.00%</u> | <u>\$8,718,870</u> | <u>38.44%</u> |

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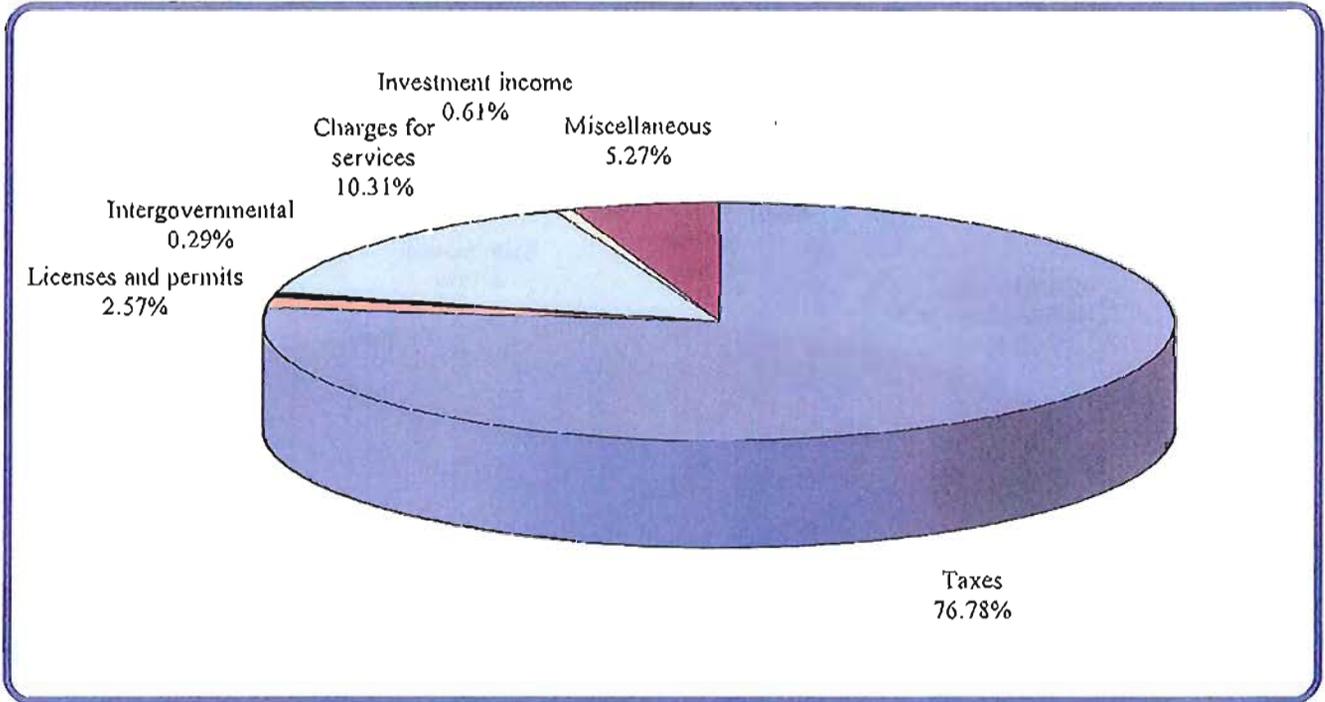


GENERAL FUND

CITY OF WASHINGTON, MISSOURI
GENERAL FUND
STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES-BUDGET AND ACTUAL
FOR THE YEAR ENDED SEPTEMBER 30, 2011

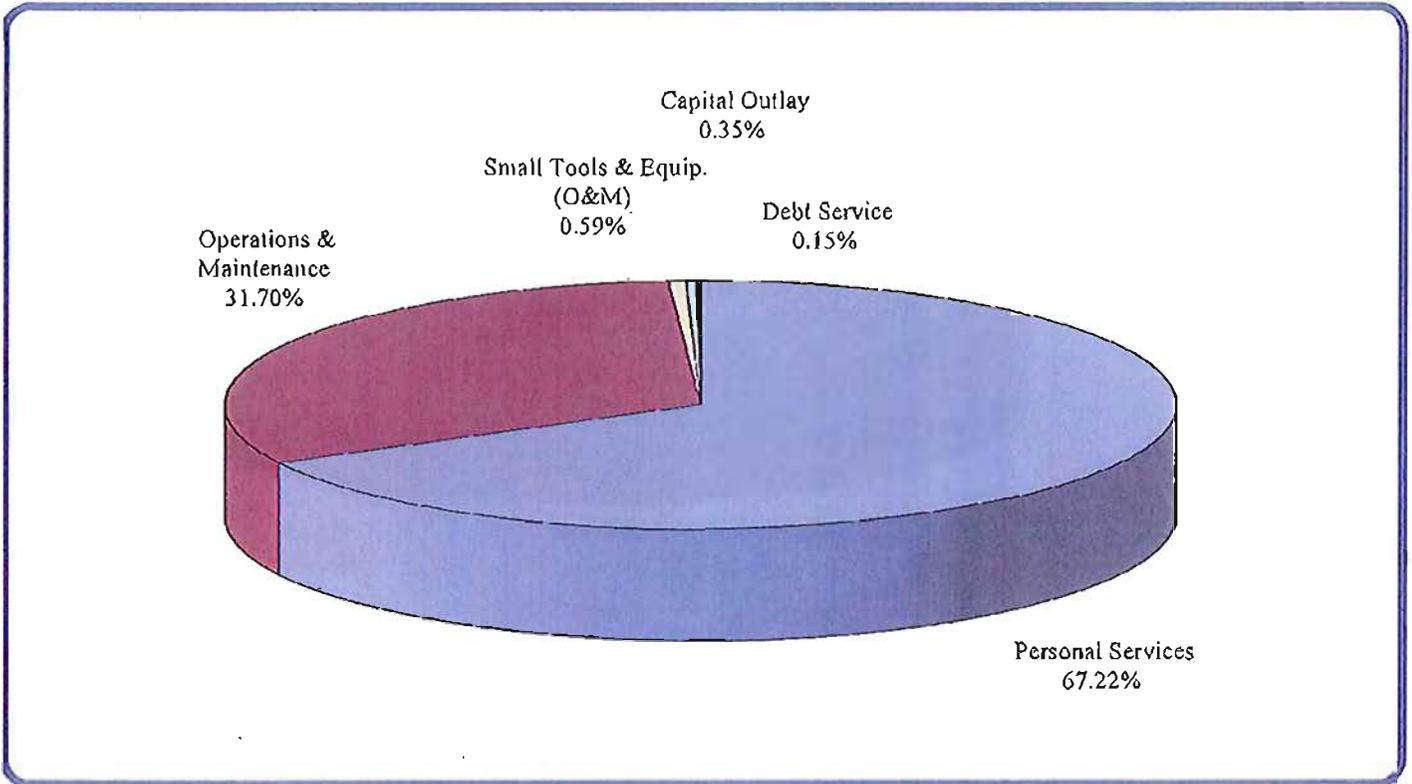
| REVENUES | Revenues | Personal Services | Operations & Maintenance | Small Tools & Equipment | Capital Outlay | Debt Service | 2011 Projected Budget |
|---|--------------------|----------------------|-----------------------------|----------------------------|-------------------|-----------------|--------------------------|
| Taxes | | | | | | | |
| General property | \$ 2,182,065 | | | | | | \$ 2,182,065 |
| Sales & Use | 3,400,400 | | | | | | 3,400,400 |
| Gross receipts | 2,032,660 | | | | | | 2,032,660 |
| Tourism | 105,000 | | | | | | 105,000 |
| Cigarette | 66,000 | | | | | | 65,000 |
| Licenses and permits | 149,700 | | | | | | 148,700 |
| Intergovernmental | | | | | | | |
| State - shared | 2,000 | | | | | | 2,000 |
| Federal grants | 60,800 | | | | | | 60,800 |
| State grants | 4,580 | | | | | | 4,580 |
| Charges for services | 1,642,346 | | | | | | 1,642,346 |
| Fines | 360,000 | | | | | | 360,000 |
| Investment income | 82,000 | | | | | | 82,000 |
| Rents | 127,000 | | | | | | 127,000 |
| Contributions | 67,000 | | | | | | 67,000 |
| TOTAL REVENUES | 10,139,540 | | | | | | 10,139,540 |
| EXPENDITURES | | | | | | | |
| FUNCTIONS/PROGRAMS: | | | | | | | |
| General Government: | | | | | | | |
| Administration | | 666,480 | 134,166 | - | - | 13,000 | 713,646 |
| Tourism | | - | 126,000 | - | - | - | 126,000 |
| Front St. Properties | | - | 13,616 | - | - | - | 13,616 |
| Senior Center Operations | | - | 46,450 | - | - | - | 46,450 |
| Finance | | 421,620 | 115,360 | - | - | - | 538,880 |
| Community/Economic Development | | 141,120 | 12,835 | - | - | - | 153,955 |
| Information Technology | | 127,020 | 219,800 | 7,000 | - | - | 363,820 |
| Building & Maintenance | | 162,810 | 103,886 | 170 | - | - | 266,866 |
| Public Safety: | | | | | | | |
| Municipal Court | | 20,670 | 177,720 | - | - | - | 198,390 |
| Communications | | 620,365 | 107,730 | - | 20,645 | - | 748,730 |
| Police | | 2,000,070 | 361,445 | 9,080 | - | - | 2,370,595 |
| Highways & Transportation: | | | | | | | |
| Planning & Engineering | | 511,695 | 87,440 | - | - | - | 599,135 |
| Streets | | 674,166 | 638,760 | 8,700 | - | - | 1,221,626 |
| Airport | | - | 126,945 | - | - | - | 126,945 |
| Culture & Recreation: | | | | | | | |
| Parks | | 687,085 | 426,185 | 19,086 | 10,330 | - | 1,141,686 |
| Pool | | 9,900 | 201,396 | 7,600 | - | - | 218,896 |
| TOTAL EXPENDITURES | - | 5,932,890 | 2,797,630 | 51,635 | 30,975 | 13,000 | 8,826,130 |
| REVENUES OVER (UNDER) EXPENDITURES | 10,139,540 | (5,932,890) | (2,797,630) | (51,635) | (30,975) | (13,000) | 1,313,410 |
| OTHER FINANCING SOURCES (USES) | | | | | | | |
| Transfers in | | | | | | | |
| Intergovernmental transfer | 876,460 | | | | | | 876,460 |
| Transfers out: | | | | | | | |
| Library Fund - subsidy | (227,630) | | | | | | (227,630) |
| Volunteer Fire Fund - tax subsidy | (605,965) | | | | | | (605,965) |
| COPs 2008 | (876,460) | | | | | | (876,460) |
| Vehicle & Equipment Replacement Fund | (465,300) | | | | | | (465,300) |
| TOTAL OTHER FINANCING SOURCES (USES) | (1,298,885) | | | | | | (1,298,885) |
| NET CHANGE IN FUND BALANCE | | | | | | | 14,525 |
| FUND BALANCE | | | | | | | |
| Fund Balance, October 1, 2010 | - | | | | | | 3,019,100 |
| Less: Funding Requirements | | | | | | | |
| 15% Fund Balance, reserved for operations | (1,309,580) | | | | | | (1,309,580) |
| Estimated Fund Balance, September 30, 2011 | | | | | | | \$ 1,724,045 |

City of Washington General Fund Revenue



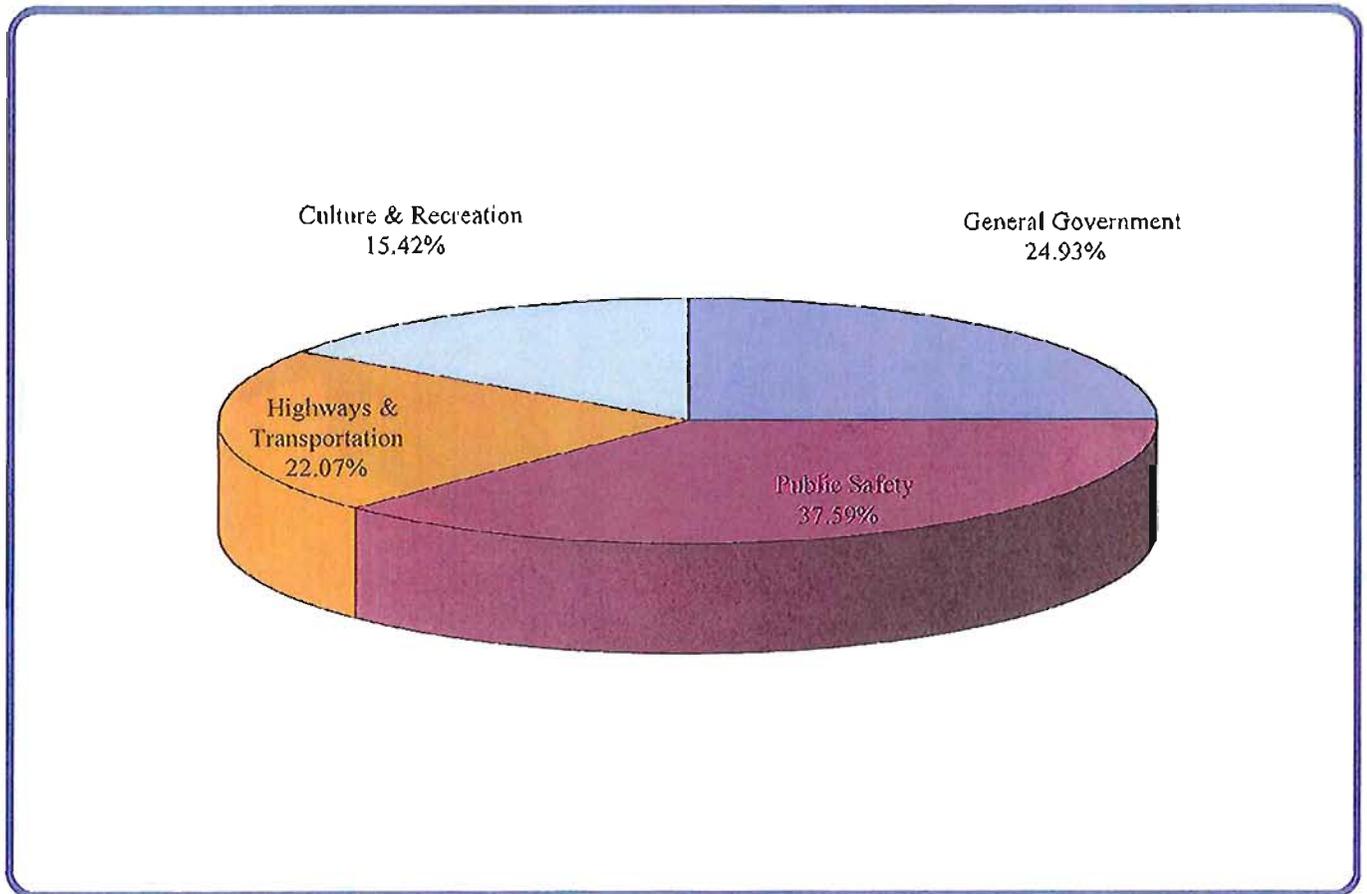
| <u>Revenue</u> | <u>Original Budget 2011</u> | <u>Percent of Total</u> | <u>Increase/ decrease from prev. year</u> | <u>Percent of Increase/ decrease</u> |
|-----------------------|-------------------------------------|-----------------------------|---|--|
| Taxes | \$7,785,115 | 76.78% | (\$186,650) | -2.34% |
| Licenses and permits | 148,700 | 1.47% | (39,800) | -21.11% |
| Intergovernmental | 67,380 | 0.66% | 40,945 | 154.89% |
| Charges for services | 1,542,345 | 15.21% | 484,815 | 45.84% |
| Investment income | 62,000 | 0.61% | (63,000) | -50.40% |
| Miscellaneous | 534,000 | 5.27% | 139,400 | 35.33% |
| TOTAL REVENUES | \$10,139,540 | 100% | \$375,710 | 3.85% |

City of Washington General Fund Expenditures by Type



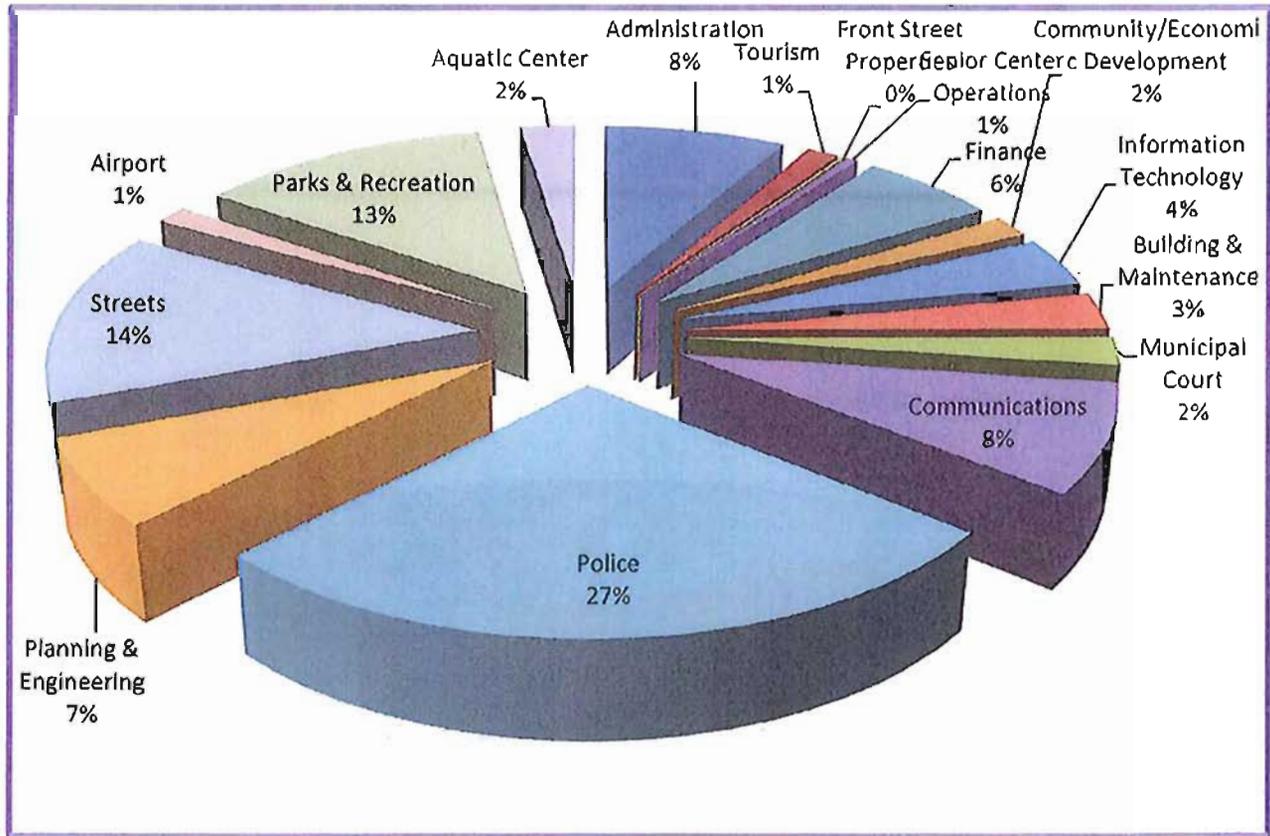
| <u>Expenditures</u> | <u>Original Budget 2011</u> | <u>Percent of Total</u> | <u>Increase/ decrease from prev. year</u> | <u>Percent of Increase/ decrease</u> |
|----------------------------|-------------------------------------|-----------------------------|---|--|
| Personal Services | \$5,932,890 | 67.22% | -\$80,800 | -1.34% |
| Operations & Maintenance | 2,797,630 | 31.70% | 398,370 | 16.60% |
| Small Tools & Equip. (O&M) | 51,635 | 0.59% | (34,635) | -40.15% |
| Capital Outlay | 30,975 | 0.35% | (66,915) | -68.36% |
| Debt Service | 13,000 | 0.15% | (7,000) | -35.00% |
| TOTAL EXPENDITURES | \$8,826,130 | 100% | \$209,020 | 2.43% |

City of Washington General Fund Expenditures by Function



| <u>Function</u> | <u>Original Budget 2011</u> | <u>Percent of Total</u> | <u>Increase/ decrease from prev. year</u> | <u>Percent of Increase/ decrease</u> |
|---------------------------|-------------------------------------|-----------------------------|---|--|
| General Government | \$2,200,130 | 24.93% | \$41,690 | 1.93% |
| Public Safety | 3,317,715 | 37.59% | 171,900 | 5.46% |
| Highways & Transportation | 1,947,705 | 22.07% | 10,570 | 0.55% |
| Culture & Recreation | 1,360,580 | 15.42% | (15,140) | -1.10% |
| TOTAL EXPENDITURES | \$8,826,130 | 100% | \$209,020 | 2.43% |

City of Washington General Fund Expenditures by Department



| <u>Department</u> | <u>Original Budget 2011</u> |
|--------------------------------|-------------------------------------|
| Administration | \$ 713,645 |
| Tourism | 125,000 |
| Front Street Properties | 13,515 |
| Senior Center Operations | 46,450 |
| Finance | 536,880 |
| Community/Economic Development | 153,955 |
| Information Technology | 353,820 |
| Building & Maintenance | 256,865 |
| Municipal Court | 198,390 |
| Communications | 748,730 |
| Police | 2,370,595 |
| Planning & Engineering | 599,135 |
| Streets | 1,221,625 |
| Airport | 126,945 |
| Parks & Recreation | 1,141,685 |
| Aquatic Center | 218,895 |
| TOTAL EXPENDITURES | \$8,826,130 |

GENERAL FUND – VARIOUS
DEPARTMENTS

| | |
|--------------------|------------------------|
| DEPARTMENT: | ADMINISTRATION |
| FUND: 01 | DEPT NUMBER: 11 |

PURPOSE:

To oversee operations and activities of all City Departments, recording and safekeeping of official documents. The Department is also responsible for bid advertisements, providing notices of public hearings, and other elections. Responsible for all human resource personnel and employee service programs including recruitment and hiring, performance management, labor relations, employee benefit programs, property and casualty, payroll, training and development, safety, workers compensation, and risk management efforts. In summary, the department is responsible for the general supervision and support for all issues and departments within the City structure.

GOALS:

1. Provide information and assist the City Council in formulating and establishing City policies.
2. Continue efforts in overseeing efficient use of City assets.
3. Practice good risk management through the Safety Program established.
4. Provide the best insurance available, within the allotted budget.
5. Evaluate and recommend ways to expand city revenues.

OBJECTIVES:

1. Coordinate the sale of Certificates of Participation to accelerate construction of the library, fire training center and Highway 100 widening which are capital sales tax projects.
2. Maintain the high level of safety training that the City experienced with its prior insurance carrier.
3. Evaluate solid waste rates and make recommendations to the council.
4. Begin preparation of 5-year operating budget to be implemented in FY2012.
5. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Long-range capital improvement plan adopted with current budget.
2. Examined property and casualty insurance options and recommended switching insurance carriers to save the city approximately \$140,000 annually.
3. Recommended solid waste rate options to City Council who will be addressing this issue in 2011.

PERFORMANCE MEASUREMENTS:

| <u>Description</u> | <u>9/30/2008</u> | <u>9/30/2009</u> | <u>9/30/2010</u> |
|-----------------------|------------------|------------------|------------------|
| Ordinances Passed | 148 | 145 | 150 |
| Resolutions | 16 | 14 | 15 |
| # of Council Meetings | 28 | 27 | 27 |

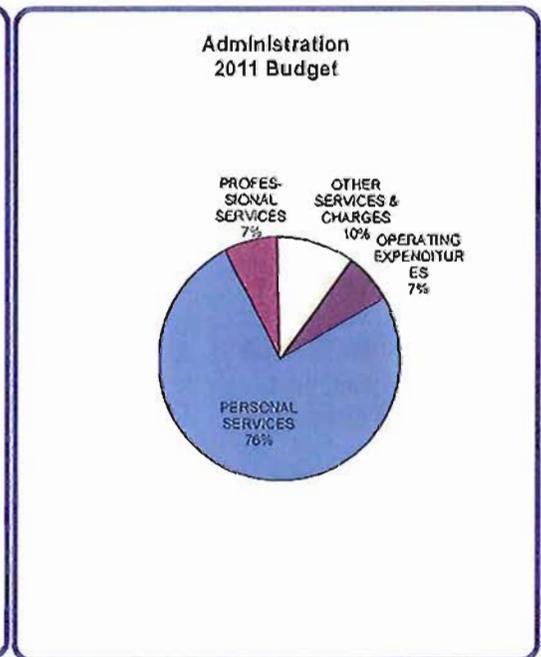
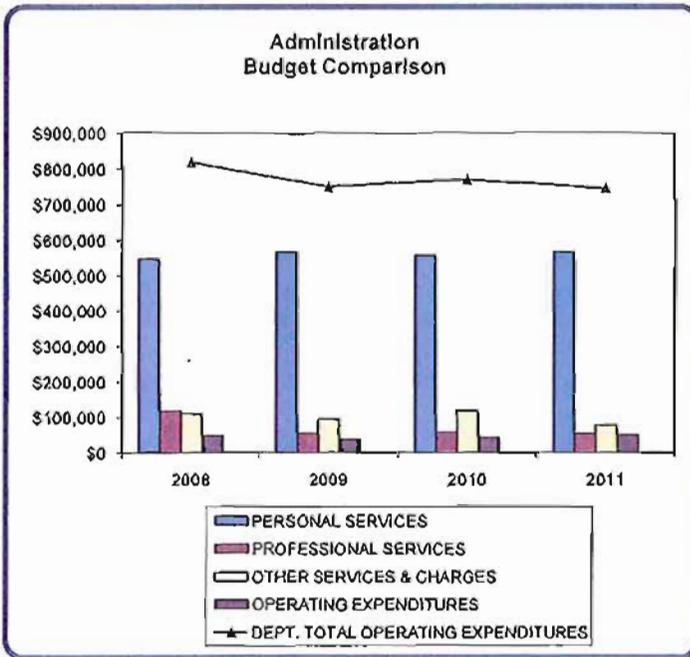
STAFFING:

- 1 - Mayor (elected)
- 8 - Council Representatives (elected)
- 1 - City Administrator
- 1 - Asst. City Administrator/H.R. Director/Public Works Director
- 1 - City Clerk/H.R. Manager
- 1 - Executive Secretary/Deputy City Clerk
- 1 - Clerk
- 1 - Emergency Preparedness Director

| | |
|-------------|-----------------|
| DEPARTMENT: | ADMINISTRATION |
| FUND: 01 | DEPT NUMBER: 11 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|------------------------------------|----------------|----------------|---------------------------|----------------------------|
| PERSONAL SERVICES | \$546,321 | \$565,391 | \$556,685 | \$566,480 |
| PROFESSIONAL SERVICES | \$116,670 | \$53,655 | \$56,200 | \$53,250 |
| OTHER SERVICES & CHARGES | \$110,806 | \$95,461 | \$117,805 | \$77,665 |
| OPERATING EXPENDITURES | \$46,935 | \$36,544 | \$41,050 | \$49,700 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$820,732 | \$751,051 | \$771,740 | \$747,095 |

| | | | | |
|--|------------------|------------------|------------------|------------------|
| DEPT. TOTAL OPERATING EXPENDITURES | \$820,732 | \$751,051 | \$771,740 | \$747,095 |
| TOURISM & FRONT STREET PROPERTIES | \$105,779 | \$145,416 | \$147,615 | \$138,515 |
| DEBT SERVICE | \$28,228 | \$12,868 | \$20,000 | \$13,000 |
| PROPERTY | \$12,500 | \$0 | \$0 | \$0 |
| TOTAL BUDGET FOR ADMINISTRATION | \$967,239 | \$909,335 | \$939,355 | \$898,610 |



| | |
|--------------------|------------------------|
| DEPARTMENT: | MUNICIPAL COURT |
| FUND: 01 | DEPT NUMBER: 12 |

PURPOSE:

To process alleged violations of the Municipal Code and collect fines and penalties.
The court has responsibility to guarantee the lawful rights of all who are brought before it.

GOALS:

1. To hear and deliberate on all cases docketed.
2. Efficiently maintain court records, handle and collect fines.
3. Prepare and review municipal ordinances, resolutions, contracts and other documents as necessary.

OBJECTIVES:

1. Purchase and begin utilizing new court software package.
2. Begin preparation of 5-year operating budget to be implemented in FY2012.
3. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Began reviewing current court software and its capabilities and determining new software requirements.

PERFORMANCE MEASUREMENTS:

| | 2007 | 2008 | 2009 |
|-----------------------------------|------------|--------------|--------------|
| Letter | | | |
| Motion Bond Forfeiture | 44 | 25 | 23 |
| Send FTA Letter to Defendant | 624 | 773 | 820 |
| Send FTA Letter to Attorney | 155 | 146 | 131 |
| Send Letter Alarm Violation | 22 | 23 | 18 |
| Send Letter Balance Due | 10 | 9 | 35 |
| Send Letter Continued Violation | - | - | - |
| Send Letter Parking Violation | 48 | 21 | 36 |
| Send Probation Letter Balance Due | - | - | - |
| Send Letter Revoke Probation | 93 | 73 | 37 |
| Attorney Appearance Required | - | - | - |
| Total Letters | 996 | 1,070 | 1,100 |

Continuance

| | | | |
|-----------------------------|-------|-------|-------|
| Appealed to Circuit Court | - | - | 2 |
| Continued Attorney in Court | 1,239 | 1,201 | 1,133 |
| Continued Attorney by Mail | 607 | 477 | 488 |
| Continued Attorney by Phone | 708 | 731 | 626 |
| Continued Attorney Window | 20 | 12 | 17 |
| Continued by Court | 235 | 260 | 294 |

PERFORMANCE MEASUREMENTS CONTINUED:

| | | | |
|---|--------------|--------------|--------------|
| Continued Defendant in Court | 593 | 545 | 601 |
| Continued Defendant at Window | 19 | 27 | 20 |
| Continued for Defendant | - | - | - |
| Continued Jury Trial | 35 | 23 | 48 |
| Continued New judge | 17 | 23 | 44 |
| Fine Collection Center | 73 | 11 | 7 |
| Motion to Set Aside Guilt Plea | 7 | 9 | 6 |
| Refused Recommendation | - | - | - |
| Prosecutor - Continued for Recommendation | 84 | 154 | 214 |
| Taken Under Advisement | 29 | 5 | 6 |
| Warrant Executed - Defendant Arrested | 133 | 93 | 79 |
| Warrant Withdrawn - Case Redocketed | - | - | - |
| Total Continuances | 3,799 | 3,671 | 3,585 |
| Trial Setting | | | |
| Plea - Not Guilty - Trial Set | 158 | 175 | 167 |
| Warrants | | | |
| Judgment on Bond Forfeiture | 18 | 9 | 11 |
| Warrant to be Issued | 342 | 279 | 375 |
| Failure to Pay Fines - Warrant to be Issued | 501 | 605 | 630 |
| Original Warrant to be Issued | 51 | 44 | 43 |
| Warrant to be Issued on Probation Cases | 15 | 15 | 11 |
| Total Warrants | 927 | 952 | 1,070 |
| Probation | | | |
| SIS Continued | 55 | 33 | 33 |
| Motion/Probation Revocation Continued | 197 | 192 | 165 |
| SES - Paid in Full | 3 | 6 | 1 |
| SIS - Paid in Full | 56 | 63 | 62 |
| Suspend Execution of Sentence | 2 | - | 1 |
| Suspend Imposition of Sentence | 165 | 116 | 79 |
| Total Probation | 478 | 410 | 341 |
| Balance Due Continued | | | |
| Amended Charge - Continued for Payment | 807 | 427 | 447 |
| Balance Due - Continued for Payment | - | - | - |

PERFORMANCE MEASUREMENTS CONTINUED:

| | | | |
|--|--------------|--------------|--------------|
| Dismissed - Costs/Balance Due | - | - | - |
| Suspended Execution Sentence/Balance Due | 6 | 3 | 1 |
| Suspended Imposition Sentence/Balance Due | 65 | 64 | 67 |
| Dismissed Upon Payment of Court Cost | - | - | - |
| SES Continued | 2 | 6 | 2 |
| Found Guilty/Continued for Payment | 8 | 7 | 17 |
| Plea of Guilty/Continued for Payment | 438 | 521 | 559 |
| Probation Continued | - | - | - |
| Probation Revoked Payment Continued | - | 1 | - |
| Probation Terminated | - | - | 1 |
| Time Payment Plan | 1,518 | 1,629 | 1,820 |
| Total Balance Due Continued | 2,844 | 2,658 | 2,914 |
| Case Closed | | | |
| Amended Charge - Paid | 51 | 43 | 52 |
| City Attorney Refused to Prosecute | 84 | 43 | 67 |
| Court Costs Waived | - | - | 2 |
| Case Dismissed Defendant Deceased | - | - | 4 |
| Case Dismissed/Uncollectible | 32 | 12 | 17 |
| Completed Probation | 15 | 19 | 11 |
| Certified to State Court | 292 | 290 | 279 |
| Community Service/Work Completed | - | 1 | 1 |
| Credit/Time Served | - | - | - |
| Dismissed | 390 | 582 | 539 |
| Dismissed - ATS Notified | - | - | 74 |
| Dismissed As Requested By ATS | - | - | 67 |
| Dismissed Failed to Prosecute | - | - | 1 |
| Dismissed Paid Court Cost Electronic Payment | - | 272 | 412 |
| Found Guilty Paid Amount Due | 1 | 4 | 4 |
| Found Not Guilty | 11 | 8 | 4 |
| Nolle Pros. | - | - | 112 |
| Nolle Pros. - ATS Notified | - | - | 5 |
| Motion Denied | - | - | - |
| No Prosecution | 203 | 154 | - |
| Paid in Court | 291 | 328 | 314 |
| Probation Complete | - | - | - |

PERFORMANCE MEASUREMENTS CONTINUED:

| | | | |
|--------------------------------|--------|--------|--------|
| Probation Revoked | 4 | 9 | 4 |
| Paid Total Payments Due | 1,202 | 985 | 979 |
| Restitution made/Case closed | - | - | 1 |
| See Prior Disposition | - | - | 1 |
| SES Complete Case Closed | 1 | 2 | - |
| Transferred from Circuit Court | 21 | 14 | 16 |
| Paid Total Amount in TVB | 1,366 | 2,283 | 2,344 |
| Void | 115 | 105 | 82 |
| Warrant Recalled | 238 | 168 | 181 |
| Total Case Closed | 4,317 | 5,322 | 5,573 |
| Total | 13,519 | 14,158 | 14,750 |

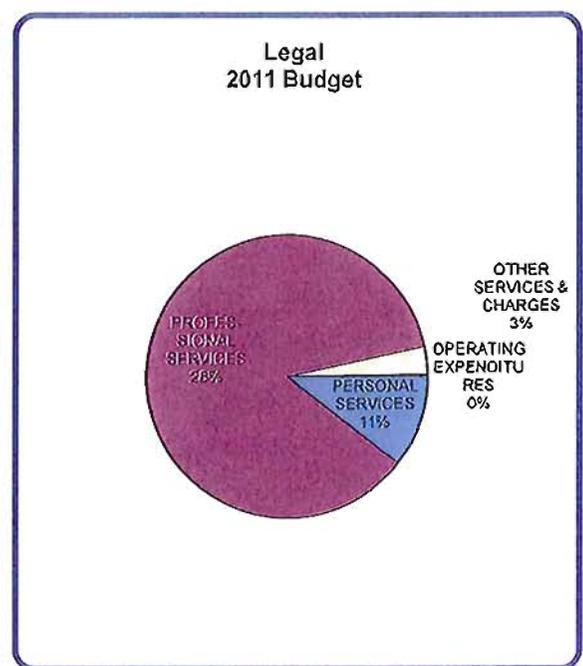
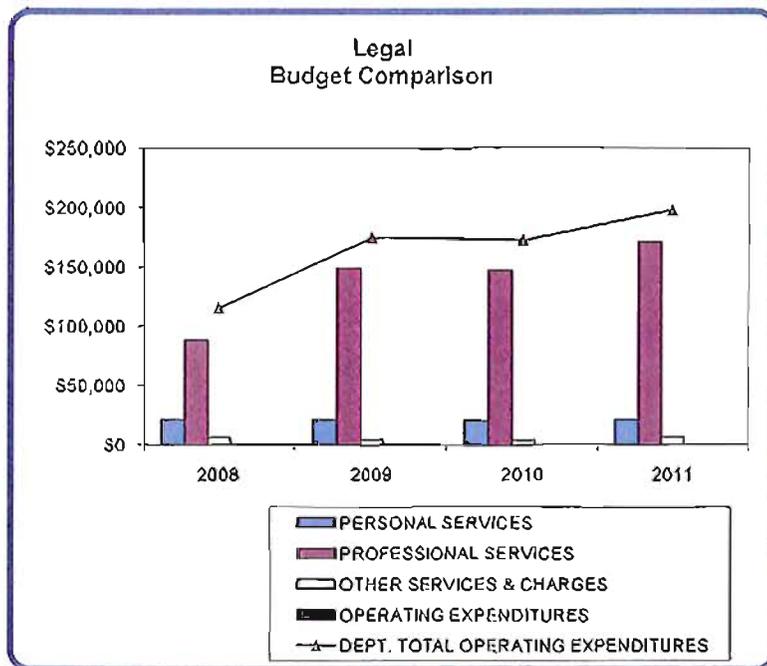
STAFFING:

- 1/4 - Municipal Judge (elected)
- 1/4 - City Attorney (elected)
- 1/4 - Court Clerk
- 1/4 - Deputy Court Clerk

| | |
|--------------------|------------------------|
| DEPARTMENT: | MUNICIPAL COURT |
| FUND: 01 | DEPT NUMBER: 12 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|------------------------------------|-------------|-------------|---------------------|----------------------|
| PERSONAL SERVICES | \$21,078 | \$20,669 | \$20,700 | \$20,670 |
| PROFESSIONAL SERVICES | \$88,109 | \$148,761 | \$147,000 | \$171,000 |
| OTHER SERVICES & CHARGES | \$5,568 | \$4,889 | \$4,665 | \$6,350 |
| OPERATING EXPENDITURES | \$655 | \$405 | \$375 | \$370 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$115,410 | \$174,724 | \$172,740 | \$198,390 |

| | | | | |
|---|------------------|------------------|------------------|------------------|
| DEPT. TOTAL OPERATING EXPENDITURES | \$115,410 | \$174,724 | \$172,740 | \$198,390 |
| PROPERTY | \$0 | \$0 | \$0 | \$0 |
| TOTAL BUDGET FOR MUNICIPAL COURT | \$115,410 | \$174,724 | \$172,740 | \$198,390 |



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|--------------------|------------------------|
| DEPARTMENT: | COMMUNICATIONS |
| FUND: 01 | DEPT NUMBER: 13 |

PURPOSE:

Provide dispatch services for police, fire, ambulance and local government. Act as a point of contact with the public and emergency services.

GOALS:

1. Continue to provide a high level of service to the public.
2. Continue to provide quality emergency services through education and training.

OBJECTIVES:

1. Improve radio infrastructure and interoperability.
2. Purchase and implement new Code Red System.
3. Implement and maintain EMD-Q (Quality Assurance program)
4. Begin preparation of 5-year operating budget to be implemented in FY2012.
5. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Installed and implemented the new Reverse 911 system.
2. Received Narrowband emissions on all radio frequencies as required by the FCC.
3. In conjunction with Franklin County, updated 911 system making us Phase I and II compliant.

PERFORMANCE MEASUREMENTS:

| | 2007 | 2008 | 2009 |
|----------------------------------|---------------|---------------|---------------|
| <i>Police</i> | | | |
| Incident Reports | 2,716 | 2,603 | 2,765 |
| Citations Issued | 2,727 | 1,855 | 1,827 |
| No-Report | 15,902 | 8,780 | 7,811 |
| Unfounded | 268 | 292 | 266 |
| Written/Verbal Warning | 3,727 | 3,937 | 3,997 |
| Gone On Arrival | 472 | 415 | 353 |
| End Call | 11,679 | 19,205 | 20,462 |
| Total # Police | 37,491 | 37,087 | 37,481 |
| <i>Ambulance District</i> | | | |
| Emergency Calls | 1,498 | 1,624 | 1,547 |
| Routine Transfers | 1,035 | 904 | 968 |
| Emergency Transfers | 39 | 74 | 72 |
| Stand By District Line | 22 | 26 | 44 |
| Move Up | 13 | 15 | 11 |
| Fair Ambulance | - | 8 | 7 |
| Total # Ambulance Calls | 2,607 | 2,650 | 2,649 |

PERFORMANCE MEASUREMENTS CONTINUED:

Fire

| | | | |
|---------------------------|------------|------------|------------|
| Fires, Explosions | 68 | 64 | 89 |
| Rescue | 214 | 226 | 198 |
| Hazardous Conditions | 200 | 137 | 118 |
| Service Calls | 57 | 74 | 86 |
| Good Intent Calls | 156 | 103 | 100 |
| False Calls | 143 | 118 | 104 |
| Other | 2 | 23 | 9 |
| Total # Fire Calls | 840 | 745 | 704 |

911

| | | | |
|--------------------------------|---------------|---------------|---------------|
| Total 911 Calls Handled | 4,016 | 3,945 | 3,945 |
| Total Calls Handled | 44,954 | 44,427 | 44,779 |

STAFFING:

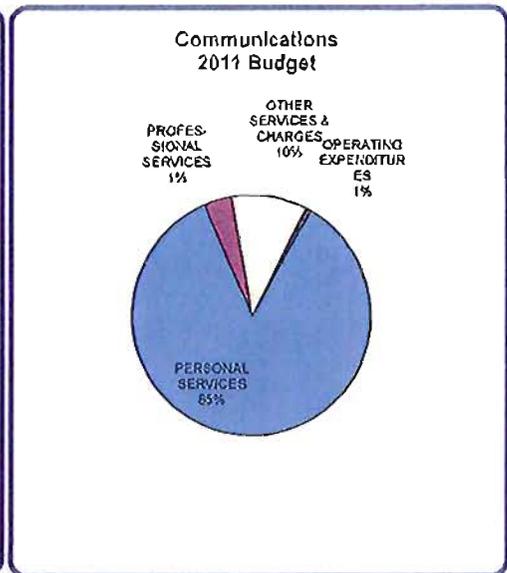
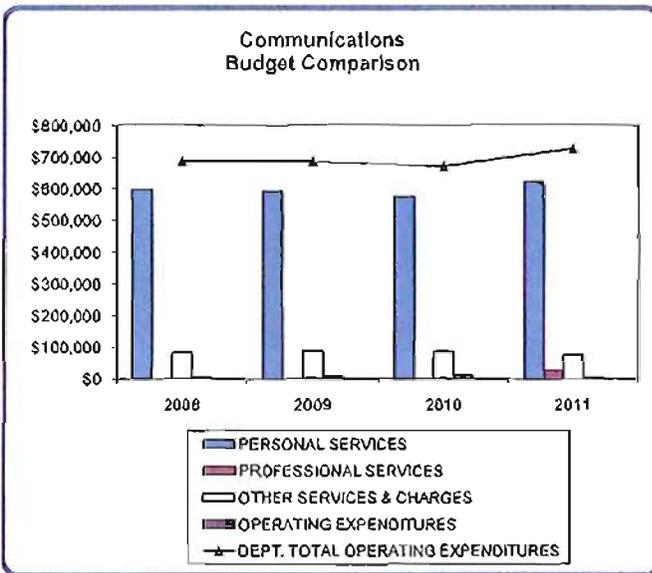
- 1 - Director of Communications
- 1 - Lead Dispatcher
- 9 - Dispatchers

| | |
|-------------|-----------------|
| DEPARTMENT: | COMMUNICATIONS |
| FUND: 01 | DEPT NUMBER: 13 |

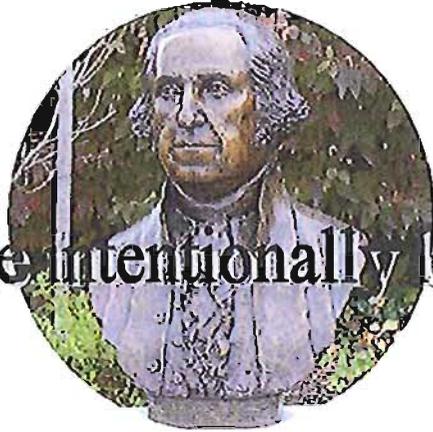
| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|------------------------------------|----------------|----------------|---------------------------|----------------------------|
| PERSONAL SERVICES | \$596,582 | \$591,210 | \$574,170 | \$620,355 |
| PROFESSIONAL SERVICES | \$642 | \$559 | \$635 | \$27,330 |
| OTHER SERVICES & CHARGES | \$84,302 | \$87,915 | \$86,505 | \$75,000 |
| OPERATING EXPENDITURES | \$6,201 | \$6,788 | \$10,600 | \$5,400 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$687,727 | \$686,470 | \$671,910 | \$728,085 |

| | | | | |
|------------------------------------|-----------|-----------|-----------|-----------|
| DEPT. TOTAL OPERATING EXPENDITURES | \$687,727 | \$686,470 | \$671,910 | \$728,085 |
| PROPERTY | \$20,645 | \$20,645 | \$20,645 | \$20,645 |

| | | | | |
|---------------------------------|-----------|-----------|-----------|-----------|
| TOTAL BUDGET FOR COMMUNICATIONS | \$708,372 | \$707,115 | \$692,555 | \$748,730 |
|---------------------------------|-----------|-----------|-----------|-----------|



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|--------------------|------------------------|
| DEPARTMENT: | POLICE |
| FUND: 01 | DEPT NUMBER: 14 |

PURPOSE:

To continue to improve upon our customer service approach without losing sight of our mission to serve and protect. To look at new ways to further reduce the number of traffic accidents within our city limits, through selective enforcement, education, and an in house traffic committee to suggest improvements regarding ordinances, and/or signage. To improve upon already good record regarding incidents at our local schools as they relate to safety, drug, and alcohol abuse.

GOALS:

1. Continued training of the entire department.
2. Proactive measures to reduce vandalism, theft, and drug abuse.
3. To complete the Public Safety System Project and to continue to improve and add to the system with new parts of the program i.e.: Booking system, MDT's in vehicles, etc.
4. Ensure officer's safety by providing safe and newer equipment and safety gear.

OBJECTIVES:

1. Purchase 3 new police vehicles.
2. Work toward achieving State Certification.
3. Maintain a list of qualified instructors within the department to save on outside training.
4. Research and obtain grants including highway safety and police equipment grants opportunities.
5. Begin preparation of 5-year operating budget to be implemented in FY2012.
6. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. The Police Department was extremely diligent in providing coverage for not only daily duties, but many special events while minimizing overtime.
2. Purchased 3 new police vehicles to maintain an optimal fleet.
3. The Police Department secured numerous grants including highway safety and police equipment grants. The equipment received were radar units and in car cameras.
4. Renewed several certifications for officers and added two additional Drug Recognition Experts.
5. Maintained staffing levels.
6. Two officers received training and became a certified CVSA operator and a Major Case Squad investigator.

PERFORMANCE MEASUREMENTS:

| | 2007 | 2008 | 2009 |
|------------------------|------|------|------|
| Homicide/Manslaughter | - | - | - |
| Rape | 2 | 1 | 1 |
| Assault Related Crimes | 118 | 96 | 100 |
| Arson Related Crimes | 6 | 2 | 2 |
| Robbery | 2 | 2 | 5 |
| Burglary | 51 | 78 | 61 |
| Shoplifting | 94 | 110 | 117 |
| Larceny | 400 | 329 | 371 |
| Attempt Stealing | 1 | - | 2 |

PERFORMANCE MEASUREMENTS CONTINUED:

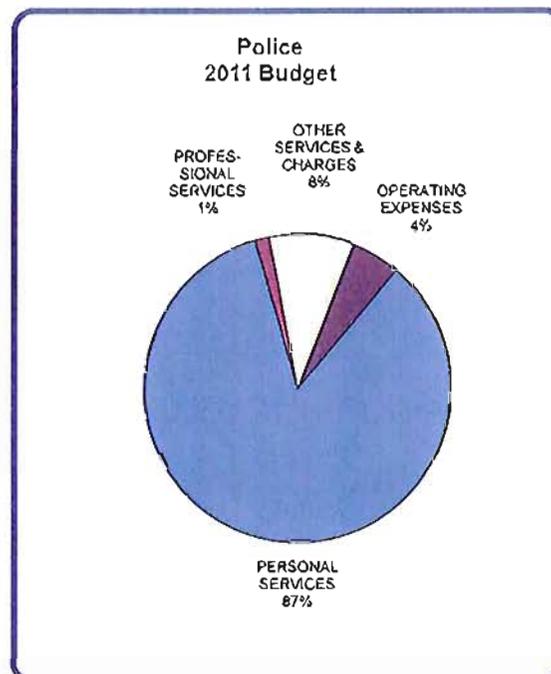
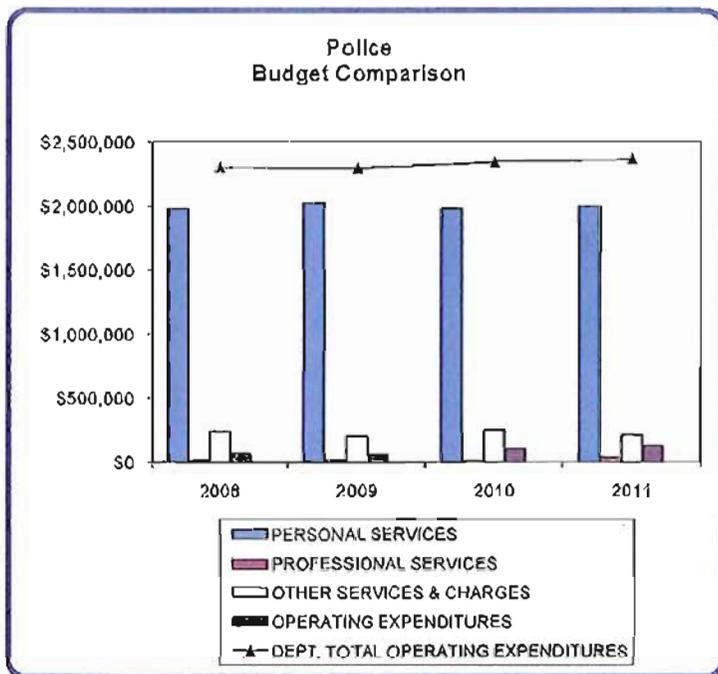
| | | | |
|---------------------------------|---------------|---------------|---------------|
| Possess/Receive Stolen Property | 5 | 1 | 4 |
| Stolen Vehicles | 20 | 15 | 22 |
| Recovered Vehicles | 3 | 4 | 6 |
| Vehicle Tampering | 1 | 2 | 2 |
| Domestic Violence Crimes | 57 | 52 | 79 |
| Other Criminal Offenses | 1,867 | 1,790 | 1,621 |
| Other Offenses | 957 | 927 | 819 |
| Traffic | 8,310 | 7,824 | 8,382 |
| Special Detail | 24,919 | 24,181 | 25,661 |
| K-9 Activity | - | - | - |
| Mounted Patrol | 14 | - | - |
| Explorer Program Activities | 35 | 46 | 28 |
| School Resource | 516 | 476 | 421 |
| Dare | 113 | 94 | 77 |
| Total Calls | 37,491 | 36,030 | 37,781 |
| Total Reports Filed | 2,722 | 2,614 | 2,773 |

STAFFING:

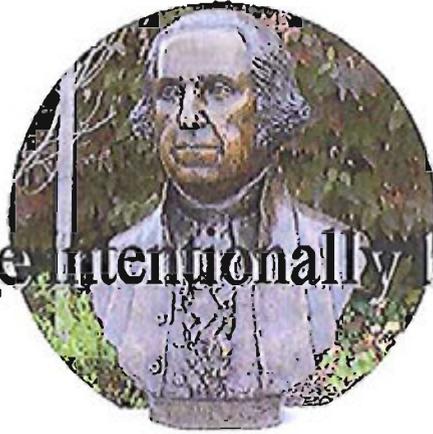
- 1 - Chief of Police
- 1 - Captain
- 4 - Lieutenants
- 3 - Sergeants
- 12 - Patrol Officers
- 2 - School Resource/DARE Officers
- 2 - Traffic Officer
- 3 - Detectives
- 3/4 - Court Clerk/Office Supervisor
- 1 - Secretary
- 3/4 - Clerk

| | |
|--------------------|------------------------|
| DEPARTMENT: | POLICE |
| FUND: 01 | DEPT NUMBER: 14 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|------------------------------------|--------------------|--------------------|---------------------------|----------------------------|
| PERSONAL SERVICES | \$1,978,908 | \$2,023,268 | \$1,983,590 | \$2,000,070 |
| PROFESSIONAL SERVICES | \$15,882 | \$14,689 | \$9,600 | \$35,580 |
| OTHER SERVICES & CHARGES | \$240,239 | \$201,549 | \$251,915 | \$210,315 |
| OPERATING EXPENDITURES | \$70,050 | \$58,745 | \$101,625 | \$124,630 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$2,305,079 | \$2,298,251 | \$2,346,730 | \$2,370,595 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$2,305,079 | \$2,298,251 | \$2,346,730 | \$2,370,595 |
| PROPERTY | \$14,352 | \$0 | \$0 | \$0 |
| DEBT SERVICE | \$0 | \$0 | \$0 | \$0 |
| TOTAL BUDGET FOR POLICE | \$2,319,431 | \$2,298,251 | \$2,346,730 | \$2,370,595 |



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|--------------------|------------------------|
| DEPARTMENT: | FINANCE |
| FUND: 01 | DEPT NUMBER: 15 |

PURPOSE:

The Finance Department accounts for and reports the various sources and uses of City funds as required by Government Auditing Standards and U.S. generally accepted accounting standards. It also manages cash and investments to ensure adequate cash flows while maximizing investment income. In addition, it prepares and assists with monitoring the City's annual budget.

GOALS:

1. Comply with current and new Government Accounting Standards Board (GASB) statements regarding financial reporting.
2. Provide citizens with quality and efficient customer service.
3. Provide safeguarding of assets by maintaining an adequate internal control structure and separation of duties.
4. Purchase new accounting software and aid in the conversion process.
5. Achieve GFOA Budget and CAFR awards.

OBJECTIVES:

1. Research accounting software upgrade options and prepare and send a request for proposal. Recommend new software package and/or vendor for Council approval.
2. Implement GASB 51 Accounting and Financial Reporting for Intangible Assets which is required by September 30, 2010.
3. Implement GASB 54 Fund Balance Reporting and Governmental Fund Type Definitions.
4. Fully train staff on the new accounting software package.
5. Research and analyze GFOA comments and incorporate applicable improvements into future budgets and financial statements.
6. Begin preparation of 5-year operating budget to be implemented in FY2012.
7. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Revised utility customer deposit policy and deposit amounts.
2. Implementation began using a full sheet utility bill instead of postcard bill.
3. Eliminated utility delinquent notices and door hangers.
4. Implemented GASB 45 Accounting for other Post - Employment Benefits (OPEB).
5. Received an unqualified opinion on the audited 2010 financial statements.

PERFORMANCE MEASUREMENTS:

| | 2007 | 2008 | 2009 |
|---|--------|--------|--------|
| Number of Accounts Payable Processed | 10,152 | 8,354 | 8,284 |
| Number of Accounts Receivable Processed | 2,219 | 2,039 | 1,968 |
| Number of Business Licenses Issued | 1,084 | 1,085 | 1,099 |
| Number of Water Bills Issued* | 73,302 | 74,496 | 74,505 |
| Number of Tax Bills Assessed | 13,194 | 13,379 | 13,379 |
| Total | 99,951 | 99,353 | 99,235 |

*Went from quarterly billing to monthly billing in September 2000

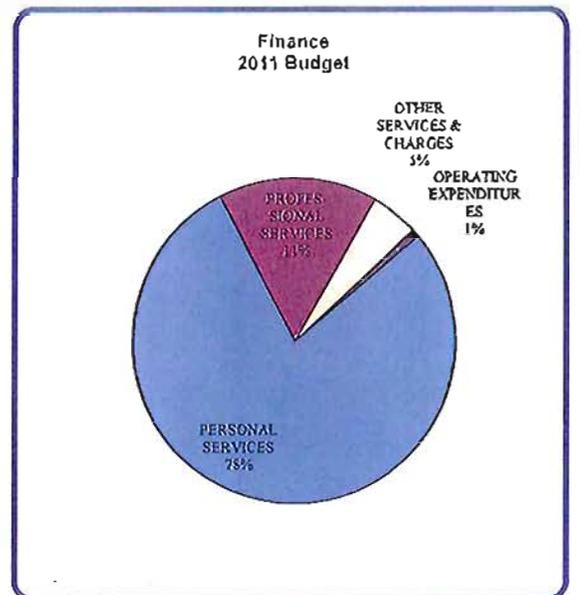
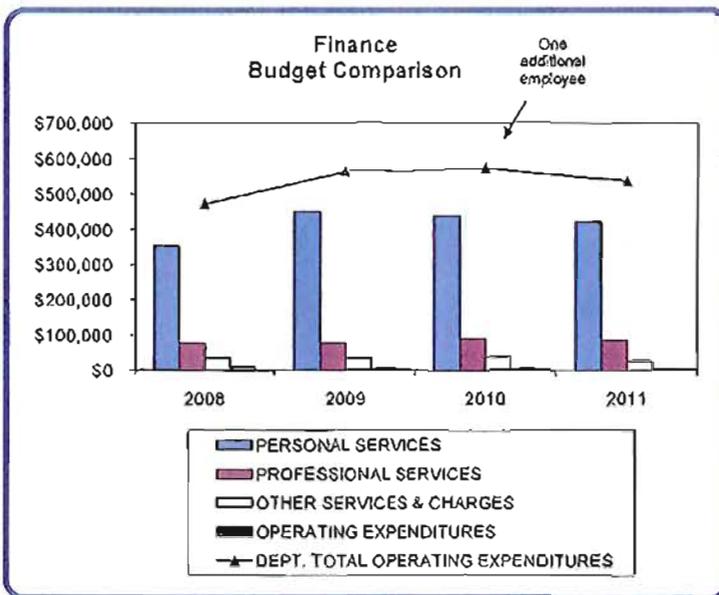
STAFFING:

- 1 - Finance Manager
- 1 - Assistant Finance Manager
- 1 - General Ledger Clerk
- 1 - Accounts Payable Clerk
- 1 - Payroll / Accounts Receivable Clerk
- 1 - Special Accounts / Utility Billing Clerk
- 1 - Utility Billing Clerk
- 1 - Cashier

| | |
|--------------------|------------------------|
| DEPARTMENT: | FINANCE |
| FUND: 01 | DEPT NUMBER: 15 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|------------------------------------|-------------|-------------|---------------------|----------------------|
| PERSONAL SERVICES | \$353,347 | \$448,015 | \$438,955 | \$421,520 |
| PROFESSIONAL SERVICES | \$76,649 | \$75,999 | \$90,660 | \$85,010 |
| OTHER SERVICES & CHARGES | \$36,009 | \$35,251 | \$38,920 | \$26,050 |
| OPERATING EXPENDITURES | \$7,277 | \$5,277 | \$5,000 | \$4,300 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$473,282 | \$564,542 | \$573,535 | \$536,880 |

| | | | | |
|------------------------------------|------------------|------------------|------------------|------------------|
| DEPT. TOTAL OPERATING EXPENDITURES | \$473,282 | \$564,542 | \$573,535 | \$536,880 |
| PROPERTY | \$0 | \$0 | \$0 | \$0 |
| TOTAL BUDGET FOR FINANCE | \$473,282 | \$564,542 | \$573,535 | \$536,880 |



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|--------------------|---|--|------------------------|
| DEPARTMENT: | COMMUNITY & ECONOMIC DEVELOPMENT | | |
| FUND: 01 | | | DEPT NUMBER: 16 |

PURPOSE:

The purpose of Community and Economic Development is to promote and enhance the quality of life in the Community through the creation of an industrial tax base, well paying employment opportunities, an insured population and a safe and clean natural environment. This is accomplished with a very proactive group of organizations consisting of the Washington 353 Redevelopment Corporation, the Washington Area Chamber of Commerce, the Washington Civic Industrial Corporation

GOALS:

1. Develop and adopt an over all marketing plan with an upgraded web page.
2. Complete the development and infrastructure installation for the remaining 41 acres in the Hiedmann Industrial Park.
3. Construct new Team Track facility located within John F. Feltmann Industrial Park.
4. To continue to enhance our relationships with our Economic Development Partners.
5. To continue and search for new methods of Industrial financing.
6. Begin preparation of 5-year operating budget to be implemented in FY2012.
7. Review and evaluate performance measurements annually.

OBJECTIVES:

1. Continue the growth of Washington's industrial base with both new industries and expansion of our existing industries.
2. Continue to maximize our marketing efforts with the following economic development partners: The St Louis RCGA, The Missouri Partnership, The Missouri Department of Economic Development, personal contacts with both International and National site locators, commercial realtors in the St. Louis region, Ameren UE
3. The Washington 353 Redevelopment Corporation will finalize the development of the remaining 41 acres south of Highway 100. We want this particular tract to become a Missouri Certified Industrial site with all required infrastructure and become known as a spade ready industrial park for potential industrial users.

PRIOR YEAR ACCOMPLISHMENTS:

1. Several expansion projects were completed including:
 - Sisters of Mercy Data Center
 - Trilogy Labs
 - CG Power System
2. New investment projects include:
 - Valent Aerostructures
 - Canam Expansion
3. Estimated new jobs is 275.

PERFORMANCE MEASUREMENTS:

| <u>Description</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> |
|--------------------------------|-------------|-------------|-------------|--------------|
| New industries moved into City | 2 | 1 | - | 10 prospects |
| Expansion of industries | - | 2 | 3 | 3 |
| Relocation of industries | 2 | - | - | - |

STAFFING:

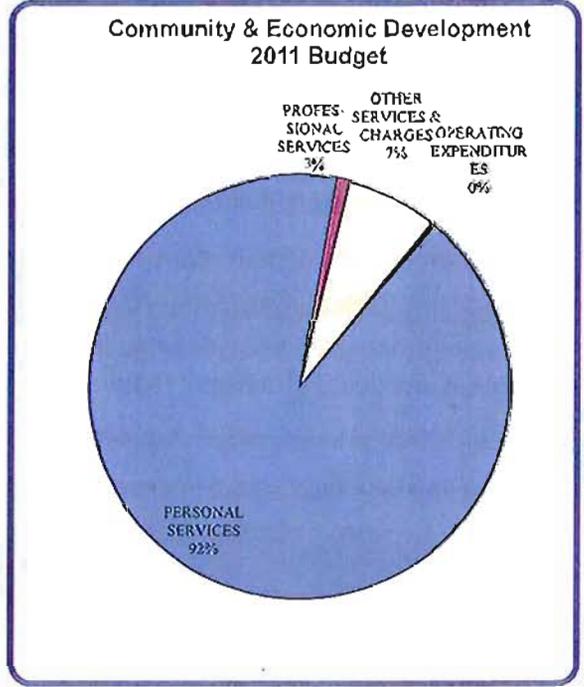
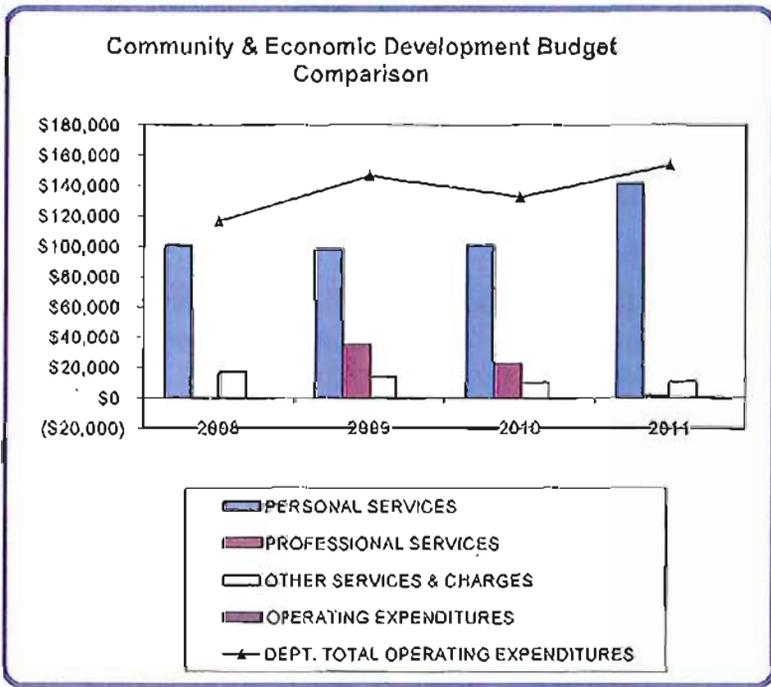
- 1 - Economic Development Coordinator
 1/2 - Economic Development Coordinator PT

| | |
|--------------------|---|
| DEPARTMENT: | COMMUNITY & ECONOMIC DEVELOPMENT |
| FUND: 01 | DEPT NUMBER: 16 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|------------------------------------|-------------|-------------|---------------------|----------------------|
| PERSONAL SERVICES | \$100,170 | \$97,738 | \$100,085 | \$141,120 |
| PROFESSIONAL SERVICES | (\$577) | \$34,996 | \$22,325 | \$1,575 |
| OTHER SERVICES & CHARGES | \$16,835 | \$13,595 | \$10,035 | \$10,790 |
| OPERATING EXPENDITURES | \$328 | \$395 | \$470 | \$470 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$116,756 | \$146,724 | \$132,915 | \$153,955 |

| | | | | |
|------------------------------------|-----------|-----------|-----------|-----------|
| DEPT. TOTAL OPERATING EXPENDITURES | \$116,756 | \$146,724 | \$132,915 | \$153,955 |
| PROPERTY | \$0 | \$0 | \$0 | \$0 |

| | | | | |
|--|------------------|------------------|------------------|------------------|
| TOTAL BUDGET FOR COMMUNITY & ECONOMIC DEVELOPMENT | \$116,756 | \$146,724 | \$132,915 | \$153,955 |
|--|------------------|------------------|------------------|------------------|



| | |
|--------------------|--|
| DEPARTMENT: | PLANNING and ENGINEERING SERVICES |
| FUND: 01 | DEPT NUMBER: 17 |

PURPOSE:

The Planning and Engineering Services department provides technical expertise in comprehensive planning, code enforcement and supervision of the construction and maintenance of public works projects. These services are provided to insure public safety, health, welfare, and orderly growth of the City.

GOALS:

1. Continue to provide overlay information into the AutoCAD System. These overlays are to include parcels, subdivision, utilities, and zoning information. Enhance GIS data and equipment.
2. Maintain a street and sidewalk rating system, along with a comprehensive long range street reconstruction & maintenance program.
3. Continue to work with other departments to conduct city-wide sanitary sewer system inflow and infiltration study.
4. Establish a schedule for construction of landfill phases, and ensure its cost effective operation.
5. Maintain occupancy inspection, safety program.
6. Adopt a new bicycle and pedestrian facilities plan.
7. Create and make available informational materials to the general public (e.g. printed materials, website).
8. Work towards a "going green" initiative.

OBJECTIVES:

1. Continue meeting above stated goals.
2. Continue to work toward digital scanning of building plans and reduce size of paper files.
3. Educate the public on green building practices.
4. Research and obtain funding for upcoming street projects.
5. Begin preparation of 5-year operating budget to be implemented in FY2012.
6. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Managed various transportation improvement programs including: Westlink Bridge Replacement, Chip program, including Elm Street resurfacing and finalized designs on Front Street Improvements.
2. Continued the residential occupancy inspection program.
3. Assisted with the Capital Improvement Sales Tax Commission.

PERFORMANCE MEASUREMENTS:

| <u>Description</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>Estimated 2010</u> |
|---------------------------|-------------|-------------|-------------|-----------------------|
| Permits Issued | 941 | 1,195 | 1,248 | 1,300 |
| Grants received - Streets | 26,711 | 1,373,496 | 1,371,642 | 958,000 |

STAFFING:

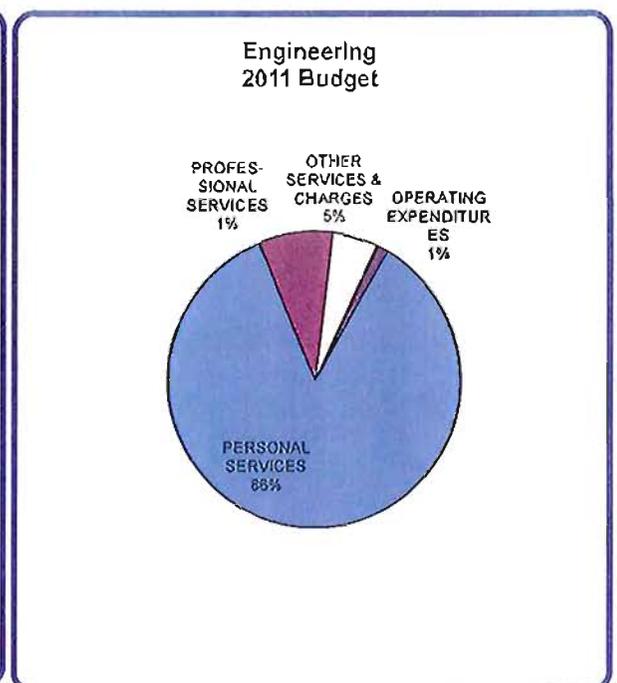
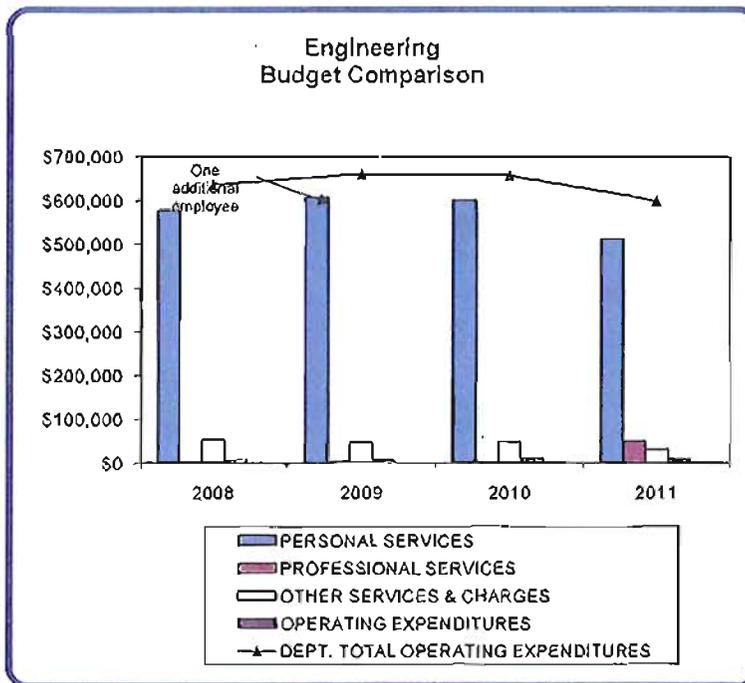
- 1/4 - Director of P & E Services
- 1 - City Engineer
- 1 - Assistant City Engineer
- 1 - Building Official
- 1 - Building Inspector
- 1 - Engineering Technician
- 1 - Infrastructure Inspector
- 2 - Administrative Assistants

| | |
|--------------------|--|
| DEPARTMENT: | PLANNING and ENGINEERING SERVICES |
| FUND: 01 | DEPT NUMBER: 17 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|------------------------------------|----------------|----------------|---------------------------|----------------------------|
| PERSONAL SERVICES | \$576,305 | \$605,949 | \$598,040 | \$511,695 |
| PROFESSIONAL SERVICES | \$357 | \$1,575 | \$400 | \$48,775 |
| OTHER SERVICES & CHARGES | \$53,487 | \$47,234 | \$48,095 | \$30,865 |
| OPERATING EXPENDITURES | \$6,854 | \$6,162 | \$11,160 | \$7,800 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$637,003 | \$660,920 | \$657,695 | \$599,135 |

| | | | | |
|------------------------------------|-----------|-----------|-----------|-----------|
| DEPT. TOTAL OPERATING EXPENDITURES | \$637,003 | \$660,920 | \$657,695 | \$599,135 |
| PROPERTY | \$0 | \$0 | \$0 | \$0 |
| DEBT SERVICE | \$0 | \$0 | \$0 | \$0 |

| | | | | |
|---|------------------|------------------|------------------|------------------|
| TOTAL BUDGET FOR PLANNING AND ENGINEERING SERVICES | \$637,003 | \$660,920 | \$657,695 | \$599,135 |
|---|------------------|------------------|------------------|------------------|



DEPARTMENT:

STREET

FUND: 01

DEPT NUMBER: 18

PURPOSE:

The Street Department's main purpose is to maintain all City streets and make all necessary repairs to the curb, gutter, and sidewalks. To install and maintain all street marking signs, storm sewers, and all major excavation to keep all City streets safe from hazards. This is done by keeping them patched and maintained on a daily basis, snow removal, mowing of all City right-of-ways and maintenance to the City parking lots, proper signage and vacuum leaves curbside in the fall to keep storm drains from clogging.

GOALS:

1. Keep current fleet in working order.
2. Observe and monitor all street projects to ensure safety of workers and citizens.
3. Analyze all final projects to ascertain if project was properly completed.
4. Continue to do projects in house utilizing all departments

OBJECTIVES:

1. Maintain safe and smooth streets and transportation routes that help promote safe travel and commerce.
2. Begin preparation of 5-year operating budget to be implemented in FY2012.
3. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Worked with other departments (water, wastewater and park) to complete projects.
2. Contracted out trench repairs.
3. Continue with street, curb & gutter maintenance program.

STAFFING:

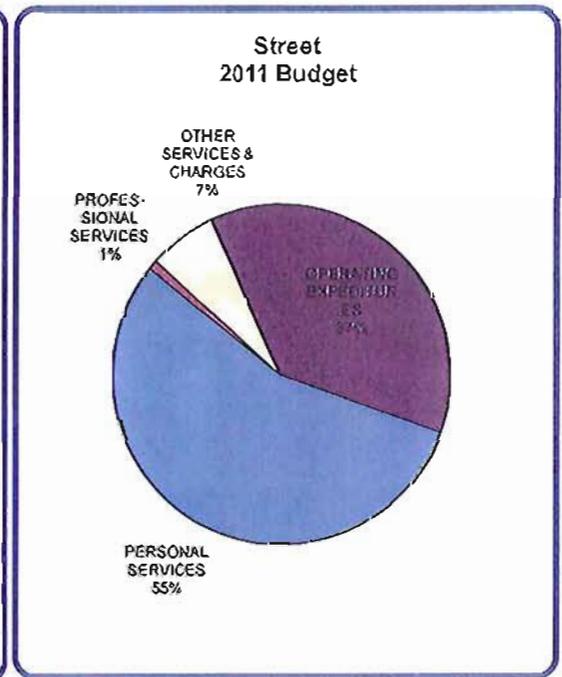
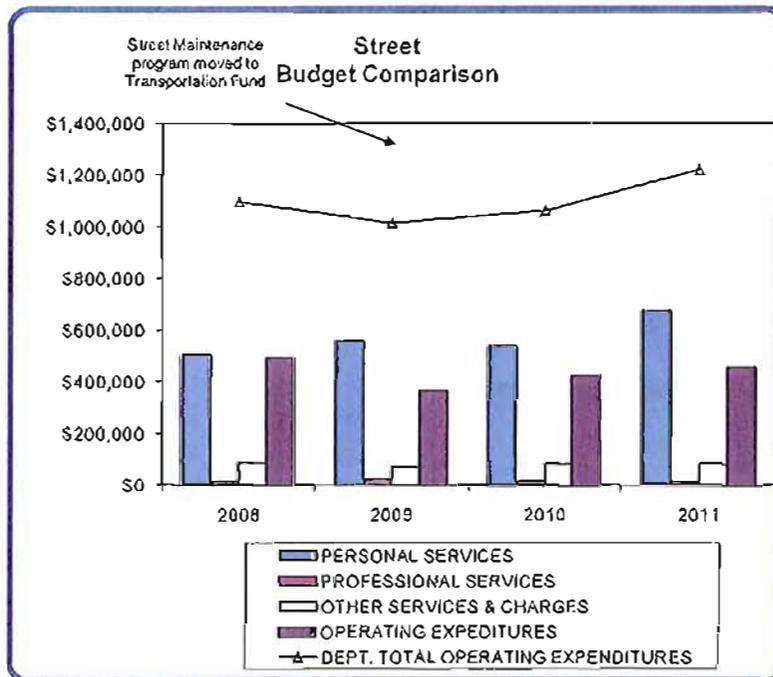
- 1 - Superintendent
- 1 - Foremen
- 3 - Heavy Equipment Operators
- 0 - Truck Driver
- 1 - Lead Operator
- 4 - Laborers
- 1 - Secretary

| | |
|--------------------|------------------------|
| DEPARTMENT: | STREET |
| FUND: 01 | DEPT NUMBER: 18 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|------------------------------------|----------------|----------------|---------------------------|----------------------------|
| PERSONAL SERVICES | \$504,977 | \$557,992 | \$539,555 | \$674,165 |
| PROFESSIONAL SERVICES | \$12,074 | \$21,977 | \$16,500 | \$11,000 |
| OTHER SERVICES & CHARGES | \$87,311 | \$69,636 | \$83,010 | \$80,310 |
| OPERATING EXPEDITURES | \$492,914 | \$365,795 | \$424,500 | \$456,150 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$1,097,276 | \$1,015,400 | \$1,063,565 | \$1,221,625 |

| | | | | |
|------------------------------------|-------------|-------------|-------------|-------------|
| DEPT. TOTAL OPERATING EXPENDITURES | \$1,097,276 | \$1,015,400 | \$1,063,565 | \$1,221,625 |
| PROPERTY | \$41,031 | \$0 | \$20,800 | \$0 |
| DEBT SERVICES | \$0 | \$0 | \$0 | \$0 |

| | | | | |
|--------------------------------|--------------------|--------------------|--------------------|--------------------|
| TOTAL BUDGET FOR STREET | \$1,138,307 | \$1,015,400 | \$1,084,365 | \$1,221,625 |
|--------------------------------|--------------------|--------------------|--------------------|--------------------|



| | |
|--------------------|-----------------------------------|
| DEPARTMENT: | BUILDING & MAINTENANCE |
| FUND: 01 | DEPT NUMBER: 19 |

PURPOSE:

Provide services necessary for continual operation of city facilities, building, and grounds while providing a clean and safe environment for the general public and city employees to function.

GOALS:

1. Properly maintain City buildings under department's care through effective use of appropriated funds.
2. Efficient use of technology and equipment available to the department.

OBJECTIVES:

1. Provide safe, healthy and inspiring work environment.
2. Perform day to day cleaning, maintenance, repair and upgrading of existing buildings in a manner which strives to meet expectations of citizens, elected officials, and employees.
3. Keep all buildings, existing and new in excellent state of repair.
4. Be proficient in the operation and daily maintenance of all climate control systems.
5. Begin preparation of 5-year operating budget to be implemented in FY2012.
6. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Replaced steps at the back of city hall building (basement entrance).

PERFORMANCE MEASUREMENTS:

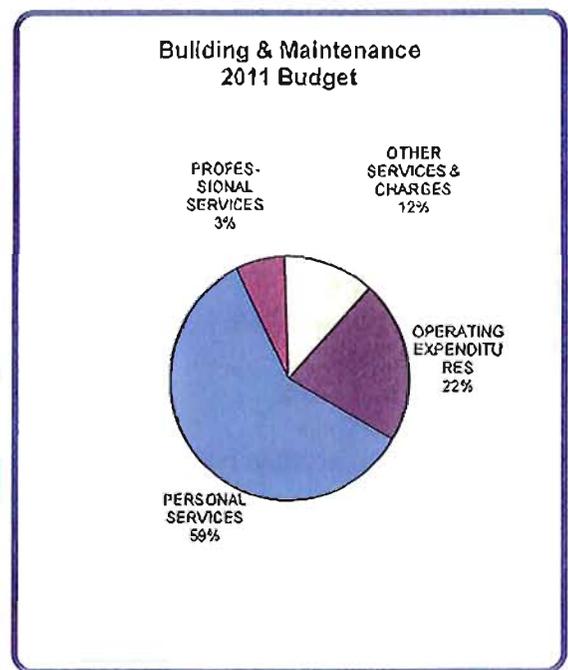
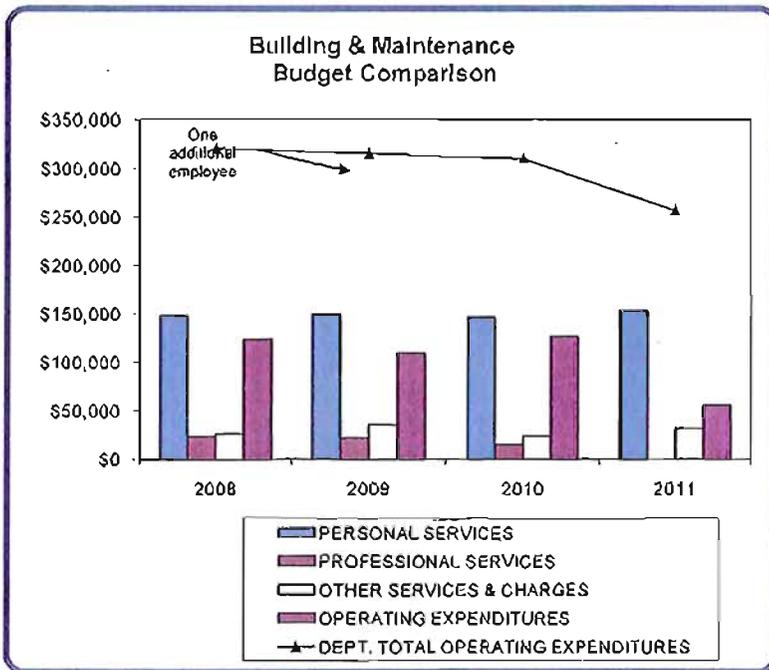
| <u>Description</u> | <u>9/30/2008</u> | <u>9/30/2009</u> | <u>9/30/2010</u> | <u>Est. 9/30/11</u> |
|-------------------------|------------------|------------------|------------------|---------------------|
| HVAC System Maintenance | 4 | 4 | 4 | 4 |
| Pest Control | 4 | 4 | 4 | 4 |
| Elevator Inspection | 2 | 2 | 2 | 2 |

STAFFING:

- 1 - Janitorial Supervisor
- 2 - Laborer
- 1/2 - Permanent Part-time Laborer

| | |
|--------------------|-----------------------------------|
| DEPARTMENT: | BUILDING & MAINTENANCE |
| FUND: 01 | DEPT NUMBER: 19 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | FINAL BUDGET 2010 | ORIGINAL BUDGET 2011 |
|--|------------------|------------------|-------------------------|----------------------------|
| PERSONAL SERVICES | \$147,592 | \$149,286 | \$145,890 | \$152,810 |
| PROFESSIONAL SERVICES | \$23,606 | \$22,027 | \$15,090 | \$17,090 |
| OTHER SERVICES & CHARGES | \$25,867 | \$35,255 | \$23,490 | \$31,435 |
| OPERATING EXPENDITURES | \$123,300 | \$108,889 | \$125,885 | \$55,530 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$320,365 | \$315,457 | \$310,355 | \$256,865 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$320,365 | \$315,457 | \$310,355 | \$256,865 |
| PROPERTY | \$32,777 | \$475 | \$0 | \$0 |
| TOTAL BUDGET FOR BUILDING & MAINTENANCE | \$353,142 | \$315,932 | \$310,355 | \$256,865 |



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|--------------------|-------------------------------|
| DEPARTMENT: | INFORMATION TECHNOLOGY |
| FUND: 01 | DEPT NUMBER: 20 |

PURPOSE:

The purpose of the Information Technology Department is to aid in the efficient collection, analysis, and presentation of complete and accurate information; maintain the integrity of the information and preserve it for future use, and provide timely and direct access to the information.

GOALS:

1. Implement new software and upgrades necessary for daily operations.
2. Train and support employees based on the needs of the organization.
3. Identify critical needs and initiate direct actions to address those needs.
4. Develop a continuous planning cycle to ensure that IT investments align with strategic plans.
5. Provide the necessary infrastructure to ensure the continuity of government, operations and disaster recovery.

OBJECTIVES:

1. Virtualize network for better support & trouble shooting.
2. Update Accounting and Police software for better access by users.

PRIOR YEAR ACCOMPLISHMENTS:

1. Connected Library to St. Charles County for book sharing.
2. Networked copiers at 5 locations.

PERFORMANCE MEASUREMENTS:

| | 2006 | 2007 | 2008 | 2009 |
|---------------------------------------|--------------|--------------|--------------|--------------|
| Internet Service Calls | 56 | 72 | 67 | 78 |
| Communication Service Calls | 117 | 78 | 93 | 91 |
| AS/400 Service Calls | 56 | 60 | 49 | 38 |
| Application Service Calls | 925 | 1,012 | 1,128 | 1,457 |
| Hardware Service Calls | 510 | 306 | 237 | 193 |
| City Web Site Hits (average per week) | Unknown | Unknown | 1,126 | 1,206 |
| Total | 1,664 | 1,528 | 2,633 | 2,985 |

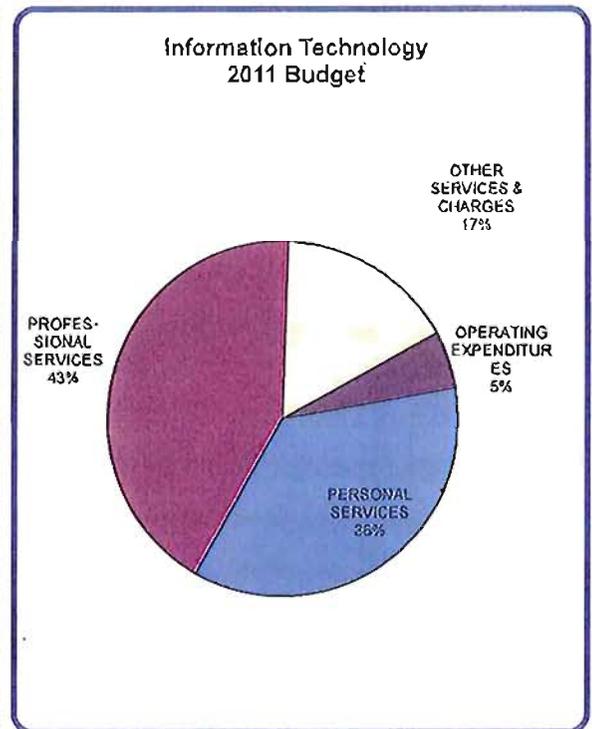
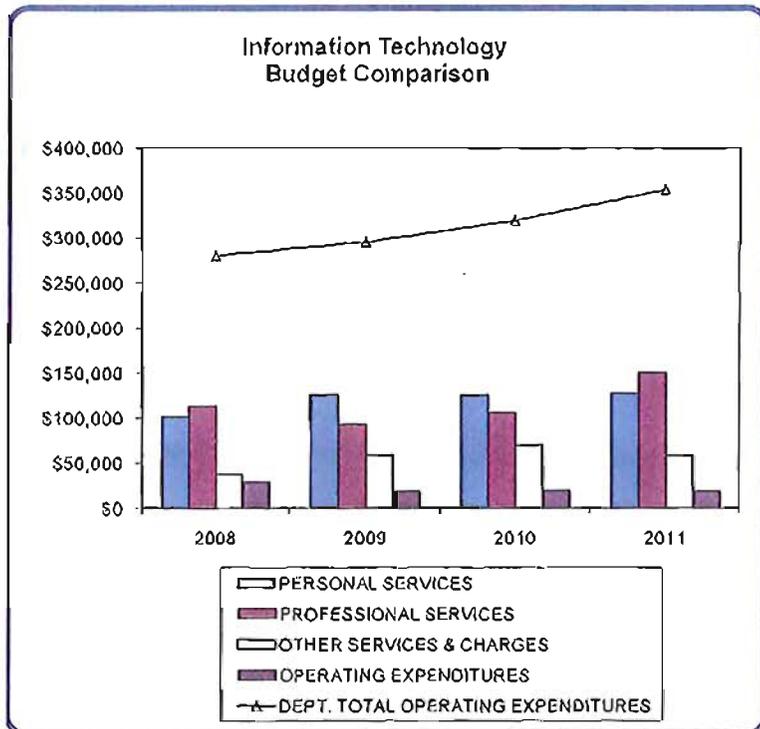
STAFFING:

- 1 - Information Technology Manager
- 1 - Information Technology Specialist

| | |
|--------------------|-------------------------------|
| DEPARTMENT: | INFORMATION TECHNOLOGY |
| FUND: 01 | DEPT NUMBER: 20 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|------------------------------------|----------------|----------------|---------------------------|----------------------------|
| PERSONAL SERVICES | \$101,562 | \$125,778 | \$125,270 | \$127,020 |
| PROFESSIONAL SERVICES | \$112,895 | \$92,876 | \$105,575 | \$149,860 |
| OTHER SERVICES & CHARGES | \$37,550 | \$58,815 | \$69,360 | \$58,320 |
| OPERATING EXPENDITURES | \$28,543 | \$18,397 | \$19,295 | \$18,620 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$280,550 | \$295,866 | \$319,500 | \$353,820 |

| | | | | |
|------------------------------------|------------------|------------------|------------------|------------------|
| DEPT. TOTAL OPERATING EXPENDITURES | \$280,550 | \$295,866 | \$319,500 | \$353,820 |
| PROPERTY | \$28,296 | \$0 | \$0 | \$0 |
| TOTAL BUDGET FOR I.T. | \$308,846 | \$295,866 | \$319,500 | \$353,820 |



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|--------------------|-------------------------------|
| DEPARTMENT: | PARKS & RECREATION |
| FUND: 01 | DEPT NUMBER: 21 |

PURPOSE:

To be a leading provider and facilitator of high quality park and recreation services that will improve the quality of life for citizens, user groups, and visitors of Washington.

MISSION STATEMENT:

The Parks and Recreation Department will always provide the highest quality system of park facilities and recreation activities as mandated by the community through participatory and financial support.

GOALS:

1. Increase safe and proper operation of city owned equipment and facilities through continuing education programs.
2. Increase opportunities for the citizens of Washington to better enjoy the facilities under the direction of the Parks and Recreation Department.
3. Partner with area organizations to help promote activities, events, and programming increasing recreational opportunity for Washington and its visitors.

OBJECTIVES:

1. Continue to maintain park areas at the highest level possible while staying within the operating budget set forth by the City.
2. Work on cross training all staff to be interchangeable in case of emergency or illness.
3. Emphasize safety and improving safe work procedures through training and safety videos.
4. Lower vehicle and equipment maintenance costs through replacement program for equipment that has lapsed its current useful life.
5. Work with local service clubs to help fund park improvement projects.
6. Research and obtain grants to enhance park facilities and recreational opportunities.
7. Begin preparation of 5-year operating budget to be implemented in FY2012.
8. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Completion of Lions Lake Bank Stabilization project.
2. Addition of Memorial Rose Garden at Lions Lake.
3. Replaced flooring in front foyer at the auditorium and added tile flooring to the upstairs restrooms.
4. Completed TRIM grant project involving Ash tree removal and tree replacement planting.
5. Resided Optimist Park restroom and built Bar-B-Que pit shelter cover.

PERFORMANCE MEASUREMENTS:

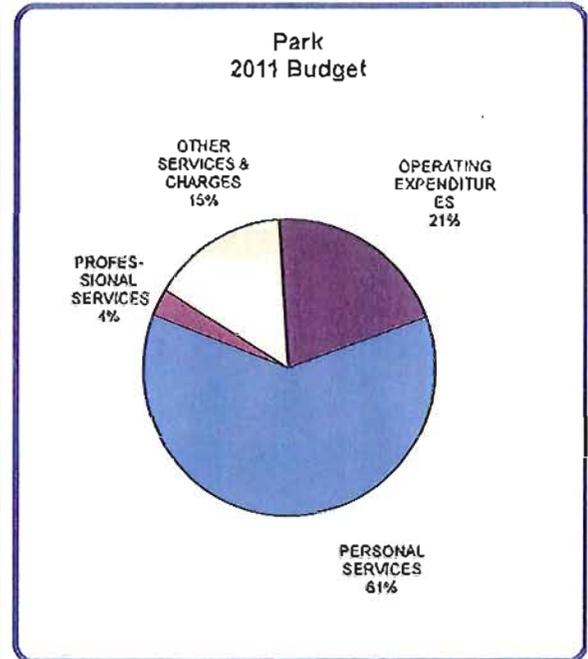
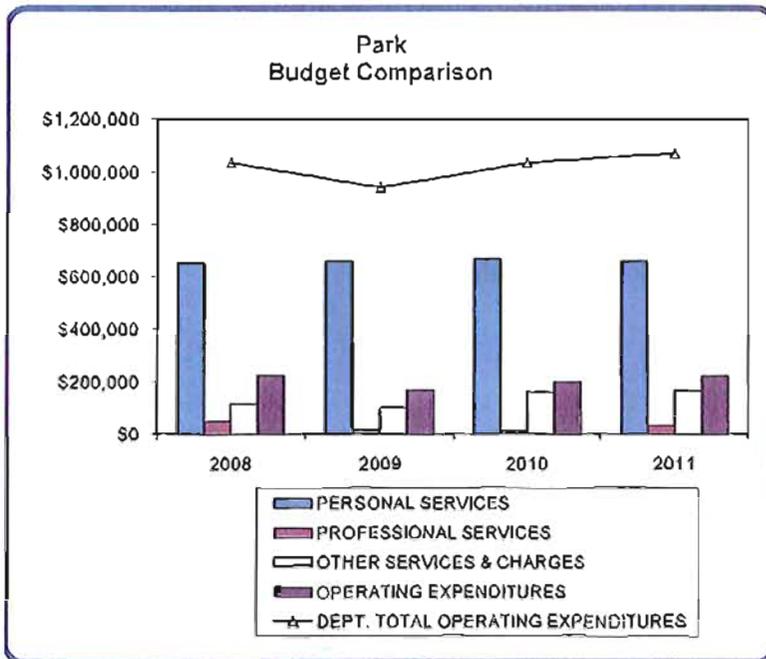
| <u>Description</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>Estimated 2010</u> |
|--------------------|-------------|-------------|-------------|-----------------------|
| Park Facilities | 11 | 11 | 11 | 12 |
| Playgrounds | 7 | 7 | 7 | 7 |

STAFFING:

- 1 - Director
- 1 - Foreman
- 1 - Equipment Operator
- 7 - Laborers
- 2 - Part-time Laborers
- 1 - Secretary
- 1 - Recreational Coordinator
- 4 - Part-time Seasonal Laborers

| | |
|--------------------|-------------------------------|
| DEPARTMENT: | PARKS & RECREATION |
| FUND: 01 | DEPT NUMBER: 21 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|-------------------------------------|--------------------|------------------|---------------------------|----------------------------|
| PERSONAL SERVICES | \$650,112 | \$657,807 | \$666,440 | \$657,485 |
| PROFESSIONAL SERVICES | \$48,747 | \$16,543 | \$12,435 | \$31,715 |
| OTHER SERVICES & CHARGES | \$114,960 | \$100,751 | \$158,490 | \$162,665 |
| OPERATING EXPENDITURES | \$221,887 | \$165,993 | \$197,440 | \$219,015 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$1,035,706 | \$941,094 | \$1,034,805 | \$1,070,880 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$1,035,706 | \$941,094 | \$1,034,805 | \$1,070,880 |
| PROPERTY | \$111,692 | \$5,582 | \$38,015 | \$10,330 |
| TOTAL BUDGET FOR PARKS DEPT. | \$1,147,398 | \$946,676 | \$1,072,820 | \$1,081,210 |



| | |
|--------------------|----------------------------|
| DEPARTMENT: | SPECIAL ACTIVITIES |
| FUND: 01 | DEPT NUMBER: 21.230 |

PURPOSE:

To provide a variety of classes, trips, music programs, athletic activities, and special events throughout the year for all age groups within the Washington community.

GOALS:

1. Increase opportunities for quality activities through review and refinement of existing and new programs.

OBJECTIVES:

1. To continue to provide quality recreational activities for the community.
2. Use program evaluations to improve and enhance existing programs.
3. Mail activity guide to city residents.
4. Begin preparation of 5-year operating budget to be implemented in FY2012.
5. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Increased the amount of programs offered to the community.
2. Increased marketing of programs and activities.

PERFORMANCE MEASUREMENTS:

| <u>Description</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>Estimated 2010</u> |
|--------------------|-------------|-------------|-------------|-----------------------|
| Programs offered | 41 | 81 | 85 | 95 |

STAFFING:

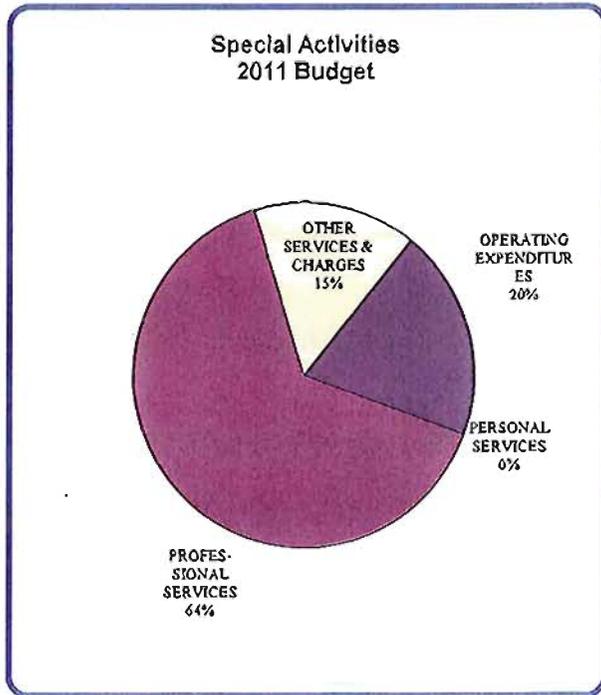
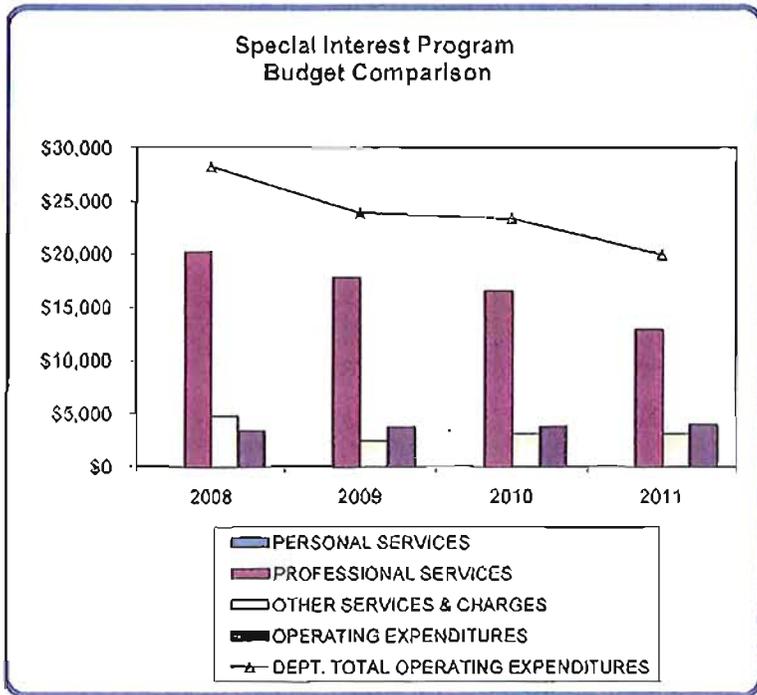
1/2 - Recreation Coordinator

| | |
|--------------------|----------------------------|
| DEPARTMENT: | SPECIAL ACTIVITIES |
| FUND: 01 | DEPT NUMBER: 21.230 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|------------------------------------|-------------|-------------|---------------------|----------------------|
| PERSONAL SERVICES | \$0 | \$0 | \$0 | \$0 |
| PROFESSIONAL SERVICES | \$20,182 | \$17,768 | \$16,500 | \$12,900 |
| OTHER SERVICES & CHARGES | \$4,751 | \$2,441 | \$3,100 | \$3,100 |
| OPERATING EXPENDITURES | \$3,349 | \$3,706 | \$3,750 | \$3,950 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$28,282 | \$23,915 | \$23,350 | \$19,950 |

| | | | | |
|------------------------------------|----------|----------|----------|----------|
| DEPT. TOTAL OPERATING EXPENDITURES | \$28,282 | \$23,915 | \$23,350 | \$19,950 |
|------------------------------------|----------|----------|----------|----------|

| | | | | |
|---|-----------------|-----------------|-----------------|-----------------|
| TOTAL BUDGET FOR SPECIAL INTEREST PROGRAMS | \$28,282 | \$23,915 | \$23,350 | \$19,950 |
|---|-----------------|-----------------|-----------------|-----------------|



| | |
|--------------------|------------------------------|
| DEPARTMENT: | SUPERVISED PLAYGROUND |
| FUND: 01 | DEPT NUMBER: 21.250 |

PURPOSE:

To provide a summer program for children ages 6 to 12 years stressing overall development of the child. Activities include nature projects, games, crafts, swimming, special events, speakers and field trips.

GOALS:

1. Provide additional activities for children by increasing and/or diversifying the type and number of opportunities offered during the eight week program.
2. Increase counselor knowledge through advance training in the field of child development and child protection and safety.

OBJECTIVES:

1. Promote respect, appreciation and wise use of the environment and resources through greater knowledge of them.
2. Provide a challenging and adventurous environment for the discovering and exploring of themselves and their surroundings.
3. Provide experiences that promote social interaction and fun.
4. Begin preparation of 5-year operating budget to be implemented in FY2012.
5. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Provided a safe educational environment.
2. Increased socialization skills among the children and an opportunity to make new friends.
3. Provided new adventures and experiences.

PERFORMANCE MEASUREMENTS:

| <u>Description</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>Estimated 2010</u> |
|--------------------|-------------|-------------|-------------|-----------------------|
| Enrollment | 150 | 150 | 150 | 150 |

STAFFING:

Part-time Seasonal Personnel:

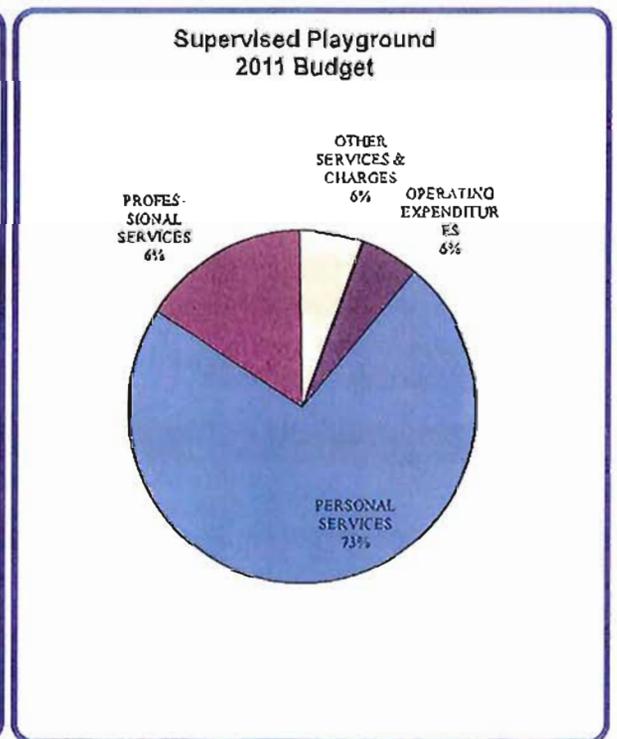
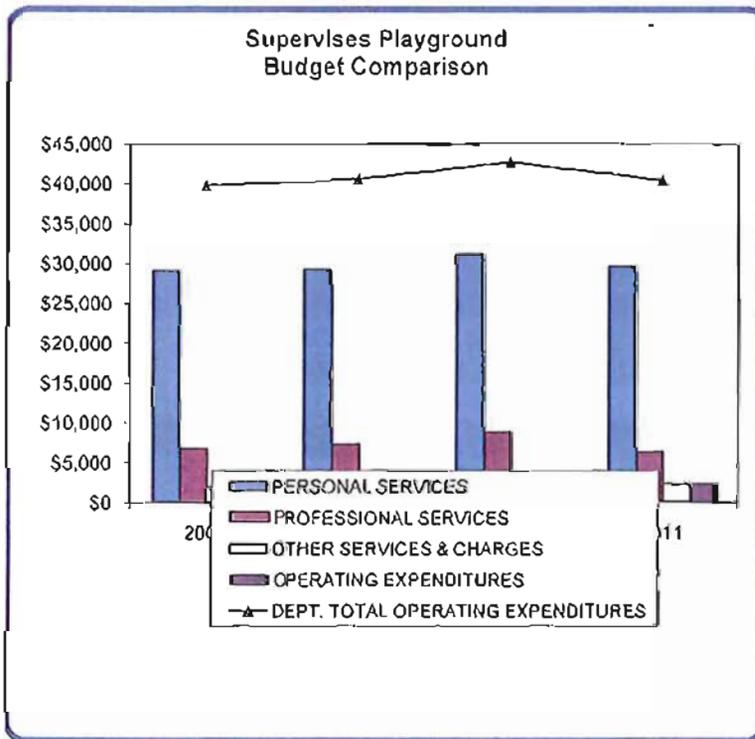
- 1 - Lead Counselor
- 1 - Assistant Lead Counselor
- 11 - Counselors

| | |
|--------------------|------------------------------|
| DEPARTMENT: | SUPERVISED PLAYGROUND |
| FUND: 01 | DEPT NUMBER: 21.250 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|---|-----------------|-----------------|---------------------|----------------------|
| PERSONAL SERVICES | \$29,066 | \$29,208 | \$31,135 | \$29,600 |
| PROFESSIONAL SERVICES | \$6,726 | \$7,274 | \$8,800 | \$6,300 |
| OTHER SERVICES & CHARGES | \$1,883 | \$1,918 | \$1,875 | \$2,375 |
| OPERATING EXPENDITURES | \$2,140 | \$2,261 | \$950 | \$2,250 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$39,815 | \$40,661 | \$42,760 | \$40,525 |

| | | | | |
|------------------------------------|----------|----------|----------|----------|
| DEPT. TOTAL OPERATING EXPENDITURES | \$39,815 | \$40,661 | \$42,760 | \$40,525 |
| PROPERTY | \$0 | \$0 | \$0 | \$0 |

| TOTAL BUDGET FOR SUPERVISED PLAYGROUND | 2008 | 2009 | 2010 | 2011 |
|--|----------|----------|----------|----------|
| | \$39,815 | \$40,661 | \$42,760 | \$40,525 |



| | |
|--------------------|------------------------|
| DEPARTMENT: | AQUATIC CENTER |
| FUND: 01 | DEPT NUMBER: 22 |

PURPOSE:

To provide a safe and enjoyable swimming facility for the citizens of Washington, provide activities and provide a full range of learn-to-swim classes.

GOALS:

1. Review operations of the pool complex continually to improve the daily operation of the aquatic complex.
2. Increase aquatic programs to provide activities and services for the citizens of Washington.
3. Continue to properly train City and contracted employees to assure the aquatic complex is safe, clean and properly maintained to provide an exceptional recreational area for the citizens of Washington to use.
4. Replace roof on pool bathhouse building.

OBJECTIVES:

1. Improve aquatic leisure activities and operation through continued training and development of staff.
2. Increase aquatic services within the resource limits placed upon the Parks and Recreation Department.
3. Improve overall cleanliness and appearance of aquatic complex.
4. Begin preparation of 5-year operating budget to be implemented in FY2012.
5. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Continued replacement of bad concrete section in the deep end of pool.
2. All pools are VGB Act compliant.

PERFORMANCE MEASUREMENTS:

| <u>Description</u> | <u>2007</u> | <u>2008</u> | <u>2009</u> | <u>Estimated 2010</u> |
|----------------------------|-------------|-------------|-------------|-----------------------|
| Pool passes issued | 255 | 226 | 238 | 250 |
| Average monthly attendance | 5562 | 6295 | 5651 | 5900 |

STAFFING:

Part-time Seasonal Personnel:

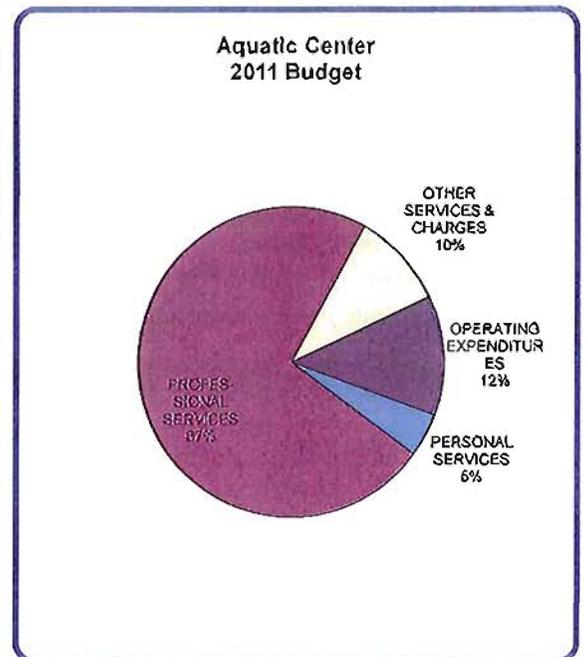
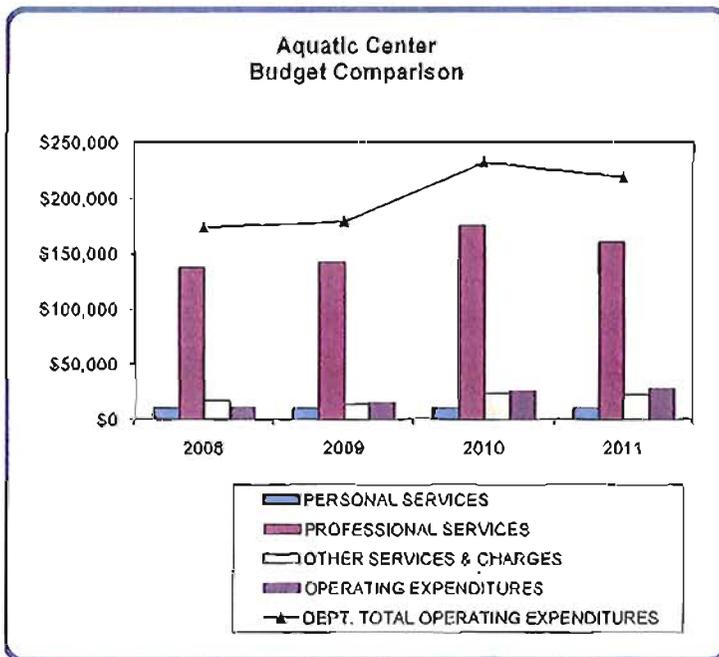
- 3 - Cashiers
- 4 - Sub-Cashiers

Contracted Services

- 1 - Manager
- 1 - Assistant Manager
- 1 - Aquatic Program Manager
- 19 - Lifeguards
- 18 - Sub-Lifeguards
- 4 - Concessionaires (Swim Team employees)
- 4 - Sub-Concessionaires (Swim Team employees)
- 4 - Maintenance Personnel
- 4 - Sub-Maintenance

| | |
|--------------------|------------------------|
| DEPARTMENT: | AQUATIC CENTER |
| FUND: 01 | DEPT NUMBER: 22 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|--|------------------|------------------|---------------------------|----------------------------|
| PERSONAL SERVICES | \$10,119 | \$9,659 | \$9,905 | \$9,900 |
| PROFESSIONAL SERVICES | \$136,857 | \$141,312 | \$174,250 | \$159,460 |
| OTHER SERVICES & CHARGES | \$16,387 | \$13,360 | \$23,395 | \$22,220 |
| OPERATING EXPENDITURES | \$10,312 | \$14,546 | \$25,050 | \$27,315 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$173,675 | \$178,877 | \$232,600 | \$218,895 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$173,675 | \$178,877 | \$232,600 | \$218,895 |
| PROPERTY | \$0 | \$0 | \$0 | \$0 |
| TOTAL BUDGET FOR AQUATIC CENTER | \$173,675 | \$178,877 | \$232,600 | \$218,895 |



| | |
|--------------------|------------------------|
| DEPARTMENT: | AIRPORT |
| FUND: 01 | DEPT NUMBER: 26 |

PURPOSE:

To provide facilities and services for local pilots and corporate aircraft through the fixed-base operator. The airport provides aircraft maintenance, refueling services, tie-down facilities, aircraft rental and pilot instruction.

GOALS:

1. Provide airport facilities that promote the use of general aviation as a means of transportation which promotes the overall economic development and stability of Washington and the surrounding area in accordance with Federal Aviation Administration and State Standards of Operation and also provide recreational opportunities.

OBJECTIVES:

- Rehab existing t-hangar taxilanes by replacing the existing bituminous pavement that is in poor condition
1. with new Portland Cement Concrete Pavement.
 2. Begin preparation of 5-year operating budget to be implemented in FY2012.
 3. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Resurfaced parking lot.
2. Paved additional section of runway.

PERFORMANCE MEASUREMENTS:

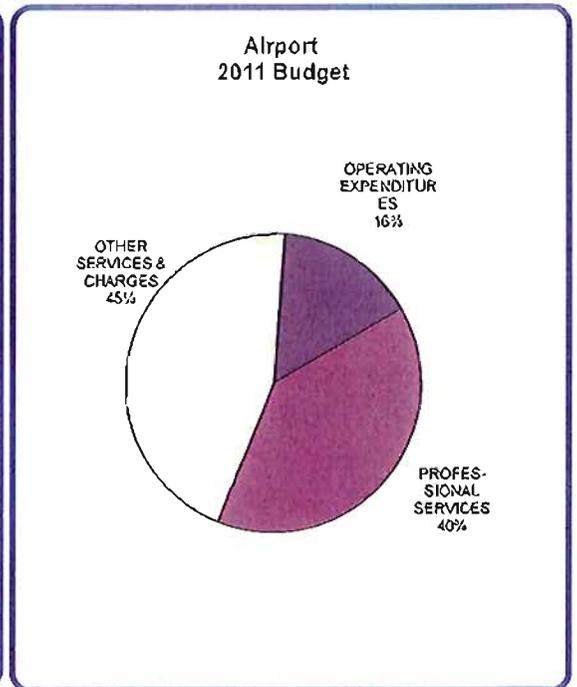
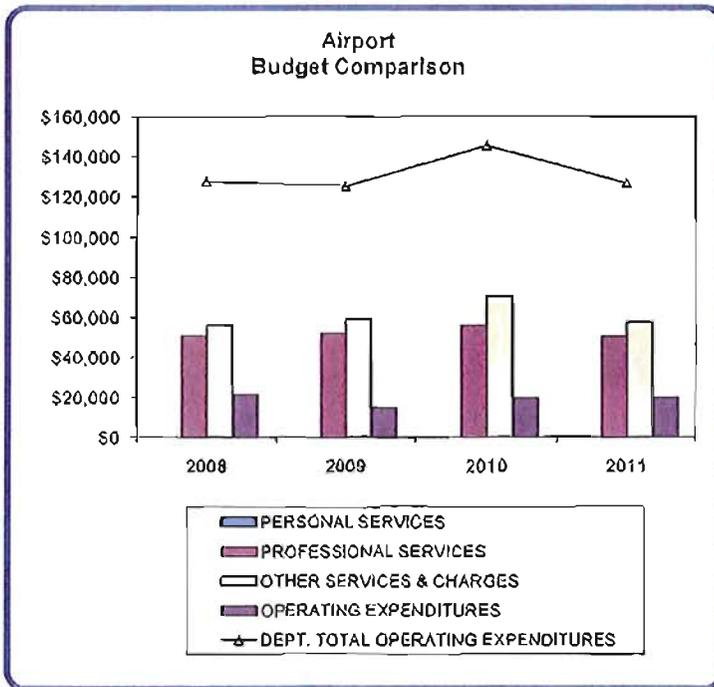
| <u>Description</u> | <u>9/30/2007</u> | <u>9/30/2008</u> | <u>9/30/2009</u> | <u>9/30/2010</u> | <u>Est. 9/30/11</u> |
|---|------------------|------------------|------------------|------------------|---------------------|
| Airplane hangars rented | 24 | 24 | 24 | 24 | 24 |
| Average monthly flights-large aircraft only | 6 | 8 | 7 | 7 | 10 |
| Average monthly gas sales (gallons) | 4,396 | 4,326 | 3,401 | 3,401 | 3,500 |

STAFFING:

No City Employees

| | |
|--------------------|------------------------|
| DEPARTMENT: | AIRPORT |
| FUND: 01 | DEPT NUMBER: 26 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|------------------------------------|------------------|------------------|---------------------------|----------------------------|
| PERSONAL SERVICES | \$0 | \$0 | \$0 | \$0 |
| PROFESSIONAL SERVICES | \$50,602 | \$51,710 | \$55,500 | \$50,000 |
| OTHER SERVICES & CHARGES | \$55,821 | \$59,023 | \$70,625 | \$57,295 |
| OPERATING EXPENDITURES | \$21,271 | \$14,495 | \$19,450 | \$19,650 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$127,694 | \$125,228 | \$145,575 | \$126,945 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$127,694 | \$125,228 | \$145,575 | \$126,945 |
| PROPERTY | \$295,749 | \$13,450 | \$0 | \$0 |
| TOTAL BUDGET FOR AIRPORT | \$423,443 | \$138,678 | \$145,575 | \$126,945 |



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SPECIAL REVENUE FUNDS-COMBINED

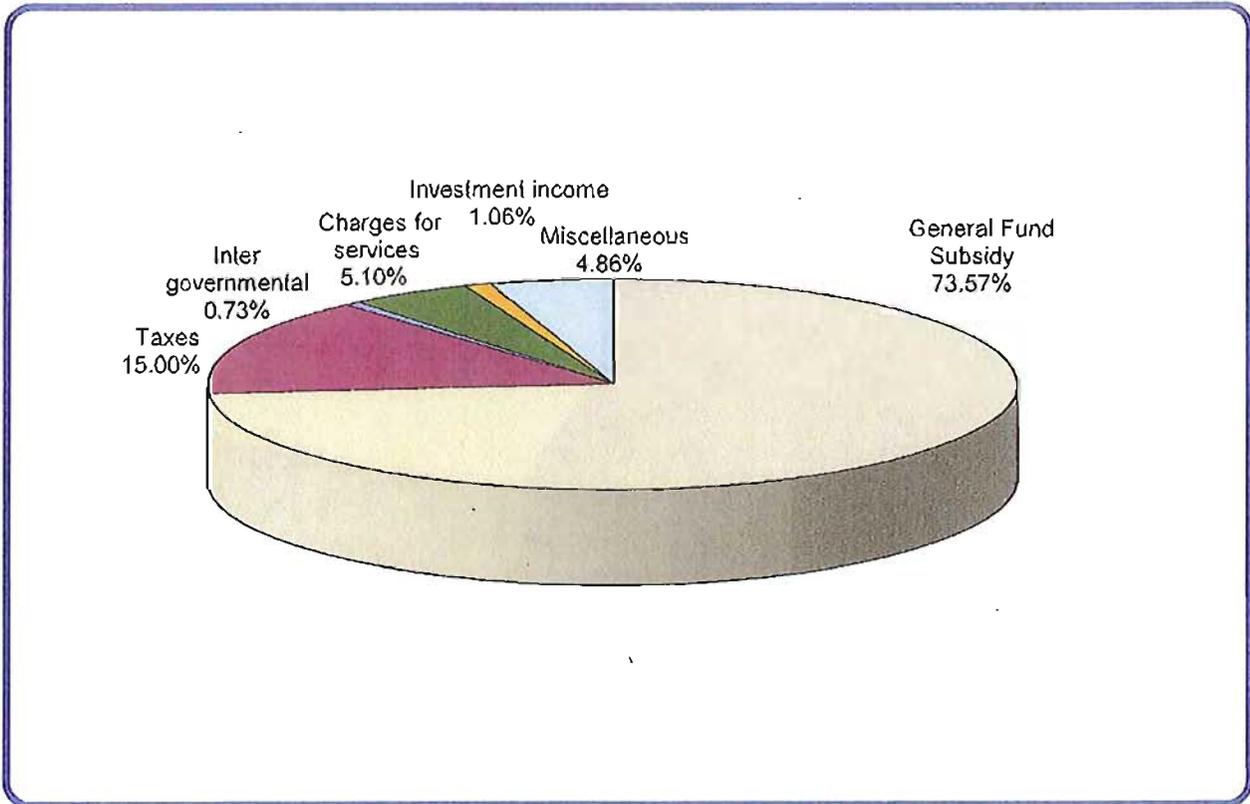
CITY OF WASHINGTON, MISSOURI
SPECIAL REVENUE FUNDS
COMBINING STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES
FOR THE YEAR ENDED SEPTEMBER 30, 2011

| | Library | Volunteer Fire | 2011 Projected Budget | 2010 Final Budget | 2009 Actual | 2008 Actual |
|--|-------------------|-------------------|--------------------------|----------------------|-------------------|-------------------|
| REVENUES | | | | | | |
| Taxes | \$ 169,935 | \$ - | \$ 169,935 | \$ 167,850 | \$ 162,397 | \$ 155,647 |
| Intergovernmental | 7,000 | - | 7,000 | 13,800 | 17,053 | 12,893 |
| Charges for services | 55,100 | 400 | 55,600 | 46,800 | 1,867 | 54,313 |
| Fees | 1,000 | - | 1,000 | 9,000 | 57,016 | 9,796 |
| Investment Income | 5,000 | 7,000 | 12,000 | 32,000 | 32,823 | 25,908 |
| Rents | - | 8,100 | 8,100 | 8,100 | 8,637 | 15,458 |
| Contributions | 6,000 | 40,000 | 46,000 | 8,500 | 36,236 | 9,206 |
| TOTAL REVENUES | 244,035 | 55,500 | 299,535 | 274,850 | 316,029 | 283,221 |
| EXPENDITURES | | | | | | |
| Personal services | 254,910 | 171,580 | 426,490 | 339,170 | 436,367 | 279,633 |
| Operation & maintenance | 216,755 | 283,310 | 500,065 | 583,615 | 410,768 | 558,877 |
| Capital outlay | - | 71,000 | 71,000 | 47,000 | - | - |
| TOTAL EXPENDITURES | \$ 471,665 | \$ 525,890 | \$ 997,555 | \$ 949,685 | \$ 847,133 | \$ 838,610 |
| REVENUES OVER (UNDER) EXPENDITURES | (227,630) | (470,390) | (698,020) | (674,835) | (531,104) | (555,289) |
| OTHER FINANCING SOURCES (USES) | | | | | | |
| Transfer In - Tax rev. subsidy from General Fund | - | 605,955 | 605,955 | 576,330 | 560,416 | 531,007 |
| Transfers In | 227,630 | - | 227,630 | 131,600 | 131,600 | 124,960 |
| Transfers out | - | - | - | - | (4,700) | - |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ 227,630 | \$ 605,955 | \$ 833,685 | \$ 706,930 | \$ 687,316 | \$ 656,967 |
| NET CHANGE IN FUND BLANCE | - | 135,565 | 135,665 | \$ 32,095 | \$ 156,212 | \$ 100,678 |
| ESTIMATED FUND BALANCES, OCTOBER 1 | 153,580 | 344,870 | 498,450 | | | |
| Less: Funding Requirements | | | | | | |
| 15% Fund Balance, reserved for operations | (70,750) | (78,880) | (149,630) | | | |
| ESTIMATED FUND BALANCES, SEPTEMBER 30, 2011 | \$ 82,830 | \$ 401,555 | \$ 484,385 | | | |

City of Washington

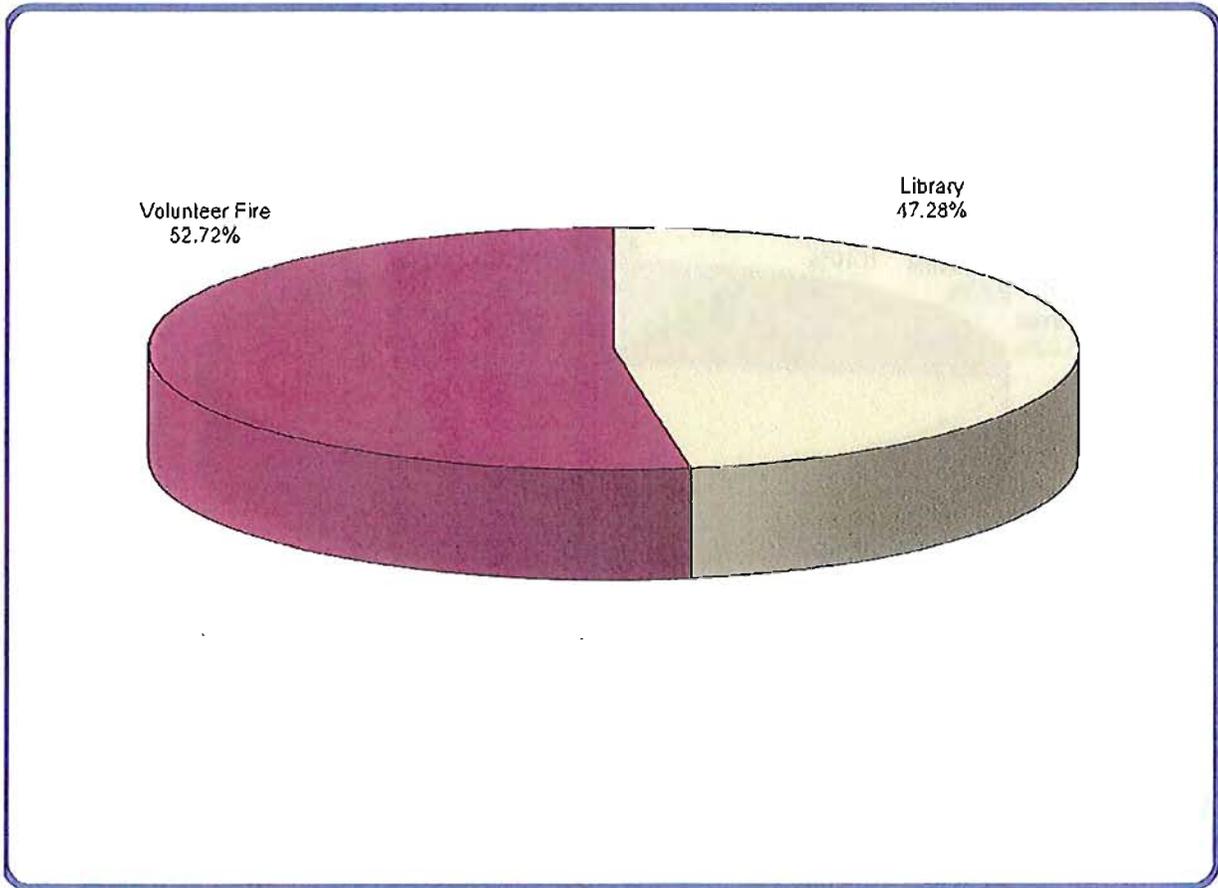
Special Revenue Funds

Revenues & Other Sources



| <u>Revenue</u> | <u>Original Budget 2011</u> | <u>Percent of Total</u> | <u>Increase/ decrease from prev. yr.</u> | <u>Percent of Increase/ decrease</u> |
|-----------------------|-----------------------------|-------------------------|--|--------------------------------------|
| General Fund Subsidy | \$833,585 | 73.57% | \$126,655 | 17.92% |
| Taxes | 169,935 | 15.00% | 12,085 | 7.66% |
| Intergovernmental | 7,000 | 0.62% | (6,800) | -49.28% |
| Charges for services | 55,500 | 4.90% | 9,900 | 21.71% |
| Investment income | 12,000 | 1.06% | (20,000) | -62.50% |
| Miscellaneous | 55,100 | 4.86% | 29,500 | 115.23% |
| Total Revenues | \$1,133,120 | 100.00% | \$151,340 | 15.41% |

**City of Washington
Special Revenue Funds
Expenditures by Fund**



| <u>Expenditures</u> | <u>Original Budget 2011</u> | <u>Percent of Total</u> | <u>Increase/ decrease from prev. yr.</u> | <u>Percent of Increase/ decrease</u> |
|---------------------------|-------------------------------------|-----------------------------|--|--|
| Library | \$471,665 | 47.28% | \$ (96,655) | -38.72% |
| Volunteer Fire | 525,890 | 52.72% | 144,525 | 24.20% |
| Total Expenditures | \$997,555 | 100.00% | \$47,870 | 1.99% |

SPECIAL REVENUE FUNDS-INDIVIDUAL
FUNDS

| | |
|--------------------|------------------------|
| DEPARTMENT: | LIBRARY |
| FUND: 03 | DEPT NUMBER: 23 |

PURPOSE:

The mission of the Washington Public Library is to provide the community with open and equitable access to cultural, intellectual and informational resources and promote literacy in a pleasant, community-oriented environment.

GOALS:

Collections:

1. Replace worn and outdated materials and expand print and AV collections.
2. Promote use of existing online sources.
3. Create a home school/parenting section.

Services:

1. Provide more computers in adult area.
2. Add computers to Teen area.

Programming:

1. Expand literacy programs for children and adults.
2. Offer computer classes for adults.
3. Maintain participation in Summer Reading program.

Personnel:

1. Offer more training for staff, volunteers, and board members.
2. Document procedures.

Facility:

1. Under take building expansion, doubling library's physical space.
2. Increase seating and study areas in library.
3. Replace shelving throughout library.
4. Add elevator to building.
5. Increase children's area space.
6. Provide easier accessibility to parking.

Public Relations:

1. Merchandise library services.
2. Promote Friends group.
3. Create an email newsletter for patrons and residents.
4. Collaborate more frequently with area schools.
5. Develop policies and procedures manual.

Funding:

1. Increase and encourage private donations.
2. Seek additional revenue sources/improve current revenue streams.
3. Explore and pursue grant opportunities.

OBJECTIVES:

1. Complete building expansion by September 30, 2011.
2. Begin preparation of 5-year operating budget to be implemented in FY2012.
3. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Obtained grant from United Way.
2. Installed seven (7) OPAC stations, three (3) children's computers and two (2) additional workstations.
3. Implemented Cooperative Service Agreement with Scenic Regional Library, including migration to new library management software.
4. Upload WPL's tp Worls Cat.
5. Completed schmatic design for library expansion.
6. Created circulation manager position shared by two (2) part-time clerks.
7. Serviced over 1300 residents in Summer Reading Program.
8. Added a shelver position to staff.
9. Sold unused equipment and furniture stored in lower level, garnering \$927.00.

PERFORMANCE MEASUREMENTS:

| <u>Description</u> | <u>9/30/20072</u> | <u>9/30/20082</u> | <u>9/30/20092</u> | <u>9/30/2010</u> | <u>Est. 9/30/11</u> |
|-------------------------|-------------------|-------------------|-------------------|------------------|---------------------|
| Check outs | 190,167 | 206,730 | 188,035 | 98,842 | 190,000 |
| Passport Fees Collected | 25,824 | 20,135 | 12,935 | 8,075 | 14,000 |
| Yearly door count | N/A | 112,560 | 119,769 | 68,807 | 122,000 |
| Public computer usage | N/A | 14,895 | 23,393 | 13,809 | 24,000 |

STAFFING:

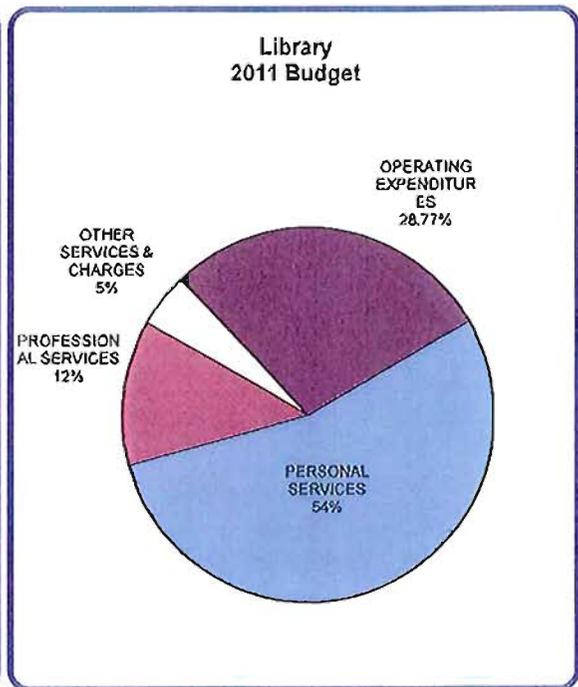
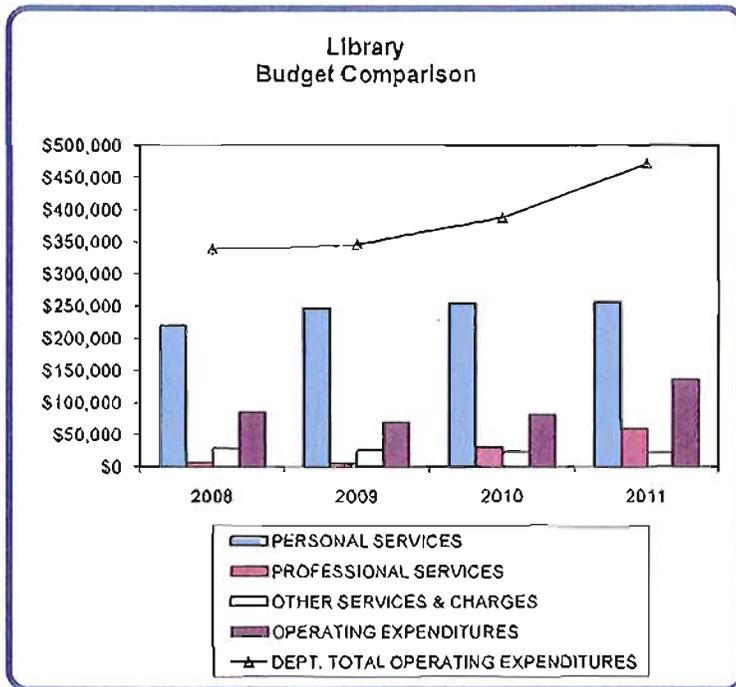
- 1 - Librarian
- 1 - Assistant Librarian
- 1 - Children's Librarian
- 1 - Clerk
- 3 - Part-Time Library Clerks
- 4 - Part-Time Shelves

| | |
|--------------------|------------------------|
| DEPARTMENT: | LIBRARY |
| FUND: 03 | DEPT NUMBER: 23 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | AMENDED BUDGET 2011 |
|------------------------------------|----------------|----------------|---------------------------|---------------------------|
| PERSONAL SERVICES | \$218,603 | \$246,337 | \$253,685 | \$254,910 |
| PROFESSIONAL SERVICES | \$6,957 | \$5,600 | \$30,525 | \$59,070 |
| OTHER SERVICES & CHARGES | \$28,463 | \$25,062 | \$23,045 | \$21,995 |
| OPERATING EXPENDITURES | \$84,720 | \$68,921 | \$80,620 | \$135,690 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$338,743 | \$345,920 | \$387,875 | \$471,665 |

| | | | | |
|------------------------------------|-----------|-----------|-----------|-----------|
| DEPT. TOTAL OPERATING EXPENDITURES | \$338,743 | \$345,920 | \$387,875 | \$471,665 |
| PROPERTY | \$0 | \$0 | \$29,350 | \$0 |

| | | | | |
|---------------------------------|------------------|------------------|------------------|------------------|
| TOTAL BUDGET FOR LIBRARY | \$338,743 | \$345,920 | \$417,225 | \$471,665 |
|---------------------------------|------------------|------------------|------------------|------------------|



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| | |
|--------------------|------------------------|
| DEPARTMENT: | VOLUNTEER FIRE |
| FUND: 04 | DEPT NUMBER: 24 |

PURPOSE:

To utilize in the most cost-effective manner possible its allocated tax dollars and contributions invested by the citizens to minimize the impact of fires, major disasters, emergencies on life safety and property.

MISSION STATEMENT

The Washington Volunteer Fire is determined to be the most innovative and effective Fire Department in the Country. To achieve this goal, it will be one customer-oriented organization, a culture in search of excellence and greatest cost-effectiveness in its delivery of fire prevention and protection, rescue services, property conservation, environmental protection and emergency management. Significant resources shall be devoted to maintaining the highest standards of performance within the realm of economic feasibility.

GOALS:

1. Emphasize "loss control" measures regarding personnel and assigned equipment to minimize losses associated with accidents.
2. Emphasize recruitment and retention to attract new members, both in the parent organization and the Explorer Post.
3. Work with the upcoming citizen review committee to improve fire prevention efforts.

OBJECTIVES:

1. Acquire additional clerical staff to meet the ever growing needs of office administration and record retention.
2. Continue efforts to further recruitment drives.
3. Continue to provide incentive for volunteer personnel through the V.A.E.R. program in an effort to reduce the personal expenses associated with being an active professional volunteer fire fighter.
4. Saves lives, property and money by building upon the fire prevention code enforcement successes currently achieved through the Property Maintenance Code Inspection program.
5. Coordinate and support fire prevention, preplan inspections with the City of Washington Building Department as recommended by the Citizens Code Review Committee.
6. Implement the plan approved by the Half-cent Sales Tax committee.
7. Begin preparation of 5-year operating budget to be implemented in FY2012.
8. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Completed Phase I of new training center, burn building and tower.

PERFORMANCE MEASUREMENTS:

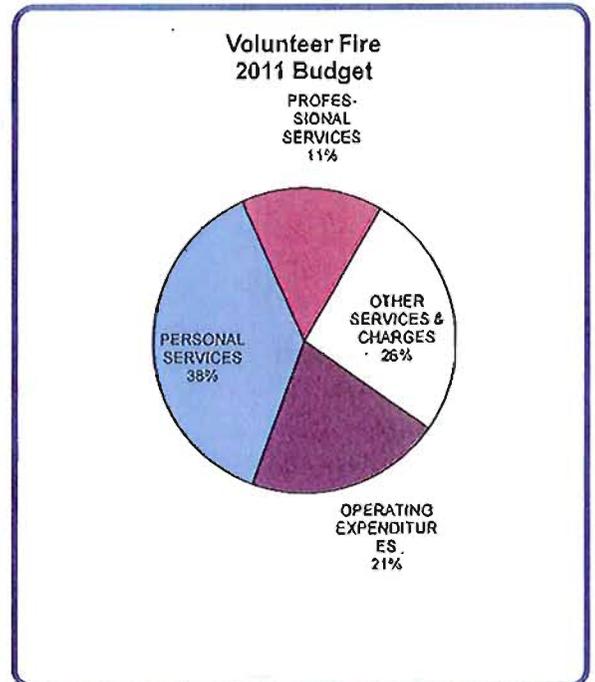
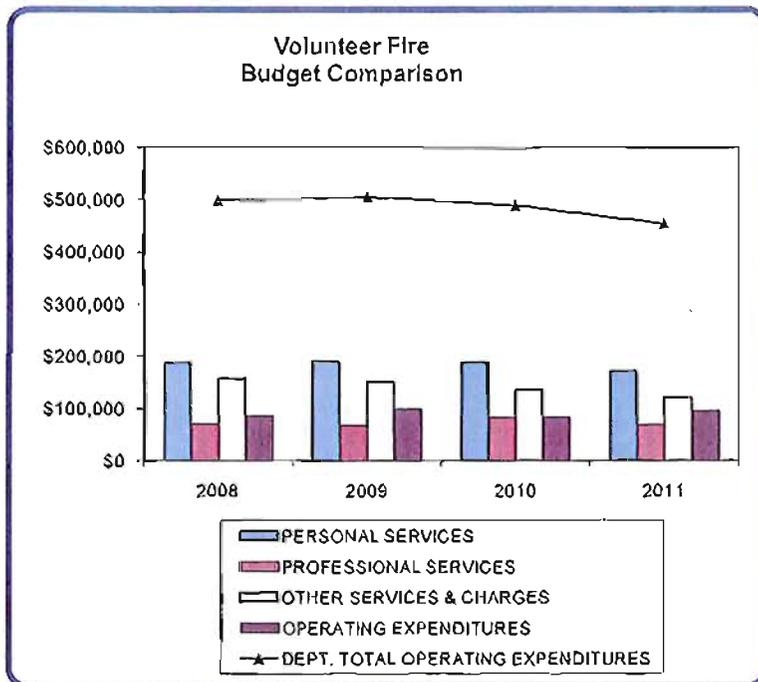
| | 2006 | 2007 | 2008 | 2009 |
|---------------------------------|-------|--------|--------|--------|
| Number of Calls | 753 | 841 | 745 | 704 |
| Average Response Time | 4:56 | 5:15 | 5:22 | 4:52 |
| Number of City Calls | 508 | 527 | 482 | 460 |
| Average Response Time | 4:08 | 4:23 | 4:14 | 3:56 |
| Number of Rural Calls | 172 | 222 | 190 | 162 |
| Average Response Time | 7:51 | 7:36 | 7:42 | 7:46 |
| Number of Incidents District 1 | 290 | 314 | 275 | 254 |
| Average Response Time | 3:42 | 4:01 | 4:20 | 3:58 |
| Number of Incidents District 3 | 99 | 87 | 82 | 85 |
| Average Response Time | 4:31 | 4:02 | 3:47 | 3:35 |
| Number of Incidents District 4 | 120 | 126 | 125 | 121 |
| Average Response Time | 4:19 | 4:55 | 5:09 | 4:08 |
| Number of Incidents District 5 | 56 | 83 | 61 | 51 |
| Average Response Time | 8:05 | 7:27 | 7:05 | 8:07 |
| Number of Incidents District 6 | 30 | 30 | 38 | 32 |
| Average Response Time | 8:32 | 8:01 | 8:46 | 6:46 |
| Number of Incidents District 7 | 38 | 44 | 46 | 40 |
| Average Response Time | 6:07 | 5:57 | 4:59 | 5:53 |
| Number of Incidents District 8 | 48 | 65 | 45 | 39 |
| Average Response Time | 8:40 | 8:55 | 10:25 | 8:52 |
| Mutual Aid Received | 20 | 23 | 15 | 32 |
| Mutual Aid Given | 72 | 83 | 64 | 77 |
| Number of Personnel Response | 8,047 | 7,878 | 7,697 | 7521 |
| Number of Hours on Scene | 826.1 | 777.92 | 967.31 | 825.57 |
| Average Firefighters per Incide | 11 | 10 | 11 | 11 |
| Still Alarms | 613 | 708 | 534 | 490 |
| First Alarms | 81 | 61 | 88 | 91 |
| Second Alarms | 1 | 1 | 1 | 5 |
| Third Alarms | 0 | 2 | 0 | 0 |
| Special Assignments | 58 | 69 | 122 | 118 |
| Auto Accidents | 155 | 146 | 147 | 125 |
| Extrications | 17 | 16 | 16 | 13 |
| Hazardous Materials Incidents | 87 | 200 | 137 | 118 |
| Structure Fires | 20 | 29 | 22 | 20 |
| Water Rescues | 11 | 7 | 6 | 7 |

STAFFING:

3/4 - Fire Chief
1 - Full-time Secretary
1/2 - Part-time Janitor
71 - Volunteer Fire Fighters

| | |
|--------------------|------------------------|
| DEPARTMENT: | VOLUNTEER FIRE |
| FUND: 04 | DEPT NUMBER: 24 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|--|------------------|------------------|---------------------|----------------------|
| PERSONAL SERVICES | \$188,296 | \$190,030 | \$188,175 | \$171,580 |
| PROFESSIONAL SERVICES | \$69,367 | \$67,144 | \$82,490 | \$68,490 |
| OTHER SERVICES & CHARGES | \$157,367 | \$150,680 | \$136,160 | \$120,055 |
| OPERATING EXPENDITURES | \$84,737 | \$98,320 | \$82,255 | \$94,765 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$499,767 | \$506,174 | \$489,080 | \$454,890 |
| DEPT. TOTAL OPERATING EXPENDITURES | \$499,767 | \$506,174 | \$489,080 | \$454,890 |
| PROPERTY | \$0 | \$0 | \$838,530 | \$71,000 |
| TOTAL BUDGET FOR VOLUNTEER FIRE | \$499,767 | \$506,174 | \$1,327,610 | \$525,890 |



CAPITAL PROJECT FUNDS-COMBINED

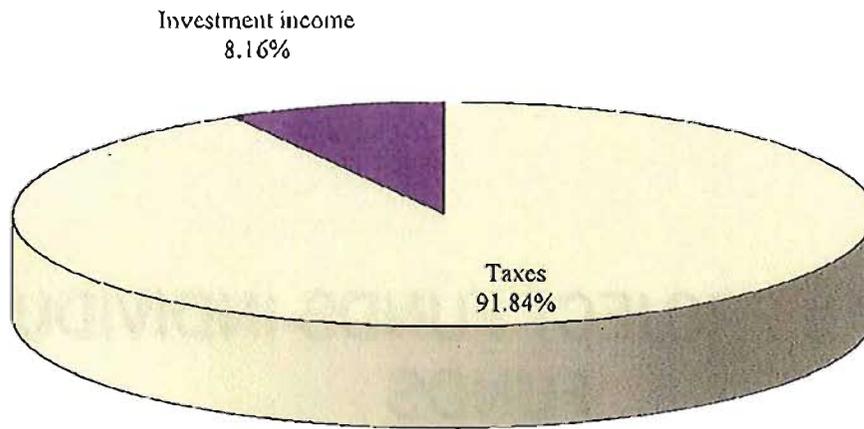
CITY OF WASHINGTON, MISSOURI
 CAPITAL PROJECT FUNDS
 COMBINING STATEMENT OF REVENUES, EXPENDITURES
 AND CHANGES IN FUND BALANCES
 FOR THE YEAR ENDED SEPTEMBER 30, 2011

| | Storm Water Improvement | Vehicle & Equipment Replacement | Capital Improvement Sales Tax | Transportation Sales Tax | 2011 Projected Budget | 2010 Final Budget | 2009 Actual | 2008 Actual |
|--|----------------------------|---------------------------------------|-------------------------------------|-----------------------------|--------------------------|----------------------|-----------------------|----------------------|
| REVENUES | | | | | | | | |
| Taxes | \$ 450,000 | \$ - | \$ 1,694,930 | \$ 2,289,930 | \$ 4,434,860 | \$ 3,532,200 | \$ 3,804,777 | \$ 4,094,617 |
| Intergovernmental | - | - | - | 708,000 | 708,000 | 1,498,500 | 2,338,422 | 2,223,999 |
| Charges for services | - | - | - | - | - | - | 120,868 | 68,296 |
| Investment income | 40,000 | 30,000 | 10,000 | 50,000 | 130,000 | 168,000 | 229,432 | 280,048 |
| Contributions | - | - | - | - | - | - | - | 135,000 |
| Miscellaneous | - | - | - | - | - | - | - | 222,068 |
| TOTAL REVENUES | 490,000 | 30,000 | 1,704,930 | 3,047,930 | 5,272,860 | 5,198,700 | 6,493,499 | 7,024,028 |
| EXPENDITURES | | | | | | | | |
| Purchased services | - | - | - | - | - | - | 237,611 | 2,091,382 |
| Capital outlay | - | 624,800 | 7,599,000 | 1,560,645 | 9,784,245 | 2,545,795 | 4,054,038 | 3,055,240 |
| Debt service - interest | - | - | - | - | - | - | 192,515 | 426,857 |
| Debt service - principal | - | - | - | - | - | - | 4,125,000 | 7,814,451 |
| TOTAL EXPENDITURES | \$ - | \$ 624,600 | \$ 7,599,000 | \$ 1,560,645 | \$ 9,784,245 | \$ 2,545,795 | \$ 8,609,164 | \$ 13,387,930 |
| REVENUES OVER (UNDER) EXPENDITURES | 490,000 | (594,600) | (5,894,070) | 1,487,285 | (4,511,385) | 2,652,905 | (2,115,665) | (6,363,902) |
| OTHER FINANCING SOURCES (USES) | | | | | | | | |
| Financing instrument -2006/07: M.T.F.C. Loan | - | - | - | - | - | - | - | 7,708,851 |
| Proceeds from issuance of COP's | - | - | 5,000,000 | - | 5,000,000 | 465,300 | 457,295 | - |
| Transfers in | - | 465,300 | - | - | 465,300 | 465,300 | 457,295 | - |
| Transfers out | - | - | - | (1,279,500) | (1,279,500) | (1,258,000) | (1,199,735) | - |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ - | \$ 465,300 | \$ 5,000,000 | \$ (1,279,500) | \$ 4,185,800 | \$ (792,700) | \$ (742,440) | \$ 7,708,851 |
| NET CHANGE IN FUND BLANCE | 490,000 | (129,300) | (894,070) | 207,785 | (325,585) | \$ 1,860,205 | \$ (2,858,105) | \$ 1,344,949 |
| FUND BALANCES, OCTOBER 1, | | | | | | | | |
| Storm Water Fund | 2,422,110 | - | - | - | 2,422,110 | - | - | - |
| Vehicle & Equipment Replacement Fund | - | 2,074,350 | - | - | 2,074,350 | - | - | - |
| Capital Improvements Sales Tax Fund | - | - | 2,109,530 | - | 2,109,530 | - | - | - |
| Transportation Sales Tax Fund | - | - | - | 3,569,250 | 3,569,250 | - | - | - |
| ESTIMATED FUND BALANCES, SEPTEMBER 30, 2011 | \$ 2,912,110 | \$ 1,945,050 | \$ 1,215,460 | \$ 3,777,035 | \$ 9,849,655 | | | |

CAPITAL PROJECT FUNDS-INDIVIDUAL
FUNDS

City of Washington

Storm Water Improvement Fund Revenues



| Revenue | Original Budget 2011 | Percent of Total | Increase/ decrease from prev. yr. | Percent of Increase/ decrease |
|----------------------|----------------------------|---------------------|---|-------------------------------------|
| Taxes | \$450,000 | 91.84% | \$0 | 0.00% |
| Intergovernmental | - | 0.00% | - | 0.00% |
| Charges for Services | - | 0.00% | - | 0.00% |
| Investment income | 40,000 | 8.16% | (5,000) | -11.11% |
| Contributions | - | 0.00% | - | 0.00% |
| Miscellaneous | - | 0.00% | - | 0.00% |
| Total Revenue | \$490,000 | 100.00% | \$ (5,000) | -1.01% |

| | |
|--------------------|--------------------------------|
| DEPARTMENT: | STORM WATER IMPROVEMENT |
| FUND: 25 | |

PURPOSE:

To provide minimum standards, controls and criteria for storm water management. The principal design consideration is to minimize the harmful physical and economic effects of erosion, sedimentation and flooding from storm water runoff. This is to be accomplished through the requirement of special measures to mitigate erosion both during and after construction, the detention and controlled discharge of the differential runoff from the development, and a well designed storm water conveyance system.

GOALS:

1. Assess stormwater inlets throughout town for potential reconstruction and/or replacement.

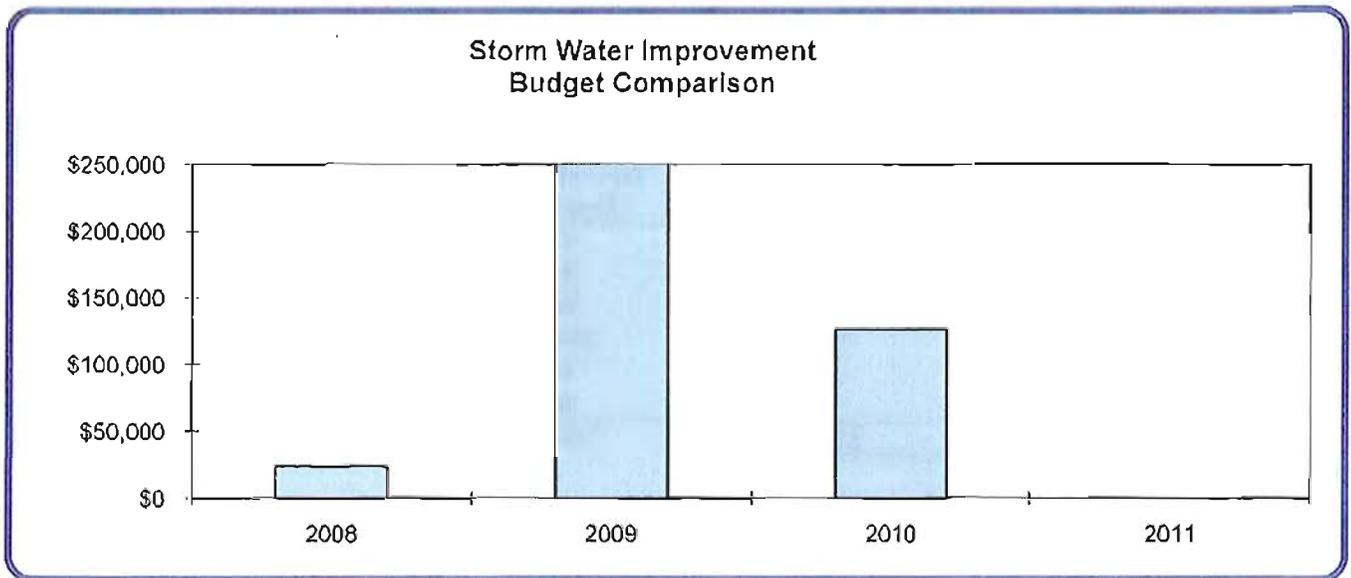
OBJECTIVES:

1. Provide best management practices for stormwater runoff.
2. Utilize city stormwater funds for improvements to the city's stormwater system.
3. Hire and work with engineering firm to evaluate stormwater issues specifically regarding back flow issues and reimbursement program.
4. Begin preparation of 5-year operating budget to be implemented in FY2012.
5. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS

- 1 Finalized stormwater improvement at Town & Country intersection.

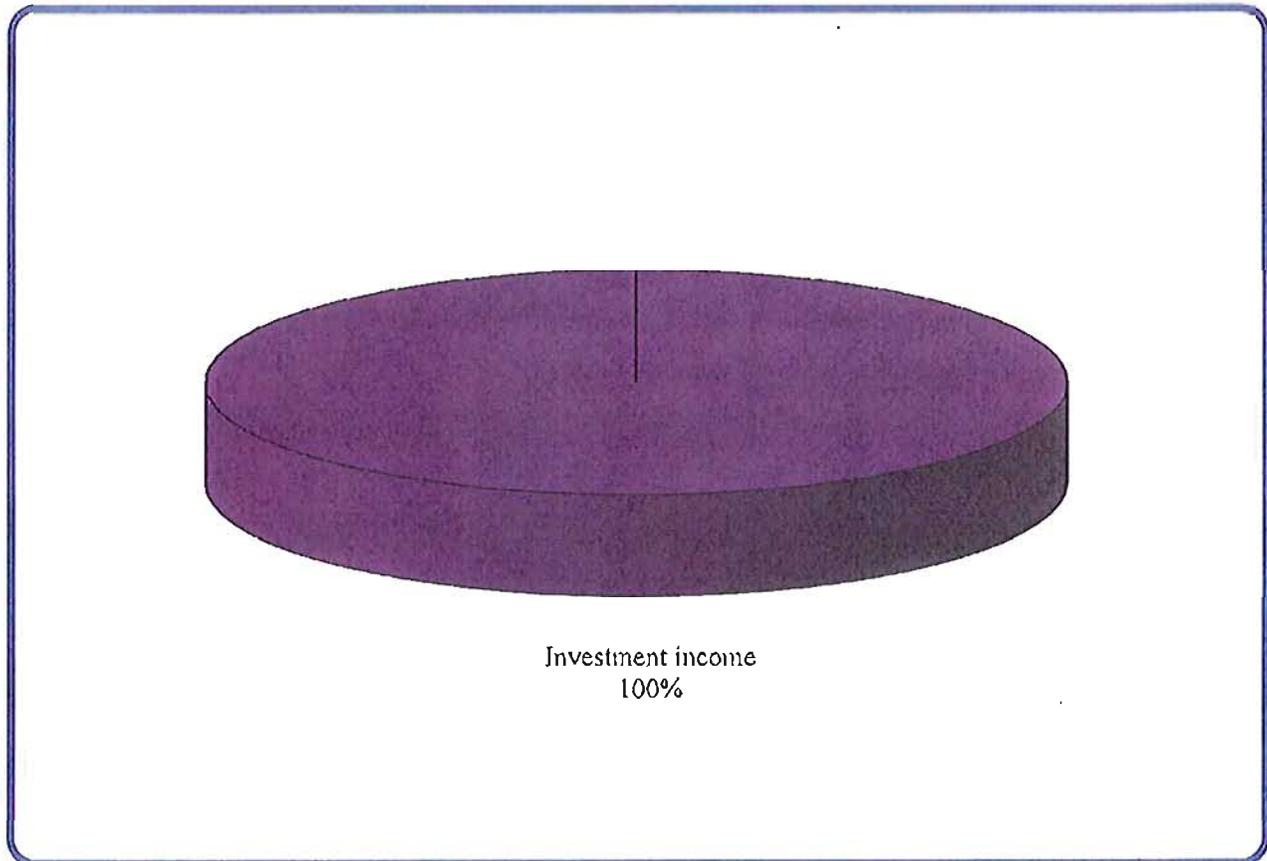
| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|---|-----------------|------------------|---------------------------|----------------------------|
| PROPERTY | \$23,615 | \$439,273 | \$125,870 | \$0 |
| TOTAL BUDGET FOR STORM WATER IMPROVEMENT | \$23,615 | \$439,273 | \$125,870 | \$0 |



City of Washington

Vehicle & Equipment Replacement

Fund Revenue



| Revenue | Original Budget 2011 | Percent of Total | Increase/ decrease from prev. yr. | Percent of Increase/ decrease |
|-------------------------|----------------------------|-----------------------|---|-------------------------------------|
| Taxes | \$0 | 0.00% | \$0 | 0.00% |
| Intergovernmental | - | 0.00% | - | 0.00% |
| Charges for Services | - | 0.00% | - | 0.00% |
| Investment income | 30,000 | 100.00% | 17,000 | 130.77% |
| Contributions | - | 0.00% | - | 0.00% |
| Miscellaneous | - | 0.00% | - | 0.00% |
| Total Revenue | <u>\$30,000</u> | <u>100.00%</u> | <u>\$17,000</u> | <u>130.77%</u> |
| Other Financing Sources | <u>\$ 465,300</u> | | | |

| | |
|--------------------|--|
| DEPARTMENT: | VEHICLE & EQUIPMENT REPLACEMENT |
| FUND: 10 | |

PURPOSE:

Ordinance No. 9763 established a Vehicle and Equipment Replacement Fund for the purpose of accumulating resources and to account for the acquisition of vehicle and equipment required to maintain level of services and programs to the citizens of the City.
 Funding for this fund is through annual appropriation from the General Fund equivalent to annual depreciation of current vehicles and equipment.

GOALS:

1. Provide information and assist the City Council in formulating and establishing City policies.
2. Continue efforts in overseeing efficient use of City assets.

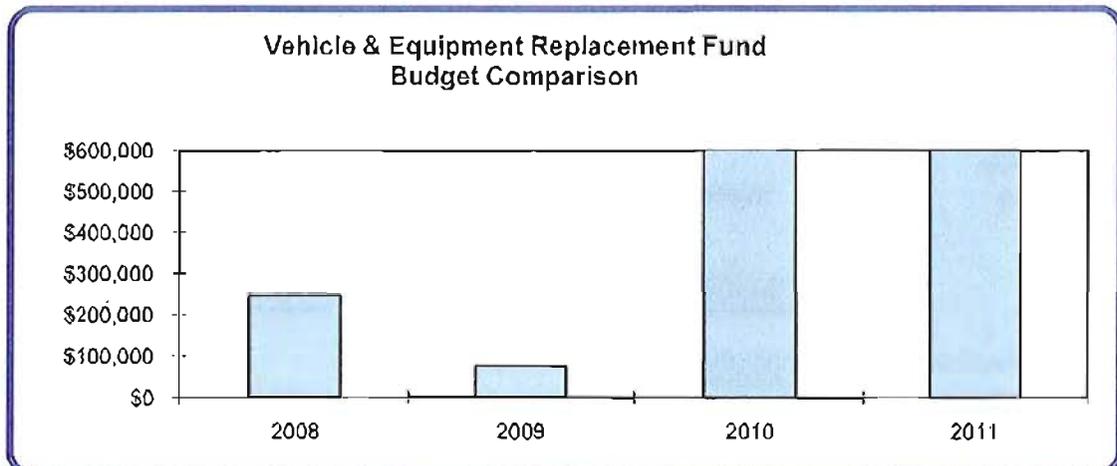
OBJECTIVES:

1. Ensure the availability of resources for the future replacement of vehicles and equipment.
2. Provide City Departments with vehicles and equipment that will enable them to provide effective & efficient services to the city's residents.
3. Purchase new accounting software for the Finance Department.
4. Begin preparation of 5-year operating budget to be implemented in FY2012.
5. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Purchase three Toro large mowers for the Park Department.
2. Purchase two 2010 International snow plow trucks for the Street Department.

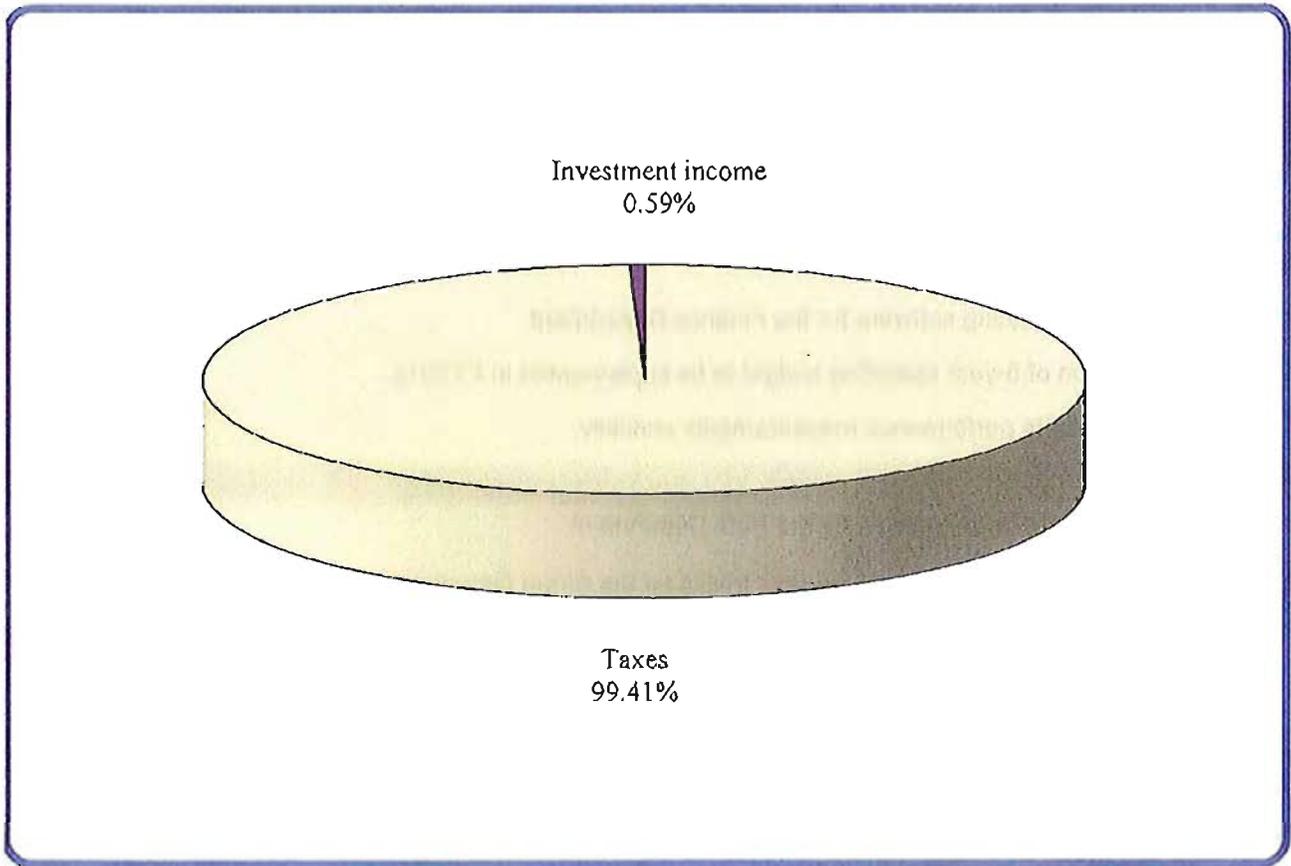
| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|--|------------------|-----------------|---------------------------|----------------------------|
| PROPERTY | \$245,630 | \$75,162 | \$683,945 | \$624,600 |
| TOTAL BUDGET FOR VEHICLE & EQUIPMENT REPLACEMENT FUND | \$245,630 | \$75,162 | \$683,945 | \$624,600 |
| OTHER FINANCING SOURCES | \$0 | \$0 | \$3,055 | \$0 |



City of Washington

Capital Improvement Sales Tax

Fund Revenue



| Revenue | Original Budget 2011 | Percent of Total | Increase/decrease from prev. yr. | Percent of Increase/decrease |
|-------------------------|----------------------|------------------|----------------------------------|------------------------------|
| Taxes | \$1,694,930 | 99.41% | \$365,730 | 27.52% |
| Intergovernmental | - | 0.00% | - | 0.00% |
| Charges for Services | - | 0.00% | - | 0.00% |
| Investment income | 10,000 | 0.59% | - | 0.00% |
| Contributions | - | 0.00% | - | 0.00% |
| Miscellaneous | - | 0.00% | - | 0.00% |
| | <u>\$1,704,930</u> | <u>100.00%</u> | <u>\$365,730</u> | <u>27.31%</u> |
| Other Financing Sources | <u>\$ 5,000,000</u> | | | |

DEPARTMENT:

CAPITAL IMPROVEMENT SALES TAX

FUND: 26

PURPOSE:

Ordinance No. 6620 established a special trust fund for the deposit of all moneys collected in the City of Washington, Missouri from a one-half (1/2) of one percent (1%) sales tax for capital improvements.

GOALS:

1. Meet debt service requirements.
2. Budget and plan for new projects included in the capital improvement sale tax renewal plan.

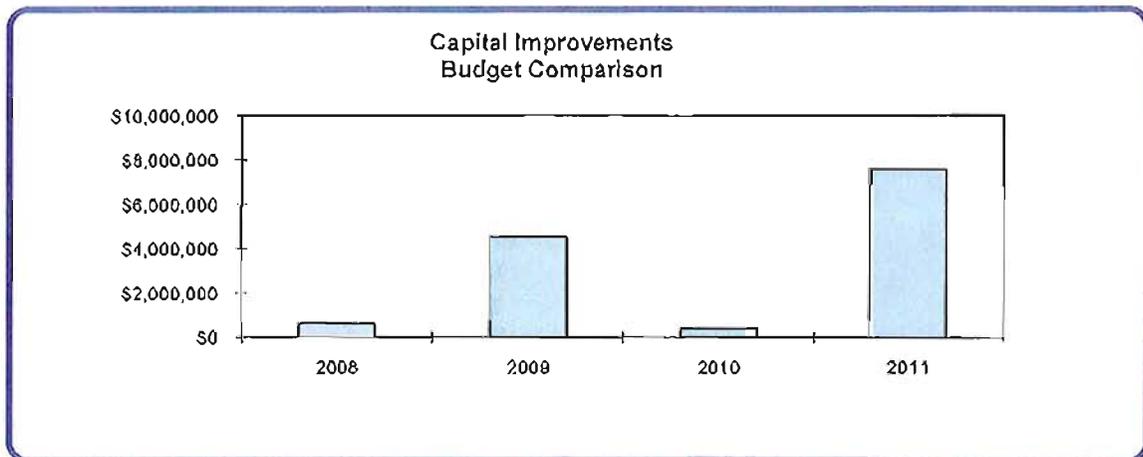
OBJECTIVES:

1. Issue Certificates of Participation for library expansion, fire training center and Highway 100 widening from Hwy A to High Street.
2. Construct or purchase various improvements listed in the long-range capital improvement plan.
3. Begin preparation of 5-year operating budget to be implemented in FY2012.
4. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Debt service requirements met.
2. Voters approved renewal of one-half (1/2) of one percent sales tax through June 2018.
3. Prepared a 5 year long-range capital improvement plan.

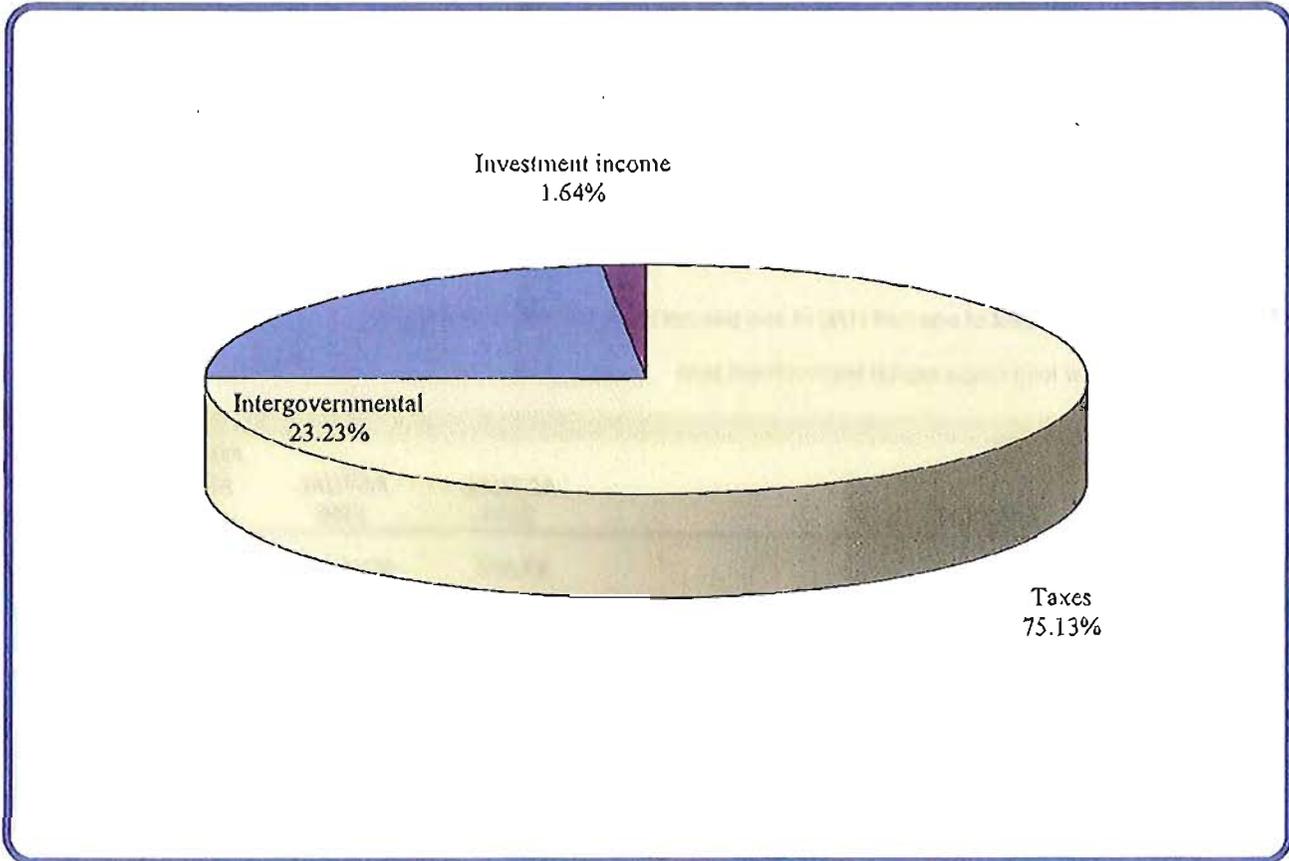
| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|--|------------------|--------------------|---------------------------|----------------------------|
| PROPERTY | \$7,074 | \$177,552 | \$384,540 | \$7,599,000 |
| PURCHASED SERVICES | (\$592) | \$25,797 | \$0 | \$0 |
| DEBT SERVICE | \$614,043 | \$4,317,517 | \$0 | \$0 |
| TOTAL BUDGET FOR CAPITAL IMPRV. | \$620,525 | \$4,520,866 | \$384,540 | \$7,599,000 |



City of Washington

Transportation Sales Tax

Fund Revenue



| Revenue | Original Budget 2011 | Percent of Total | Increase/ decrease from prev. yr. | Percent of Increase/ decrease |
|----------------------|----------------------|------------------|-----------------------------------|-------------------------------|
| Taxes | \$2,289,930 | 75.13% | \$536,930 | 30.63% |
| Intergovernmental | 708,000 | 23.23% | (790,500) | -52.75% |
| Charges for Services | - | 0.00% | - | 0.00% |
| Investment income | 50,000 | 1.64% | (50,000) | -50.00% |
| Contributions | - | 0.00% | - | 0.00% |
| Miscellaneous | - | 0.00% | - | 0.00% |
| Total Revenue | \$3,047,930 | 100.00% | \$ (303,570) | -9.06% |

| | |
|--------------------|---------------------------------|
| DEPARTMENT: | TRANSPORTATION SALES TAX |
| FUND: 261 | |

PURPOSE:

Ordinance No. 9713 established a one-half (1/2) of one percent (1%) sales tax for transportation purposes passed by voters in April 5, 2005 with an ending date of June 30, 2030. All moneys received by the City of Washington, Missouri from the tax authorized shall be deposited in a special trust fund.

GOALS:

- 1 Provide efficient use of sales tax monies by meeting the existing transportation needs of the City.

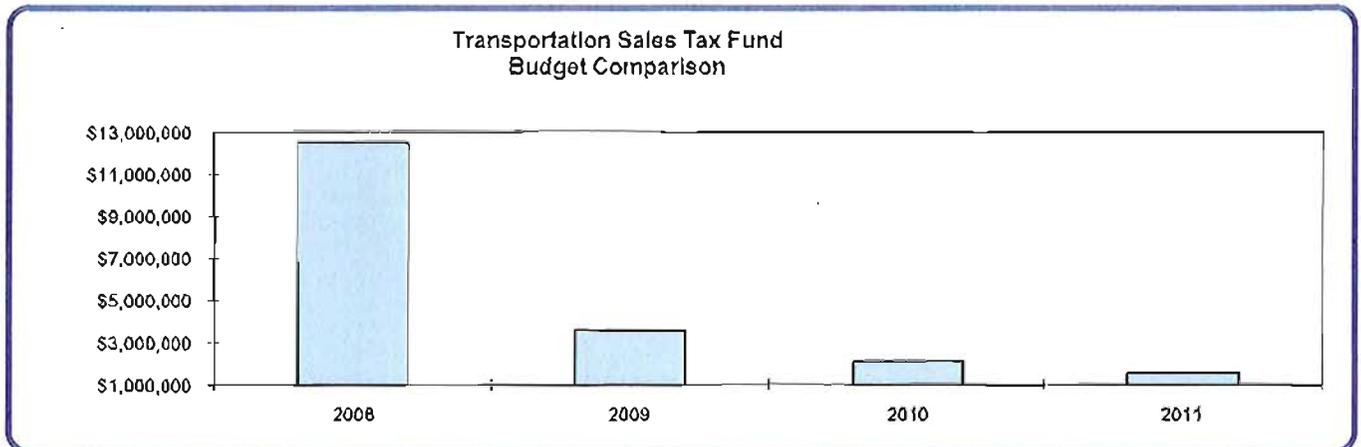
OBJECTIVES:

- 1 Front Street
- 2 Nova Chip
- 3 Sidewalk
- 4 Fourteenth Street Bridge
- 5 Begin preparation of 5-year operating budget to be implemented in FY2012.
- 6 Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

- 1 Westlink Bridge reconstruction
- 2 Front Street right of way acquisition
- 3 Nova Chip
- 4 Sidewalk
- 5 Street Reconstruction - Elm Street (5th to Front)
- 6 Airport (Aviation Easements)

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|---|---------------------|--------------------|---------------------------|----------------------------|
| PROPERTY | \$2,778,921 | \$3,393,900 | \$2,108,200 | \$1,560,645 |
| PURCHASED SERVICES | \$2,091,974 | \$178,738 | \$2,600 | \$0 |
| DEBT SERVICE - 2008 C.O.P. | \$7,627,265 | \$0 | \$0 | \$0 |
| TOTAL BUDGET FOR TRANSPORTATION SALES TAX FUND | \$12,498,160 | \$3,572,638 | \$2,110,800 | \$1,560,645 |
| OTHER FINANCING SOURCES | \$0 | \$1,199,735 | \$1,258,000 | \$1,279,500 |



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ENTERPRISE FUNDS-COMBINED

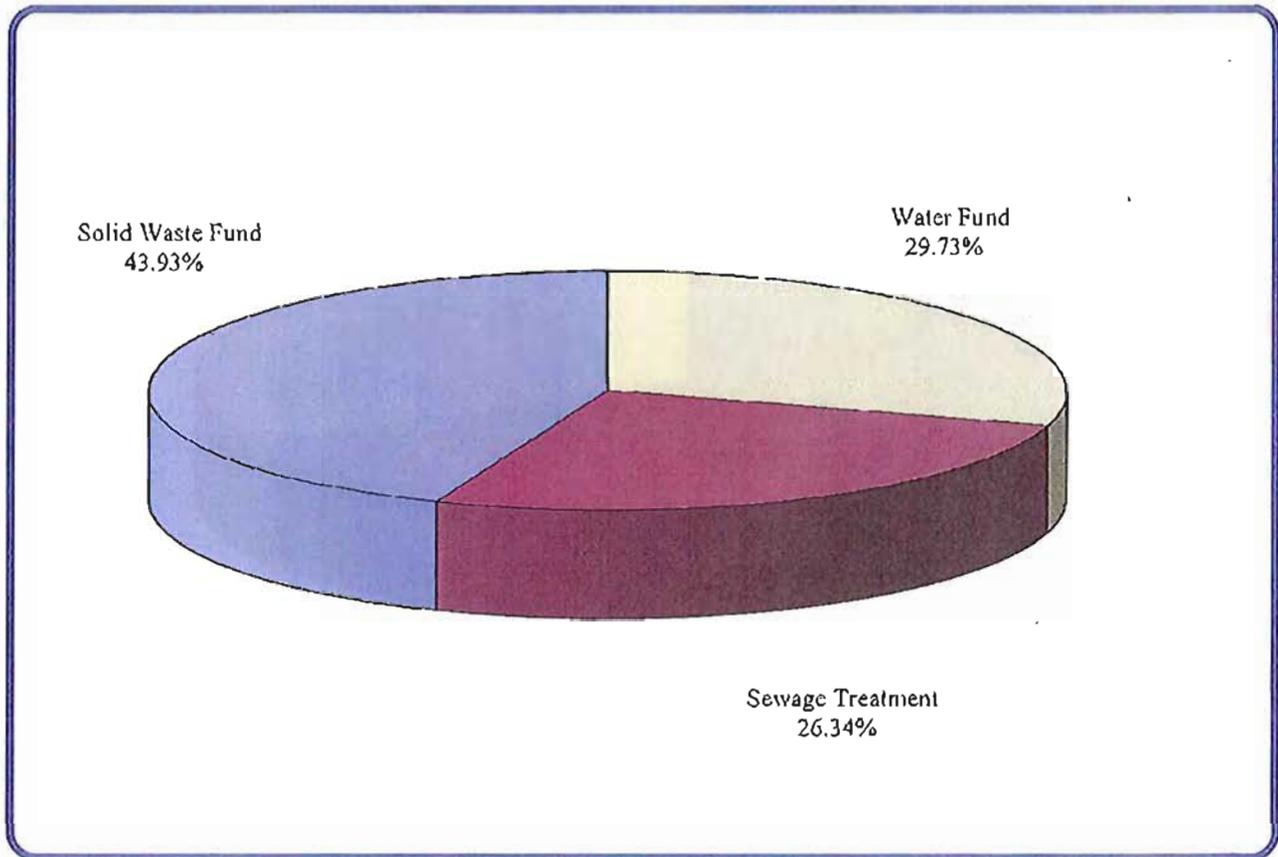
CITY OF WASHINGTON, MISSOURI
ENTERPRISE FUNDS
COMBINING STATEMENT OF REVENUES, EXPENSES
AND CHANGES IN NET ASSETS
FOR THE YEAR ENDED SEPTEMBER 30, 2011

| | Water | Sewage Treatment | Solid Waste | 2011 Projected Budget | 2010 Final Budget | 2009 Actual | 2008 Actual |
|---|---------------------|-----------------------|-----------------------|--------------------------|----------------------|---------------------|---------------------|
| OPERATING REVENUES | \$ 1,364,580 | \$ 2,473,500 | \$ 1,977,700 | \$ 5,815,780 | \$ 5,821,465 | \$ 5,307,211 | \$ 4,802,241 |
| OPERATING EXPENSES | | | | | | | |
| Personal services | \$ 485,395 | \$ 272,015 | \$ 647,510 | \$ 1,404,920 | \$ 1,469,980 | \$ 1,446,230 | \$ 1,465,575 |
| Operation & maintenance | 632,675 | 621,915 | 1,281,595 | 2,536,185 | 2,447,135 | 2,105,633 | 1,725,312 |
| Small tools/ equipment/fixtures | 11,000 | 20,000 | 3,000 | 34,000 | 36,000 | - | - |
| Depreciation expense | 255,000 | 248,000 | 216,000 | 719,000 | - | 718,364 | 702,788 |
| OPERATING EXPENSES | \$ 1,384,070 | \$ 1,161,930 | \$ 2,148,105 | \$ 4,694,105 | \$ 3,953,115 | \$ 4,272,227 | \$ 3,893,675 |
| OPERATING INCOME (LOSS) | (19,490) | 1,311,570 | (170,405) | 1,121,675 | 1,868,350 | 1,034,984 | 908,566 |
| NONOPERATING REVENUES (EXPENSES) | | | | | | | |
| Investment income | 20,500 | 855,000 | 42,000 | 917,500 | 610,540 | 100,097 | 173,377 |
| Miscellaneous | 35,000 | 3,800 | - | 38,600 | 41,500 | 50,429 | 40,139 |
| Interest and fiscal charges | - | (949,925) | - | (949,925) | (889,215) | (29,065) | (33,506) |
| Principal - debt service | - | (960,000) | - | (960,000) | (935,000) | - | - |
| Capital outlay | (227,665) | - | - | (227,665) | (170,195) | - | - |
| TOTAL NONOPERATING REVENUES (EXPENSES) | (172,165) | (1,051,325) | 42,000 | (1,181,490) | (1,342,370) | 121,461 | 180,010 |
| INCOME (LOSS) BEFORE CAPITAL CONTRIBUTIONS AND TRANSFERS OUT | (191,655) | 260,245 | (128,405) | (59,815) | 525,980 | 1,156,445 | 1,088,576 |
| TRANSFERS AND CAPITAL CONTRIBUTIONS | | | | | | | |
| Capital contributions | - | - | - | - | - | 44,000 | - |
| Transfers in | 23,333 | - | - | 23,333 | 10,495 | - | - |
| Transfers out | - | (23,333) | - | (23,333) | (10,495) | (6,000) | - |
| TOTAL TRANSFERS AND CAPITAL CONTRIBUTIONS | 23,333 | (23,333) | - | - | - | 38,000 | - |
| CHANGE IN NET ASSETS | (168,322) | 236,912 | (128,405) | (59,815) | \$ 525,980 | \$ 1,194,445 | \$ 1,088,576 |
| FUND BALANCES, OCTOBER 1: | | | | | | | |
| Water Fund | 6,467,260 | - | - | 6,467,260 | | | |
| Sewage Treatment Fund | - | 9,676,020 | - | 9,676,020 | | | |
| Solid Waste Fund | - | - | 2,027,190 | 2,027,190 | | | |
| Less: Invested in capital assets, net of related debt | | | | | | | |
| Water Fund | (5,217,200) | - | - | (5,217,200) | | | |
| Sewage Treatment Fund | - | (10,851,590) | - | (10,851,590) | | | |
| Solid Waste Fund | - | - | (2,825,790) | (2,825,790) | | | |
| Less: Restricted for debt service | - | (203,500) | - | (203,500) | | | |
| Less: Funding Requirements | | | | | | | |
| 25% Fund Balance, reserved for operations | (346,000) | (290,500) | (537,000) | (1,173,500) | | | |
| ESTIMATED FUND BALANCES, SEPTEMBER 30, 2011 | \$ 735,738 | \$ (1,432,658) | \$ (1,464,005) | \$ (2,160,925) | | | |

City of Washington

Enterprise Funds

Operating Revenue by Fund

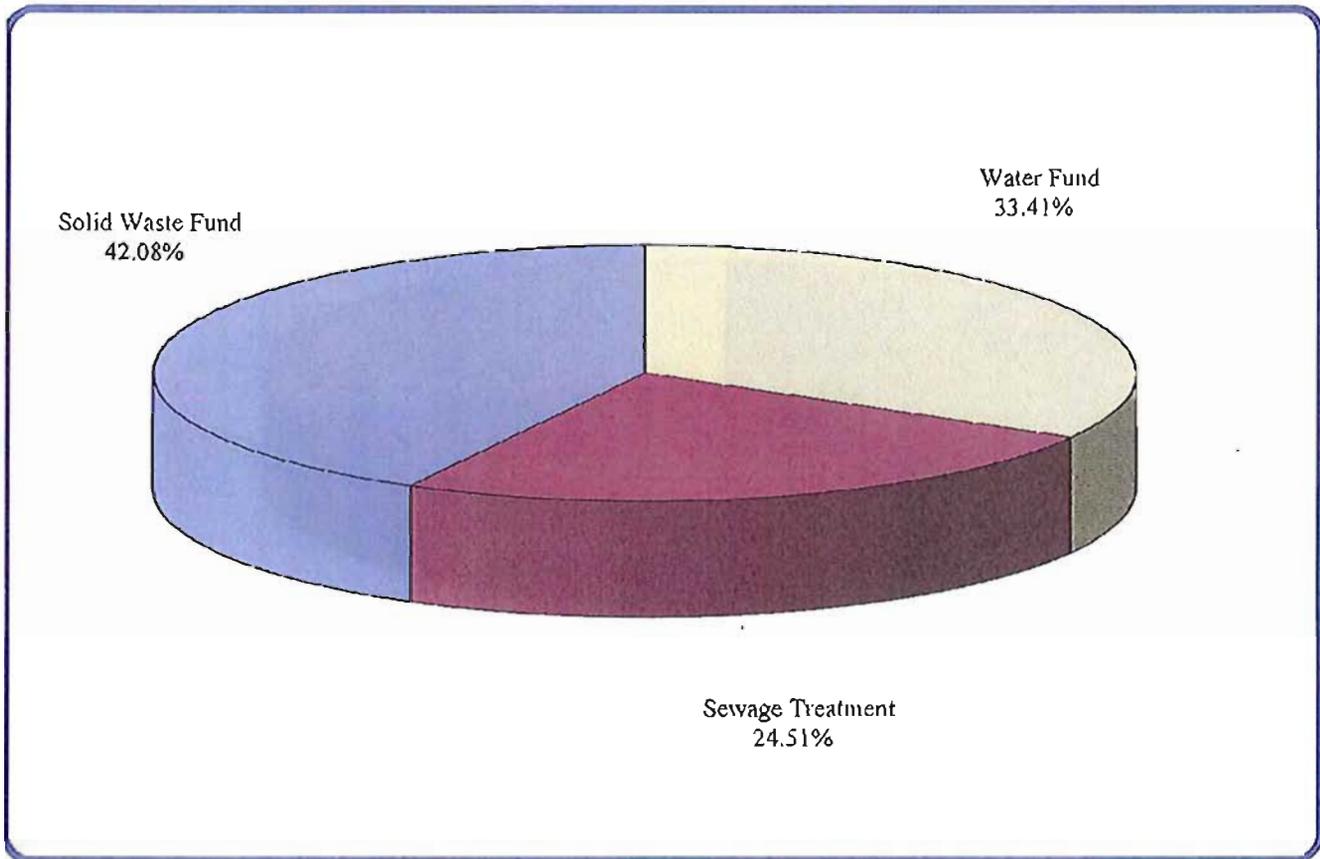


| <u>Operating Revenue</u> | <u>Original Budget 2011</u> | <u>Percent of Total</u> | <u>Increase/ decrease from prev. yr.</u> | <u>Percent of Increase/ decrease</u> |
|--------------------------------|-----------------------------|-------------------------|--|--------------------------------------|
| Water Fund | \$1,364,580 | 23.46% | \$76,315 | 5.92% |
| Sewage Treatment | 2,473,500 | 42.53% | (128,500) | -4.94% |
| Solid Waste | 1,977,700 | 34.01% | 46,500 | 2.41% |
| Total Operating Revenue | \$5,815,780 | 100.00% | -\$5,685 | -0.10% |
| Other Financing Sources | \$ 23,333 | | | |

City of Washington

Enterprise Fund

Operating Expenses by Fund



| <u>Operating Expenses</u> | <u>Original Budget 2011</u> | <u>Percent of Total</u> | <u>Increase/decrease from prev. yr.</u> | <u>Percent of Increase/decrease</u> |
|---------------------------------|-----------------------------|-------------------------|---|-------------------------------------|
| Water Fund | \$1,384,070 | 29.49% | \$303,825 | 28.13% |
| Sewage Treatment | 1,161,930 | 24.75% | 300,765 | 34.93% |
| Solid Waste | 2,148,105 | 45.76% | 136,400 | 6.78% |
| Total Operating Expenses | \$4,694,105 | 100.00% | \$740,990 | 18.74% |
| Other Financing Uses | \$ 23,333 | | | |

ENTERPRISE FUNDS-INDIVIDUAL FUNDS

| | |
|--------------------|------------------------|
| DEPARTMENT: | WATER |
| FUND: 40 | DEPT NUMBER: 35 |

PURPOSE:

To supply all residential, commercial, and industrial properties within the City of Washington with a safe, high quality, and abundant supply of water that meets not only domestic but also fire protections needs.

GOALS:

1. To provide clean and safe drinking water.
2. Provide adequate fire protection.
3. Ensure that the Water System continues to meet all Federal and State regulations.
4. Properly maintain the water system which includes nine wells and 3 elevated storage tanks.

OBJECTIVES:

1. Continue hydrant replacement maintenance and flushing program.
2. To improve services by completion of necessary construction of water mains to serve new areas as well as replacement of old small diameter mains in existing residential neighborhoods.
3. Review of water system needs and enact any rates increases as necessary.
4. Continue to work as aPublic Works Department while working cooperatively with the Street, Water, Wastewater, and Parks Departments.
5. Upgrade the well control system to PLC based controls.
6. Begin preparation of 5-year operating budget to be implemented in FY2012.
7. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Purchased new Ford F-250 Pickup Truck
2. Started upgrade of SCADA System for controlling the wells and tanks.
3. Maintained tightened control over maferial inventory and overtime personnel cost.
4. Worked on Wishwood Drive Replacement Project.

PERFORMANCE MEASUREMENTS:

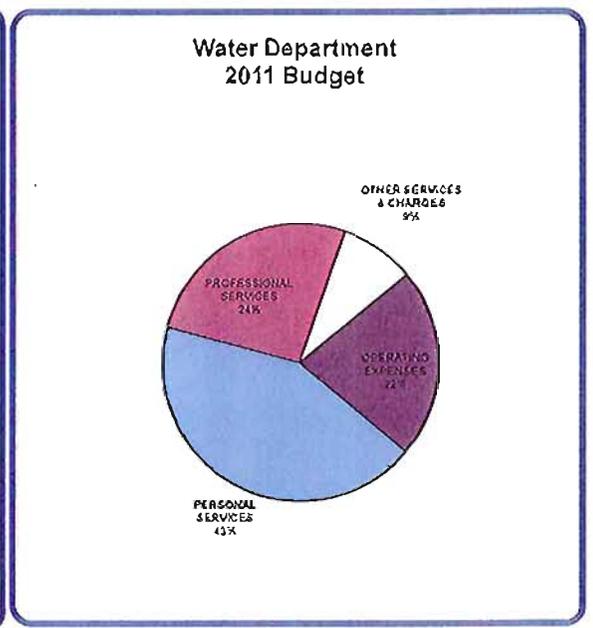
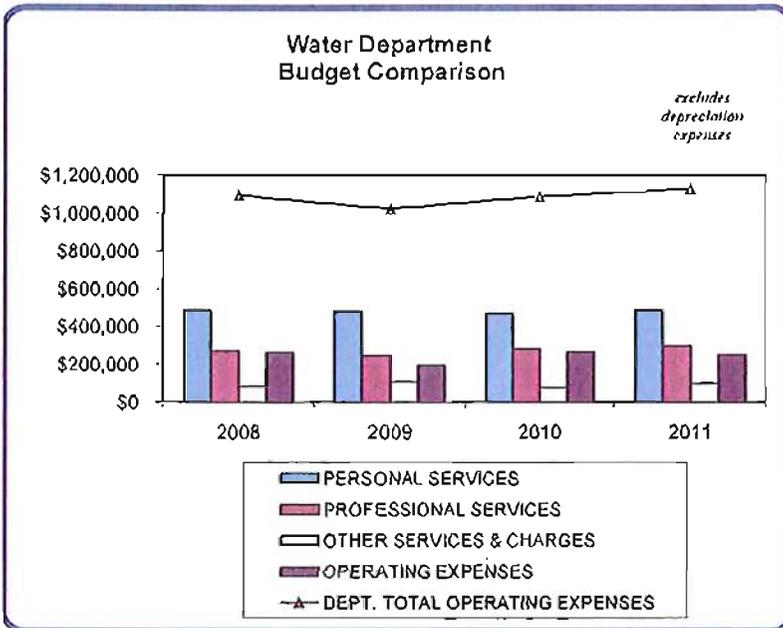
| <u>Description</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> | <u>Estimated 2011</u> |
|--------------------------------|-------------|-------------|-------------|-----------------------|
| New Meters Issued | 70 | 70 | 70 | 30 |
| New Meters Issued (Irrigation) | 7 | 7 | 7 | 1 |
| Meters Replaced | 72 | 70 | 70 | 53 |
| Locates performed | 1,713 | 1,738 | 1,764 | 1,441 |
| Work Orders Completed | 364 | 350 | 350 | 400 |
| Water Tap Permits Issued | 19 | 20 | 20 | 5 |

STAFFING:

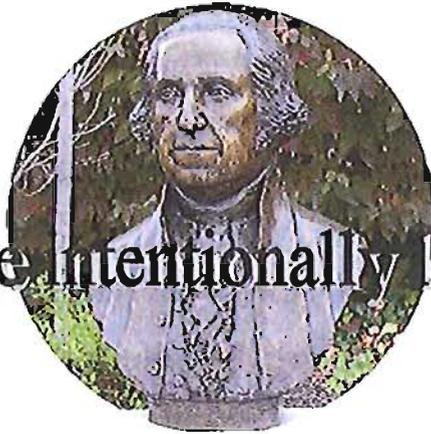
1/2 - Water and Wastewater Superintendent
1 - Water Foreman
1 - Heavy Equipment Operator
1 - Truck Driver
2 - Meter Reader
1 - Lead Laborer
1 - Laborer
1/2 - Secretary
1/2 - Clerk

| | |
|--------------------|------------------------|
| DEPARTMENT: | WATER |
| FUND: 40 | DEPT NUMBER: 35 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | FINAL BUDGET 2010 | AMENDED BUDGET 2011 |
|------------------------------------|--------------------|--------------------|-------------------------|---------------------------|
| PERSONAL SERVICES | \$483,485 | \$479,980 | \$468,285 | \$485,395 |
| PROFESSIONAL SERVICES | \$269,474 | \$244,726 | \$279,280 | \$295,460 |
| OTHER SERVICES & CHARGES | \$82,946 | \$106,378 | \$78,600 | \$99,215 |
| OPERATING EXPENSES | \$261,568 | \$193,858 | \$264,600 | \$249,000 |
| DEPT. TOTAL OPERATING EXPENSES | \$1,097,473 | \$1,024,942 | \$1,090,765 | \$1,129,070 |
| DEPRECIATION | \$245,494 | \$254,375 | \$0 | \$255,000 |
| DEPT. TOTAL OPERATING EXPENSES | \$1,342,967 | \$1,279,317 | \$1,090,765 | \$1,384,070 |
| PROPERTY | \$0 | \$0 | \$187,695 | \$227,665 |
| TOTAL BUDGET FOR WATER FUND | \$1,342,967 | \$1,279,317 | \$1,278,460 | \$1,611,735 |
| OTHER FINANCING USES | \$ - | \$ 2,800 | \$ - | \$ - |



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| | |
|--------------------|-------------------------|
| DEPARTMENT: | SEWAGE TREATMENT |
| FUND: 41 | DEPT NUMBER: 36 |

PURPOSE:

To accept all sanitary sewer waste generated by the City of Washington and to properly treat and discharge the same in a manner which will meet all Local, State and Federal regulations.

GOALS:

1. Continue to provide dependable infrastructure for the collection and treatment of the wastewater system.
2. Address areas within the collection system regarding inflow and infiltration.
3. Continue to comply with all Federal and State regulations.

OBJECTIVES:

1. Continue implementation of changes and improvements as necessary as recommended in the Jacob's long-range sewer system study.
2. Continue to renovate the existing distribution failures by excavating, replacing, and slip-lining infiltration problem areas.
3. Implement sewer rate increases as necessary for the wastewater system operation and construction of a new wastewater treatment plant.
4. Rehabilitation of Walnut Street Pumping Station.
5. Continue Sewer Distribution maintenance Program - cleaning, jetting and inspections.
6. Overhaul the existing sludge belt press.
7. Purchase of a sewer vacuum truck to assist with cleanig debris from manholes, ect.
8. Continue to work as a Public Works Department while working cooperatively with the Street, Water, Wastewater, and Parks Departments.
9. Begin preparation of 5-year operating budget to be implemented in FY2012.
10. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Purchased new TV Camera System for viewing sewer lines.
2. Completed the final phase of the new wastewater plant and adjusted the treatment process.
3. Installed a sewer extension on Grand Avenue.
4. Maintained tighter control over material inventory and overtime personnel cost.

PERFORMANCE MEASUREMENTS:

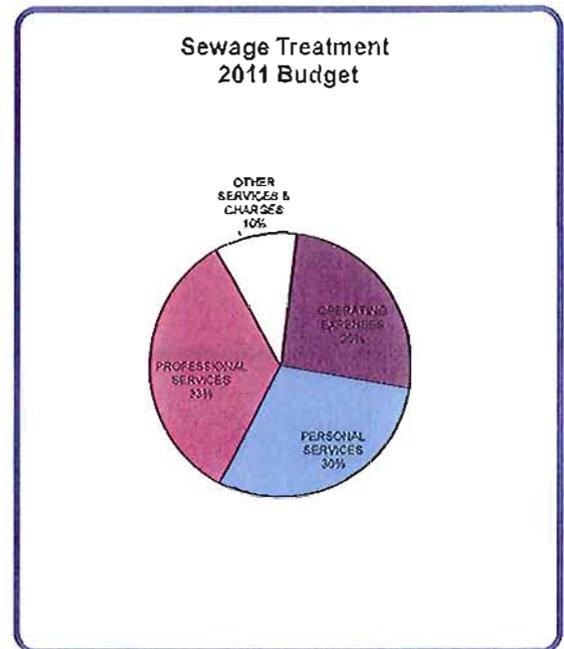
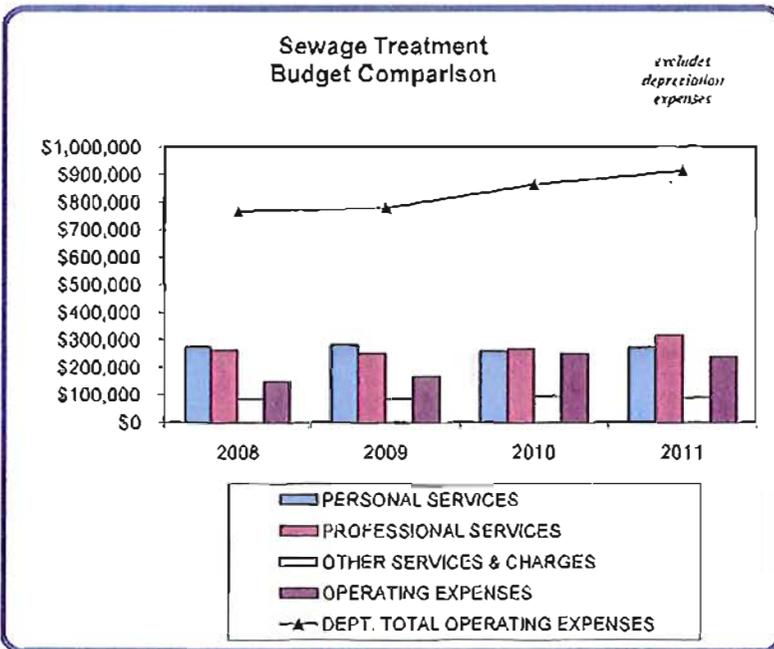
| <u>Description</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> | <u>Estimated 2011</u> |
|-----------------------|-------------|-------------|-------------|-----------------------|
| Locates Performed | 1,713 | 1,738 | 1,764 | 1,441 |
| Work Orders Completed | 27 | 20 | 20 | 22 |
| Sewer Routine Reports | 209 | 250 | 250 | 418 |

STAFFING:

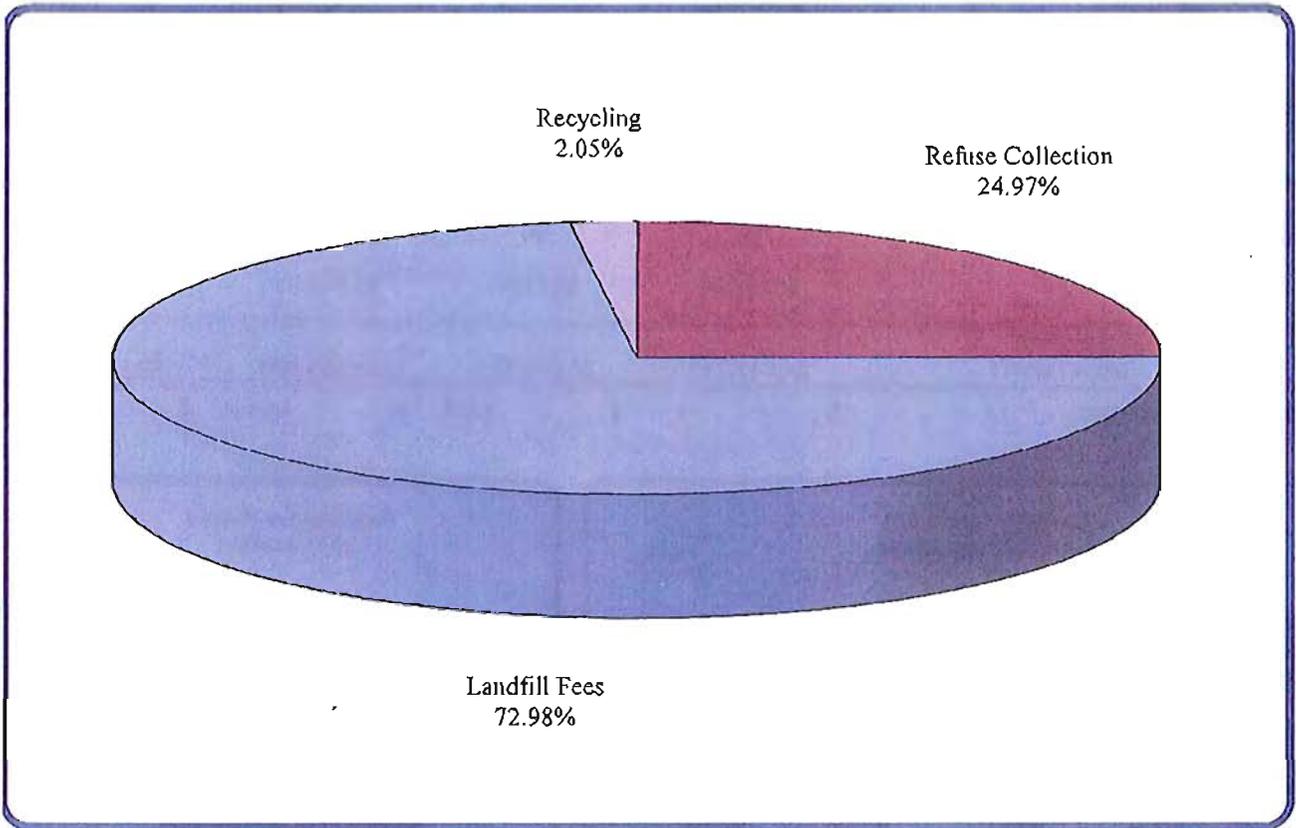
- 1/2 - Water and Wastewater Superintendent
- 1 - Treatment Plant Operator III
- 1 - Lab Technician
- 1 - Wastewater Operator II/Maintenance Mechanic
- 3 - Wastewater Operator 1
- 1/2 - Secretary
- 1/2 - Clerk

| | |
|--------------------|-------------------------|
| DEPARTMENT: | SEWAGE TREATMENT |
| FUND: 41 | DEPT NUMBER: 36 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|---|--------------------|--------------------|---------------------|----------------------|
| PERSONAL SERVICES | \$272,431 | \$279,746 | \$257,515 | \$272,015 |
| PROFESSIONAL SERVICES | \$261,490 | \$248,249 | \$264,905 | \$314,750 |
| OTHER SERVICES & CHARGES | \$85,723 | \$85,740 | \$94,145 | \$90,165 |
| OPERATING EXPENSES | \$146,850 | \$165,093 | \$247,400 | \$237,000 |
| DEPT. TOTAL OPERATING EXPENSES | \$766,494 | \$778,828 | \$863,965 | \$913,930 |
| DEPRECIATION | \$240,995 | \$247,691 | \$0 | \$248,000 |
| DEPT. TOTAL OPERATING EXPENSES | \$1,007,489 | \$1,026,519 | \$863,965 | \$1,161,930 |
| PROPERTY | \$0 | \$0 | \$1,273,500 | \$0 |
| DEBT SERVICE | \$810,224 | \$29,067 | \$1,934,215 | \$1,909,925 |
| TOTAL BUDGET FOR SEWER TREATMENT | \$1,817,713 | \$1,055,586 | \$4,071,680 | \$3,071,855 |
| OTHER FINANCING USES | \$ - | \$ 1,600 | \$ 10,495 | \$ 23,333 |

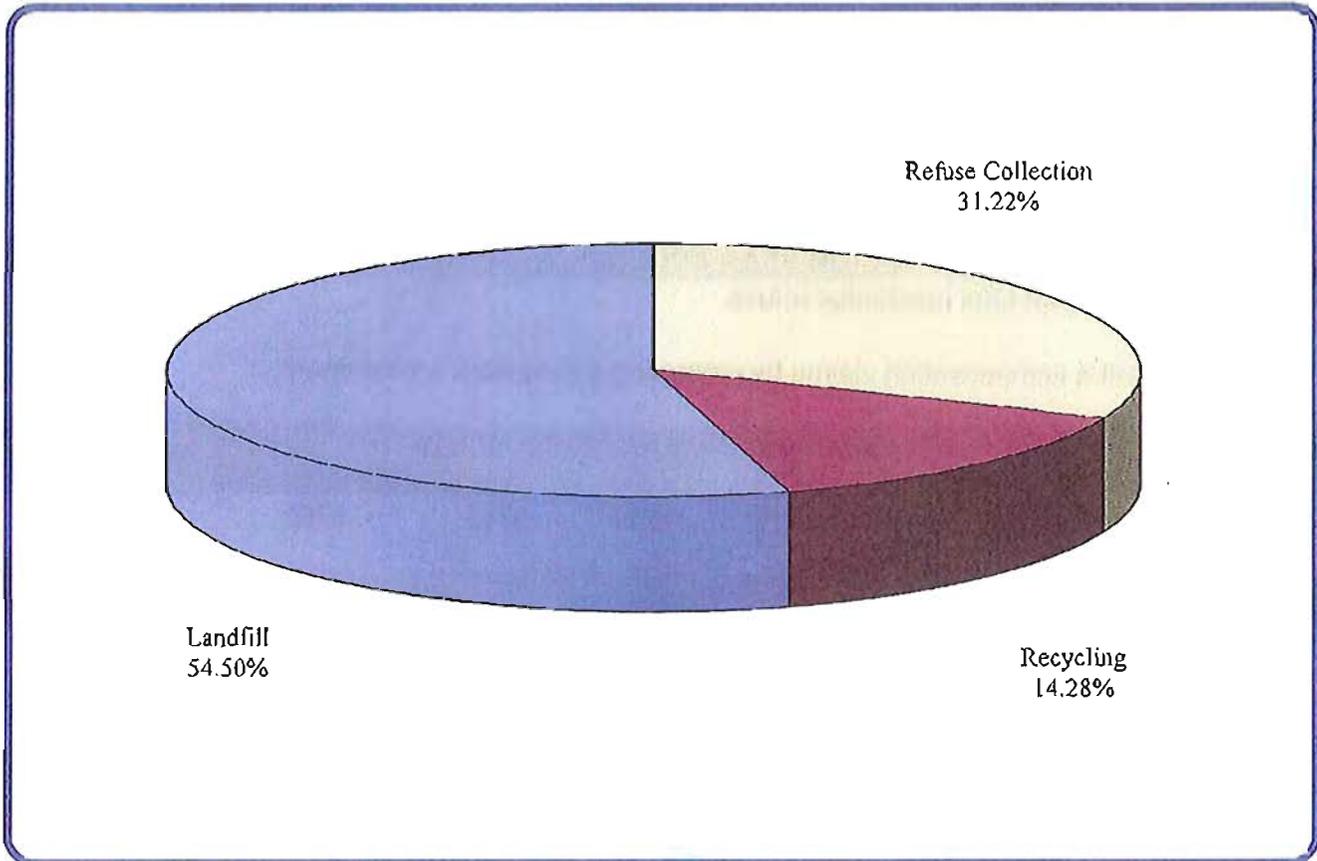


City of Washington
Solid Waste Fund
Operating Revenue by Fund



| <u>Operating Revenue</u> | <u>Original Budget 2011</u> | <u>Percent of Total</u> | <u>Increase/ decrease from prev. yr.</u> | <u>Percent of Increase/ decrease</u> |
|--------------------------|-----------------------------|-------------------------|--|--------------------------------------|
| Refuse Collection | \$442,700 | 22.38% | (\$4,500) | -1.01% |
| Landfill | 1,475,000 | 74.58% | 41,000 | 2.86% |
| Recycling | 60,000 | 3.03% | 10,000 | 20.00% |
| Total Revenue | \$1,977,700 | 100.00% | \$46,500 | 2.41% |

*City of Washington
Solid Waste Fund
Operating Expenses by Department*



| <u>Operating Expenses</u> | <u>Original Budget 2011</u> | <u>Percent of Total</u> | <u>Increase/decrease from prev. yr.</u> | <u>Percent of Increase/decrease</u> |
|---------------------------------|-----------------------------|-------------------------|---|-------------------------------------|
| Refuse Collection | \$615,780 | 28.67% | \$2,515 | 0.41% |
| Landfill | 1,236,040 | 57.54% | 217,830 | 21.39% |
| Recycling | 296,285 | 13.79% | 1,235 | 0.42% |
| Total Operating Expenses | \$2,148,105 | 100.00% | \$221,580 | 13.92% |

| | |
|--------------------|------------------------|
| DEPARTMENT: | REFUSE COLLECTION |
| FUND: 42 | DEPT NUMBER: 37 |

PURPOSE:

To maintain a general and effective trash service for the residents within the City of Washington.

GOALS:

1. Upgrade equipment with automated trash trucks and containers.

OBJECTIVES:

1. Meet daily demands for service.
2. Reduce workplace accidents and claims.
3. Begin preparation of 5-year operating budget to be implemented in FY2012.
4. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Collected 33,322.28 tons residential refuse.
2. Reduce worker's compensation claims by promoting a safe work environment.

PERFORMANCE MEASUREMENTS:

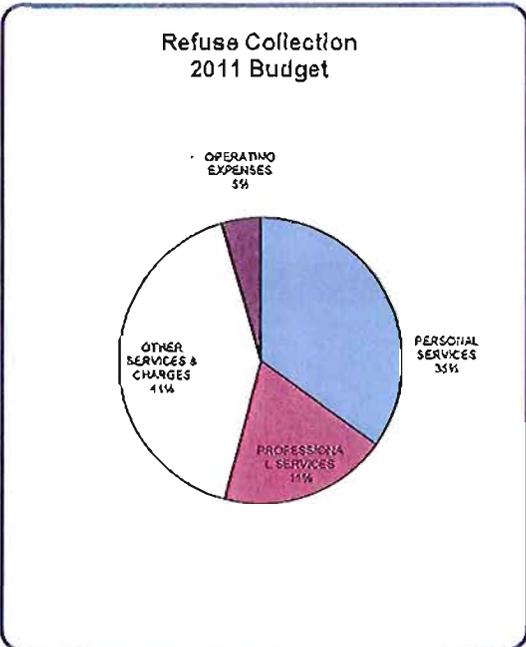
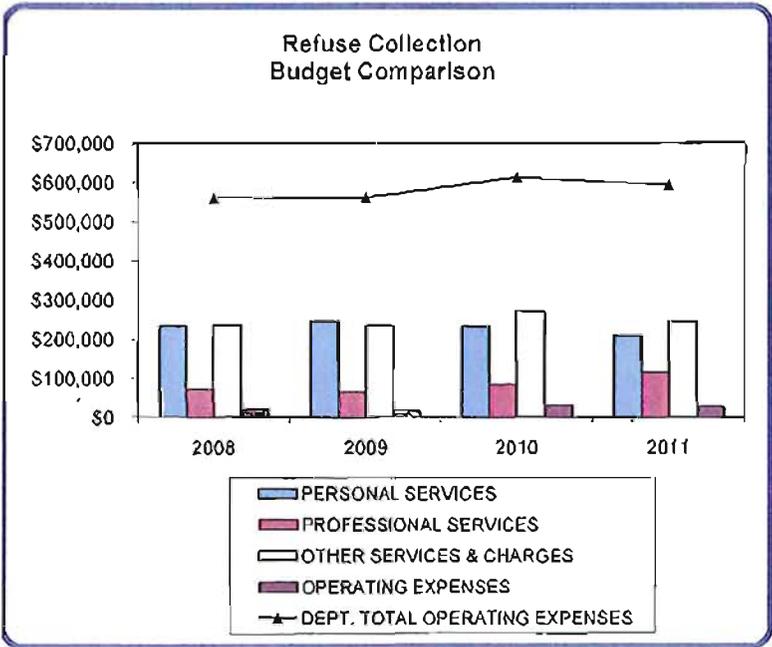
| <u>Description</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> | <u>Estimated 2011</u> |
|---------------------|-------------|-------------|-------------|-----------------------|
| New trash customers | 6616 | 6217 | 5742 | 5755 |

STAFFING:

- 1 - Foreman/Mechanic
- 2 - Truck Driver
- 2 - Laborer I

| | |
|--------------------|--------------------------|
| DEPARTMENT: | REFUSE COLLECTION |
| FUND: 42 | DEPT NUMBER: 37 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|--------------------------------------|------------------|------------------|---------------------------|----------------------------|
| PERSONAL SERVICES | \$232,693 | \$243,768 | \$230,200 | \$207,665 |
| PROFESSIONAL SERVICES | \$72,603 | \$66,107 | \$82,860 | \$113,630 |
| OTHER SERVICES & CHARGES | \$235,203 | \$234,110 | \$270,445 | \$245,670 |
| OPERATING EXPENSES | \$19,319 | \$18,158 | \$29,780 | \$26,815 |
| DEPT. TOTAL OPERATING EXPENSES | \$559,818 | \$562,143 | \$613,265 | \$593,780 |
| DEPRECIATION | \$21,813 | \$21,813 | \$0 | \$22,000 |
| DEPT. TOTAL OPERATING EXPENSES | \$581,631 | \$583,956 | \$613,265 | \$615,780 |
| PROPERTY | \$0 | \$0 | \$0 | \$0 |
| DEBT SERVICE | \$0 | \$0 | \$0 | \$0 |
| TOTAL BUDGET FOR REFUSE COLL. | \$581,631 | \$583,956 | \$613,265 | \$615,780 |
| OTHER FINANCING USES | \$ - | \$ 1,600 | \$ 8,200 | \$ - |



| | |
|--------------------|------------------------|
| DEPARTMENT: | LANDFILL |
| FUND: 42 | DEPT NUMBER: 38 |

PURPOSE:

Keep landfill free of violation with the Missouri Department of Natural Resources. The landfill serves as a disposal site for all collected trash whether in town, out of town, residential or commercial.

GOALS:

1. Increase compaction rate to make better utilization of cell volume.

OBJECTIVES:

1. Meet daily demands for service.
2. Reduce workplace accidents and claims.
3. Begin preparation of 5-year operating budget to be implemented in FY2012.
4. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Collected 33,322.28 tons of refuse.
2. Reduce worker compensation claims by promoting a safe work environment.

PERFORMANCE MEASUREMENTS:

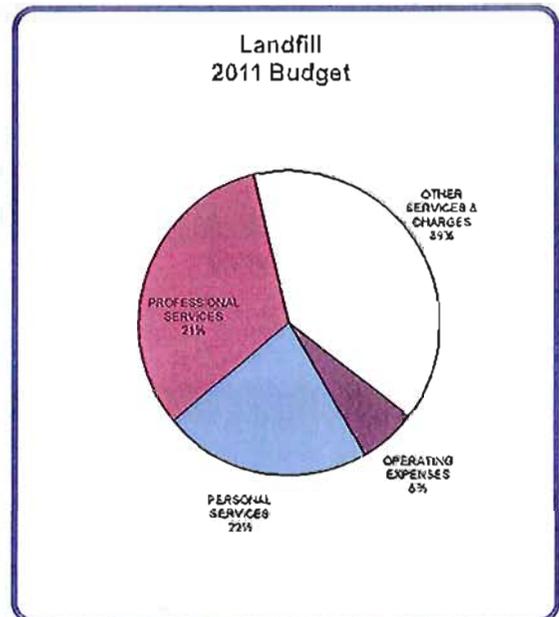
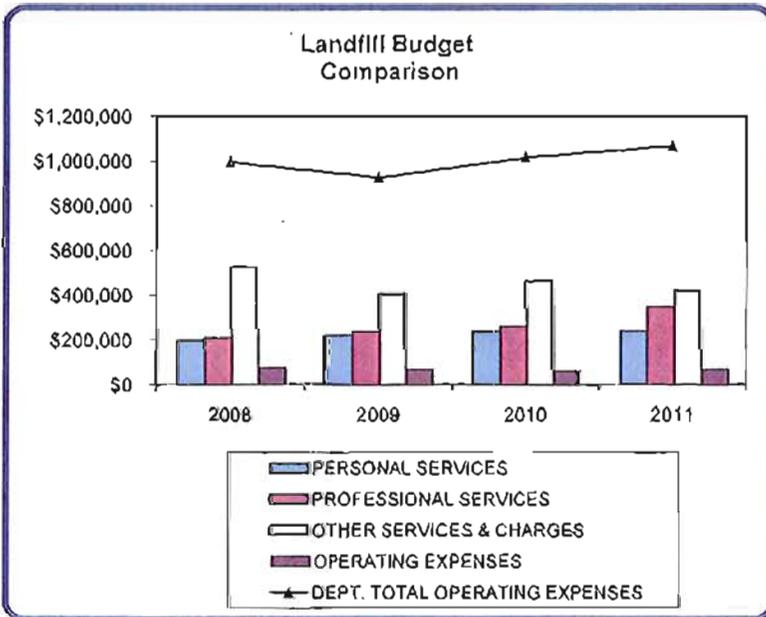
| <u>Description</u> | <u>2008</u> | <u>2009</u> | <u>2010</u> | <u>Estimated 2011</u> |
|-------------------------------|-------------|-------------|-------------|-----------------------|
| Tons of trash added | 29,715 | 33,322 | 37,000 | 33,935 |
| Percentage of landfill closed | 38 | 41 | 44 | 48 |

STAFFING:

- 2 - Heavy Equipment Operator
- 1 - Laborer I

| | |
|--------------------|------------------------|
| DEPARTMENT: | LANDFILL |
| FUND: 42 | DEPT NUMBER: 38 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|----------------------------------|--------------------|--------------------|---------------------------|----------------------------|
| PERSONAL SERVICES | \$195,195 | \$219,925 | \$236,300 | \$238,055 |
| PROFESSIONAL SERVICES | \$206,297 | \$233,773 | \$257,830 | \$345,270 |
| OTHER SERVICES & CHARGES | \$523,241 | \$406,480 | \$463,330 | \$419,915 |
| OPERATING EXPENSES | \$73,166 | \$66,560 | \$59,150 | \$65,800 |
| DEPT. TOTAL OPERATING EXPENSES | \$997,899 | \$926,738 | \$1,016,610 | \$1,069,040 |
| DEPRECIATION | \$167,420 | \$167,420 | \$0 | \$167,000 |
| DEPT. TOTAL OPERATING EXPENSES | \$1,165,319 | \$1,094,158 | \$1,016,610 | \$1,236,040 |
| PROPERTY | \$0 | \$0 | \$1,600 | \$0 |
| DEBT SERVICES | \$0 | \$0 | \$0 | \$0 |
| TOTAL BUDGET FOR LANDFILL | \$1,165,319 | \$1,094,158 | \$1,018,210 | \$1,236,040 |



| | |
|--------------------|------------------------|
| DEPARTMENT: | RECYCLING |
| FUND: 42 | DEPT NUMBER: 39 |

PURPOSE:

Collect recyclable and bale for resale to reduce volume put into landfill. Grind yard waste and tree limbs on site for making compost for residents to use since

GOALS:

1. Continue to provide efficient curbside service.
2. Possibly add new recycle truck with one driver and one laborer if we go with mandatory recycling. Also add one laborer to the recycle center.
3. Possibly add new types of recycle items based on volume and monies paid.

OBJECTIVES:

1. Meet daily demands for service.
2. Reduce workplace accidents and claims.
3. Begin preparation of 5-year operating budget to be implemented in FY2012.
4. Review and evaluate performance measurements annually.

PRIOR YEAR ACCOMPLISHMENTS:

1. Collected 33,322.28 tons of refuse.
2. Reduce workers compensation claims by promoting a safe work environment.

PERFORMANCE MEASUREMENTS:

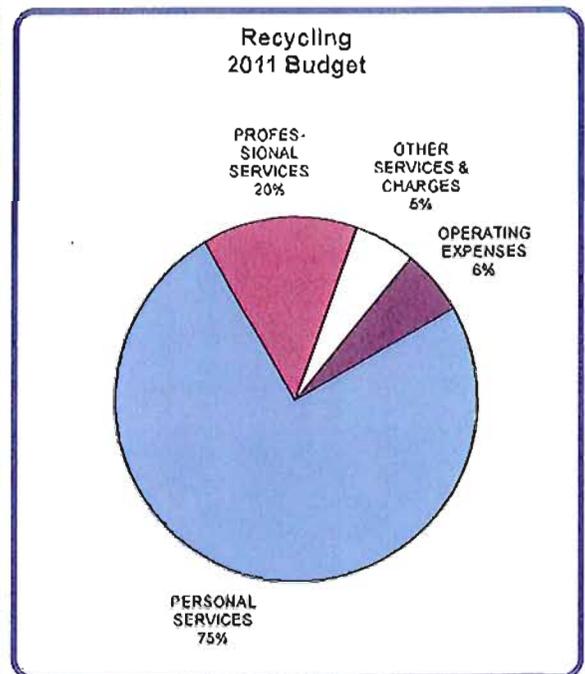
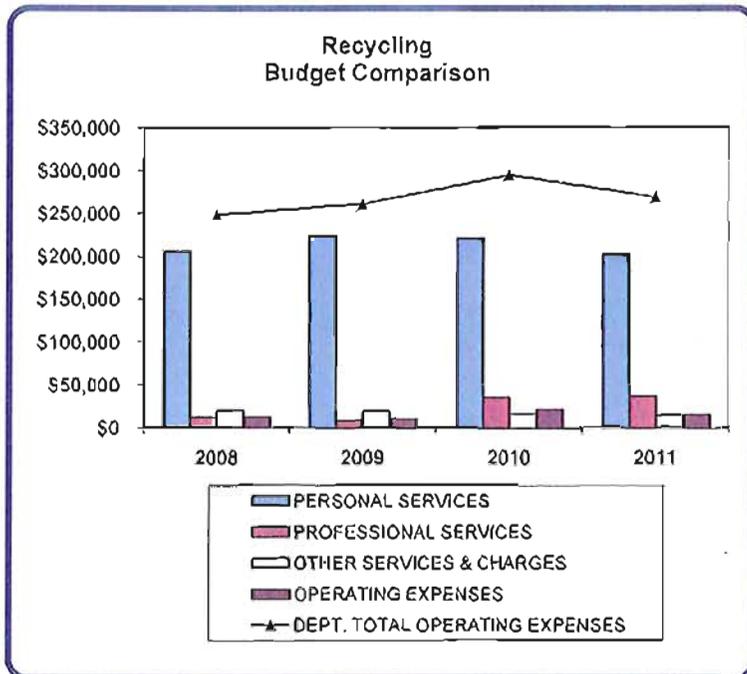
| <u>Description</u> | <u>20082</u> | <u>2009</u> | <u>2010</u> | <u>Estimated 2011</u> |
|----------------------------|--------------|-------------|-------------|-----------------------|
| Pounds of plastic recycled | | | | |
| #1 PETE | 36,960 | 37,220 | 37,100 | 37100 |
| #2 HDPE | 69,700 | 70,000 | 39,800 | 39800 |

STAFFING:

- 2 - Laborer
- 1 - Truck Driver
- 1 - Recycle Collector

| | |
|-------------|-----------------|
| DEPARTMENT: | RECYCLING |
| FUND: 42 | DEPT NUMBER: 39 |

| ACCOUNT TITLE | ACTUAL 2008 | ACTUAL 2009 | AMENDED BUDGET 2010 | ORIGINAL BUDGET 2011 |
|-----------------------------------|------------------|------------------|---------------------------|----------------------------|
| PERSONAL SERVICES | \$205,062 | \$223,537 | \$220,850 | \$201,790 |
| PROFESSIONAL SERVICES | \$11,580 | \$8,313 | \$36,000 | \$37,310 |
| OTHER SERVICES & CHARGES | \$19,632 | \$18,621 | \$16,925 | \$14,600 |
| OPERATING EXPENSES | \$11,968 | \$10,739 | \$21,275 | \$15,585 |
| DEPT. TOTAL OPERATING EXPENSES | \$248,242 | \$261,210 | \$295,050 | \$269,285 |
| DEPRECIATION | \$27,065 | \$27,065 | \$0 | \$27,000 |
| DEPT. TOTAL OPERATING EXPENSES | \$275,307 | \$288,275 | \$295,050 | \$296,285 |
| PROPERTY | \$0 | \$0 | \$0 | \$0 |
| DEBT SERVICES | \$0 | \$0 | \$0 | \$0 |
| TOTAL BUDGET FOR RECYCLING | \$275,307 | \$288,275 | \$295,050 | \$296,285 |



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DEBT SERVICE SCHEDULES

CITY OF WASHINGTON, MISSOURI
DEBT SERVICE FUNDS
COMBINING STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES
FOR THE YEAR ENDED SEPTEMBER 30, 2011

| | <u>2008 G.O.P.S.</u> | <u>Downtown TIF - RPA #1</u> | <u>2011 Projected Budget</u> | <u>2010 Final Budget</u> |
|--|----------------------|----------------------------------|----------------------------------|------------------------------|
| REVENUES | | | | |
| Taxes | \$ - | \$ 155,000 | \$ 165,000 | \$ 16,000 |
| Intergovernmental | - | - | - | - |
| Charges for services | - | - | - | - |
| Fines | - | - | - | - |
| Investment income | - | 2,000 | 2,000 | 24,900 |
| Rents | - | - | - | - |
| Donations | - | - | - | - |
| Miscellaneous | - | - | - | - |
| TOTAL REVENUES | - | 157,000 | 157,000 | 42,900 |
| EXPENDITURES | | | | |
| Debt service - principal | 5,000 | - | 5,000 | 5,000 |
| Debt service - Interest | 1,274,500 | - | 1,274,500 | 1,277,500 |
| TOTAL EXPENDITURES | \$ 1,279,500 | \$ - | \$ 1,279,500 | \$ 1,282,500 |
| REVENUES OVER (UNDER) EXPENDITURES | (1,279,500) | 157,000 | (1,122,500) | (1,239,600) |
| OTHER FINANCING SOURCES (USES) | | | | |
| Transfers in | 1,279,500 | - | 1,279,500 | 1,258,000 |
| Transfers out | - | - | - | - |
| TOTAL OTHER FINANCING SOURCES (USES) | \$ 1,279,500 | \$ - | \$ 1,279,500 | \$ 1,258,000 |
| NET CHANGE IN FUND BLANCE | - | 167,000 | 157,000 | \$ 18,400 |
| FUND BALANCES, OCTOBER 1 | 2,974,540 | 19,990 | 2,994,630 | - |
| ESTIMATED FUND BALANCES, SEPTEMBER 30, 2011 | \$ 2,974,540 | \$ 176,990 | \$ 3,161,630 | \$ 18,400 |

2008 Certificates of Participation
Debt Service Schedule

| | Principal | Interest | Total | Debt Service FY Ending 9/30 | Interest Rate |
|-----------|----------------------|----------------------|----------------------|--------------------------------|------------------|
| 10/1/2008 | \$ - | \$ 558,485 | \$ 558,485 | \$ - | |
| 4/1/2009 | - | 636,249 | 636,249 | 1,194,734 | |
| 10/1/2009 | - | 636,249 | 636,249 | | |
| 4/1/2010 | 5,000 | 636,249 | 641,249 | 1,277,498 | 2.800% |
| 10/1/2010 | - | 636,179 | 636,179 | | |
| 4/1/2011 | 5,000 | 636,179 | 641,179 | 1,277,358 | 3.050% |
| 10/1/2011 | - | 636,102 | 636,102 | | |
| 4/1/2012 | 75,000 | 636,102 | 711,102 | 1,347,204 | 3.300% |
| 10/1/2012 | - | 634,865 | 634,865 | | |
| 4/1/2013 | 15,000 | 634,865 | 649,865 | 1,284,730 | 3.500% |
| 10/1/2013 | - | 634,603 | 634,603 | | |
| 4/1/2014 | 15,000 | 634,603 | 649,603 | 1,284,206 | 3.700% |
| 10/1/2014 | - | 634,325 | 634,325 | | |
| 4/1/2015 | 145,000 | 634,325 | 779,325 | 1,413,650 | 3.800% |
| 10/1/2015 | - | 631,570 | 631,570 | | |
| 4/1/2016 | 315,000 | 631,570 | 946,570 | 1,578,140 | 3.950% |
| 10/1/2016 | - | 625,349 | 625,349 | | |
| 4/1/2017 | 385,000 | 625,349 | 1,010,349 | 1,635,698 | 4.100% |
| 10/1/2017 | - | 617,456 | 617,456 | | |
| 4/1/2018 | 960,000 | 617,456 | 1,577,456 | 2,194,912 | 4.200% |
| 10/1/2018 | - | 597,296 | 597,296 | | |
| 4/1/2019 | 1,065,000 | 597,296 | 1,662,296 | 2,259,592 | 4.350% |
| 10/1/2019 | - | 574,132 | 574,132 | | |
| 4/1/2020 | 1,180,000 | 574,133 | 1,754,133 | 2,328,265 | 4.400% |
| 10/1/2020 | - | 548,173 | 548,173 | | |
| 4/1/2021 | 1,300,000 | 548,172 | 1,848,172 | 2,396,345 | 4.500% |
| 10/1/2021 | - | 518,923 | 518,923 | | |
| 4/1/2022 | 1,435,000 | 518,923 | 1,953,923 | 2,472,846 | 4.600% |
| 10/1/2022 | - | 485,918 | 485,918 | | |
| 4/1/2023 | 1,575,000 | 485,918 | 2,060,918 | 2,546,836 | 4.700% |
| 10/1/2023 | - | 448,905 | 448,905 | | |
| 4/1/2024 | 1,725,000 | 448,905 | 2,173,905 | 2,622,810 | 4.750% |
| 10/1/2024 | - | 407,936 | 407,936 | | |
| 4/1/2025 | 1,890,000 | 407,936 | 2,297,936 | 2,705,872 | 4.800% |
| 10/1/2025 | - | 362,576 | 362,576 | | |
| 4/1/2026 | 2,060,000 | 362,576 | 2,422,576 | 2,785,152 | 4.850% |
| 10/1/2026 | - | 312,621 | 312,621 | | |
| 4/1/2027 | 2,250,000 | 312,621 | 2,562,621 | 2,875,242 | 4.875% |
| 10/1/2027 | - | 257,778 | 257,778 | | |
| 4/1/2028 | 2,450,000 | 257,778 | 2,707,778 | 2,965,556 | 4.900% |
| 10/1/2028 | - | 197,752 | 197,752 | | |
| 4/1/2029 | 2,660,000 | 197,752 | 2,857,752 | 3,055,504 | 4.950% |
| 10/1/2029 | - | 131,917 | 131,917 | | |
| 4/1/2030 | 5,330,000 | 131,917 | 5,461,917 | 5,593,834 | 4.950% |
| | <u>\$ 26,840,000</u> | <u>\$ 22,255,984</u> | <u>\$ 49,095,984</u> | <u>\$ 49,095,984</u> | |

The 2008 COPS is accounted for in a separate debt service fund.

2001B Leasehold Revenue Bonds
Debt Service Schedule

| | Principal | Interest | Total | Debt Service FY Ending 9/30 | Interest Rate |
|----------|---------------------|---------------------|---------------------|--------------------------------|------------------|
| 1/1/1993 | \$ - | \$ 46,452 | \$ 46,452 | \$ - | |
| 7/1/1993 | 30,000 | 39,816 | 69,816 | 116,268 | 3.750% |
| 1/1/1994 | - | 39,254 | 39,254 | | |
| 7/1/1994 | 40,000 | 39,254 | 79,254 | 118,508 | 4.500% |
| 1/1/1995 | - | 38,354 | 38,354 | | |
| 7/1/1995 | 40,000 | 38,354 | 78,354 | 116,708 | 4.900% |
| 1/1/1996 | - | 37,374 | 37,374 | | |
| 7/1/1996 | 40,000 | 37,374 | 77,374 | 114,748 | 5.200% |
| 1/1/1997 | - | 36,334 | 36,334 | | |
| 7/1/1997 | 45,000 | 36,334 | 81,334 | 117,668 | 5.400% |
| 1/1/1998 | - | 35,119 | 35,119 | | |
| 7/1/1998 | 45,000 | 35,119 | 80,119 | 115,238 | 5.600% |
| 1/1/1999 | - | 33,859 | 33,859 | | |
| 7/1/1999 | 50,000 | 33,859 | 83,859 | 117,718 | 5.800% |
| 1/1/2000 | - | 32,409 | 32,409 | | |
| 7/1/2000 | 50,000 | 32,409 | 82,409 | 114,818 | 5.900% |
| 1/1/2001 | - | 30,934 | 30,934 | | |
| 7/1/2001 | 55,000 | 30,934 | 85,934 | 116,868 | 6.000% |
| 1/1/2002 | - | 29,284 | 29,284 | | |
| 7/1/2002 | 60,000 | 29,284 | 89,284 | 118,568 | 6.100% |
| 1/1/2003 | - | 27,454 | 27,454 | | |
| 7/1/2003 | 65,000 | 27,454 | 92,454 | 119,908 | 6.450% |
| 1/1/2004 | - | 25,358 | 25,358 | | |
| 7/1/2004 | 65,000 | 25,358 | 90,358 | 115,716 | 6.450% |
| 1/1/2005 | - | 23,261 | 23,261 | | |
| 7/1/2005 | 70,000 | 23,261 | 93,261 | 116,522 | 6.450% |
| 1/1/2006 | - | 21,004 | 21,004 | | |
| 7/1/2006 | 75,000 | 21,004 | 96,004 | 117,008 | 6.450% |
| 1/1/2007 | - | 18,585 | 18,585 | | |
| 7/1/2007 | 80,000 | 18,585 | 98,585 | 117,170 | 6.450% |
| 1/1/2008 | - | 16,005 | 16,005 | | |
| 7/1/2008 | 85,000 | 16,005 | 101,005 | 117,010 | 6.450% |
| 1/1/2009 | - | 13,263 | 13,263 | | |
| 7/1/2009 | 90,000 | 13,263 | 103,263 | 116,526 | 6.550% |
| 1/1/2010 | - | 10,316 | 10,316 | | |
| 7/1/2010 | 100,000 | 10,316 | 110,316 | 120,632 | 6.550% |
| 1/1/2011 | - | 7,041 | 7,041 | | |
| 7/1/2011 | 105,000 | 7,041 | 112,041 | 119,082 | 6.550% |
| 1/1/2012 | - | 3,601 | 3,601 | | |
| 7/1/2012 | 110,000 | 3,601 | 113,601 | 117,202 | 6.550% |
| | <u>\$ 1,300,000</u> | <u>\$ 1,043,886</u> | <u>\$ 2,343,886</u> | <u>\$ 2,343,886</u> | |

The 2001B Leasehold Revenue bonds are accounted for in the sewage treatment fund.

2007B Leasehold Revenue Bonds
Debt Service Schedule

| | Principal | Interest | Total | Debt Service FY Ending 9/30 | Interest Rate |
|----------|----------------------|----------------------|----------------------|--------------------------------|------------------|
| 7/1/2008 | \$ - | \$ 555,501 | \$ 555,501 | \$ 555,501 | |
| 1/1/2009 | - | 442,434 | 442,434 | | |
| 7/1/2009 | - | 442,434 | 442,434 | 884,868 | |
| 1/1/2010 | 835,000 | 442,434 | 1,277,434 | | 5.000% |
| 7/1/2010 | - | 421,559 | 421,559 | 1,698,993 | |
| 1/1/2011 | 855,000 | 421,559 | 1,276,559 | | 4.000% |
| 7/1/2011 | - | 404,460 | 404,460 | 1,681,019 | |
| 1/1/2012 | 865,000 | 404,460 | 1,269,460 | | 4.000% |
| 7/1/2012 | - | 387,160 | 387,160 | 1,656,620 | |
| 1/1/2013 | 880,000 | 387,160 | 1,267,160 | | 4.000% |
| 7/1/2013 | - | 369,560 | 369,560 | 1,636,720 | |
| 1/1/2014 | 895,000 | 369,560 | 1,264,560 | | 4.000% |
| 7/1/2014 | - | 351,660 | 351,660 | 1,616,220 | |
| 1/1/2015 | 900,000 | 351,660 | 1,251,660 | | 4.250% |
| 7/1/2015 | - | 332,534 | 332,534 | 1,584,194 | |
| 1/1/2016 | 930,000 | 332,534 | 1,262,534 | | 4.000% |
| 7/1/2016 | - | 313,934 | 313,934 | 1,576,468 | |
| 1/1/2017 | 945,000 | 313,934 | 1,258,934 | | 4.000% |
| 7/1/2017 | - | 295,034 | 295,034 | 1,553,968 | |
| 1/1/2018 | 960,000 | 295,034 | 1,255,034 | | 4.250% |
| 7/1/2018 | - | 274,634 | 274,634 | 1,529,668 | |
| 1/1/2019 | 975,000 | 274,634 | 1,249,634 | | 4.000% |
| 7/1/2019 | - | 255,134 | 255,134 | 1,504,768 | |
| 1/1/2020 | 990,000 | 255,134 | 1,245,134 | | 4.000% |
| 7/1/2020 | - | 235,334 | 235,334 | 1,480,468 | |
| 1/1/2021 | 1,010,000 | 235,334 | 1,245,334 | | 4.125% |
| 7/1/2021 | - | 214,503 | 214,503 | 1,459,837 | |
| 1/1/2022 | 1,030,000 | 214,503 | 1,244,503 | | 4.625% |
| 7/1/2022 | - | 190,684 | 190,684 | 1,435,187 | |
| 1/1/2023 | 1,055,000 | 190,684 | 1,245,684 | | 4.625% |
| 7/1/2023 | - | 166,288 | 166,288 | 1,411,972 | |
| 1/1/2024 | 1,080,000 | 166,288 | 1,246,288 | | 4.750% |
| 7/1/2024 | - | 140,638 | 140,638 | 1,386,926 | |
| 1/1/2025 | 1,105,000 | 140,638 | 1,245,638 | | 4.750% |
| 7/1/2025 | - | 114,394 | 114,394 | 1,360,032 | |
| 1/1/2026 | 1,130,000 | 114,394 | 1,244,394 | | 4.750% |
| 7/1/2026 | - | 87,556 | 87,556 | 1,331,950 | |
| 1/1/2027 | 1,155,000 | 87,556 | 1,242,556 | | 4.750% |
| 7/1/2027 | - | 60,125 | 60,125 | 1,302,681 | |
| 1/1/2028 | 1,185,000 | 60,125 | 1,245,125 | | 5.000% |
| 7/1/2028 | - | 30,500 | 30,500 | 1,275,625 | |
| 1/1/2029 | 1,220,000 | 30,500 | 1,250,500 | 1,250,500 | 5.000% |
| | <u>\$ 20,000,000</u> | <u>\$ 11,174,185</u> | <u>\$ 31,174,185</u> | <u>\$ 31,174,185</u> | |

The 2007B Leasehold Revenue bonds are accounted for in the sewage treatment fund.

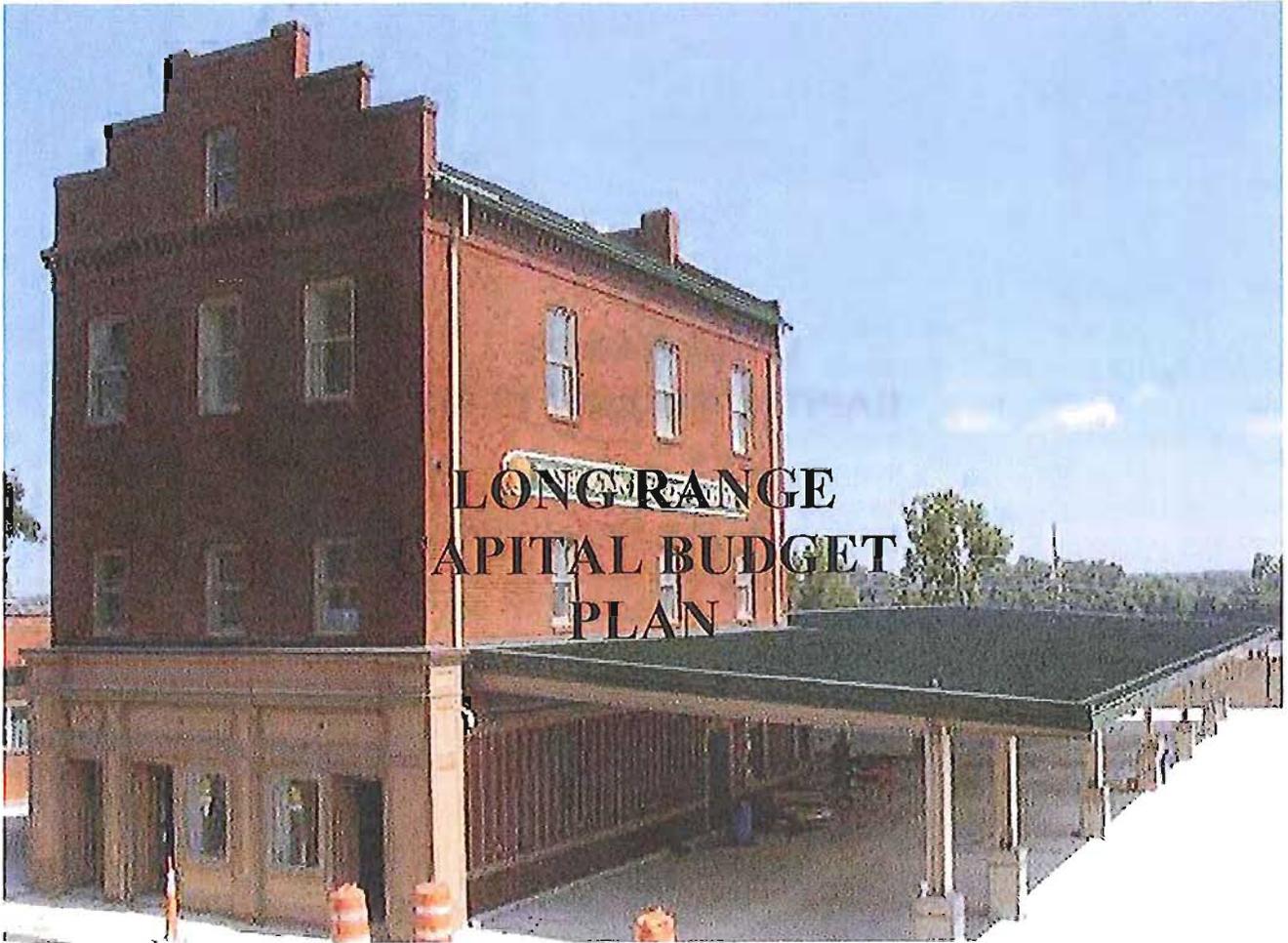
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AGENCY FUNDS

CITY OF WASHINGTON, MISSOURI
 AGENCY FUNDS
 COMBINING STATEMENT OF REVENUES, EXPENDITURES
 AND CHANGES IN FUND BALANCES
 FOR THE YEAR ENDED SEPTEMBER 30, 2011

| | Taxable Industrial | HBAS | Pauwels | Industrial Revenue | 2011 | 2010 |
|--|---|------------------------------|-----------------------|---|------------------|---------------------|
| | Revenue Bonds (HBAS Manufacturing Inc - Project, Series 2005) | Manufacturing Inc - PILOT | Transformers PILOT | Bonds Pauwels Transformers Project, Series 2008 A & B | Projected Budget | Final Budget |
| REVENUES | | | | | | |
| Taxes | \$ - | \$ 327,690 | \$ 159,370 | \$ - | \$ 487,260 | \$ 322,600 |
| Rents | 3,192,150 | - | - | - | 3,192,150 | 3,192,150 |
| TOTAL REVENUES | 3,192,150 | 327,690 | 159,370 | - | 3,679,400 | 3,616,690 |
| EXPENDITURES | | | | | | |
| Taxing Jurisdictions Distributions | - | 327,690 | 159,370 | - | 487,260 | 323,350 |
| Debt service - principal | 3,000,000 | - | - | - | 3,000,000 | - |
| Debt service - interest | 192,160 | - | - | - | 192,160 | 192,160 |
| TOTAL EXPENDITURES | 3,192,150 | 327,690 | 159,370 | - | 3,679,400 | 615,560 |
| REVENUES OVER (UNDER) EXPENDITURES | - | - | - | - | - | 3,000,000 |
| OTHER FINANCING SOURCES (USES) | | | | | | |
| Transfers in | - | - | - | - | - | - |
| Transfers out | - | - | - | - | - | - |
| TOTAL OTHER FINANCING SOURCES (USES) | - | - | - | - | - | - |
| NET CHANGE IN FUND BALANCE | - | - | - | - | - | \$ 3,000,000 |
| FUND BALANCES, OCTOBER 1, | - | - | - | - | - | - |
| ESTIMATED FUND BALANCES, SEPTEMBER 30, 2011 | \$ - | \$ - | \$ - | \$ - | \$ - | 3,000,000 |



CITY OF WASHINGTON, MISSOURI

**LONG-RANGE
CAPITAL BUDGET PLAN**

FISCAL YEARS 2011-2015

CITY OF WASHINGTON, MISSOURI

Fiscal 2011-2015 Budgets

Introduction

The 2011-2015 Long Range Capital Budget Plan has been developed to further the City's commitment to its citizens and to address its future capital needs. The proposed 5-year capital improvement plan estimates the cost of proposed projects and identifies the revenues expected to fund them. The development of this budget should be viewed as a work in progress since many of the projects span more than one year and more than the current five years budget period. While this budget document covers a five-year planning perspective, it is revised each year to accommodate new projects, reflect changes in ongoing projects and extend projects for an additional period of time.

Capital requests from all funds are presented in this capital improvement plan. The Summary Page-Capital Request and related revenue graphs include only Capital Program Funds with income from other funds (general, library, volunteer fire fund and enterprise funds) shown as transfers in on these reports.

The first year of the Long Range Capital Budget Plan shows specific funding and reflects projects funded during the regular budget process. While five years are presented in this plan, only the first year adopted is incorporated into the annual operating budget.

Budget Development Process

The City considers input from citizens, various boards and commissions, City Council and City staff members while compiling the information included in this budget. The process begins with Department Heads compiling a list of prioritized by year with cost estimates assigned. City management reviews the staff recommendations and overall impact of projects, including revenues needed to finance the projects, the need to issue debt, potential impact on tax rate, and operations and maintenance costs.

Through various budget workshops, City Council reviews the proposed long-range capital budget and any recommended changes are incorporated into the final annual operating budget document for the City. Upon Council adoption, the five-year document is reproduced and distributed for implementation of the projects.

2010-2015 Capital Improvement Program

The Capital Budget begins with an overview of combined revenues and expenditures followed by detailed expenditures by fund and class. Also included is the detailed breakdown of expenditures by department. As capital improvement projects are completed, operation and maintenance of these facilities is absorbed into the appropriate department operating budget. These operating costs may include salaries, equipment, repair and maintenance, and other miscellaneous expenditures.

Revenues available to finance the Capital Budget include intergovernmental revenues such as grants, donations, 1/2 cent Capital Improvement Sales Tax, 1/2 cent Transportation Sales Tax and other miscellaneous taxes.

Factor's Affecting this Budget

In April 2010, the citizens of Washington voted to renew the 1/2 cent Capital Improvement Sales Tax which will expire in June 2018. Major projects included in this new Capital Improvement budget plan include remodeling of the current library building, laptop computers for the patrol cars, a skatepark and other various park improvements, economic development projects, sewer improvements, Phase II of the fire training center and other miscellaneous projects.

Due to the downturn in the economy, sales tax revenue was budgeted in FY 2011 at 3% lower than in 2010. Subsequently, projects are expected to progress on schedule with the city closely monitoring monthly sales tax and yearly trends.

To help expedite Capital Improvement Sales Tax projects approved with the renewal, Certificates of Participation (COPs) are being considered to fund the library and fire training center projects. Five million dollars was budgeted for the issuance of certificates of participation in FY 2011.

No extra city staff will be needed for items listed in capital budget. Also, any maintenance costs, etc. are all considered insignificant and no non-routine costs are included in budget.

2011 Project Highlights

Due to the Capital Improvement Sales Tax renewal, there are several big projects scheduled for completion in 2011.

The library expansion project is estimated to cost \$3,400,000 and is expected to be completed by September 2011. The last major expansion of library services was in 1980. This project will renovate space previously occupied by the police department and will double the space available for patrons of the library. The additional space will allow expansion of children and adult programs and provide a large meeting space for children's activities and community groups. It will also increase public access to computers from the 12 currently in use to over 30. Private and group study space will be expanded in addition to leisure reading areas. The building will be equipped with an open stairway and an elevator for convenient access to both levels.

Another big project to be funded with Capital Improvement Sales tax is going to be Phase II of the Fire Training Center estimated to cost \$1,650,000 and be complete by September 2011. Phase II will provide a multi-purpose facility to enhance the capabilities of our professional volunteers. Training is the basis for improving fire-fighter safety and performance. This facility will also have a garage/storage area for Command and Haz-Mat Response vehicles and an additional pumper.

Street improvements are expected to cost just over \$2,000,000 in FY 2011. Approximately \$700,000 will be reimbursed from federal grant money. These projects include Front Street, Fourteenth Street bridge and road work, and the Ultra Bonded Surface program which are expected to be complete by September 2011.

Items rebudgeted in 2010-2011 from prior year:

Zodiak Boat for Volunteer Fire Department \$24,000 - This item will be funded with \$17,500 of grant money leaving the city's portion \$6,500. This was not purchased in prior year due to the grant funds not becoming available until 2010-2011.

3/4 Ton Pickup Truck for Street Department \$33,000 - This truck was not purchased in the 2009-2010 budget partially due to budget restrictions due to the slower economy. It was also determined to be in safe condition with minimal repair and maintenance to be delayed an additional year.

953C Caterpillar Crawler Loader w/4 in 1 Bucket for Street Department \$221,000 - This loader was not purchased in the 2009-2010 budget partially due to budget restrictions due to the slower economy. It was also determined to be in safe condition with minimal repair and maintenance to be delayed an additional year.

Optimist Park Tennis Court Resurfacing and Reconstruction, Parks & Recreation Department, \$75,000 - This project was delayed due to the Capital Improvement Sales Tax passage and the parks and recreation projects approved under this funding. The Park Board is evaluating these additional projects along with the tennis court resurfacing project to determine the most cost effective and efficient manner possible in getting the 2011 projects budgeted completed.

Significant projects completed in 2009-2010 include:

Purchased 2 New Pumper Fire Trucks
Purchased 2 New Snowplow Trucks
Purchased 3 New Police Vehicles
Westlink Bridge Reconstruction
Elm Street Resurfacing
2010 Nova Chip Program
Water and Sewer Line System Improvements
Consulting for Library Expansion

CAPITAL ASSETS DEFINED

Capital assets, which include buildings, other improvements, vehicles, machinery and equipment, and infrastructure (e.g., streets, sidewalks, bridges, and similar items) are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the City as assets with an initial, individual cost of \$5,000 or more and an estimated useful life of two years or more. Infrastructure assets are reported when costs are \$25,000 or more.

In accordance with GASB Statement No. 34 infrastructure assets constructed, purchased or donated effective October 1, 2002 are reported in the government-wide financial statements. All major general infrastructure assets prior to this date will be retroactively reported beginning in the fiscal year September 30, 2007 or earlier at historical or estimated cost.

Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets are recorded at their estimated fair market value at the date of donation. Capital assets acquired under lease/purchase agreements are capitalized. Land held for redevelopment is recorded at the lower of cost or net realizable value.

The costs of normal maintenance and repairs, except for any substantial betterment, are not capitalized. A "betterment" is defined as an addition made to, or change made in, a capital asset, which is expected to prolong its life or to increase its efficiency over and above that arising from maintenance. Betterments to general assets should have a cost of \$10,000 or greater to be included as a capital asset. Betterments to infrastructure assets should have a cost of \$25,000 or greater to be included as a capital asset. The cost of which is added to the property records as a separated item and depreciated over the remaining useful lives of the related capital assets if applicable.

Capital assets are depreciated using the straight-line method over the estimated useful lives of the various classes of assets. The estimated useful lives of depreciable capital assets are as follows:

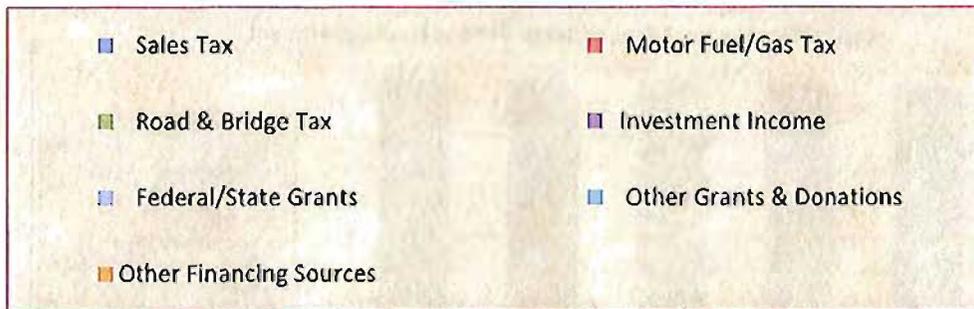
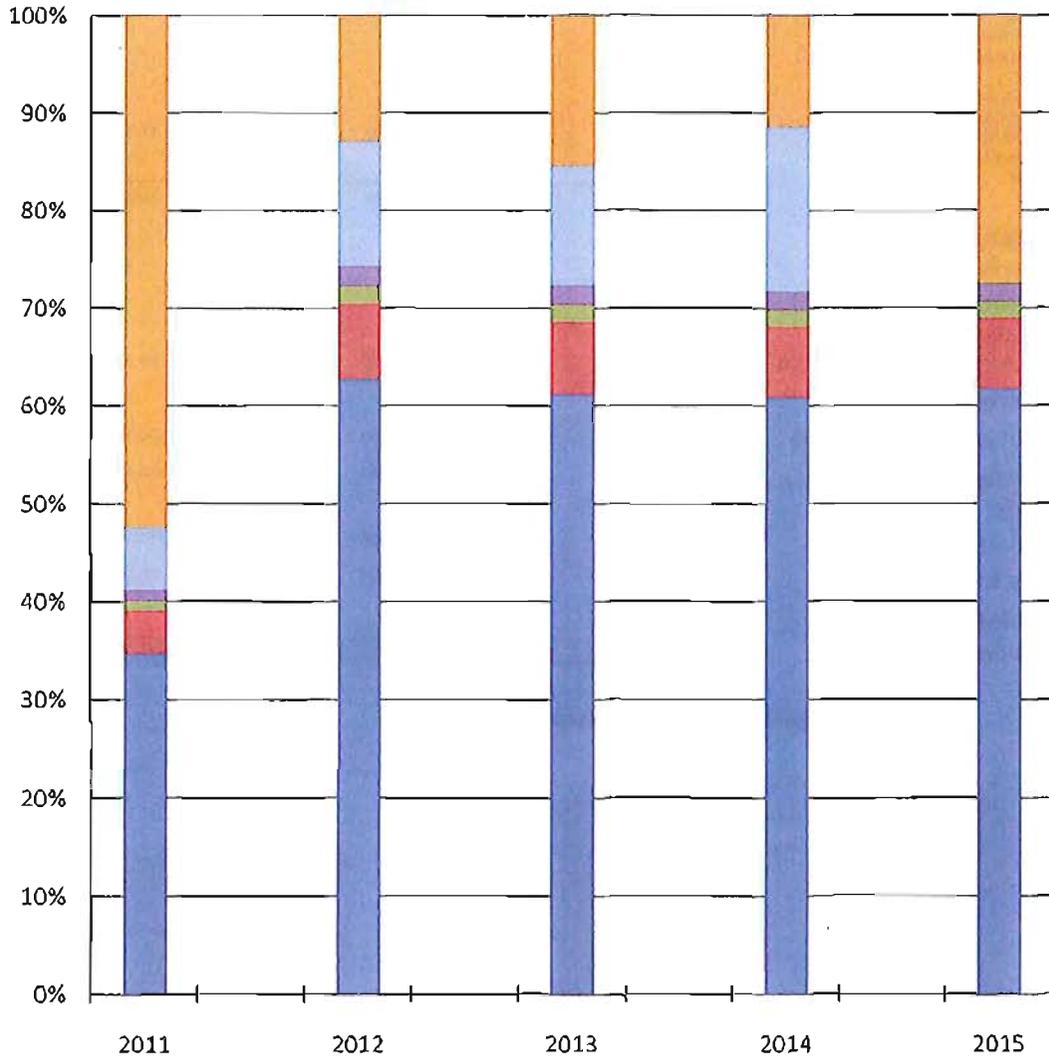
| <u>Asset</u> | <u>Years</u> |
|-------------------------|--------------|
| Buildings | 10-50 |
| Other improvements | 10-25 |
| Machinery and equipment | 2-15 |
| Automobiles and trucks | 5-12 |
| Utility systems | 50 |
| Infrastructure | 20-40 |

**CITY OF WASHINGTON, MISSOURI
SUMMARY PAGE - CAPITAL REQUEST
Fiscal 2011-2015 Budgets**

Combined Statement of Revenues, Expenditures & Changes in Fund Balance-Capital Program Funds

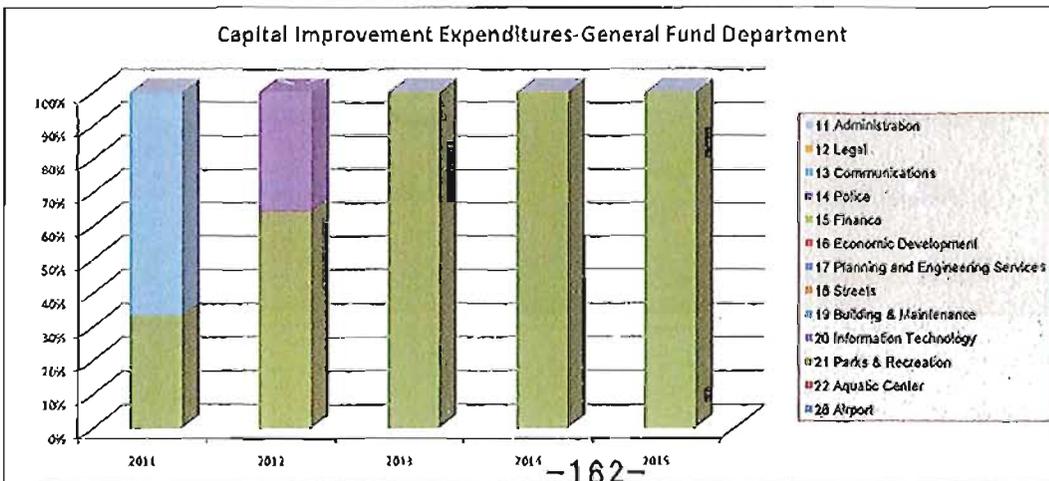
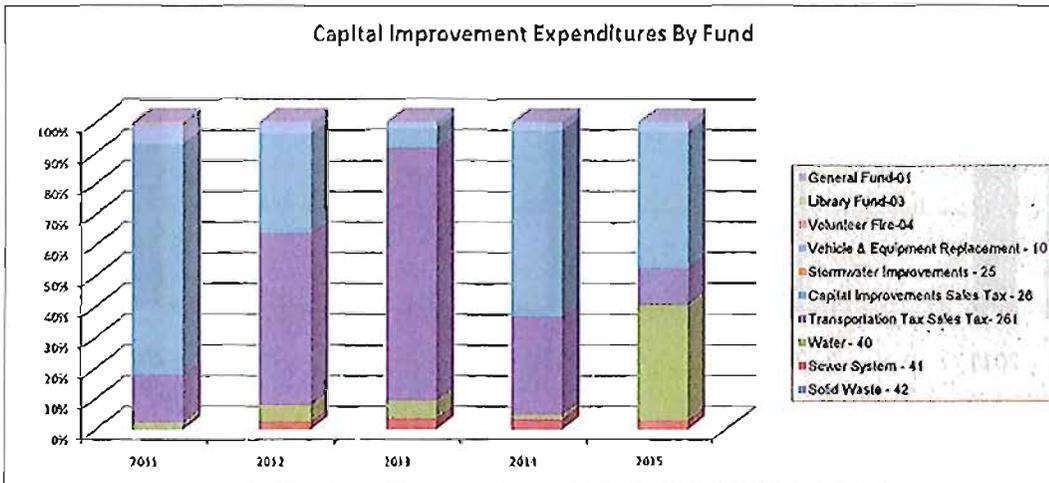
| | Budget 2011 | Budget 2012 | Budget 2013 | Budget 2014 | Budget 2015 |
|---|---------------------|---------------------|---------------------|---------------------|----------------------|
| Estimated Beginning Fund Balance | \$ 10,175,240 | \$ 9,849,655 | \$10,932,530 | \$10,409,195 | \$ 9,667,159 |
| Revenues | | | | | |
| Sales Tax | 3,839,860 | 3,907,675 | 3,976,830 | 4,047,369 | 4,119,306 |
| Motor Fuel/Gas Tax | 485,000 | 485,000 | 485,000 | 485,000 | 485,000 |
| Road & Bridge Tax | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 |
| Investment Income | 130,000 | 130,000 | 130,000 | 130,000 | 130,000 |
| Subtotal | <u>4,564,860</u> | <u>4,632,675</u> | <u>4,701,830</u> | <u>4,772,369</u> | <u>4,844,306</u> |
| Federal/State Grants | 708,000 | 800,000 | 800,000 | 1,120,000 | - |
| Other Grants & Donations | - | - | - | - | - |
| Other Financing Sources | | | | | |
| Sale of capital assets | - | - | - | - | - |
| Other Sources COP's Issuance | 5,000,000 | - | - | - | - |
| Transfers in from other funds | 794,940 | 800,500 | 997,500 | 758,500 | 1,828,500 |
| Total Other Financing Sources | <u>5,794,940</u> | <u>800,500</u> | <u>997,500</u> | <u>758,500</u> | <u>1,828,500</u> |
| Total Revenues | <u>11,067,800</u> | <u>6,233,175</u> | <u>6,499,330</u> | <u>6,650,869</u> | <u>6,672,806</u> |
| Expenditures | | | | | |
| Land | 55,000 | 55,000 | 55,000 | 1,955,000 | 55,000 |
| Buildings | 3,710,000 | 405,000 | 312,500 | 7,500 | 1,208,500 |
| Improvements Other Than Buildings | 3,747,580 | 1,025,000 | 272,000 | 1,922,000 | 1,622,000 |
| Infrastructure | 1,483,645 | 1,721,500 | 4,812,665 | 2,038,905 | 398,000 |
| Machinery & Equipment | 1,117,660 | 664,300 | 291,000 | 190,000 | 94,000 |
| Total Expenditures | <u>10,113,885</u> | <u>3,870,800</u> | <u>5,743,165</u> | <u>6,113,405</u> | <u>3,377,500</u> |
| Other Financing Uses | | | | | |
| Transfers out to other funds | 1,279,500 | 1,279,500 | 1,279,500 | 1,279,500 | 1,279,500 |
| Total Expenditures | <u>11,393,385</u> | <u>5,150,300</u> | <u>7,022,665</u> | <u>7,392,905</u> | <u>4,657,000</u> |
| Total Revenues and Other Financing Sources Over (Under) Other Financing Uses and Expenditures | <u>(325,585)</u> | <u>1,082,875</u> | <u>(523,335)</u> | <u>(742,036)</u> | <u>2,015,806</u> |
| Estimated Ending Fund Balance | <u>\$ 9,849,655</u> | <u>\$10,932,530</u> | <u>\$10,409,195</u> | <u>\$ 9,667,159</u> | <u>\$ 11,682,965</u> |

Capital Budget Revenue Sources



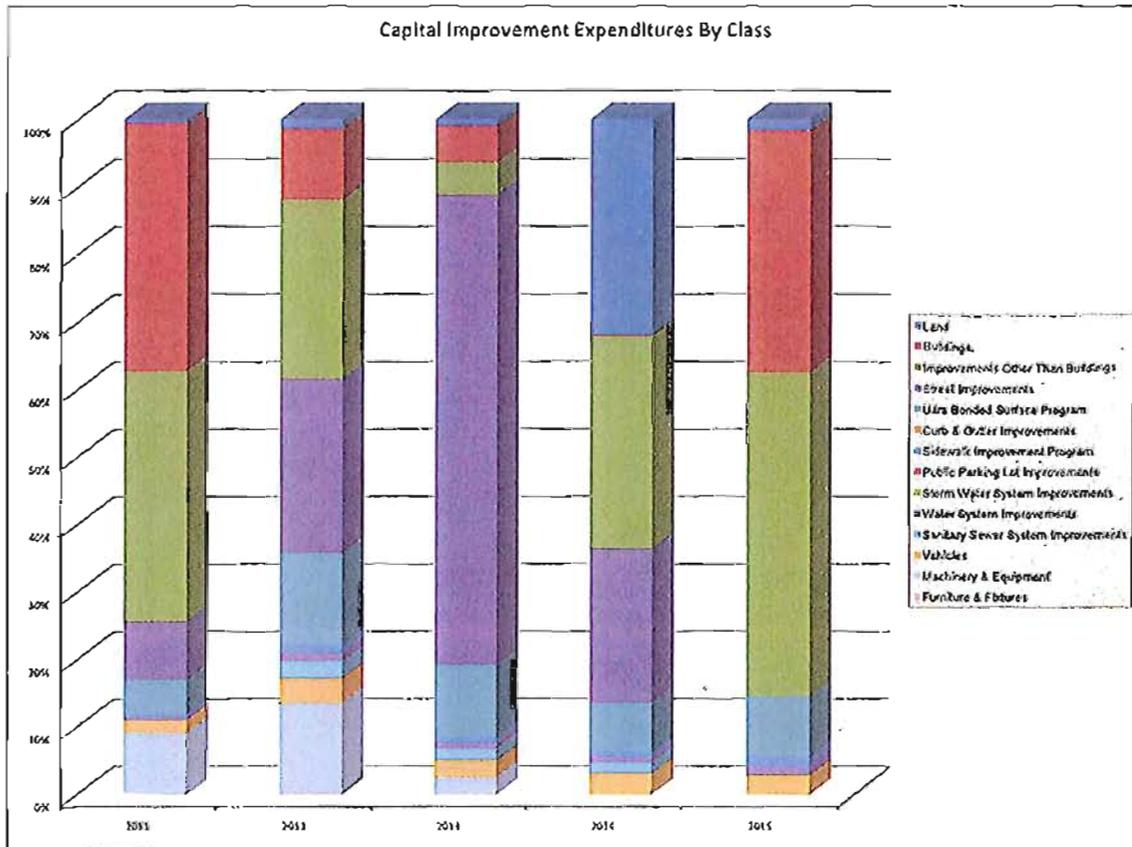
CITY OF WASHINGTON, MISSOURI
SUMMARY PAGE - CAPITAL REQUEST
Fiscal 2011-2015 Budgets
Capital Improvement Expenditures By Fund

| Fund | 2011 | 2012 | 2013 | 2014 | 2015 |
|--------------------------------------|---------------|--------------|--------------|--------------|--------------|
| General Fund-01 | | | | | |
| 11 Administration | \$ - | \$ - | \$ - | \$ - | \$ - |
| 12 Legal | - | - | - | - | - |
| 13 Communications | 20,845 | - | - | - | - |
| 14 Police | - | 12,000 | - | - | - |
| 15 Finance | - | - | - | - | - |
| 16 Economic Development | - | - | - | - | - |
| 17 Planning and Engineering Services | - | - | - | - | - |
| 18 Streets | - | - | - | - | - |
| 19 Building & Maintenance | - | - | - | - | - |
| 20 Information Technology | - | - | - | - | - |
| 21 Parks & Recreation | 10,330 | 21,500 | 12,000 | 12,000 | 12,000 |
| 22 Aquatic Center | - | - | - | - | - |
| 23 Airport | - | - | - | - | - |
| | 30,975 | 33,500 | 12,000 | 12,000 | 12,000 |
| Special Revenue Funds | | | | | |
| Library Fund-03 | - | - | - | - | - |
| Volunteer Fire-04 | 71,000 | - | - | - | - |
| Capital Program Funds | | | | | |
| Vehicle & Equipment Replacement - 10 | 824,800 | 123,500 | 116,000 | 159,000 | 84,000 |
| Stormwater Improvements - 25 | - | - | - | - | - |
| Capital Improvements Sales Tax - 28 | 7,699,000 | 1,316,300 | 360,000 | 3,700,000 | 1,500,000 |
| Transportation Tax Sales Tax- 261 | 1,580,845 | 2,258,500 | 4,719,665 | 1,945,935 | 405,000 |
| Enterprise Funds | | | | | |
| Water - 40 | 227,865 | 217,000 | 335,600 | 96,500 | 1,268,500 |
| Sewer System - 41 | - | 100,000 | 200,000 | 200,000 | 100,000 |
| Solid Waste - 42 | - | - | - | - | - |
| TOTAL CAPITAL REQUEST | \$ 10,113,885 | \$ 4,048,800 | \$ 5,743,165 | \$ 6,113,405 | \$ 3,377,600 |



CITY OF WASHINGTON, MISSOURI
SUMMARY PAGE - CAPITAL REQUEST
Fiscal 2011-2015 Budgets
Capital Improvement Expenditures By Class

| Asset Class | 2011 | 2012 | 2013 | 2014 | 2015 |
|---|----------------------|---------------------|---------------------|---------------------|---------------------|
| 900.100 Land | \$ 55,000 | \$ 55,000 | \$ 55,000 | \$ 1,955,000 | \$ 55,000 |
| 900.200 Buildings | 3,710,000 | 405,000 | 312,500 | 7,500 | 1,268,500 |
| 910.100 Improvements Other Than Buildings | 3,747,580 | 1,025,000 | 272,000 | 1,922,000 | 1,622,000 |
| 910.101 Street Improvements | 875,000 | 1,000,000 | 4,000,000 | 1,400,000 | - |
| 910.102 Ultra Bonded Surface Program | 510,645 | 523,500 | 614,865 | 440,805 | 300,000 |
| 910.103 Curb & Gutter Improvements | - | - | - | - | - |
| 910.104 Sidewalk Improvement Program | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| 910.105 Public Parking Lot Improvements | - | - | - | - | - |
| 910.107 Storm Water System Improvements | - | - | - | - | - |
| 910.110 Water System Improvements | 48,000 | 48,000 | 48,000 | 48,000 | 48,000 |
| 910.120 Sanitary Sewer System Improvement | - | 100,000 | 100,000 | 100,000 | - |
| 920.100 Vehicles | 188,000 | 139,000 | 147,000 | 190,000 | 94,000 |
| 920.200 Machinery & Equipment | 929,660 | 515,800 | 144,000 | - | - |
| 920.300 Furniture & Fixtures | - | 9,500 | - | - | - |
| TOTAL CAPITAL REQUEST | \$ 10,113,885 | \$ 3,870,800 | \$ 5,743,165 | \$ 8,113,405 | \$ 3,377,500 |



| Department/ Item Qty. | Description | 2011 | 2012 | 2013 | 2014 | 2015 |
|--------------------------|-------------|------|------|------|------|------|
|--------------------------|-------------|------|------|------|------|------|

Communications

Machinery & Equipment - 620.200

| | | | | | |
|---------------------------------|--------|---|---|---|---|
| Lease payment on NICE Equipment | 20,645 | - | - | - | - |
|---------------------------------|--------|---|---|---|---|

DEPARTMENT TOTAL

| | | | | |
|-----------|------|------|------|------|
| \$ 20,645 | \$ - | \$ - | \$ - | \$ - |
|-----------|------|------|------|------|

RECAP:

Machinery & Equipment - 620.200

| | | | | |
|-----------|------|------|------|------|
| \$ 20,645 | \$ - | \$ - | \$ - | \$ - |
| \$ 20,645 | \$ - | \$ - | \$ - | \$ - |

| Department/ Item Qty. | Description | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 |
|--------------------------|-------------|------|------|------|------|------|------|
|--------------------------|-------------|------|------|------|------|------|------|

Police

Vehicles - 920.100

Machinery & Equipment - 920.200
New Breathalyzer Machine

Furniture & Fixtures - 920.300

DEPARTMENT TOTAL

| | | | | | | | | | |
|----|---|----|--------|----|---|----|---|----|---|
| \$ | - | \$ | 12,000 | \$ | - | \$ | - | \$ | - |
|----|---|----|--------|----|---|----|---|----|---|

RECAP:

Vehicles - 920.100
Machinery & Equipment - 920.200
Furniture & Fixtures - 920.300

| | | | | | | | | | |
|----|---|----|--------|----|---|----|---|----|---|
| \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| | - | | 12,000 | | - | | - | | - |
| | - | | - | | - | | - | | - |
| \$ | - | \$ | 12,000 | \$ | - | \$ | - | \$ | - |

DEPARTMENT TOTAL

| Department Item Qty. | Description | 2011 | 2012 | 2013 | 2014 | 2015 |
|-------------------------|-------------|------|------|------|------|------|
|-------------------------|-------------|------|------|------|------|------|

Parks & Recreation
Parks Operations-021

Land - 900,100

Buildings - 900,200

Improvements Other Than Buildings - 910,100

| | | | | | |
|---------------------|-------|--------|--------|--------|--------|
| TRIM Grant Projects | 4,500 | 12,000 | 12,000 | 12,000 | 12,000 |
|---------------------|-------|--------|--------|--------|--------|

Vehicles - 920,100

Machinery & Equipment - 920,200

| | | | | | |
|----------------------------|-------|---|---|---|---|
| 60 Snow Blower for Toolcat | 5,750 | - | - | - | - |
|----------------------------|-------|---|---|---|---|

Furniture & Fixtures - 920,300

Pool-022

Buildings - 900,200

Improvements Other Than Buildings - 910,100

Machinery & Equipment - 920,200

Furniture & Fixtures - 920,300

| | | | | | |
|------------------|---|-------|---|---|---|
| Pool Deck Chairs | - | 9,500 | - | - | - |
|------------------|---|-------|---|---|---|

| | | | | | |
|------------------|-----------|-----------|-----------|-----------|-----------|
| DEPARTMENT TOTAL | \$ 10,330 | \$ 21,600 | \$ 12,000 | \$ 12,000 | \$ 12,000 |
|------------------|-----------|-----------|-----------|-----------|-----------|

RECAP:

| | | | | | |
|---|-----------|-----------|-----------|-----------|-----------|
| Land - 900,100 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Buildings - 900,200 | - | - | - | - | - |
| Improvements Other Than Buildings - 910,100 | 4,500 | 12,000 | 12,000 | 12,000 | 12,000 |
| Vehicles - 920,100 | - | - | - | - | - |
| Machinery & Equipment - 920,200 | 5,750 | - | - | - | - |
| Furniture & Fixtures - 920,300 | - | 9,500 | - | - | - |
| DEPARTMENT TOTAL | \$ 10,330 | \$ 21,600 | \$ 12,000 | \$ 12,000 | \$ 12,000 |

| Department/ Item Qty. | Description | 2011 | 2012 | 2013 | 2014 | 2015 |
|--------------------------|-------------|------|------|------|------|------|
|--------------------------|-------------|------|------|------|------|------|

Volunteer Fire - 04
Operations - 04.24

Improvements Other Than Buildings - 910.100

Vehicles - 920.100

Replace Truck 138 (1991 3/4ton pickup)
50% to be reimbursed by Rural Assn.

45,000

-

-

-

-

Machinery & Equipment - 920.200

New right bar-Assl. Chief's vehicle
Zodiak Boat (Grant \$17,500, City portion \$6,500)

2,000

-

-

-

-

24,000

-

-

-

-

Furniture & Fixtures - 920.300

FUND TOTAL

| | | | | | | | | | |
|----|--------|----|---|----|---|----|---|----|---|
| \$ | 71,000 | \$ | - | \$ | - | \$ | - | \$ | - |
|----|--------|----|---|----|---|----|---|----|---|

RECAP:

Improvements Other Than Buildings - 910.100

\$

-

\$

-

\$

-

\$

-

-

Vehicles - 920.100

45,000

-

-

-

-

Machinery & Equipment - 920.200

28,000

-

-

-

-

Furniture & Fixtures - 920.300

-

-

-

-

-

DEPARTMENT TOTAL

| | | | | | | | | | |
|----|--------|----|---|----|---|----|---|----|---|
| \$ | 71,000 | \$ | - | \$ | - | \$ | - | \$ | - |
|----|--------|----|---|----|---|----|---|----|---|

| Department/ Item Qty. | Description | 2011 | 2012 | 2013 | 2014 | 2015 |
|--------------------------|-------------|------|------|------|------|------|
|--------------------------|-------------|------|------|------|------|------|

Vehicle & Equipment Replacement Fund - 10

Vehicles - 920.100

| | | | | | | |
|---|--------|--------|--------|--------|--------|--|
| Public Safety - Police Department - 14 | | | | | | |
| Three police vehicles each year to maintain a healthy rotatio to the fleet | 82,500 | 85,000 | 88,000 | 91,000 | 94,000 | |
| Highways and streets - Department 18 | | | | | | |
| 3/4 Ton pickup (replace #28) | 33,000 | - | - | - | - | |
| Parks - Department 21 | | | | | | |
| 1/2 Ton Pickup Truck-Replaces 1993 Ford | - | 23,000 | - | - | - | |
| 1/2 Ton 4 x 4 Pickup Truck-Replaces 1994 Ford | 27,500 | - | - | - | - | |
| 1/2 Ton 4 x 4 Pickup Truck-Replaces 1996 Dodge | - | - | 28,000 | - | - | |
| One Ton Dump Truck-Replaces 1990 Dump Truck | - | - | - | 68,000 | - | |

Machinery & Equipment - 920.200

| | | | | | | |
|--|---------|--------|---|---|---|--|
| Information Technology - Department 20 | | | | | | |
| Financial Accounting Software Package | 250,000 | - | - | - | - | |
| Highways and streets - Department 18 | | | | | | |
| 953C Caterpillar Crawler Loader w/4 In 1 bucket | 221,000 | - | - | - | - | |
| Parks - Department 21 | | | | | | |
| 2 Fischer Poly Casler hopper pickup salt spreaders | 10,500 | - | - | - | - | |
| Lazer Level and attachment for Bobcat to lazer grade | - | 15,500 | - | - | - | |

| | | | | | |
|------------|------------|------------|------------|------------|-----------|
| FUND TOTAL | \$ 624,800 | \$ 123,500 | \$ 116,000 | \$ 159,000 | \$ 94,000 |
|------------|------------|------------|------------|------------|-----------|

RECAP:

| | | | | | |
|---------------------------------|------------|------------|------------|------------|-----------|
| Vehicles - 920.100 | \$ 143,000 | \$ 108,000 | \$ 116,000 | \$ 159,000 | \$ 94,000 |
| Machinery & Equipment - 920.200 | 481,500 | 15,500 | - | - | - |
| DEPARTMENT TOTAL | \$ 624,800 | \$ 123,500 | \$ 116,000 | \$ 159,000 | \$ 94,000 |

| Department/Item Qty. | Description | 2011 | 2012 | 2013 | 2014 | 2015 |
|----------------------|-------------|------|------|------|------|------|
|----------------------|-------------|------|------|------|------|------|

Capital Improvements Fund - 26

Land - 900.100

Economic Development - Department 16

Heidmann Industrial Park Lot Development - 1,900,000

Buildings - 900.200

Street - Department 18

Administration - Department 11

City hall Improvements - 200,000

Library - Department 23

Library Expansion project - 3,400,000

Parks - Department 21

Restroom Pavilion at Phoenix Park - 210,000

Restroom at Riverfront Trail East End - 100,000

Restroom/Pavillon Lions Lake North Side - 210,000

Improvements Other Than Buildings - 910.100

Parks - Department 21

Skatepark - 400,000

Lakeview Parking Lot Improvements - 376,000

Fairgrounds Fencing - 90,000

Fairground Loading Dock - 15,000

Oplomist Park - Tennis Court Resurfacing/Reconstruction - 75,000

Fire - Department 24

Phase II Fire Training Center - 1,650,000

Apparatus Replacement - 1,350,000

Phase I - East Fire Station/Police Substation - 750,000

Economic Development - Department 16

Union Pacific Team Track - 250,000

Airport Improvements - 400,000

Sewer System - Department 38

Rehab Walnut Street Lift Station - 500,000

Infiltration Slip Lining - 150,000

Manhole Rehab Projects - 100,000

Administration - Department 11

Downtown Washington Improvements - 350,000

Rhine River Parking Lot - 50,000

12 KVA Utility Underground - 85,000

Recycling - Department 39

Improvements to building, install fence, replace bins & pave parking lot - 300,000

Street Improvements 910.101

Vehicles - 920.100

Street - Department 18

Machinery & Equipment - 920.200

Police - Department 14

Ten mobile data terminals (MDT's) which are laptop computers for patrol vehicles, including service and maintenance. - 338,300

Legal Court - Department 12

Court Docket Package - 46,700

| Department/ Item Qty. | Description | 2011 | 2012 | 2013 | 2014 | 2015 |
|---|---|--------------|--------------|------------|--------------|--------------|
| <u>Information Technology - Department 20</u> | | | | | | |
| | Hardware & server upgrade | 250,000 | 150,000 | - | - | - |
| <u>Communications - Department 13</u> | | | | | | |
| | Emergency Notification System (Code Red) | 24,000 | - | - | - | - |
| | Outdoor Siren | 28,300 | - | - | - | - |
| | Radio Transmitters w/Voting Module | - | 178,000 | - | - | - |
| Furniture & Fixtures - 920.300 | | | | | | |
| <u>Street - Department 18</u> | | | | | | |
| FUND TOTAL | | | | | | |
| | | \$ 7,599,000 | \$ 1,318,300 | \$ 360,000 | \$ 3,700,000 | \$ 1,500,000 |
| RECAP: | | | | | | |
| | Land - 900.100 | \$ - | \$ - | \$ - | \$ 1,800,000 | \$ - |
| | Buildings - 900.200 | 3,610,000 | 300,000 | 210,000 | - | - |
| | Improvements Other Than Buildings - 910.100 | 3,640,000 | 350,000 | 150,000 | 1,800,000 | 1,500,000 |
| | Street Improvements - 910.101 | - | - | - | - | - |
| | Vehicles - 920.100 | - | - | - | - | - |
| | Machinery & Equipment - 920.200 | 349,000 | 488,300 | - | - | - |
| | Furniture & Fixtures - 920.300 | - | - | - | - | - |
| DEPARTMENT TOTAL | | | | | | |
| | | \$ 7,699,000 | \$ 1,138,300 | \$ 360,000 | \$ 3,700,000 | \$ 1,500,000 |

| Department/ Item Qty. | Description | 2011 | 2012 | 2013 | 2014 | 2015 |
|--------------------------|-------------|------|------|------|------|------|
|--------------------------|-------------|------|------|------|------|------|

Transportation Tax Fund - 261

Land - 900.100

| | | | | | |
|---------|--------|--------|--------|--------|--------|
| Airport | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 |
|---------|--------|--------|--------|--------|--------|

Buildings - 900.200

Improvements Other than Buildings - 910.100

| | | | | | |
|--|--------|---------|---|---|---|
| Fourteenth Street Bridge and Road - Stafford to Huxel Dr | 70,000 | 630,000 | - | - | - |
|--|--------|---------|---|---|---|

Street Improvements - 910.101

| | | | | | |
|--|---------|---|---|---|---|
| Front St. - Local match for Sidewalk, curb & gutter, street lights, resurfacing, Stafford St. to West Main St, including sidewalk along High St. from Front St. to park entrance on West side only (\$875,000 Total, Grant \$700,000, City Portion \$175,000) | 875,000 | - | - | - | - |
|--|---------|---|---|---|---|

| | | | | | |
|---|---|---|-----------|---|---|
| Highway 100 Widening - Hwy A to High Street (net) | - | - | 3,000,000 | - | - |
|---|---|---|-----------|---|---|

| | | | | | |
|---|---|-----------|---|---|---|
| Multi-Street Surfacing - Route 100 to Wenona, Lexington/Wenona; Bleker to Route 100, Washington Heights Drive; Route 100 to Lexington, International; Fifth St. to Rte. 100 (\$1,000,000 Total, Grant \$800,000, City Portion \$200,000) | - | 1,000,000 | - | - | - |
|---|---|-----------|---|---|---|

| | | | | | |
|--|---|---|-----------|---|---|
| Stafford Street & Fourteenth Street- Resurfacing Stafford, 14th St. from Stafford to Hwy 47; sidewalks (\$1,000,000 Total, Grant \$800,000, City Portion \$200,000) | - | - | 1,000,000 | - | - |
|--|---|---|-----------|---|---|

| | | | | | |
|--|---|---|---|-----------|---|
| Elm Street Streetscape, Fifth Street to Front Street (\$1,400,000 Total, Grant \$1,120,000, City Portion \$280,000) | - | - | - | 1,400,000 | - |
|--|---|---|---|-----------|---|

Ultra Bonded Surface Program- 910.102

| | | | | | |
|---|---------|---|---|---|---|
| Various streets including West Second St. and Lafayette | 510,645 | - | - | - | - |
|---|---------|---|---|---|---|

| | | | | | |
|--|---|---------|---|---|---|
| Various Streets including Madison Avenue | - | 523,500 | - | - | - |
|--|---|---------|---|---|---|

| | | | | | |
|---|---|---|---------|---|---|
| Various Streets including East Third Street | - | - | 614,665 | - | - |
|---|---|---|---------|---|---|

| | | | | | |
|--|---|---|---|---------|---|
| Various Streets including Cedar and Oak Street | - | - | - | 440,905 | - |
|--|---|---|---|---------|---|

| | | | | | |
|-----------------|---|---|---|---|---------|
| Various Streets | - | - | - | - | 300,000 |
|-----------------|---|---|---|---|---------|

Curb & Gutter Improvements - 910.103

Sidewalk Improvement Program - 910.104

| | | | | | |
|-------------------------------|--------|--------|--------|--------|--------|
| Various sidewalk improvements | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
|-------------------------------|--------|--------|--------|--------|--------|

| | | | | | |
|-------------------|---------------------|---------------------|---------------------|---------------------|-------------------|
| FUND TOTAL | \$ 1,660,645 | \$ 2,268,500 | \$ 4,719,665 | \$ 1,945,905 | \$ 405,000 |
|-------------------|---------------------|---------------------|---------------------|---------------------|-------------------|

RECAP:

| | | | | | |
|---|-----------|-----------|-----------|-----------|-----------|
| Land - 900.100 | \$ 55,000 | \$ 55,000 | \$ 55,000 | \$ 55,000 | \$ 55,000 |
| Buildings - 900.200 | - | - | - | - | - |
| Improvements Other Than Buildings - 910.100 | 70,000 | 630,000 | - | - | - |
| Street Improvements - 910.101 | 875,000 | 1,000,000 | 4,000,000 | 1,400,000 | - |
| Ultra Bonded Surface Program- 910.102 | 510,645 | 523,500 | 614,665 | 440,905 | 300,000 |
| Sidewalk Improvement Program - 910.104 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Vehicles - 920.100 | - | - | - | - | - |
| Machinery & Equipment - 920.200 | - | - | - | - | - |
| Furniture & Fixtures - 920.300 | - | - | - | - | - |

| | | | | | |
|-------------------------|---------------------|---------------------|---------------------|---------------------|-------------------|
| DEPARTMENT TOTAL | \$ 1,660,645 | \$ 2,268,500 | \$ 4,719,665 | \$ 1,945,905 | \$ 405,000 |
|-------------------------|---------------------|---------------------|---------------------|---------------------|-------------------|

| Department/ Item Qty. | Description | 2011 | 2012 | 2013 | 2014 | 2015 |
|--------------------------|-------------|------|------|------|------|------|
|--------------------------|-------------|------|------|------|------|------|

Water Operations - 40.35

Land - 900.100

Buildings - 900.200

| | | | | | |
|------------------------|--------|---|---|-------|---|
| Clay Street Inspection | - | - | - | 2,500 | - |
| Interior | 80,000 | - | - | - | - |
| Exterior | 20,000 | - | - | - | - |

| | | | | | |
|----------------------|---|--------|---|---|-------|
| CrestView Inspection | - | - | - | - | 3,500 |
| Interior | - | 50,000 | - | - | - |
| Exterior | - | 50,000 | - | - | - |

| | | | | | |
|-------------------|---|---|--------|---|---|
| Enduro Inspection | - | - | - | - | - |
| Interior | - | - | 50,000 | - | - |
| Exterior | - | - | 60,000 | - | - |

New water tower on east side of town - - - - 900,000

New Well - - - - 300,000

Submersible Well Inspection

| | | | | | |
|---------|---|-------|-------|-------|-------|
| Well 3 | - | 2,500 | - | - | - |
| Well 4 | - | - | - | 2,500 | - |
| Well 5 | - | 2,500 | - | - | - |
| Well 6 | - | - | - | - | 2,500 |
| Well 7 | - | - | - | 2,500 | - |
| Well 8 | - | - | - | - | 2,500 |
| Well 9 | - | - | 2,600 | - | - |
| Well 10 | - | - | - | - | - |
| Well 11 | - | - | - | - | - |

Improvements Other than Buildings - 910.100

| | | | | | |
|---|--------|--------|--------|--------|--------|
| Scada system upgrades security upgrades | 33,000 | 33,000 | 10,000 | 10,000 | 10,000 |
|---|--------|--------|--------|--------|--------|

Water System Improvements - 910.110

| | | | | | |
|-----------------------------------|--------|--------|--------|--------|--------|
| Various water system improvements | 48,000 | 48,000 | 48,000 | 48,000 | 48,000 |
|-----------------------------------|--------|--------|--------|--------|--------|

Vehicles - 920.100

| | | | | | |
|--|---|--------|--------|--------|---|
| Replace 1999 Dodge Pick-up | - | 31,000 | - | - | - |
| 2004 Chevrolet Express Van | - | - | - | 31,000 | - |
| Superintendent Vehicle 1/2 to be paid by Wastewater \$31,000 | - | - | 31,000 | - | - |

Machinery & Equipment - 920.200

| | | | | | |
|--|--------|---|---------|---|---|
| Skid loader 1/2 to be paid by Wastewater \$144,000 total | - | - | 144,000 | - | - |
| Hydro excavation machine 1/2 to be paid by Wastewater \$48,665 | 48,665 | - | - | - | - |

Furniture & Fixtures - 920.300

| | | | | | |
|-------------------|-------------------|-------------------|-------------------|------------------|---------------------|
| FUND TOTAL | \$ 227,666 | \$ 217,000 | \$ 335,600 | \$ 86,600 | \$ 1,266,600 |
|-------------------|-------------------|-------------------|-------------------|------------------|---------------------|

RECAP:

| | | | | | |
|---|---------|---------|---------|--------|-----------|
| Land - 900.100 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Buildings - 900.200 | 100,000 | 105,000 | 102,500 | 7,500 | 1,208,500 |
| Improvements Other Than Buildings - 910.100 | 33,000 | 33,000 | 10,000 | 10,000 | 10,000 |
| Water System Improvements - 910.110 | 48,000 | 48,000 | 48,000 | 48,000 | 48,000 |
| Vehicles - 920.100 | - | 31,000 | 31,000 | 31,000 | - |
| Machinery & Equipment - 920.200 | 48,665 | - | 144,000 | - | - |
| Furniture & Fixtures - 920.300 | - | - | - | - | - |

| | | | | | |
|-------------------------|-------------------|-------------------|-------------------|------------------|---------------------|
| DEPARTMENT TOTAL | \$ 227,665 | \$ 217,000 | \$ 335,600 | \$ 86,600 | \$ 1,266,600 |
|-------------------------|-------------------|-------------------|-------------------|------------------|---------------------|

| Department/ Item Qty. | Description | 2011 | 2012 | 2013 | 2014 | 2015 |
|--------------------------|-------------|------|------|------|------|------|
|--------------------------|-------------|------|------|------|------|------|

Sewage System Operations - 41.36

Land - 900.100

Buildings - 900.200

Improvements Other Than Buildings - 910.100

| | | | | | |
|---|---|---|---------|---------|---------|
| Various sewer line and manhole improvements | - | - | 100,000 | 100,000 | 100,000 |
|---|---|---|---------|---------|---------|

Sanitary Sewer System Improvements - 910.120

| | | | | | |
|---------------------------------|---|---------|---------|---------|---|
| Upgrading West Link Liftstation | - | 100,000 | - | - | - |
| Upgrading West Main Liftstation | - | - | 100,000 | - | - |
| Upgrading West End Liftstation | - | - | - | 100,000 | - |

Vehicles - 920.100

Machinery & Equipment - 920.200

Furniture & Fixtures - 920.300

FUND TOTAL

| | | | | | | | | | |
|----|---|----|---------|----|---------|----|---------|----|---------|
| \$ | - | \$ | 100,000 | \$ | 200,000 | \$ | 200,000 | \$ | 100,000 |
|----|---|----|---------|----|---------|----|---------|----|---------|

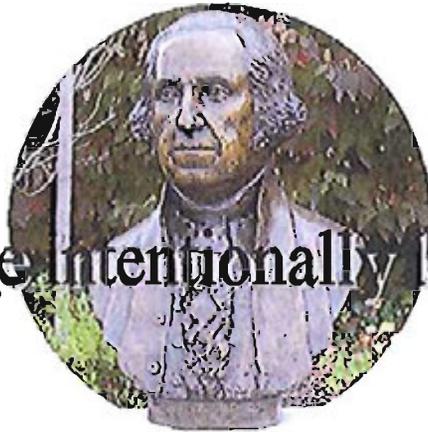
RECAP:

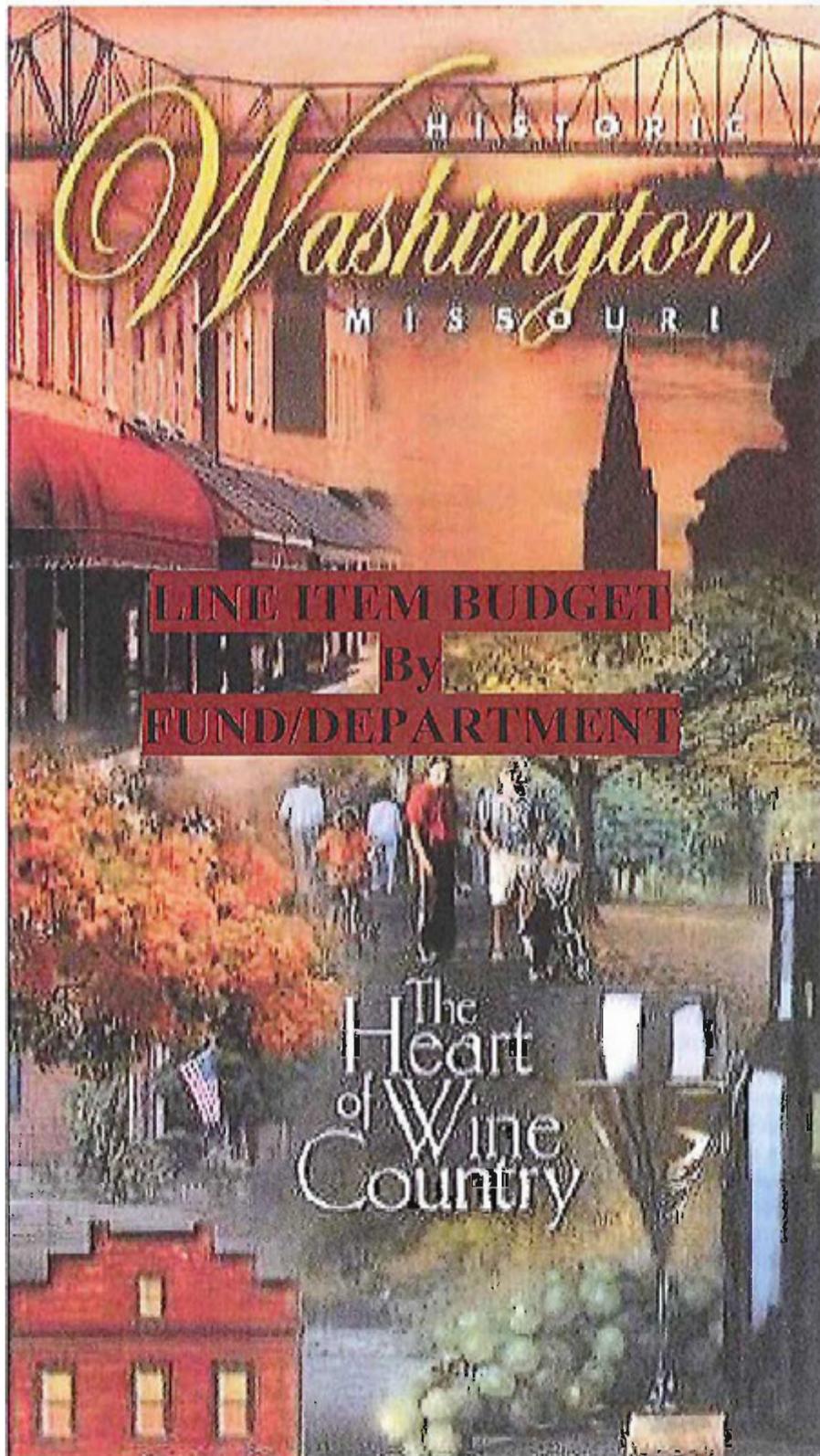
| | | | | | | | | | | |
|--|----|---|---------|---------|---------|---------|---------|---------|---------|---|
| Land - 900.100 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - |
| Buildings - 900.200 | - | - | - | - | - | - | - | - | - | - |
| Improvements Other Than Buildings - 910.100 | - | - | - | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | - |
| Sanitary Sewer System Improvements - 910.120 | - | - | 100,000 | - | 100,000 | - | 100,000 | - | - | - |
| Vehicles - 920.100 | - | - | - | - | - | - | - | - | - | - |
| Machinery & Equipment - 920.200 | - | - | - | - | - | - | - | - | - | - |
| Furniture & Fixtures - 920.300 | - | - | - | - | - | - | - | - | - | - |

DEPARTMENT TOTAL

| | | | | | | | | | |
|----|---|----|---------|----|---------|----|---------|----|---------|
| \$ | - | \$ | 100,000 | \$ | 200,000 | \$ | 200,000 | \$ | 100,000 |
|----|---|----|---------|----|---------|----|---------|----|---------|

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| ACCOUNT | 2007 Actual Revenue | 2008 Actual Revenue | 2009 Actual Revenue | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 01 - General Fund | | | | |
| REVENUE Department XX - Revenue | | | | |
| 311 General Taxes | | | | |
| 311.100 Real Estate Taxes | 1,328,509 | 1,464,360 | 1,546,596 | 1,625,450 |
| 311.105 Real Estate Taxes-TIF District | - | (1,080) | (2,212) | (16,665) |
| 311.200 Personal Property Taxes | 315,980 | 288,434 | 308,301 | 305,290 |
| 311.500 Gen Utility & R.R. Taxes | 38,826 | 37,087 | 48,056 | 51,185 |
| Gen. Taxes TOTAL | 1,683,315 | 1,788,801 | 1,900,741 | 1,965,260 |
| 312 Tax-Other | | | | |
| 311.300 Intangible Pers Prop Tax | - | - | 118 | 3,755 |
| 311.400 Payment in Lieu of Taxes | 11,560 | 17,283 | 40,590 | 47,660 |
| 312.100 M & M Surtax | 131,047 | 144,333 | 163,335 | 165,380 |
| Tax-Other TOTAL | 142,607 | 161,616 | 204,043 | 216,795 |
| 313 Sales Tax | | | | |
| 313.100 General Sales Tax | 3,528,884 | 3,773,768 | 3,563,682 | 3,525,000 |
| 313.215 PhoenixCtlllAgreement | (24,904) | (117,308) | (185,917) | (175,000) |
| 313.300 Local Use Tax | 50,398 | 50,398 | 50,398 | 50,400 |
| Sales Tax TOTAL | 3,554,378 | 3,706,858 | 3,428,163 | 3,400,400 |
| 314 Sales - Other | | | | |
| 314.100 Cigarette Tax | 75,495 | 86,420 | 75,727 | 65,000 |
| Sales-Other TOTAL | 75,495 | 86,420 | 75,727 | 65,000 |
| 316 Bus. Tax | | | | |
| 318.100 Union Electric Franchise | 990,977 | 1,033,190 | 1,048,407 | 1,100,000 |
| 318.200 Southwestern Bell Franchi | 152,344 | 158,846 | 439,159 | 185,000 |
| 318.202 Sprint Spectrum,L.P. | 47,426 | 119,137 | 37,547 | 30,000 |
| 318.203 Sprint Communications Co | - | - | - | - |
| 318.204 MCI | 2,117 | - | - | - |
| 318.205 McLeodUSA TelecomServFee | 923 | 296 | 301 | 300 |
| 318.206 Comtel Telecom Assets LP | 491 | 241 | 195 | 140 |
| 318.207 ACN Communications Servi | 67 | 76 | 70 | 80 |
| 318.208 Cingular Wireless,M.E. | 113,913 | 416,028 | 235,300 | 260,000 |
| 318.209 CharterFiberlink-Missour | 2,932 | 6,952 | 10,321 | 13,000 |
| 318.211 Global Crossing Telemgm | - | - | - | - |
| 318.212 Nuvox Communications, In | 4,088 | 5,449 | 6,000 | 7,500 |
| 318.214 Navigator Telecommunctn | 156 | 136 | 126 | 100 |
| 318.216 Virgin Mobile USA | - | - | - | - |
| 318.218 WorkingAssetsFundingServ | - | - | - | - |
| 318.219 Dobson Cellular Sys | - | - | - | - |
| 318.220 Birch Telecom | 1,302 | 847 | 403 | 250 |
| 318.221 Sienna Group, The | - | - | - | - |
| 318.222 Big River Telephone CoLL | 2,868 | 4,344 | 4,299 | 3,000 |
| 318.223 Granite Telecommunication LLC | - | - | 4,639 | 3,500 |
| 318.224 AmericanFiberNetwork,Inc | 97 | 111 | 11 | - |
| 318.225 AT & T Communications-SW | 1,467 | 4 | 18 | 11,000 |
| 318.226 Metropolitan Telecom./MO | 13 | 23 | 3 | - |
| 318.227 NECC Telecom, Inc. | - | - | 3 | - |
| 318.228 Matrix Telecom, Inc | 64 | 187 | 27 | 30 |
| 318.229 Level 3 CommunicationsLL | - | 117 | 8 | 10 |
| 318.230 XO Communications, Inc. | 683 | 446 | 144 | 150 |
| 318.231 Socket Telecom LLC | - | 447 | 927 | 1,100 |
| 318.232 USCOC of Greater MO | - | 4,491 | 10,278 | 10,500 |
| 318.233 Verizon Wireless | 59,944 | 31,399 | 748 | 700 |

| ACCOUNT | 2007 Actual Revenue | 2008 Actual Revenue | 2009 Actual Revenue | 2010 Amended Budget | 2011 City Council Approved |
|-------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department XX - Revenue | | | | | |
| 318.237 GTC Telecom Corp | - | - | 2 | - | - |
| 318.238 Cricket CommunicationsIn | - | 185 | 1,884 | 2,000 | 1,500 |
| 318.239 GreatCall,Inc/Jitterbug | - | - | 200 | 300 | 350 |
| 318.240 Ionex Telecommunications | - | - | 152 | 200 | 150 |
| 318.241 Telenational Communications | - | - | 2 | - | - |
| 318.242 VarTec TeleCom Inc. | - | - | - | - | - |
| 318.243 Z-Tel Communications, In | 188 | - | - | - | - |
| 318.244 Teleplus Wireless Corp | 10 | (8) | (3) | - | - |
| 318.245 Sage Telecom, Inc | 646 | 797 | 67 | 300 | 300 |
| 318.246 SeminoleEnergyServ - A | - | 7,101 | 5,984 | 8,000 | 7,200 |
| 318.247 T-Mobile Central LLC | - | 8,911 | 12,089 | 27,990 | 11,500 |
| 318.248 US Cellular | - | 2,003 | - | - | - |
| 318.249 Total Holdings Inc | - | - | 3 | - | - |
| 318.250 CyberTel Cellular Tele C | - | - | 25,689 | 28,000 | 27,000 |
| 318.251 Preferred Long Distance | - | - | - | 1,100 | 1,400 |
| 318.252 TelecomDBAPioneer Telephone | - | - | - | - | - |
| 318.253 Bullseye Telecom Inc | - | - | - | 250 | 250 |
| 318.254 TSG Global, Inc. | - | - | - | - | - |
| 318.255 Encartele, Inc. | - | - | - | 150 | 50 |
| 318.257 Pulse Telecom Inc | - | - | - | - | - |
| 318.258 PNG Telecommunications | - | - | - | - | - |
| 318.259 SBC Long Distance LLC | - | - | - | 7,500 | 9,600 |
| 318.260 1-800-Reconex,Inc | 84 | 46 | - | - | - |
| 318.300 Charter Cable Franchise | 100,657 | 108,349 | 109,095 | 112,000 | 112,000 |
| 318.350 Payment in Lieu/Franchis | 24 | - | 3 | - | - |
| 318.400 MO Natural Gas Franchise | 264,258 | 286,380 | 271,235 | 233,000 | 235,000 |
| | ----- | ----- | ----- | ----- | ----- |
| Bus. Tax TOTAL | 1,747,739 | 2,194,531 | 2,225,336 | 2,086,185 | 2,032,660 |
| | | | | | |
| 321 Bus. License | | | | | |
| 321.100 Alcoholic Beverage Licen | 14,785 | 17,113 | 16,111 | 16,000 | 16,000 |
| 321.200 Professnl/Occupatnl Lice | 82,544 | 81,045 | 81,305 | 80,000 | 70,000 |
| | ----- | ----- | ----- | ----- | ----- |
| Bus.License TOTAL | 97,329 | 98,158 | 97,416 | 96,000 | 86,000 |
| | | | | | |
| 322 Nonbusiness License | | | | | |
| 340.200 Building Permit | 176,697 | 177,344 | 159,876 | 75,000 | 60,000 |
| | ----- | ----- | ----- | ----- | ----- |
| Nonbus.Lic TOTAL | 176,697 | 177,344 | 159,876 | 75,000 | 60,000 |
| | | | | | |
| 335 St. Revenue | | | | | |
| 334.010 POST Commission Fund-Dis | 1,764 | (3,179) | - | 2,000 | 2,000 |
| 335.100 Motor Vehicle Fuel Tax | - | - | - | - | - |
| 335.200 Sales Tax For Roads | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| St.Revenue TOTAL | 1,764 | (3,179) | - | 2,000 | 2,000 |
| | | | | | |
| 338 Local Revenue | | | | | |
| 338.300 WashSpclRoadDistrict | 40,000 | - | - | - | - |
| 338.400 WashSchoolDistrict | - | - | - | - | - |
| Loc.Rev. TOTAL | 40,000 | - | - | - | - |

| ACCOUNT | 2007 Actual Revenue | 2008 Actual Revenue | 2009 Actual Revenue | 2010 Amended Budget | 2011 City Council Approved |
|-------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department XX - Revenue | | | | | |
| 340 Charges | | | | | |
| 340.100 Plat Fees | 2,683 | 855 | 607 | 500 | 300 |
| 340.105 Vol. Annexation Fees | 1,000 | - | 600 | 400 | 400 |
| 340.110 Appeals Fee | 555 | 300 | 300 | 300 | 300 |
| 340.120 Re-Zoning Fee | 750 | 1,050 | 300 | 500 | 300 |
| 340.130 Special Use Permit | 450 | 750 | 900 | 750 | 750 |
| 340.204 Occupancy Re-inspection Fe | - | 30 | 210 | 160 | 200 |
| 340.205 Occupancy Insp-Single Fa | 5,115 | 9,105 | 10,060 | 11,500 | 11,000 |
| 340.206 Occupancy Insp-Two Famil | 1,880 | 2,795 | 2,440 | 2,500 | 2,800 |
| 340.207 Occupancy Insp-Multi-Fam | 3,205 | 4,830 | 4,980 | 5,000 | 5,000 |
| 340.208 Occupancy Insp-Commercia | 1,375 | 4,450 | 4,090 | 4,000 | 4,000 |
| 340.209 Occupancy Insp-Industria | - | - | - | - | - |
| 340.210 Grading Inspection | 1,050 | 107 | 80 | 100 | 150 |
| 340.220 Sanitary Sewr Line Inspe | 942 | 662 | 301 | 100 | 100 |
| 340.230 Storm Water Line Inspect | 1,348 | 205 | 81 | - | 100 |
| 340.240 Street Constr. Inspectio | 1,920 | 150 | 240 | 250 | 250 |
| 340.250 Water Line Inspection | 1,292 | 484 | 120 | 100 | 100 |
| 340.300 Street Excavation Permit | (2,345) | 510 | 1,200 | 300 | 500 |
| 340.310 Grading Permit | 656 | 379 | (50) | 250 | 150 |
| 340.400 Printing & Duplication | 460 | 100 | 82 | - | 50 |
| 340.450 Communication Dpt Srv Intrn | 155,139 | 170,621 | 170,231 | 172,670 | 182,970 |
| 340.500 Admin. & Finance Dept. Ser | 404,385 | 392,577 | 384,510 | 449,675 | 520,520 |
| 340.550 Engineering/Insp Dpt Serv | 44,535 | 46,589 | 49,038 | 48,855 | 223,620 |
| 340.600 Penalties/Interest Chgs. | - | - | 1 | - | - |
| 340.900 Revenues-All Other | 9,013 | 14,083 | 2,898 | 2,800 | 2,600 |
| 343.700 Misc Supply/Materials Sol | 1,745 | 1,363 | 1,221 | - | 1,000 |
| Charges TOTAL | 637,153 | 651,995 | 634,440 | 700,710 | 957,160 |
| 341 Gen. Govt. | | | | | |
| 341.100 Court Costs | 31,227 | 41,445 | 46,499 | 40,000 | 45,000 |
| 341.200 Court Costs For Training | 5,196 | 6,898 | 7,748 | 7,000 | 8,000 |
| 341.300 Incarceration Cost | 18,400 | 24,760 | 23,065 | 23,000 | 20,000 |
| 341.350 DWI Costs | 1,418 | 829 | 1,952 | 2,000 | 2,000 |
| 341.500 Handling Fee-Crime Victi | 973 | 1,290 | 1,452 | 1,500 | 1,500 |
| Gen. Govt. TOTAL | 57,214 | 75,222 | 80,716 | 73,500 | 76,500 |
| 342 Public Safety | | | | | |
| 342.100 Special Police Services | 2,017 | - | - | - | - |
| 342.200 Dispatch/Communications | 56,384 | 56,025 | 61,515 | 64,000 | 64,000 |
| 342.400 False Alarm Charges | 4,325 | 3,175 | 2,575 | 3,000 | 3,000 |
| Pub. Safety TOTAL | 62,726 | 59,200 | 64,090 | 67,000 | 67,000 |
| 345 Health | | | | | |
| 345.100 Animal Contrl/Shelter Fe | 25 | 325 | 325 | - | 300 |
| Health TOTAL | 25 | 325 | 300 | - | 300 |
| 351 Fines | | | | | |
| 351.100 Fines & Warrants | 313,502 | 339,719 | 361,591 | 335,000 | 350,000 |
| Fines TOTAL | 313,502 | 339,719 | 361,591 | 335,000 | 350,000 |
| 355 Assessment | | | | | |
| 355.100 Street Reconstruction | - | (542) | (5) | - | - |
| 355.200 Curb & Gutter Improvemen | - | - | - | - | - |
| 355.250 Sidewalk Improvmnt Progr | 5,892 | - | - | - | - |
| 355.300 Storm Water Improvements | 1,050 | - | - | - | - |
| Assessment TOTAL | 6,942 | (542) | (5) | - | - |

| ACCOUNT | 2007 Actual Revenue | 2008 Actual Revenue | 2009 Actual Revenue | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department XX - Revenue | | | | | |
| ===== | | | | | |
| 361 Interest | | | | | |
| 360.100 Interest Revenues | 81,582 | 39,158 | 41,287 | 38,000 | 22,000 |
| 360.105 Interest Rev.on Notes | 102,245 | 98,691 | 34,268 | 23,000 | 40,000 |
| Interest TOTAL | 183,827 | 137,849 | 75,555 | 61,000 | 62,000 |
| 363 Rents | | | | | |
| 366.200 Rent/Lease-Municipal Pro | 400 | 401 | - | - | - |
| Rents TOTAL | 400 | 401 | - | - | - |
| 392 Asset Sale | | | | | |
| 392.100 Sale of Capital Assets | - | - | - | - | - |
| 392.200 Gain(Loss)of Capltl Asset | - | - | - | - | - |
| Asset Sale TOTAL | - | - | - | - | - |
| Sub-Depart TOTAL : | 8,781,113 | 9,474,718 | 9,307,989 | 9,027,030 | 9,341,075 |
| ===== | | | | | |
| Sub-Depart 011 - Adm-Program Revenues | | | | | |
| ===== | | | | | |
| 330 Intergovernmental | | | | | |
| 331.010 Federal grants-operating | - | - | - | - | - |
| 331.115 FEMA grants-operating | 33,707 | 26,784 | 30,125 | 15,000 | 27,000 |
| 334.000 State grants-capital | - | - | - | - | - |
| 334.005 State grants-operating | - | - | - | - | - |
| Intergovernmental TOTAL | 33,707 | 26,784 | 30,125 | 15,000 | 27,000 |
| 340 Charges | | | | | |
| 340.400 Printing & Duplication | 379 | 6 | 29 | - | - |
| 340.590 C.I.D Services | 75,000 | - | - | - | - |
| 340.600 Penalties/Interest Chgs. | 211 | (7) | 60 | - | - |
| 340.900 Revenues-All Other | 14,000 | 559 | 14,673 | 13,200 | 14,000 |
| 343.600 Labor & Equipment Charge | 811 | 8 | 654 | 500 | - |
| 343.700 Misc Supply/MaterialsSol | - | - | 112 | 100 | - |
| Charges TOTAL | 90,401 | 566 | 15,528 | 13,800 | 14,000 |
| 365 Donations | | | | | |
| 365.100 Donations & Contribution | 7,500 | (18,359) | 1,100 | 880 | - |
| Donations TOTAL | 7,500 | (18,359) | 1,100 | 880 | - |
| AdmPrgRev TOTAL : | 131,608 | 8,991 | 46,753 | 29,680 | 41,000 |
| ===== | | | | | |
| Sub-Depart 013 - Communication Program Revenue | | | | | |
| ===== | | | | | |
| 340 Charges | | | | | |
| 343.600 Labor & Equipment Charge | 750 | - | 450 | 300 | 500 |
| Charges TOTAL | 750 | - | 450 | 300 | 500 |
| 365 Donations | | | | | |
| 365.100 Donations & Contribution | - | - | - | - | - |
| Donations TOTAL | - | - | - | - | - |

| ACCOUNT | 2007 Actual Revenue | 2008 Actual Revenue | 2009 Actual Revenue | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department XX - Revenue | | | | | |
| ===== | | | | | |
| Sub-Depart 013 - Communication Program Revenue | | | | | |
| ===== | | | | | |
| 392 Asset Sale | | | | | |
| 392.100 Sale of Capital Assets | 3,000 | - | - | - | - |
| Asset Sale TOTAL | 3,000 | - | - | - | - |
| CommPrgRev TOTAL : | 3,750 | - | 450 | 300 | 500 |
| ===== | | | | | |
| Sub-Depart 014 - Police Program Revenue | | | | | |
| ===== | | | | | |
| 330 Intergovernmental | | | | | |
| 331.000 Federal grants-capital | 1,029 | - | - | 24,500 | - |
| 331.010 Federal grants-operating | 19,186 | 36,065 | 28,413 | 19,500 | 33,800 |
| 334.000 State grants-capital | 1,844 | - | - | - | - |
| 334.005 State grants-operating | - | - | - | - | - |
| Intergovernmental TOTAL | 22,059 | 36,065 | 28,413 | 44,000 | 33,800 |
| 340 Charges | | | | | |
| 340.400 Printing & Duplication | 3,890 | 4,393 | 3,810 | 3,500 | 3,500 |
| 340.600 Penalties/Interest Chgs. | 4 | - | - | - | - |
| 340.900 Revenues-All Other | 26 | 3,140 | 180 | - | 170 |
| 343.600 Labor & Equipment Charge | 44,409 | 58,865 | 66,971 | 66,500 | 65,000 |
| 343.700 Misc Supply/MaterialsSol | - | 195 | - | - | - |
| Charges TOTAL | 48,329 | 66,593 | 70,961 | 70,000 | 68,670 |
| 365 Donations | | | | | |
| 365.100 Donations & Contribution | 7,574 | 4,225 | 995 | 800 | 1,000 |
| Donations TOTAL | 7,574 | 4,225 | 995 | 800 | 1,000 |
| PdPrgmRev TOTAL : | 77,962 | 106,883 | 100,369 | 114,800 | 103,470 |
| ===== | | | | | |
| Sub-Depart 016 - Economic Development | | | | | |
| ===== | | | | | |
| 340 Charges | | | | | |
| 340.550 Engineering/InspDptSrcv | - | - | - | - | 48,625 |
| Charges TOTAL | - | - | - | - | 48,625 |
| EngPrgmRev TOTAL : | - | - | - | - | 48,625 |
| ===== | | | | | |
| Sub-Depart 017 - Engineering Program Revenue | | | | | |
| ===== | | | | | |
| 340 Charges | | | | | |
| 340.400 Printing & Duplication | 687 | 3,631 | 1,541 | 1,250 | 1,000 |
| Charges TOTAL | 687 | 3,631 | 1,541 | 1,250 | 1,000 |
| 392 Asset Sale | | | | | |
| 392.100 Sale of Capital Assets | - | - | - | - | - |
| Asset Sale TOTAL | - | - | - | - | - |
| EngPrgmRev TOTAL : | 687 | 3,631 | 1,541 | 1,250 | 1,000 |

| ACCOUNT | 2007 Actual Revenue | 2008 Actual Revenue | 2009 Actual Revenue | 2010 Amended Budget | 2011 City Council Approved |
|---|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department XX - Revenue | | | | | |
| ===== | | | | | |
| Sub-Depart 018 - Street Program Revenue | | | | | |
| ===== | | | | | |
| 340 Charges | | | | | |
| 340.580 StreetDeptStaff Services | - | - | - | - | 100,190 |
| 340.600 Penalties/Interest Chgs. | 189 | (38) | 24 | - | - |
| 340.900 Revenues-All Other | 69 | - | 412 | - | - |
| 343.600 Labor & Equipment Charge | 1,636 | 764 | 4,024 | 16,600 | 4,000 |
| 343.700 Misc Supply/MaterialsSol | 4,723 | 17,571 | 14,604 | 11,000 | 9,000 |
| | ----- | ----- | ----- | ----- | ----- |
| Charges TOTAL | 6,617 | 18,297 | 19,064 | 27,600 | 113,190 |
| | ----- | ----- | ----- | ----- | ----- |
| StrtPrgRev TOTAL : | 6,617 | 18,297 | 19,064 | 27,600 | 113,190 |
| ===== | | | | | |
| Sub-Depart 020 - IT Program Revenue | | | | | |
| ===== | | | | | |
| 340 Charges | | | | | |
| 343.700 Misc Supply/MaterialsSol | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Charges TOTAL | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| ITProgRev TOTAL : | - | - | - | - | - |
| ===== | | | | | |
| Sub-Depart 021 - Recreation Program Revenue | | | | | |
| ===== | | | | | |
| 330 Intergovernmental | | | | | |
| 331.000 Federal grants-capital | - | - | 15,000 | - | - |
| 334.000 State grants-capital | 14,785 | - | - | - | - |
| 334.005 State grants-operating | 10,000 | 10,000 | 7,935 | 8,200 | 4,580 |
| | ----- | ----- | ----- | ----- | ----- |
| Intergover TOTAL | 24,785 | 10,000 | 22,935 | 8,200 | 4,580 |
| | ----- | ----- | ----- | ----- | ----- |
| 340 Charges | | | | | |
| 340.900 Revenues-All Other | 2,387 | 1,576 | 2,645 | 2,000 | 1,500 |
| 343.600 Labor & Equipment Charge | 5,709 | 3,280 | 3,984 | 5,500 | 5,000 |
| 343.700 Misc Supply/MaterialsSol | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Charges TOTAL | 8,096 | 4,856 | 6,629 | 7,500 | 6,500 |
| | ----- | ----- | ----- | ----- | ----- |
| 347 Recreation | | | | | |
| 347.110 Auditorium Use Fee | 7,567 | 4,504 | 9,816 | 5,000 | 6,000 |
| 347.120 Sports Field Use Fee | 14,610 | 4,960 | 14,380 | 14,000 | 5,000 |
| 347.130 Administratn Bldg Use Fe | 1,913 | 2,500 | 975 | 2,000 | 2,500 |
| 347.150 Pavilion Use Fee | 14,413 | 12,961 | 8,606 | 10,500 | 10,000 |
| 347.160 Fair Ground Use Fee | 2,800 | 2,200 | 1,025 | 1,000 | 1,000 |
| 347.170 Riverfnt Tree Maintenanc | - | 25,500 | - | - | - |
| 347.300 Suprv Playground Fees | 40,364 | 46,505 | 52,731 | 48,500 | 51,000 |
| 347.350 Softball Tournament Program | - | - | - | 8,090 | 8,000 |
| 347.400 Special Activities Fees | 13,349 | 20,396 | 19,642 | 20,500 | 20,000 |
| 347.420 Tennis Court Fees | 745 | 220 | 930 | 900 | 500 |
| | ----- | ----- | ----- | ----- | ----- |
| Recreation TOTAL | 95,761 | 119,746 | 108,105 | 110,490 | 104,000 |
| | ----- | ----- | ----- | ----- | ----- |
| 363 Rents | | | | | |
| 366.200 Rent/Lease-Municipal Pro | 4,400 | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Rents TOTAL | 4,400 | - | - | - | - |

| ACCOUNT | 2007 Actual Revenue | 2008 Actual Revenue | 2009 Actual Revenue | 2010 Amended Budget | 2011 City Council Approved |
|---|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department XX - Revenue | | | | | |
| ===== | | | | | |
| Sub-Depart 021 - Recreation Program Revenue | | | | | |
| ===== | | | | | |
| 365 Donations | | | | | |
| 365.100 Donations & Contribution | 16,100 | 35,188 | 27,647 | 43,400 | 39,400 |
| 365.200 United Fund Donation | 4,600 | 4,600 | 4,600 | 4,600 | 4,600 |
| 365.300 Grant Award-Private Sour | - | - | - | - | - |
| Donations TOTAL | 20,700 | 39,788 | 32,247 | 48,000 | 44,000 |
| RecrPrgRev TOTAL : | 153,742 | 174,390 | 169,916 | 174,190 | 159,080 |
| ===== | | | | | |
| Sub-Depart 022 - Pool Program Revenue | | | | | |
| ===== | | | | | |
| 347 Recreation | | | | | |
| 347.200 Swimming Pool Fees | 59,154 | 63,921 | 58,743 | 65,700 | 60,000 |
| 347.205 S/PlaygrndPartcpnlPoolFe | 3,525 | 3,700 | 4,275 | 4,000 | 4,000 |
| 347.210 Swimming Lessons | 7,350 | 7,025 | 9,120 | 8,000 | 8,000 |
| 347.220 Leisure Pool Use Fee | 1,450 | 550 | 1,100 | 650 | 1,000 |
| 347.500 Concession Stand | - | - | - | - | - |
| Recreation TOTAL | 71,479 | 75,196 | 73,238 | 78,350 | 73,000 |
| PoolPrgRev TOTAL : | 71,479 | 75,196 | 73,238 | 78,350 | 73,000 |
| ===== | | | | | |
| Sub-Depart 026 - Airport Program Revenue | | | | | |
| ===== | | | | | |
| 330 Intergovernmental | | | | | |
| 331.000 Federal grants-capital | - | 300,000 | - | - | - |
| 334.000 State grants-capital | - | - | - | - | - |
| 334.005 State grants-operating | - | - | - | - | - |
| Intergover TOTAL | - | 300,000 | - | - | - |
| 340 Charges | | | | | |
| 340.800 Gas Sales-Contracted | 10,764 | 13,551 | 9,090 | 9,000 | 9,000 |
| 343.600 Labor & Equipment Charge | 1 | - | 544 | - | - |
| Charges TOTAL | 10,765 | 13,551 | 9,634 | 9,000 | 9,000 |
| 363 Rents | | | | | |
| 366.100 Airport Facilty Rent/Leas | 42,534 | 38,934 | 36,504 | 35,500 | 40,000 |
| 366.200 Rent/Lease-Municipal Pro | 21,099 | 19,661 | 19,661 | 39,600 | 68,000 |
| Rents TOTAL | 63,633 | 58,595 | 56,165 | 75,100 | 108,000 |
| AirptPrgRv TOTAL : | 74,398 | 372,146 | 65,799 | 84,100 | 117,000 |
| ===== | | | | | |
| Sub-Depart 040 - Older Adults Program Revenue | | | | | |
| ===== | | | | | |
| 363 Rents | | | | | |
| 366.200 Rent/Lease-Municipal Pro | - | - | 4,509 | 8,500 | 5,000 |
| Rents TOTAL | - | - | 4,509 | 8,500 | 5,000 |
| OldrAdults TOTAL : | - | - | 4,509 | 8,500 | 5,000 |

| ACCOUNT | 2007 Actual Revenue | 2008 Actual Revenue | 2009 Actual Revenue | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department XX - Revenue | | | | | |
| ===== | | | | | |
| Sub-Depart 110 - Senior Center (Elks Building) Program Revenue | | | | | |
| ===== | | | | | |
| 365 Donations | | | | | |
| 365.100 Donations & Contribution | 15,000 | 12,000 | 9,000 | 12,000 | 12,000 |
| Donations TOTAL | 15,000 | 12,000 | 9,000 | 12,000 | 12,000 |
| SenrCtrOpr TOTAL : | 15,000 | 12,000 | 9,000 | 12,000 | 12,000 |
| Revenue Total | 9,316,356 | 10,246,252 | 9,798,628 | 9,557,800 | 10,014,940 |
| ===== | | | | | |
| Department XXT - Tourism Revenue Sources | | | | | |
| ===== | | | | | |
| 316 Bus. Tax | | | | | |
| 318.500 Tourism Tax | 80,806 | 108,790 | 105,274 | 133,000 | 105,000 |
| Bus. Tax TOTAL | 80,806 | 108,790 | 105,274 | 133,000 | 105,000 |
| 340 Charges | | | | | |
| 340.600 Penalties/Interest Chgs. | 860 | 725 | 2,724 | 1,500 | 500 |
| 343.600 Labor & Equipment Charge | 5,040 | 6,725 | 5,840 | 5,100 | 5,100 |
| Charges TOTAL | 5,900 | 7,450 | 8,564 | 6,600 | 5,600 |
| 361 Interest | | | | | |
| 360.100 Interest Revenues | 250 | 1,428 | - | - | - |
| Interest TOTAL | 250 | 1,428 | - | - | - |
| 363 Rents | | | | | |
| 366.200 Rent/Lease-Municipal Pro | 12,810 | 13,094 | 12,504 | 13,300 | 14,000 |
| Rents TOTAL | 12,810 | 13,094 | 12,504 | 13,300 | 14,000 |
| Tourism Revenues TOTAL | 99,766 | 130,762 | 126,342 | 152,900 | 124,600 |
| ===== | | | | | |
| Department XX0 - Financing Sources-Transfers | | | | | |
| ===== | | | | | |
| 390 Other Sources | | | | | |
| 399.000 Budgeted Use of Reserves | - | - | - | - | - |
| OtherSources TOTAL | - | - | - | - | - |
| 391 Infrfund Transfer | | | | | |
| 391.160 Transfer In/Library Fund | - | - | 4,700 | - | - |
| 391.200 Transfer In/Vol Fire Co | - | - | - | - | - |
| 391.400 Transfer In/Capital Impr | - | - | - | - | - |
| 391.410 Transfer In/TransportnFn | - | - | - | 861,730 | 876,460 |
| 391.600 Transfer In/Water Fund | - | - | 2,800 | - | - |
| 391.650 Transfer In/SewerageSysF | - | - | 1,600 | - | - |
| 391.800 Transfer In/SolidWasteFn | - | - | 1,600 | - | - |
| IntrfndTrn TOTAL | - | - | 10,700 | 861,730 | 876,460 |
| FincSource TOTAL | - | - | 10,700 | 861,730 | 876,460 |
| REVENUE TOTAL | 9,416,122 | 10,377,014 | 9,935,670 | 10,572,430 | 11,016,000 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|---|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - GENERAL FUND EXPENDITURES | | | | | |
| ===== | | | | | |
| 80 OthrFinancing Uses | | | | | |
| 990.100 | Loan To Governmental Fun | - | - | - | - |
| 999.110 | Washgtn Industrl Devl Fn | - | - | - | - |
| 999.200 | Parks & Recreation Fund | - | - | - | - |
| 999.210 | Library Fund | 79,385 | 124,960 | 131,600 | 227,630 |
| 999.220 | Vol Fire Company Fund | - | - | - | - |
| 999.230 | Airport Fund | - | - | - | - |
| 999.250 | Vehicle&Equip Rplcmnt Fn | 298,235 | 344,400 | 457,295 | 465,300 |
| 999.300 | Capital Improvement Fund | - | - | - | - |
| 999.330 | C.O.P.-Series 2008 Fund | - | 660,000 | - | 861,730 |
| 999.410 | Solid Waste Fund | - | - | - | - |
| 999.800 | TaxRevAlloctnToOtherFund | 519,123 | 531,007 | 560,416 | 621,130 |
| 999.850 | LeaseholdRevBondsDebtSer | - | - | - | - |
| 999.900 | Trust & Agency Transfer | - | - | - | - |
| OthrFnUses | TOTAL | 896,743 | 1,660,367 | 1,149,311 | 2,103,760 |
| Financing Uses | TOTAL | 896,743 | 1,660,367 | 1,149,311 | 2,103,760 |
| ===== | | | | | |
| Department 05 - Administration Phoenix Center | | | | | |
| ===== | | | | | |
| 30 Prof/ Tech | | | | | |
| 730.310 | PhoenixCtrlIAgreement | - | - | - | - |
| Prof/Tech | TOTAL | - | - | - | - |
| AdmPhnxCtr | TOTAL | - | - | - | - |
| ===== | | | | | |
| Department 08 - Tourism Bureau | | | | | |
| ===== | | | | | |
| 30 Prof/ Tech | | | | | |
| 730.400 | Other Contracted Service | 104,317 | 91,911 | 132,807 | 133,000 |
| Prof/Tech | TOTAL | 104,317 | 91,911 | 132,807 | 133,000 |
| Tourism Bur | TOTAL | 104,317 | 91,911 | 132,807 | 133,000 |
| ===== | | | | | |
| Department 10 - Front Street Properties | | | | | |
| ===== | | | | | |
| 30 Prof/ Tech | | | | | |
| 730.400 | Other Contracted Service | 2,029 | 2,350 | 1,184 | 1,000 |
| Prof/Tech | TOTAL | 2,029 | 2,350 | 1,184 | 1,000 |
| 40 Prop. Serv | | | | | |
| 750.100 | Custodial Cleaning Servi | - | - | - | - |
| 750.300 | Lawn & Grounds Care Serv | 34 | - | - | - |
| 760.100 | Building Repair/Maintnce | 3,154 | 987 | 430 | 2,000 |
| 770.400 | Marina Area - RepairMtn | - | - | - | - |
| Prop. Serv | TOTAL | 3,188 | 987 | 430 | 2,000 |
| 50 Other Serv | | | | | |
| 780.200 | Prop/Liab/Casualty Insur | 5,420 | 2,923 | 3,547 | 4,300 |
| 780.400 | Telephone | 967 | 232 | - | - |
| Other Serv | TOTAL | 6,387 | 3,155 | 3,547 | 4,300 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved | |
|---|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|---------|
| ===== | | | | | | |
| Fund 01 - General Fund | | | | | | |
| ===== | | | | | | |
| Department 10 - Front Street Properties | | | | | | |
| ===== | | | | | | |
| 60 Supplies | | | | | | |
| 800.800 | General Supplies | 265 | 208 | 483 | 500 | 200 |
| 810.100 | Electricity | 6,254 | 6,666 | 6,644 | 7,100 | 6,600 |
| 810.200 | Heating Fuel | - | - | - | - | - |
| 830.300 | Janitorial Supplies | 204 | 272 | 321 | 215 | 215 |
| 840.200 | SmallTools/Equipment/Fur | - | 230 | - | - | - |
| Supplies TOTAL | | 6,723 | 7,376 | 7,448 | 7,815 | 7,015 |
| FrontSt Prp TOTAL | | 18,327 | 13,868 | 12,609 | 14,615 | 13,515 |
| ===== | | | | | | |
| Department 11 - Administration | | | | | | |
| ===== | | | | | | |
| 10 PerServ S/W | | | | | | |
| 700.100 | Salaries/Wages-Regular | 307,672 | 346,306 | 363,204 | 363,640 | 364,760 |
| 700.150 | Elected/BoardOfficialCom | 60,000 | 59,500 | 60,000 | 60,000 | 60,000 |
| 700.200 | Wages-Parttime/Permanent | 4,157 | 1,100 | 1,272 | 385 | 1,000 |
| 700.250 | Wages-Parttime/Seasonal | - | - | - | - | - |
| 700.300 | Salaries/Wages-Overtime | 517 | 17 | 13 | 50 | 100 |
| PerServS/W TOTAL | | 372,346 | 406,923 | 424,489 | 424,075 | 425,860 |
| 20 PerServ F/B | | | | | | |
| 710.100 | FICA Taxes | 27,773 | 29,581 | 31,313 | 32,535 | 32,580 |
| 720.100 | Health Insurance | 36,726 | 56,453 | 54,076 | 48,675 | 53,470 |
| 720.200 | Dental Insurance | 3,342 | 3,334 | 3,222 | 3,240 | 3,500 |
| 720.300 | Accident/Sickness Insur | - | - | - | - | - |
| 720.400 | Life Insurance | 738 | 752 | 757 | 910 | 910 |
| 720.500 | LAGERS Retirement Plan | 39,120 | 42,591 | 43,724 | 39,410 | 42,320 |
| PerServF/B TOTAL | | 107,699 | 132,711 | 133,092 | 124,770 | 132,780 |
| 25 PerSrvOBen | | | | | | |
| 710.200 | Unemployment Insurance | - | 77 | - | - | - |
| 720.601 | Tuition Reimbursement | - | - | - | - | - |
| 720.602 | Auto Allowance | 6,300 | 6,300 | 7,500 | 7,500 | 7,500 |
| 720.605 | Employee Incentive Prog | 264 | 310 | 310 | 340 | 340 |
| PerSrvOBen TOTAL | | 6,564 | 6,687 | 7,810 | 7,840 | 7,840 |
| 30 Prof/Tech | | | | | | |
| 730.100 | Engineering & Consultant | - | 1,265 | - | - | - |
| 730.200 | Legal & Financial Servic | 101,113 | 60,171 | 44,818 | 42,000 | 45,000 |
| 730.300 | Technical Services | - | - | - | - | - |
| 730.400 | Other Contracted Service | 17,460 | 55,234 | 8,772 | 14,000 | 8,000 |
| Prof/Tech TOTAL | | 118,573 | 116,670 | 53,590 | 56,000 | 53,000 |
| 40 Prop. Serv | | | | | | |
| 760.200 | Equipr Repair/Maintenanc | 7,224 | 2,433 | 2,159 | 1,800 | 2,500 |
| 760.300 | Vehicle Repair/Maintnce | - | - | - | - | - |
| 760.400 | Equipment Rental | - | - | - | - | - |
| Prop. Serv TOTAL | | 7,224 | 2,433 | 2,159 | 1,800 | 2,500 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|---|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department 11 - Administration | | | | | |
| ===== | | | | | |
| 50 Other Serv | | | | | |
| 780.100 Advertising | 1,206 | 639 | 570 | 250 | 250 |
| 780.200 Prop/Liab/Casualty Insur | 35,681 | 41,388 | 30,379 | 48,500 | 18,115 |
| 780.210 Self-Insurance Deductibl | 5,000 | - | - | - | - |
| 780.300 Printing/Duplicating | 1,125 | 1,259 | 838 | 2,000 | 500 |
| 780.400 Telephone | 8,734 | 7,267 | 9,663 | 9,400 | 6,000 |
| 780.500 Training/Seminars | 4,036 | 3,475 | 1,570 | 2,750 | 2,000 |
| 780.600 Travel | 31,114 | 17,627 | 12,778 | 10,000 | 7,000 |
| 780.700 Prof.Dues & Memberships | 4,813 | 5,094 | 5,913 | 4,000 | 5,500 |
| 780.900 Postage | 1,624 | 1,158 | 909 | 2,800 | 1,100 |
| 785.100 Election Expense | 25,177 | 6,081 | 6,267 | 10,280 | 6,500 |
| Other Serv TOTAL | 118,510 | 83,988 | 68,887 | 89,980 | 46,965 |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | 492 | 481 | 398 | 500 | 500 |
| 800.410 Parts-Vehicle | - | - | - | - | - |
| 800.420 Offices Supplies | 2,133 | 2,379 | 2,117 | 2,000 | 2,000 |
| 800.700 Uniforms & Clothing | 24 | - | 26 | 500 | - |
| 800.800 General Supplies | 2,001 | 1,332 | 815 | 1,450 | 1,000 |
| 800.900 Employee Appreciation Cs | 8,638 | 8,844 | 5,076 | 5,300 | 6,000 |
| 810.300 Gasoline & Oil | - | - | - | - | - |
| 840.200 SmallTools/Equipment/Fur | 2,781 | 3,220 | - | - | - |
| 850.110 Civil Defense Program | 1,187 | 1,755 | 1,818 | 500 | 1,500 |
| 850.130 Heating Fuel Assist Progr | 10,000 | - | - | - | - |
| 850.145 Local Municipal Gov Prog | - | - | - | - | - |
| 850.150 Sister City Program | 1,051 | 1,322 | 584 | 2,100 | 6,500 |
| 850.155 Civic Programs | 6,583 | 10,029 | 8,303 | 7,700 | 12,600 |
| 850.170 Historical Preservtn Pro | 1,492 | 2,272 | 1,611 | 2,000 | 1,600 |
| Supplies TOTAL | 36,382 | 31,634 | 20,748 | 22,050 | 31,700 |
| 65 Depreciation | | | | | |
| 840.100 Depreciation Expense | - | - | - | - | - |
| Depreciation TOTAL | - | - | - | - | - |
| 70 Property | | | | | |
| 900.100 Land Purchase | - | - | - | - | - |
| 900.200 Buildings | - | - | - | - | - |
| 910.100 Improv Other Than Bldgs | - | 12,500 | - | - | - |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| Property TOTAL | - | 12,500 | - | - | - |
| 75 DebtService | | | | | |
| 899.110 Interest Expense | 28,345 | 28,228 | 12,868 | 20,000 | 13,000 |
| DebtServic TOTAL | 28,345 | 28,228 | 12,868 | 20,000 | 13,000 |
| Sub-Depart TOTAL : | 795,643 | 821,774 | 723,643 | 746,515 | 713,645 |
| ===== | | | | | |
| SubDepartment 110 - Senior Center (Elks Bldg) | | | | | |
| ===== | | | | | |
| 30 Prof/Tech | | | | | |
| 730.400 Other Contracted Service | 5,127 | - | 65 | 200 | 250 |
| Prof/Tech TOTAL | 5,127 | - | 65 | 200 | 250 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|---|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| SubDepartment 110 - Senior Center (Elks Bldg) | | | | | |
| ===== | | | | | |
| 40 Prop. Serv | | | | | |
| 760.200 Equip Repair/Maintenanc | - | - | - | 250 | - |
| 760.400 Equipment Rental | 360 | 385 | 25 | 475 | 100 |
| 760.500 Rental of Land/Buildings | 24,000 | 24,000 | 24,000 | 24,700 | 27,500 |
| Prop. Serv TOTAL | 24,360 | 24,385 | 24,025 | 25,425 | 27,600 |
| 50 Other Serv | | | | | |
| 780.100 Advertising | - | - | - | - | - |
| 780.200 Prop/Liab/Casualty Insur | - | - | - | - | - |
| 780.400 Telephone | - | - | 390 | 600 | 600 |
| Other Serv TOTAL | - | - | 390 | 600 | 600 |
| 60 Supplies | | | | | |
| 800.420 Offices Supplies | - | - | - | - | - |
| 800.800 General Supplies | 55 | 77 | 267 | 750 | 500 |
| 810.100 Electricity | 11,168 | 10,927 | 11,573 | 13,750 | 12,500 |
| 810.200 Heating Fuel | 4,935 | 4,297 | 3,956 | 4,500 | 5,000 |
| 840.200 SmallTools/Equipment/Fur | 144 | - | - | - | - |
| Supplies TOTAL | 16,302 | 15,301 | 15,796 | 19,000 | 18,000 |
| SenrCtrOpr TOTAL : | 45,789 | 39,686 | 40,276 | 45,225 | 46,450 |
| Admin TOTAL | 841,432 | 861,460 | 763,919 | 791,740 | 760,095 |
| ===== | | | | | |
| Department 12 - Municipal Crt & Legal | | | | | |
| ===== | | | | | |
| 10 PerServ S/W | | | | | |
| 700.100 Salaries/Wages-Regular | - | - | - | - | - |
| 700.150 Elected/BoardOfficialCom | 19,200 | 19,200 | 19,200 | 19,200 | 19,200 |
| 700.200 Wages-Parttime/Permanent | - | - | - | - | - |
| 700.300 Salaries/Wages-Overtime | - | - | - | - | - |
| PerServS/W TOTAL | 19,200 | 19,200 | 19,200 | 19,200 | 19,200 |
| 20 PerServ F/B | | | | | |
| 710.100 FICA Taxes | 1,469 | 1,469 | 1,469 | 1,500 | 1,470 |
| 720.100 Health Insurance | - | 409 | - | - | - |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | - | - | - | - | - |
| 720.500 LAGERS Retirement Plan | - | - | - | - | - |
| PerServF/B TOTAL | 1,469 | 1,878 | 1,469 | 1,500 | 1,470 |
| 25 PerSrvO Ben | | | | | |
| 710.200 Unemployment Insurance | - | - | - | - | - |
| 720.601 Tuition Reimbursement | - | - | - | - | - |
| 720.605 Employee Incentive Prog | - | - | - | - | - |
| PerSrvOBen TOTAL | - | - | - | - | - |
| 30 Prof/Tech | | | | | |
| 730.200 Legal & Financial Servic | 10,344 | 5,838 | 5,866 | 6,000 | 6,000 |
| 730.300 Technical Services | - | - | - | - | - |
| 730.400 Other Contracted Service | - | 82,271 | 142,895 | 141,000 | 165,000 |
| Prof/Tech TOTAL | 10,344 | 88,109 | 148,761 | 147,000 | 171,000 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|---------------------------------------|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department 12 - Municipal Crt & Legal | | | | | |
| ===== | | | | | |
| 40 Prop. Serv | | | | | |
| 760.200 Equip Repair/Maintenanc | - | - | - | 50 | 50 |
| 760.400 Equipment Rental | 185 | 185 | 185 | 185 | 185 |
| | ----- | ----- | ----- | ----- | ----- |
| Prop. Serv TOTAL | 185 | 185 | 185 | 235 | 235 |
| 50 Other Serv | | | | | |
| 780.100 Advertising | - | - | - | - | - |
| 780.200 Prop/Liab/Casualty Insur | 1,409 | 1,856 | 1,809 | 1,625 | 2,160 |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Printing/Duplicating | 2,308 | 2,648 | 2,207 | 2,000 | 3,000 |
| 780.400 Telephone | - | - | - | - | - |
| 780.500 Training/Seminars | - | - | - | - | - |
| 780.600 Travel | - | - | - | - | - |
| 780.700 Prof.Dues & Memberships | 50 | 50 | - | 50 | 100 |
| 780.900 Postage | 855 | 829 | 688 | 755 | 855 |
| | ----- | ----- | ----- | ----- | ----- |
| Other Serv TOTAL | 4,620 | 5,383 | 4,704 | 4,430 | 6,115 |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | 55 | 75 | 75 | 75 | 75 |
| 800.420 Offices Supplies | 208 | 172 | 257 | 250 | 245 |
| 800.800 General Supplies | - | 57 | 73 | 50 | 50 |
| 840.200 SmallTools/Equipment/Fur | 4,632 | 351 | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Supplies TOTAL | 4,895 | 655 | 405 | 375 | 370 |
| 65 Depreciation | | | | | |
| 840.100 Depreciation Expense | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Depreciatn TOTAL | - | - | - | - | - |
| 70 Property | | | | | |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | - | - | - | - | - |
| Muncpl Legl TOTAL | 40,713 | 115,410 | 174,724 | 172,740 | 198,390 |
| ===== | | | | | |
| Department 13 - Communications | | | | | |
| ===== | | | | | |
| 10 PerServ S/W | | | | | |
| 700.100 Salaries/Wages-Regular | 324,564 | 372,883 | 388,945 | 386,510 | 412,330 |
| 700.200 Wages-Parttime/Permanent | 1,249 | - | - | - | - |
| 700.250 Wages-Parttime/Seasonal | - | - | - | - | - |
| 700.300 Salaries/Wages-Overtime | 62,295 | 68,023 | 36,437 | 25,100 | 32,000 |
| 700.400 Charges By Other Departm | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| PerServS/W TOTAL | 388,108 | 440,906 | 425,382 | 411,610 | 444,330 |
| 20 PerServ F/B | | | | | |
| 710.100 FICA Taxes | 28,815 | 32,242 | 31,816 | 31,890 | 33,990 |
| 720.100 Health Insurance | 55,423 | 67,906 | 76,767 | 75,010 | 82,280 |
| 720.200 Dental Insurance | 4,130 | 4,341 | 5,352 | 6,500 | 6,730 |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | 1,014 | 1,055 | 1,054 | 920 | 1,110 |
| 720.500 LAGERS Retirement Plan | 49,391 | 47,542 | 50,300 | 47,590 | 51,540 |
| | ----- | ----- | ----- | ----- | ----- |
| PerServF/B TOTAL | 138,773 | 153,086 | 165,289 | 161,910 | 175,650 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|----------------------------------|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department 13 - Communications | | | | | |
| ===== | | | | | |
| 25 PerSrvO Ben | | | | | |
| 710.200 Unemployment Insurance | 288 | (17) | - | - | - |
| 720.601 Tuition Reimbursement | - | 2,168 | - | - | - |
| 720.605 Employee Incentive Prog | 524 | 439 | 539 | 650 | 375 |
| | ----- | ----- | ----- | ----- | ----- |
| PerSrvOBen TOTAL | 812 | 2,590 | 539 | 650 | 375 |
| 30 Prof/Tech | | | | | |
| 730.280 Building Maint. Dpt Srvs | - | - | - | - | 26,480 |
| 730.300 Technical Services | 1,140 | 200 | 225 | - | 250 |
| 730.400 Other Contracted Service | 556 | 442 | 334 | 635 | 600 |
| | ----- | ----- | ----- | ----- | ----- |
| Prof/Tech TOTAL | 1,696 | 642 | 559 | 635 | 27,330 |
| 40 Prop. Serv | | | | | |
| 760.200 Equip Repair/Maintenanc | 4,070 | 13,422 | 15,197 | 10,000 | 10,500 |
| 760.400 Equipment Rental | 1,022 | 1,016 | 861 | 75 | - |
| | ----- | ----- | ----- | ----- | ----- |
| Prop. Serv TOTAL | 5,092 | 14,438 | 16,058 | 10,075 | 10,500 |
| 50 Other Serv | | | | | |
| 780.100 Advertising | 475 | 356 | 135 | 150 | 150 |
| 780.200 Prop/Liab/Casualty Insur | 23,714 | 30,622 | 27,758 | 32,340 | 13,210 |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Printing/Duplicating | 876 | 418 | 272 | 300 | 300 |
| 780.400 Telephone | 16,625 | 18,842 | 20,085 | 39,240 | 46,540 |
| 780.410 Telephone-Alarm Cntrl | 15,346 | 16,544 | 20,028 | - | - |
| 780.500 Training/Seminars | 1,279 | 630 | 1,057 | 2,000 | 1,500 |
| 780.600 Travel | 2,365 | 2,056 | 2,139 | 2,000 | 2,400 |
| 780.700 Prof.Dues & Memberships | 184 | 186 | 189 | 200 | 200 |
| 780.900 Postage | 226 | 210 | 194 | 200 | 200 |
| | ----- | ----- | ----- | ----- | ----- |
| Other Serv TOTAL | 61,090 | 69,864 | 71,857 | 76,430 | 64,500 |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | 83 | - | - | - | - |
| 800.415 Parts-Equipment | - | - | - | 7,700 | 2,500 |
| 800.420 Offices Supplies | 1,010 | 1,383 | 645 | 1,000 | 1,000 |
| 800.700 Uniforms & Clothing | 383 | 459 | 332 | 500 | 500 |
| 800.800 General Supplies | 738 | 689 | 370 | 500 | 500 |
| 810.100 Electricity | 609 | 838 | 875 | 900 | 900 |
| 840.200 SmallTools/Equipment/Fur | 2,350 | 2,832 | 4,564 | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Supplies TOTAL | 5,173 | 6,201 | 6,786 | 10,600 | 5,400 |
| 65 Depreciation | | | | | |
| 840.100 Depreciation Expense | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Depreciatn TOTAL | - | - | - | - | - |
| 70 Property | | | | | |
| 920.200 Machinery/Equipment | - | 20,645 | 20,645 | 20,645 | 20,645 |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | - | 20,645 | 20,645 | 20,645 | 20,645 |
| | ----- | ----- | ----- | ----- | ----- |
| Sub-Depart TOTAL : | 600,744 | 708,372 | 707,115 | 692,555 | 748,730 |
| | ----- | ----- | ----- | ----- | ----- |
| Communication TOTAL | 600,744 | 708,372 | 707,115 | 692,555 | 748,730 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|----------------------------------|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department 14 - Police | | | | | |
| ===== | | | | | |
| 10 PerServ S/W | | | | | |
| 700.100 Salaries/Wages-Regular | 1,287,873 | 1,319,170 | 1,374,498 | 1,360,855 | 1,341,940 |
| 700.200 Wages-Parttime/Permanent | - | - | - | - | - |
| 700.250 Wages-Parttime/Seasonal | 4,112 | 2,958 | 2,661 | 2,200 | - |
| 700.300 Salaries/Wages-Overtime | 112,229 | 105,152 | 66,837 | 80,000 | 85,000 |
| 700.400 Charges By Other Departm | - | - | - | - | - |
| PerServS/W TOTAL | 1,404,214 | 1,427,280 | 1,443,996 | 1,443,055 | 1,426,940 |
| ===== | | | | | |
| 20 PerServ F/B | | | | | |
| 710.100 FICA Taxes | 102,432 | 103,218 | 104,576 | 111,315 | 109,160 |
| 720.100 Health Insurance | 233,132 | 272,321 | 282,949 | 256,240 | 277,200 |
| 720.200 Dental Insurance | 17,959 | 16,723 | 17,636 | 20,095 | 20,400 |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | 3,783 | 3,570 | 3,481 | 2,720 | 3,550 |
| 720.500 LAGERS Retirement Plan | 167,435 | 152,984 | 160,322 | -- 146,965 | 159,820 |
| PerServF/B TOTAL | 524,741 | 548,816 | 568,964 | 537,335 | 570,130 |
| ===== | | | | | |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | 266 | - | - | - | - |
| 720.601 Tuition Reimbursement | - | - | 7,500 | - | - |
| 720.602 Auto Allowance | - | - | - | - | - |
| 720.603 Uniform Allowances | 1,236 | 1,112 | 958 | 1,000 | 800 |
| 720.605 Employee Incentive Prog | 2,100 | 1,700 | 1,850 | 2,200 | 2,200 |
| PerSrvOBen TOTAL | 3,602 | 2,812 | 10,308 | 3,200 | 3,000 |
| ===== | | | | | |
| 30 Prof/Tech | | | | | |
| 730.280 Building Maint. Dpt Svcs | - | - | - | - | 26,480 |
| 730.300 Technical Services | - | - | - | - | - |
| 730.400 Other Contracted Service | 24,495 | 15,882 | 14,689 | 9,600 | 9,100 |
| Prof/Tech TOTAL | 24,495 | 15,882 | 14,689 | 9,600 | 35,580 |
| ===== | | | | | |
| 40 Prop. Serv | | | | | |
| 760.200 Equip Repair/Maintenanc | 14,976 | 17,145 | 14,966 | 14,200 | 11,800 |
| 760.300 Vehicle Repair/MainInce | 29,665 | 23,249 | 19,767 | 18,000 | 18,000 |
| 760.400 Equipment Rental | 3,072 | 2,914 | 3,347 | 1,700 | 2,500 |
| Prop. Serv TOTAL | 47,713 | 43,308 | 38,080 | 33,900 | 32,300 |
| ===== | | | | | |
| 50 Other Serv | | | | | |
| 780.100 Advertising | - | 836 | 318 | 200 | 500 |
| 780.200 Prop/Liab/Casualty Insur | 85,349 | 124,353 | 98,833 | 116,515 | 82,215 |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Printing/Duplicating | 1,518 | 4,570 | 3,902 | 2,500 | 3,800 |
| 780.400 Telephone | 21,364 | 26,119 | 25,086 | 22,500 | 24,000 |
| 780.500 Training/Seminars | 3,992 | 5,565 | 3,300 | 9,000 | 5,000 |
| 780.550 P.O.S.T Train/Travel Cst | - | - | - | - | - |
| 780.600 Travel | 3,581 | 2,766 | 1,606 | 6,000 | 4,000 |
| 780.700 Prof.Dues & Memberships | 1,705 | 1,271 | 1,333 | 1,300 | 2,000 |
| 780.900 Postage | 1,572 | 1,606 | 1,212 | 1,500 | 1,500 |
| 782.100 Prisoner Expense | 21,492 | 29,404 | 27,879 | 58,500 | 55,000 |
| Other Serv TOTAL | 140,573 | 196,490 | 163,469 | 218,015 | 178,015 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|-----------------------------------|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department 14 - Police | | | | | |
| ===== | | | | | |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | 522 | 380 | 380 | 350 | 650 |
| 800.200 Lab Supplies | 1,200 | 1,543 | 1,068 | 1,000 | 1,000 |
| 800.402 Ammunition | 49 | 2,010 | - | 1,200 | 2,200 |
| 800.410 Parts-Vehicle | 2,053 | 926 | 1,493 | 2,700 | 1,500 |
| 800.415 Parts-Equipment | 3,284 | 2,742 | 1,197 | 3,100 | 2,000 |
| 800.420 Offices Supplies | 3,153 | 3,152 | 2,915 | 3,000 | 3,000 |
| 800.700 Uniforms & Clothing | 9,178 | 8,045 | 4,273 | 7,000 | 5,000 |
| 800.800 General Supplies | 3,969 | 1,988 | 2,706 | 1,200 | 3,200 |
| 810.100 Electricity | - | - | - | - | 26,000 |
| 810.300 Gasoline & Oil | 43,656 | 24,905 | 33,685 | 43,200 | 50,000 |
| 840.200 SmallTools/Equipment/Fur | 27,660 | 15,634 | 6,248 | 27,025 | 9,080 |
| 850.100 Animal Control Program | 6,882 | 6,500 | 4,096 | 5,500 | 10,000 |
| 850.133 Police Explorers Program | - | - | - | 2,700 | 2,000 |
| 850.135 Police Mounted Patrol | 2,990 | 2,445 | - | - | - |
| 850.140 Police K-9 Program | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Supplies TOTAL | 104,596 | 70,270 | 58,061 | 97,975 | 115,630 |
| 65 Depreciation | | | | | |
| 840.100 Depreciation Expense | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Depreciatn TOTAL | - | - | - | - | - |
| 70 Property | | | | | |
| 920.100 Vehicles | 778 | - | - | - | - |
| 920.200 Machinery/Equipment | - | 14,352 | - | - | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | 778 | 14,352 | - | - | - |
| 75 DebtService | | | | | |
| 899.110 Interest Expense | - | - | - | - | - |
| 899.200 Bond/Note Principal | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| DebtServic TOTAL | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Sub-Depart TOTAL : | 2,250,712 | 2,319,210 | 2,297,567 | 2,343,080 | 2,361,595 |
| ===== | | | | | |
| Sub-Depart 140 - Special Services | | | | | |
| ===== | | | | | |
| 10 PerServS/W | | | | | |
| 700.100 Salaries/Wages-Regular | - | - | - | - | - |
| 700.200 Wages-Parttime/Permanent | - | - | - | - | - |
| 700.300 Salaries/Wages-Overtime | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| PerServS/W TOTAL | - | - | - | - | - |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | - | - | - | - | - |
| 720.100 Health Insurance | - | - | - | - | - |
| 720.200 Dental Insurance | - | - | - | - | - |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | - | - | - | - | - |
| 720.500 LAGERS Retirement Plan | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| PerServF/B TOTAL | - | - | - | - | - |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|--|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department 14 - Police Sub-Department 140 - Special Services | | | | | |
| ===== | | | | | |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | - | - | - | - | - |
| 720.601 Tuilion Reimbursement | - | - | - | - | - |
| 720.605 Employee Incentive Prog | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| PerSrvOBen TOTAL | - | - | - | - | - |
| 30 Prof/Tech | | | | | |
| 730.300 Technical Services | - | - | - | - | - |
| 730.400 Other Contracted Service | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Prof/Tech TOTAL | - | - | - | - | - |
| 40 Prop. Serv | | | | | |
| 760.200 Eqipt Repair/Maintenanc | - | - | - | - | - |
| 760.400 Equipment Rental | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Prop. Serv TOTAL | - | - | - | - | - |
| 50 Other Serv | | | | | |
| 780.100 Advertising | - | - | - | - | - |
| 780.200 Prop/Liab/Casualty Insur | - | - | - | - | - |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Printing/Duplicating | - | - | - | - | - |
| 780.400 Telephone | - | - | - | - | - |
| 780.500 Training/Seminars | - | - | - | - | - |
| 780.600 Travel | - | - | - | - | - |
| 780.700 Prof.Dues & Memberships | - | - | - | - | - |
| 780.900 Postage | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Other Serv TOTAL | - | - | - | - | - |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | - | - | - | - | - |
| 800.402 Ammunition | - | - | - | - | - |
| 800.415 Parts-Equipment | - | - | - | - | - |
| 800.420 Offices Supplies | - | - | - | - | - |
| 800.700 Uniforms & Clothing | - | - | - | - | - |
| 800.800 General Supplies | - | - | - | - | - |
| 840.200 SmallTools/Equipment/Fur | - | - | - | - | - |
| 850.180 Drug Enforcement | - | - | - | - | - |
| 850.200 Task Force Program | - | - | - | - | 7,000 |
| | ----- | ----- | ----- | ----- | ----- |
| Supplies TOTAL | - | - | - | - | 7,000 |
| 70 Property | | | | | |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| SpecialSrv TOTAL : | - | - | - | - | 7,000 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|---|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| Fund 01 - General Fund | | | | | |
| Department 14 - Police Sub-Department 145 - Dare/Crime Prevention | | | | | |
| Sub-Depart 145 - Dare/Crime Prevention | | | | | |
| 10 PerServ S/W | | | | | |
| 700.100 Salaries/Wages-Regular | - | - | - | - | - |
| 700.200 Wages-Parttime/Permanent | - | - | - | - | - |
| 700.300 Salaries/Wages-Overtime | - | - | - | - | - |
| PerServS/W TOTAL | - | - | - | - | - |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | - | - | - | - | - |
| 720.100 Health Insurance | - | - | - | - | - |
| 720.200 Dental Insurance | - | - | - | - | - |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | - | - | - | - | - |
| 720.500 LAGERS Retirement Plan | - | - | - | - | - |
| PerServF/B TOTAL | - | - | - | - | - |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | - | - | - | - | - |
| 720.601 Tuition Reimbursement | - | - | - | - | - |
| 720.603 Uniform Allowances | - | - | - | - | - |
| 720.605 Employee Incentive Prog | - | - | - | - | - |
| PerSrvOBen TOTAL | - | - | - | - | - |
| 30 Prof/Tech | | | | | |
| 730.300 Technical Services | - | - | - | - | - |
| 730.400 Other Contracted Service | - | - | - | - | - |
| Prof/Tech TOTAL | - | - | - | - | - |
| 40 Prop. Serv | | | | | |
| 760.200 Equipt Repair/Maintenanc | - | - | - | - | - |
| 760.300 Vehicle Repair/Maintnce | - | - | - | - | - |
| 760.400 Equipment Rental | - | - | - | - | - |
| Prop. Serv TOTAL | - | - | - | - | - |
| 50 Other Serv | | | | | |
| 780.100 Advertising | - | - | - | - | - |
| 780.200 Prop/Liab/Casualty Insur | - | - | - | - | - |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Printing/Duplicating | - | 441 | - | - | - |
| 780.400 Telephone | - | - | - | - | - |
| 780.500 Training/Seminars | - | - | - | - | - |
| 780.600 Travel | - | - | - | - | - |
| 780.700 Prof.Dues & Memberships | - | - | - | - | - |
| 780.900 Postage | - | - | - | - | - |
| Other Serv TOTAL | - | 441 | - | - | - |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | - | - | - | - | - |
| 800.402 Ammunition | - | - | - | - | - |
| 800.410 Parts-Vehicle | - | - | - | - | - |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|---|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | ===== | | | | |
| Department 14 - Police Sub-Department 145 - Dare/Crime Prevention | | | | | |
| ===== | | | | | |
| 800.415 Parts-Equipment | - | - | - | - | - |
| 800.420 Offices Supplies | - | - | - | - | - |
| 800.700 Uniforms & Clothing | - | - | - | - | - |
| 800.800 General Supplies | 740 | (441) | 338 | 800 | - |
| 800.805 Genrl Suppls/DARE Donatn | 349 | 221 | 346 | - | 2,000 |
| 840.200 SmallTools/Equipment/Fur | - | - | - | 2,850 | - |
| Supplies TOTAL | 1,089 | (220) | 684 | 3,650 | 2,000 |
| 70 Property | | | | | |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| Property TOTAL | - | - | - | - | - |
| Dare/Crime TOTAL : | 1,089 | 221 | 684 | 3,650 | 2,000 |
| Police TOTAL | 2,251,801 | 2,319,431 | 2,298,251 | 2,346,730 | 2,370,595 |
| ===== | | | | | |
| Department 15 - Finance | | | | | |
| ===== | | | | | |
| 10 PerServS/W | | | | | |
| 700.100 Salaries/Wages-Regular | 248,483 | 246,747 | 317,733 | 319,360 | 303,800 |
| 700.200 Wages-Parttime/Permanent | 13,160 | 10,531 | 6,725 | - | - |
| 700.250 Wages-Parltime/Seasonal | - | - | - | - | - |
| 700.300 Salaries/Wages-Overtime | 2,742 | 198 | 12 | 50 | - |
| 700.400 Charges By Other Departm | - | - | - | - | - |
| PerServS/W TOTAL | 264,385 | 257,476 | 324,470 | 319,410 | 303,800 |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | 19,621 | 18,727 | 23,667 | 23,945 | 23,240 |
| 720.100 Health Insurance | 45,937 | 47,092 | 60,169 | 54,535 | 54,120 |
| 720.200 Dental Insurance | 3,885 | 2,999 | 3,836 | 4,335 | 3,960 |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | 783 | 684 | 796 | 710 | 760 |
| 720.500 LAGERS Retirement Plan | 32,400 | 25,747 | 34,592 | 35,610 | 35,240 |
| PerServF/B TOTAL | 102,626 | 95,249 | 123,060 | 119,135 | 117,320 |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | - | - | - | - | - |
| 720.601 Tuition Reimbursement | - | - | - | - | - |
| 720.605 Employee Incentive Prog | 368 | 622 | 485 | 410 | 400 |
| PerSrvOBen TOTAL | 368 | 622 | 485 | 410 | 400 |
| 30 Prof/Tech | | | | | |
| 730.100 Engineering & Consultant | - | - | - | - | - |
| 730.200 Legal & Financial Servic | 13,136 | 21,413 | 19,785 | 41,660 | 21,260 |
| 730.300 Technical Services | - | 2,844 | 2,277 | 2,500 | 2,500 |
| 730.400 Other Contracted Service | 44,021 | 52,392 | 53,937 | 46,500 | 61,250 |
| Prof/Tech TOTAL | 57,157 | 76,649 | 75,999 | 90,660 | 85,010 |

| ACCOUNT | | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|---|--------------------------|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | | |
| Fund 01 - | General Fund | | | | | |
| ===== | | | | | | |
| Department 15 - Finance | | | | | | |
| ===== | | | | | | |
| 40 Prop. | Serv | | | | | |
| 760.200 | Equip Repair/Maintenanc | 1,294 | 393 | 777 | 770 | 720 |
| 760.400 | Equipment Rental | - | - | 1 | - | - |
| Prop. Serv | TOTAL | 1,294 | 393 | 778 | 770 | 720 |
| 50 Other | Serv | | | | | |
| 780.100 | Advertising | 35 | 223 | - | 275 | 275 |
| 780.200 | Prop/Liab/Casualty Insur | 17,454 | 23,703 | 19,305 | 22,910 | 11,220 |
| 780.210 | Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 | Printing/Duplicating | 903 | 1,526 | 1,176 | 1,000 | 1,400 |
| 780.400 | Telephone | 4,183 | 4,175 | 4,372 | 4,275 | 3,500 |
| 780.500 | Training/Seminars | 1,066 | 90 | 1,624 | 700 | 2,400 |
| 780.600 | Travel | 3,102 | 1,347 | 498 | 650 | 1,005 |
| 780.700 | Prof.Dues & Memberships | 212 | 155 | 404 | 540 | 1,530 |
| 780.900 | Postage | 4,563 | 4,397 | 7,094 | 7,800 | 4,000 |
| 899.100 | Bad Debts Expense | - | - | - | - | - |
| Other Serv | TOTAL | 31,518 | 35,616 | 34,473 | 38,150 | 25,330 |
| 60 Supplies | | | | | | |
| 800.100 | Subscriptions | - | - | - | - | - |
| 800.415 | Parts-Equipment | - | - | - | - | - |
| 800.420 | Offices Supplies | 2,687 | 4,141 | 4,883 | 4,800 | 4,100 |
| 800.700 | Uniforms & Clothing | 24 | - | - | - | - |
| 800.800 | General Supplies | 180 | 116 | 194 | 200 | 200 |
| 840.200 | SmallTools/Equipment/Fur | 569 | 3,020 | 200 | - | - |
| Supplies | TOTAL | 3,460 | 7,277 | 5,277 | 5,000 | 4,300 |
| 65 Depreciation | | | | | | |
| 840.100 | Depreciation Expense | - | - | - | - | - |
| Depreciatn | TOTAL | - | - | - | - | - |
| 70 Property | | | | | | |
| 920.200 | Machinery/Equipment | - | - | - | - | - |
| 920.300 | Furniture and Fixtures | - | - | - | - | - |
| Property | TOTAL | - | - | - | - | - |
| | Sub-Depart TOTAL : | 460,808 | 473,282 | 564,542 | 573,535 | 536,880 |
| Finance | TOTAL | 460,808 | 473,282 | 564,542 | 573,535 | 536,880 |
| ===== | | | | | | |
| Department 16 - Community Development/Engineering | | | | | | |
| ===== | | | | | | |
| 10 PerServ S/W | | | | | | |
| 700.100 | Salaries/Wages-Regular | 68,453 | 71,209 | 72,105 | 77,500 | 72,700 |
| 700.200 | Wages-Parttime/Permanent | - | - | - | - | 37,000 |
| PerServS/W | TOTAL | 68,453 | 71,209 | 72,105 | 77,500 | 109,700 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|---|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department 16 - Community Development/Engineering | | | | | |
| ===== | | | | | |
| 20 PerServ F/B | | | | | |
| 710.100 FICA Taxes | 5,145 | 5,281 | 5,567 | 6,100 | 8,390 |
| 720.100 Health Insurance | 9,688 | 11,592 | 8,095 | 4,885 | 9,980 |
| 720.200 Dental Insurance | 706 | 667 | 697 | 590 | 790 |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | 163 | 150 | 83 | 80 | 180 |
| 720.500 LAGERS Retirement Plan | 9,379 | 8,821 | 8,766 | 8,480 | 8,430 |
| | ----- | ----- | ----- | ----- | ----- |
| PerServF/B TOTAL | 25,081 | 26,511 | 23,208 | 20,135 | 27,770 |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | - | - | - | - | - |
| 720.601 Tuition Reimbursement | - | - | - | - | - |
| 720.602 Auto Allowance | 2,400 | 2,400 | 2,400 | 2,400 | 3,600 |
| 720.605 Employee Incentive Prog | 150 | 50 | 25 | 50 | 50 |
| | ----- | ----- | ----- | ----- | ----- |
| PerSrvOBen TOTAL | 2,550 | 2,450 | 2,425 | 2,450 | 3,650 |
| 30 Prof/ Tech | | | | | |
| 730.100 Engineering & Consultant | - | - | 34,376 | 5,000 | - |
| 730.200 Legal & Financial Servic | 850 | (719) | 620 | 9,500 | 1,500 |
| 730.400 Other Contracted Service | 50 | 142 | - | 7,825 | 75 |
| | ----- | ----- | ----- | ----- | ----- |
| Prof/Tech TOTAL | 900 | (577) | 34,996 | 22,325 | 1,575 |
| 40 Prop. Serv | | | | | |
| 760.200 Equipt Repair/Maintenanc | - | - | - | - | - |
| 760.400 Equipment Rental | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Prop. Serv TOTAL | - | - | - | - | - |
| 50 Other Serv | | | | | |
| 780.100 Advertising | 332 | 117 | 448 | 600 | 400 |
| 780.200 Prop/Liab/Casualty Insur | 4,808 | 6,439 | 5,216 | 5,385 | 1,390 |
| 780.300 Prinling/Duplicating | 123 | 362 | - | - | 100 |
| 780.400 Telephone | 1,088 | 811 | 921 | 950 | 750 |
| 780.500 Training/Seminars | 175 | 665 | 110 | - | 400 |
| 780.600 Travel | 1,998 | 3,379 | 3,071 | 1,700 | 2,500 |
| 780.700 Prof.Dues & Memberships | 7,148 | 4,748 | 3,594 | 1,000 | 5,000 |
| 780.900 Postlage | 1,474 | 314 | 235 | 400 | 250 |
| | ----- | ----- | ----- | ----- | ----- |
| Other Serv TOTAL | 17,146 | 16,835 | 13,595 | 10,035 | 10,790 |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | 279 | 306 | 336 | 350 | 350 |
| 800.420 Offices Supplies | 54 | 19 | - | 20 | 20 |
| 800.800 General Supplies | 78 | 3 | 59 | 100 | 100 |
| 840.200 SmallTools/Equipment/Fur | 72 | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Supplies TOTAL | 483 | 328 | 395 | 470 | 470 |
| 65 Depreciation | | | | | |
| 840.100 Depreciation Expense | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Depreciatn TOTAL | - | - | - | - | - |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|---|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| Fund 01 - General Fund | | | | | |
| Department 16 - Community Development/Engineering | | | | | |
| 70 Property | | | | | |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| Property TOTAL | - | - | - | - | - |
| Sub-Depart TOTAL : | 114,613 | 116,756 | 146,724 | 132,915 | 153,955 |
| ComEco Devl TOTAL . . . : | 114,613 | 116,756 | 146,724 | 132,915 | 153,955 |
| Department 17 - Bldg Insp Engineering Planng | | | | | |
| 10 PerServSW | | | | | |
| 700.100 Salaries/Wages-Regular | - | 8,501 | 2,013 | - | - |
| 700.200 Wages-Parttime/Permanent | - | - | - | - | - |
| 700.250 Wages-Parttime/Seasonal | - | - | - | - | - |
| 700.300 Salaries/Wages-Overtime | - | - | - | - | - |
| 700.400 Charges By Other Departm | - | - | - | - | - |
| PerServSW TOTAL | - | 8,501 | 2,013 | - | - |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | - | - | - | - | - |
| 720.100 Health Insurance | 884 | - | - | - | - |
| 720.200 Dental Insurance | (55) | - | - | - | - |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | - | - | - | - | - |
| 720.500 LAGERS Retirement Plan | - | - | - | - | - |
| PerServF/B TOTAL | 829 | - | - | - | - |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | - | - | - | - | - |
| 720.801 Tuition Reimbursement | - | - | - | - | - |
| 720.602 Auto Allowance | - | - | - | - | - |
| 720.605 Employee Incentive Prog | - | - | - | - | - |
| PerSrvOBen TOTAL | - | - | - | - | - |
| 30 Prof/ Tech | | | | | |
| 730.100 Engineering & Consultant | - | - | - | - | - |
| 730.300 Technical Services | - | - | - | - | - |
| 730.400 Other Contracted Service | - | - | - | - | - |
| Prof/Tech TOTAL | - | - | - | - | - |
| 40 Prop. Serv | | | | | |
| 760.200 Eqipt Repair/Maintenanc | 52 | (478) | - | - | - |
| 760.300 Vehicle Repair/Maintnce | - | - | - | - | - |
| 760.400 Equipment Rental | - | - | - | - | - |
| Prop. Serv TOTAL | 52 | (478) | - | - | - |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|---|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| Fund 01 - General Fund | | | | | |
| Department 17 - BldgInspEngineeringPlanng | | | | | |
| 50 Other Serv | | | | | |
| 780.100 Advertising | - | - | - | - | - |
| 780.200 Prop/Liab/Casualty Insur | - | 27,161 | - | - | - |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Printing/Duplicating | - | - | - | - | - |
| 780.400 Telephone | - | - | - | - | - |
| 780.500 Training/Seminars | - | - | - | - | - |
| 780.600 Travel | - | - | - | - | - |
| 780.700 Prof.Dues & Memberships | - | - | - | - | - |
| 780.900 Postage | - | - | - | - | - |
| Other Serv TOTAL | - | 27,161 | - | - | - |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | - | 75 | - | - | 75 |
| 800.410 Parts-Vehicle | - | - | - | - | - |
| 800.415 Parts-Equipment | - | - | - | - | - |
| 800.420 Offices Supplies | - | - | - | - | - |
| 800.800 General Supplies | - | - | - | - | - |
| 810.300 Gasoline & Oil | - | - | - | - | - |
| 840.200 SmallTools/Equipment/Fur | 201 | - | - | - | - |
| Supplies TOTAL | 201 | 75 | - | - | 75 |
| 70 Property | | | | | |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| Property TOTAL | - | - | - | - | - |
| 75 DebtServic | | | | | |
| 899.110 Interest Expense | - | - | - | - | - |
| DebtServic TOTAL | - | - | - | - | - |
| Sub-Depart TOTAL : | 1,082 | 35,259 | 2,013 | - | 75 |
| 10 PerServSMW | | | | | |
| 700.100 Salaries/Wages-Regular | 101,347 | 86,468 | 85,192 | 86,710 | 87,670 |
| 700.200 Wages-Parttime/Permanent | - | - | - | - | - |
| 700.250 Wages-Parttime/Seasonal | - | - | - | - | - |
| 700.300 Salaries/Wages-Overtime | 14 | 29 | 14 | 400 | - |
| 700.400 Charges By Other Departm | - | - | - | - | - |
| PerServSMW TOTAL | 101,361 | 86,497 | 85,206 | 87,110 | 87,670 |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | 7,514 | 6,555 | 6,313 | 6,635 | 6,710 |
| 720.100 Health Insurance | 15,269 | 9,291 | 17,641 | 15,645 | 17,040 |
| 720.200 Dental Insurance | 1,060 | 501 | 1,046 | 1,185 | 1,310 |
| 720.300 Acciden/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | 317 | 228 | 245 | 245 | 220 |
| 720.500 LAGERS Retirement Plan | 10,943 | 8,845 | 8,995 | 9,525 | 10,170 |
| PerServF/B TOTAL | 35,103 | 25,420 | 34,240 | 33,235 | 35,450 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|---|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Sub Department 171 - Building Inspections | | | | | |
| ===== | | | | | |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | - | - | 7,360 | 960 | 1,000 |
| 720.601 Tuition Reimbursement | - | - | - | - | - |
| 720.602 Auto Allowance | - | - | - | - | - |
| 720.605 Employee Incentive Prog | 150 | 150 | 100 | 200 | 175 |
| PerSrvOBen TOTAL | 150 | 150 | 7,460 | 1,160 | 1,175 |
| 30 Prof/ Tech | | | | | |
| 730.100 Engineering & Consultant | - | - | - | - | - |
| 730.300 Technical Services | - | 245 | - | - | - |
| 730.400 Other Contracted Service | 376 | 112 | 150 | 150 | 150 |
| Prof/Tech TOTAL | 376 | 357 | 150 | 150 | 150 |
| 40 Prop. Serv | | | | | |
| 760.200 Equipmt Repair/Maintenanc | 213 | 56 | 39 | 40 | 40 |
| 760.300 Vehicle Repair/MainInce | 810 | 1,734 | 882 | 1,000 | 1,500 |
| 760.400 Equipment Rental | 960 | 600 | - | - | - |
| Prop. Serv TOTAL | 1,983 | 2,390 | 921 | 1,040 | 1,540 |
| 50 Other Serv | | | | | |
| 780.100 Advertising | 132 | 180 | - | - | - |
| 780.200 Prop/Liab/Casualty Insur | 5,657 | 1,772 | 7,256 | 6,860 | 3,600 |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Printing/Duplicating | 507 | 917 | 933 | 400 | 600 |
| 780.400 Telephone | 2,226 | 2,108 | 2,331 | 2,400 | 1,700 |
| 780.500 Training/Seminars | 538 | 433 | 390 | 100 | 250 |
| 780.600 Travel | 366 | 380 | 286 | - | - |
| 780.700 Prof.Dues & Memberships | 198 | 113 | 263 | - | 400 |
| 780.900 Postage | 138 | 143 | 294 | 250 | 200 |
| Other Serv TOTAL | 9,762 | 6,046 | 11,753 | 10,010 | 6,750 |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | - | 300 | 232 | 2,910 | 500 |
| 800.410 Parts-Vehicle | - | - | - | 150 | - |
| 800.415 Parts-Equipment | - | - | - | - | - |
| 800.420 Offices Supplies | 438 | 502 | 264 | 750 | 500 |
| 800.800 General Supplies | 294 | 321 | 651 | 200 | 200 |
| 810.300 Gasoline & Oil | 2,561 | 1,391 | 2,071 | 1,700 | 2,000 |
| 840.200 SmallTools/Equipment/Fur | 196 | 59 | - | - | - |
| Supplies TOTAL | 3,489 | 2,573 | 3,218 | 5,710 | 3,200 |
| 65 Depreciation | | | | | |
| 840.100 Depreciation Expense | - | - | - | - | - |
| Depreciatn TOTAL | - | - | - | - | - |
| 70 Property | | | | | |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| Property TOTAL | - | - | - | - | - |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|--|---|----------------------------|----------------------------|---------------------------|----------------------------------|
| Fund 01 - General Fund | | | | | |
| Department 17 - BldgInspEngineeringPlannng | Sub-Department 171 Building Inspections | | | | |
| 75 DebtServic | | | | | |
| 899.110 Interest Expense | - | - | - | - | - |
| DebtServic TOTAL | - | - | - | - | - |
| BldgInspct TOTAL : | 152,224 | 123,433 | 142,948 | 138,415 | 135,935 |
| Sub Department 172 - Engineering | | | | | |
| 10 PerServS/W | | | | | |
| 700.100 Salaries/Wages-Regular | 183,697 | 229,906 | 242,111 | 251,795 | 243,430 |
| 700.200 Wages-Parttime/Permanent | 395 | - | - | - | - |
| 700.250 Wages-Parttime/Seasonal | 3,653 | - | - | 450 | - |
| 700.300 Salaries/Wages-Overtime | 111 | 386 | 60 | - | - |
| 700.400 Charges By Other Departm | - | - | - | - | - |
| PerServS/W TOTAL | 187,856 | 230,292 | 242,171 | 252,245 | 243,430 |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | 13,604 | 16,524 | 17,403 | 18,790 | 18,620 |
| 720.100 Health Insurance | 29,580 | 49,557 | 50,702 | 46,015 | 50,520 |
| 720.200 Dental Insurance | 2,418 | 3,001 | 3,137 | 3,550 | 3,920 |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | 504 | 591 | 566 | 465 | 610 |
| 720.500 LAGERS Retirement Plan | 24,316 | 28,643 | 30,437 | 26,980 | 28,240 |
| PerServF/B TOTAL | 70,422 | 98,316 | 102,245 | 95,800 | 101,910 |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | - | - | - | - | - |
| 720.601 Tuition Reimbursement | - | - | - | - | - |
| 720.602 Auto Allowance | - | - | - | - | - |
| 720.605 Employee Incentive Prog | 200 | 225 | 275 | 300 | 250 |
| PerSrvOBen TOTAL | 200 | 225 | 275 | 300 | 250 |
| 30 Prof/ Tech | | | | | |
| 730.100 Engineering & Consultant | - | - | - | - | - |
| 730.300 Technical Services | - | - | - | - | - |
| 730.400 Other Contracted Service | 40 | - | 1,025 | - | - |
| Prof/Tech TOTAL | 40 | - | 1,025 | - | - |
| 40 Prop. Serv | | | | | |
| 760.200 Equipt Repair/Maintenanc | 577 | 91 | 1,004 | 40 | 400 |
| 760.300 Vehicle Repair/Maintnce | 680 | 1,085 | 1,558 | 600 | 2,500 |
| 760.400 Equipment Rental | 2,760 | 600 | - | - | - |
| Prop. Serv TOTAL | 4,017 | 1,776 | 2,562 | 640 | 2,900 |
| 50 Other Serv | | | | | |
| 780.100 Advertising | - | - | - | - | - |
| 780.200 Prop/Liab/Casualty Insur | 11,669 | 3,683 | 16,661 | 18,505 | 7,260 |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Printing/Duplicating | 493 | 643 | 287 | 300 | 400 |
| 780.400 Telephone | 1,885 | 1,955 | 2,243 | 2,250 | 1,800 |
| 780.500 Training/Seminars | 891 | 1,006 | 115 | 200 | 200 |
| 780.600 Travel | 332 | 787 | 198 | - | - |
| 780.700 Prof.Dues & Memberships | 731 | 601 | 699 | 480 | 800 |
| 780.900 Postage | 223 | 117 | 177 | 400 | 300 |
| Other Serv TOTAL | 16,224 | 8,792 | 20,380 | 22,135 | 10,760 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|--|--------------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department 17 - Bldg Insp Engineering Planning | Sub-Department 172 Engineering | | | | |
| ===== | | | | | |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | - | 36 | 25 | - | - |
| 800.410 Parts-Vehicle | - | - | - | 100 | - |
| 800.415 Parts-Equipment | - | - | - | 50 | - |
| 800.420 Offices Supplies | 522 | 565 | 355 | 700 | 400 |
| 800.800 General Supplies | 680 | 1,122 | 274 | 150 | 350 |
| 810.300 Gasoline & Oil | 1,560 | 848 | 1,275 | 1,800 | 2,000 |
| 840.200 Small Tools/Equipment/Fur | 550 | 129 | - | - | - |
| Supplies TOTAL | 3,312 | 2,700 | 1,929 | 2,800 | 2,750 |
| 840.100 Depreciation Expense | - | - | - | - | - |
| Depreciatn TOTAL | - | - | - | - | - |
| 75 Debt Servic | | | | | |
| 899.110 Interest Expense | - | - | - | - | - |
| Debt Servic TOTAL | - | - | - | - | - |
| Enginrng TOTAL . : | 282,071 | 342,101 | 370,587 | 373,920 | 362,000 |
| ===== | | | | | |
| Sub Department 173 - Planning & Zonlng | | | | | |
| ===== | | | | | |
| 10 PerServSW | | | | | |
| 700.100 Salaries/Wages-Regular | 87,637 | 91,296 | 97,714 | 95,530 | 29,320 |
| 700.200 Wages-Parttime/Permanent | - | - | - | - | - |
| 700.250 Wages-Parttime/Seasonal | - | - | - | - | - |
| 700.300 Salaries/Wages-Overtime | 241 | 17 | 6 | - | - |
| 700.400 Charges By Other Departm | - | - | - | - | - |
| PerServSW TOTAL | 87,878 | 91,313 | 97,720 | 95,530 | 29,320 |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | 6,275 | 6,618 | 7,139 | 7,290 | 2,240 |
| 720.100 Health Insurance | 13,906 | 16,263 | 17,373 | 14,565 | 5,890 |
| 720.200 Dental Insurance | 1,080 | 1,000 | 1,046 | 1,435 | 790 |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | 252 | 239 | 226 | 245 | 70 |
| 720.500 LAGERS Retirement Plan | 11,611 | 11,271 | 8,735 | 9,025 | 3,400 |
| PerServF/B TOTAL | 33,104 | 35,391 | 34,519 | 32,560 | 12,390 |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | - | - | - | - | - |
| 720.601 Tuition Reimbursement | - | - | - | - | - |
| 720.602 Auto Allowance | - | - | - | - | - |
| 720.605 Employee Incentive Prog | 125 | 200 | 100 | 100 | 100 |
| PerSrvOBen TOTAL | 125 | 200 | 100 | 100 | 100 |
| 30 Prof/ Tech | | | | | |
| 730.100 Engineering & Consultant | - | - | - | - | 48,625 |
| 730.300 Technical Services | - | - | - | - | - |
| 730.400 Other Contracted Service | - | - | 400 | 250 | - |
| Prof/Tech TOTAL | - | - | 400 | 250 | 48,625 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|---|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| Fund 01 - General Fund | | | | | |
| Department 17 - BldgInspEngineeringPlanng | | | | | |
| Sub-Department 173 Planning & Zoning | | | | | |
| 40 Prop. Serv | | | | | |
| 760.200 Equipmt Repair/Maintenanc | 205 | 56 | 39 | 40 | 40 |
| 760.300 Vehicle Repair/Maintnce | 212 | 65 | 568 | 250 | 500 |
| 760.400 Equipment Rental | 2,785 | 600 | - | - | - |
| Prop. Serv TOTAL | 3,202 | 721 | 607 | 290 | 540 |
| 50 Other Serv | | | | | |
| 780.100 Advertising | 1,547 | 1,160 | 1,050 | 1,150 | 750 |
| 780.200 Prop/Liab/Casualty Insur | 5,741 | 1,369 | 6,548 | 7,970 | 3,675 |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Printing/Duplicating | 866 | 940 | 372 | 500 | 500 |
| 780.400 Telephone | 1,910 | 2,196 | 2,766 | 2,750 | 2,500 |
| 780.500 Training/Seminars | 949 | 670 | 131 | 85 | 200 |
| 780.600 Travel | 70 | 6 | 10 | 450 | 200 |
| 780.700 Prof.Dues & Memberships | - | 339 | 25 | 650 | 250 |
| 780.900 Postage | 440 | 399 | 109 | 425 | 300 |
| Other Serv TOTAL | 11,523 | 7,079 | 11,011 | 13,980 | 8,375 |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | 108 | 124 | 155 | 175 | 175 |
| 800.410 Parts-Vehicle | - | - | - | - | - |
| 800.415 Parts-Equipment | 41 | - | - | - | - |
| 800.420 Offices Supplies | 463 | 438 | 299 | 500 | 400 |
| 800.800 General Supplies | 219 | 467 | 157 | 200 | 200 |
| 810.300 Gasoline & Oil | 511 | 277 | 404 | 1,775 | 1,000 |
| 840.200 SmallTools/Equipment/Fur | 70 | 200 | - | - | - |
| Supplies TOTAL | 1,412 | 1,506 | 1,015 | 2,650 | 1,775 |
| 65 Depreciation | | | | | |
| 840.100 Depreciation Expense | - | - | - | - | - |
| Depreciatn TOTAL | - | - | - | - | - |
| 70 Property | | | | | |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| 920.300 Furnilure and Fixtures | - | - | - | - | - |
| Property TOTAL | - | - | - | - | - |
| 75 DebtServic | | | | | |
| 899.110 Interest Expense | - | - | - | - | - |
| DebtServic TOTAL | - | - | - | - | - |
| Planng&Zng TOTAL : | 137,244 | 136,210 | 145,372 | 145,360 | 101,125 |
| BldgEngPln TOTAL | 572,621 | 637,003 | 660,920 | 657,695 | 599,135 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved | |
|-------------------------|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|---------|
| Fund 01 - General Fund | | | | | | |
| Department 18 - Streets | | | | | | |
| 10 PerServS/W | | | | | | |
| 700.100 | Salaries/Wages-Regular | 343,814 | 333,911 | 363,147 | 355,920 | 465,700 |
| 700.200 | Wages-Parttime/Permanent | - | 3,299 | 6,194 | 5,220 | 5,000 |
| 700.250 | Wages-Parttime/Seasonal | 15,604 | 14,475 | 11,393 | 13,320 | 13,000 |
| 700.300 | Salaries/Wages-Overtime | 57,199 | 11,122 | 8,800 | 6,000 | 15,000 |
| 700.400 | Charges By Other Departm | - | - | - | - | - |
| PerServS/W | TOTAL | 416,617 | 362,807 | 389,534 | 380,460 | 498,700 |
| 20 PerServF/B | | | | | | |
| 710.100 | FICA Taxes | 31,284 | 26,764 | 28,757 | 28,650 | 38,150 |
| 720.100 | Health Insurance | 64,072 | 70,357 | 87,912 | 83,405 | 73,920 |
| 720.200 | Dental Insurance | 5,513 | 4,813 | 5,497 | 5,900 | 5,160 |
| 720.300 | Accident/Sickness Insur | - | - | - | - | - |
| 720.400 | Life Insurance | 1,082 | 967 | 950 | 745 | 1,200 |
| 720.500 | LAGERS Retirement Plan | 48,863 | 38,644 | 44,778 | 39,620 | 55,760 |
| PerServF/B | TOTAL | 150,814 | 141,545 | 167,894 | 158,320 | 174,190 |
| 25 PerSrvOBen | | | | | | |
| 710.200 | Unemployment Insurance | 2,297 | - | 29 | - | 500 |
| 720.601 | Tuition Reimbursement | - | - | - | - | - |
| 720.602 | Auto Allowance | - | - | - | - | - |
| 720.605 | Employee Incentive Prog | 450 | 625 | 535 | 775 | 775 |
| PerSrvOBen | TOTAL | 2,747 | 625 | 564 | 775 | 1,275 |
| 30 Prof/Tech | | | | | | |
| 730.100 | Engineering & Consultant | - | - | - | - | - |
| 730.300 | Technical Services | - | - | - | - | - |
| 730.400 | Other Contracted Service | 24,356 | 12,074 | 21,977 | 16,500 | 11,000 |
| Prof/Tech | TOTAL | 24,356 | 12,074 | 21,977 | 16,500 | 11,000 |
| 40 Prop. Serv | | | | | | |
| 740.100 | Street Mtn.Prog/Chip&Sea | 178 | - | - | - | - |
| 740.150 | Chip Prog Preparation | 2,164 | - | - | - | - |
| 740.300 | TippingFeeCofWMunicipal | - | - | - | - | - |
| 750.200 | Hauling & Snow Removl Se | - | - | - | - | - |
| 750.300 | Lawn & Grounds Care Serv | - | - | - | - | - |
| 750.400 | Uniform Cleaning Service | 2,433 | 2,675 | 2,825 | 3,000 | 3,000 |
| 760.100 | Building Repair/Maintnce | - | 60 | - | 550 | 110 |
| 760.150 | NonBldg Repair/Maintnce | - | 3,159 | - | 7,800 | - |
| 760.200 | Equipt Repair/Maintenanc | 17,244 | 24,591 | 16,018 | 13,400 | 15,000 |
| 760.300 | Vehicle Repair/Maintnce | 15,765 | 16,612 | 18,596 | 14,200 | 20,000 |
| 760.400 | Equipment Rental | 2,892 | 1,142 | 675 | 5,500 | 5,000 |
| 770.100 | Construction/Remodeling | - | - | - | - | - |
| 770.300 | StormwaterLines-RepairMt | - | - | - | - | - |
| Prop. Serv | TOTAL | 40,676 | 48,239 | 38,114 | 44,450 | 43,110 |
| 50 Other Serv | | | | | | |
| 780.100 | Advertising | 310 | 1,078 | 22 | - | 100 |
| 780.200 | Prop/Liab/Casualty Insur | 21,159 | 32,550 | 26,657 | 34,285 | 32,850 |
| 780.210 | Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 | Printing/Duplicating | 30 | - | - | 50 | 50 |
| 780.400 | Telephone | 3,041 | 3,249 | 3,845 | 3,700 | 3,700 |
| 780.500 | Training/Seminars | 227 | 759 | 360 | 200 | 250 |
| 780.600 | Travel | 658 | 1,435 | 394 | 325 | 250 |
| 780.700 | Prof.Dues & Memberships | 125 | - | 175 | - | - |
| 780.900 | Postage | - | 1 | 69 | - | - |
| Other Serv | TOTAL | 25,550 | 39,072 | 31,522 | 38,560 | 37,200 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|--|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department 18 - Streets | | | | | |
| ===== | | | | | |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | 17 | 17 | - | 50 | - |
| 800.410 Parts-Vehicle | 11,786 | 7,790 | 8,839 | 12,000 | 10,000 |
| 800.415 Parts-Equipment | 28,370 | 23,354 | 12,666 | 29,600 | 30,000 |
| 800.420 Offices Supplies | 603 | 370 | 66 | 250 | 250 |
| 800.500 Asphalt/Rock/Cement | 28,808 | 12,036 | 12,554 | 17,000 | 20,000 |
| 800.600 Straw/Seeding/Plants | 202 | 161 | (3,167) | 700 | 300 |
| 800.800 General Supplies | 20,358 | 47,136 | 17,121 | 12,500 | 20,000 |
| 810.100 Electricity | 10,312 | 10,017 | 9,737 | 10,700 | 9,900 |
| 810.115 Electricity-Street Light | 152,982 | 157,430 | 162,598 | 169,500 | 165,000 |
| 810.200 Heating Fuel | 3,866 | 3,195 | 2,296 | 2,000 | 3,000 |
| 810.300 Gasoline & Oil | 57,542 | 152,275 | 68,595 | 85,000 | 100,000 |
| 820.200 Pipe & Fittings | 11,242 | (9,714) | 467 | 2,500 | 5,000 |
| 820.300 Street Signs & Traffic Contr | 10,132 | 4,018 | 9,560 | 6,000 | 5,000 |
| 830.100 Chemicals | 50,500 | 54,026 | 32,589 | 53,000 | 55,000 |
| 830.200 Paint-Street marking | 11,432 | 5,746 | 23,979 | 10,000 | 6,000 |
| 840.200 Small Tools/Equipment/Fur | 30,366 | 5,224 | 2,427 | 5,700 | 8,700 |
| 850.300 Weed Control Program | - | (36) | 36 | 3,000 | 3,000 |
| 850.350 Mosquito Control Program | 17,019 | 19,869 | 5,432 | 5,000 | 15,000 |
| | ----- | ----- | ----- | ----- | ----- |
| Supplies TOTAL | 445,537 | 492,914 | 365,795 | 424,500 | 456,150 |
| 65 Depreciation | | | | | |
| 840.100 Depreciation Expense | (15,648) | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Depreciatn TOTAL | (15,648) | - | - | - | - |
| 70 Property | | | | | |
| 900.100 Land Purchase | - | - | - | - | - |
| 900.200 Buildings | 4,407 | 35,691 | - | - | - |
| 910.100 Improv Other Than Bldgs | 49,680 | - | - | - | - |
| 910.101 Street Improvements | - | 5,340 | - | - | - |
| 910.103 Curb & Gutter Improvemen | - | - | - | - | - |
| 910.104 Sidewalk Improvemnt Prog | 24,405 | - | - | - | - |
| 910.107 Storm Water Sys Improvem | - | - | - | - | - |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | 61,030 | - | - | 20,800 | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | 139,522 | 41,031 | - | 20,800 | - |
| 75 DebtServic | | | | | |
| 899.110 Interest Expense | - | - | - | - | - |
| 899.200 Bond/Note Principal | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| DebtServic TOTAL | - | - | - | - | - |
| Streets TOTAL | 1,230,171 | 1,138,307 | 1,015,400 | 1,084,365 | 1,221,625 |
| ===== | | | | | |
| Department 19 - Building/Grounds Maintenance | | | | | |
| ===== | | | | | |
| 10 PerServSW | | | | | |
| 700.100 Salaries/Wages-Regular | 68,698 | 81,444 | 86,525 | 87,130 | 89,680 |
| 700.200 Wages-Parttime/Permanent | 13,739 | 14,208 | 12,404 | 9,740 | 10,000 |
| 700.250 Wages-Parttime/Seasonal | - | - | - | - | - |
| 700.300 Salaries/Wages-Overtime | 4,161 | 314 | 180 | 150 | - |
| | ----- | ----- | ----- | ----- | ----- |
| PerServSW TOTAL | 86,598 | 95,966 | 99,109 | 97,020 | 99,680 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|--|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department 19 - Building/Grounds Maintenance | | | | | |
| ===== | | | | | |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | 5,971 | 6,629 | 7,075 | 7,080 | 7,630 |
| 720.100 Health Insurance | 24,073 | 32,217 | 31,718 | 29,405 | 32,340 |
| 720.200 Dental Insurance | 1,739 | 2,001 | 2,091 | 2,365 | 2,380 |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | 222 | 251 | 242 | 220 | 220 |
| 720.500 LAGERS Retirement Plan | 6,134 | 9,905 | 8,866 | 9,640 | 10,400 |
| PerServF/B TOTAL | 38,139 | 51,003 | 49,992 | 48,710 | 52,970 |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | 3,857 | 463 | - | - | - |
| 720.601 Tuition Reimbursement | - | - | - | - | - |
| 720.602 Auto Allowance | - | - | - | - | - |
| 720.605 Employee Incentive Prog | 110 | 160 | 185 | 160 | 160 |
| PerSrvOBen TOTAL | 3,967 | 623 | 185 | 160 | 160 |
| 30 Prof/ Tech | | | | | |
| 730.300 Technical Services | - | 1,433 | 1,725 | - | 2,000 |
| 730.400 Other Contracted Service | 7,963 | 22,173 | 20,302 | 15,090 | 15,090 |
| Prof/Tech TOTAL | 7,963 | 23,606 | 22,027 | 15,090 | 17,090 |
| 40 Prop. Serv | | | | | |
| 750.200 Hauling & Snow Removl Se | - | - | - | - | - |
| 750.300 Lawn & Grounds Care Serv | 533 | 475 | 993 | 75 | 475 |
| 750.400 Uniform Cleaning Service | 694 | 773 | 837 | 850 | 1,050 |
| 760.100 Building Repair/Maintnce | 17,485 | 3,675 | 10,715 | 5,500 | 9,500 |
| 760.200 Equipt Repair/Maintenanc | 10,327 | 10,271 | 12,303 | 3,400 | 11,500 |
| 760.300 Vehicle Repair/Maintnce | 1,135 | 729 | 234 | 200 | 500 |
| 760.400 Equipment Rental | 345 | 478 | 706 | 500 | 210 |
| 770.100 Construction/Remodeling | - | - | - | - | - |
| Prop. Serv TOTAL | 30,499 | 16,401 | 25,788 | 10,525 | 23,235 |
| 50 Other Serv | | | | | |
| 780.100 Advertising | 122 | - | - | - | - |
| 780.200 Prop/Llab/Casualty Insur | 4,678 | 7,308 | 6,790 | 10,065 | 5,300 |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Printing/Duplicating | - | - | - | - | - |
| 780.400 Telephone | 2,363 | 2,158 | 2,677 | 2,900 | 2,900 |
| 780.500 Training/Seminars | - | - | - | - | - |
| 780.600 Travel | - | - | - | - | - |
| 780.700 Prof.Dues & Memberships | - | - | - | - | - |
| Other Serv TOTAL | 7,163 | 9,466 | 9,467 | 12,965 | 8,200 |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | - | - | - | - | - |
| 800.415 Parts-Equipment | 248 | 955 | 1,982 | 955 | 955 |
| 800.420 Offices Supplies | - | - | - | - | - |
| 800.800 General Supplies | 3,051 | 2,003 | 3,402 | 2,750 | 2,250 |
| 810.100 Electricity | 96,350 | 101,438 | 86,805 | 106,000 | 33,000 |
| 810.200 Heating Fuel | 7,350 | 6,484 | 10,386 | 8,500 | 10,500 |
| 810.300 Gasoline & Oil | 12 | - | - | - | 475 |
| 830.300 Janitorial Supplies | 9,141 | 10,443 | 5,142 | 5,680 | 6,180 |
| 840.200 SmallTools/Equipment/Fur | 563 | 254 | - | - | 170 |
| Supplies TOTAL | 116,715 | 121,577 | 107,717 | 123,885 | 53,530 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|--|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department 19 - Building/Grounds Maintenance | | | | | |
| ===== | | | | | |
| 65 Depreciation | | | | | |
| 840.100 Depreciation Expense | - | - | - | - | - |
| Depreciatn TOTAL | - | - | - | - | - |
| 70 Property | | | | | |
| 900.200 Buildings | 23,293 | 32,777 | 475 | - | - |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| Property TOTAL | 23,293 | 32,777 | 475 | - | - |
| Sub-Depart TOTAL : | 314,337 | 351,419 | 314,760 | 308,355 | 254,865 |
| ===== | | | | | |
| Sub-Department 190 - Lafayette St. Rentals | | | | | |
| ===== | | | | | |
| 30 Prof/ Tech | | | | | |
| 730.400 Other Contracted Service | - | - | - | - | - |
| Prof/Tech TOTAL | - | - | - | - | - |
| 40 Prop. Serv | | | | | |
| 760.100 Building Repair/Maintnce | - | - | - | - | - |
| Prop. Serv TOTAL | - | - | - | - | - |
| 50 Other Serv | | | | | |
| 780.100 Advertising | - | - | - | - | - |
| 780.200 Prop/Liab/Casually Insur | - | - | - | - | - |
| Other Serv TOTAL | - | - | - | - | - |
| 60 Supplies | | | | | |
| 800.800 General Supplies | 73 | - | 4 | - | - |
| 810.100 Electricity | 651 | 238 | 257 | 500 | 500 |
| 810.200 Heating Fuel | 1,280 | 1,485 | 911 | 1,500 | 1,500 |
| 830.300 Janitorial Supplies | - | - | - | - | - |
| Supplies TOTAL | 2,004 | 1,723 | 1,172 | 2,000 | 2,000 |
| LafyllRent TOTAL : | 2,004 | 1,723 | 1,172 | 2,000 | 2,000 |
| BldGrd Main TOTAL | 316,341 | 353,142 | 315,932 | 310,355 | 256,865 |
| ===== | | | | | |
| Department 20 - Information Technology | | | | | |
| ===== | | | | | |
| 10 PerServS/W | | | | | |
| 700.100 Salaries/Wages-Regular | 53,685 | 75,169 | 94,066 | 95,400 | 95,370 |
| 700.200 Wages-Parttime/Permanent | - | - | 12 | - | - |
| 700.300 Salaries/Wages-Overtime | - | 6 | - | - | - |
| PerServS/W TOTAL | 53,685 | 75,175 | 94,078 | 95,400 | 95,370 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|--|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department 20 - Information Technology | | | | | |
| ===== | | | | | |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | 3,806 | 5,221 | 6,911 | 7,105 | 7,300 |
| 720.100 Health Insurance | 9,688 | 13,105 | 12,870 | 10,700 | 11,760 |
| 720.200 Dental Insurance | 706 | 807 | 1,046 | 1,200 | 1,190 |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | 163 | 193 | 220 | 175 | 240 |
| 720.500 LAGERS Retirement Plan | 7,098 | 7,011 | 10,578 | 10,590 | 11,060 |
| | ----- | ----- | ----- | ----- | ----- |
| PerServF/B TOTAL | 21,461 | 26,337 | 31,625 | 29,770 | 31,550 |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | - | - | - | - | - |
| 720.601 Tuition Reimbursement | - | - | - | - | - |
| 720.605 Employee Incentive Prog | 50 | 50 | 75 | 100 | 100 |
| | ----- | ----- | ----- | ----- | ----- |
| PerSrvOBen TOTAL | 50 | 50 | 75 | 100 | 100 |
| 30 Prof/ Tech | | | | | |
| 730.100 Engineering & Consultant | - | - | - | - | - |
| 730.300 Technical Services | 104,102 | 112,895 | 92,876 | 105,575 | 149,860 |
| | ----- | ----- | ----- | ----- | ----- |
| Prof/Tech TOTAL | 104,102 | 112,895 | 92,876 | 105,575 | 149,860 |
| 40 Prop. Serv | | | | | |
| 760.200 Equip Repair/Maintenanc | 18,367 | 18,939 | 29,596 | 26,625 | 26,540 |
| 760.400 Equipment Rental | 92 | 85 | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Prop. Serv TOTAL | 18,459 | 19,024 | 29,596 | 26,625 | 26,540 |
| 50 Other Serv | | | | | |
| 780.100 Advertising | - | 180 | - | - | 100 |
| 780.200 Prop/Liab/Casualty Insur | 3,498 | 4,814 | 4,530 | 6,995 | 3,190 |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Printing/Duplicating | 2,483 | 2,311 | 392 | 2,600 | 1,900 |
| 780.400 Telephone | 11,229 | 10,585 | 23,372 | 32,520 | 25,235 |
| 780.500 Training/Seminars | 895 | - | - | - | 500 |
| 780.600 Travel | 428 | 324 | 750 | 350 | 550 |
| 780.700 Prof.Dues & Memberships | 480 | 265 | 175 | 200 | 175 |
| 780.900 Postage | 80 | 47 | - | 70 | 130 |
| | ----- | ----- | ----- | ----- | ----- |
| Other Serv TOTAL | 19,093 | 18,526 | 29,219 | 42,735 | 31,780 |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | 59 | 20 | - | - | 120 |
| 800.415 Parts-Equipment | 2,271 | 4,103 | 1,816 | 1,400 | 2,500 |
| 800.420 Offices Supplies | 11,111 | 14,995 | 10,383 | 10,300 | 9,000 |
| 800.800 General Supplies | 475 | 181 | - | - | - |
| 840.200 SmallTools/Equipment/Fur | 46,768 | 9,244 | 6,198 | 7,595 | 7,000 |
| | ----- | ----- | ----- | ----- | ----- |
| Supplies TOTAL | 60,684 | 28,543 | 18,397 | 19,295 | 18,620 |
| 70 Property | | | | | |
| 920.200 Machinery/Equipment | 23,590 | 28,296 | - | - | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | 23,590 | 28,296 | - | - | - |
| I.T. Dept TOTAL | 301,124 | 308,846 | 295,866 | 319,500 | 353,820 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|----------------------------------|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department 21 - Parks | | | | | |
| ===== | | | | | |
| 10 PerServS/W | | | | | |
| 700.100 Salaries/Wages-Regular | 376,245 | 416,684 | 412,461 | 413,685 | 388,120 |
| 700.200 Wages-Parttime/Permanent | 3,292 | 5,883 | 16,285 | 22,290 | 21,500 |
| 700.250 Wages-Parttime/Seasonal | 27,139 | 28,367 | 22,445 | 18,400 | 21,000 |
| 700.300 Salaries/Wages-Overtime | 24,129 | 11,259 | 10,180 | 10,200 | 10,000 |
| 700.400 Charges By Other Departm | - | - | - | - | - |
| PerServS/W TOTAL | 430,805 | 462,193 | 461,371 | 464,575 | 440,620 |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | 31,652 | 33,404 | 33,591 | 34,520 | 33,710 |
| 720.100 Health Insurance | 91,987 | 96,208 | 103,872 | 111,845 | 125,400 |
| 720.200 Dental Insurance | 7,309 | 6,946 | 7,384 | 8,675 | 9,900 |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | 1,207 | 1,214 | 945 | 890 | 990 |
| 720.500 LAGERS Retirement Plan | 50,537 | 49,518 | 50,064 | 45,205 | 46,180 |
| PerServF/B TOTAL | 182,692 | 187,290 | 195,856 | 201,135 | 216,180 |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | - | 9 | - | - | - |
| 720.601 Tuition Reimbursement | - | - | - | - | - |
| 720.605 Employee Incentive Prog | 505 | 620 | 580 | 730 | 685 |
| PerSrvOBen TOTAL | 505 | 629 | 580 | 730 | 685 |
| 30 Prof/ Tech | | | | | |
| 730.300 Technical Services | - | - | - | - | - |
| 730.400 Other Contracted Service | 25,324 | 48,747 | 16,543 | 12,435 | 31,715 |
| Prof/Tech TOTAL | 25,324 | 48,747 | 16,543 | 12,435 | 31,715 |
| 40 Prop. Serv | | | | | |
| 740.100 Street Mtn.Prog/Chip&Sea | - | - | - | - | - |
| 740.300 TippingFeeCofWMunicipal | 3,707 | 4,884 | 1,944 | 1,500 | 3,465 |
| 750.400 Uniform Cleaning Service | 3,543 | 2,958 | 2,759 | 3,200 | 3,200 |
| 760.100 Building Repair/Maintnce | 2,589 | 5,883 | 14,929 | 59,000 | 34,800 |
| 760.150 NonBldg Repair/Maintnce | - | 5,832 | - | 1,600 | - |
| 760.200 Equipt Repair/Maintenanc | 14,196 | 18,201 | 12,434 | 10,000 | 13,000 |
| 760.300 Vehicle Repair/Maintnce | 19,113 | 9,218 | 9,212 | 18,000 | 15,000 |
| 760.400 Equipment Rental | 14,673 | 16,019 | 14,790 | 14,700 | 15,500 |
| 770.200 Sidewalk Maint./Repair | - | - | - | - | - |
| Prop. Serv TOTAL | 57,821 | 62,995 | 56,068 | 108,000 | 84,965 |
| 50 Other Serv | | | | | |
| 780.100 Advertising | 270 | 492 | 90 | 100 | 100 |
| 780.200 Prop/Liab/Casualty Insur | 28,135 | 31,973 | 32,642 | 38,290 | 59,775 |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Prinling/Duplicating | 1,286 | 873 | 711 | 1,200 | 1,350 |
| 780.400 Telephone | 13,933 | 12,245 | 8,331 | 8,000 | 10,000 |
| 780.500 Training/Seminars | 1,876 | 3,054 | 630 | 1,000 | 3,500 |
| 780.600 Travel | 1,694 | 1,140 | 671 | 850 | 1,050 |
| 780.700 Prof.Dues & Memberships | 1,030 | 947 | 925 | 300 | 1,000 |
| 780.900 Postage | 3,036 | 1,241 | 683 | 750 | 925 |
| 899.100 Bad Debts Expense | - | - | - | - | - |
| Other Serv TOTAL | 51,260 | 51,965 | 44,683 | 50,490 | 77,700 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|-----------------------------------|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department 21 - Parks | | | | | |
| ===== | | | | | |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | - | - | 41 | - | 30 |
| 800.401 Recreation Supplies | 18,728 | 3,077 | 3,253 | 3,000 | 13,000 |
| 800.410 Parts-Vehicle | 1,672 | 1,185 | 486 | 1,300 | 1,100 |
| 800.415 Parts-Equipment | 8,854 | 8,550 | 15,482 | 9,700 | 9,500 |
| 800.420 Offices Supplies | 2,304 | 1,380 | 1,777 | 1,700 | 1,200 |
| 800.500 Asphalt/Rock/Cement | 5,813 | 10,169 | 7,349 | 7,075 | 12,000 |
| 800.510 Roadway & Trails MainInc | - | 9,502 | - | 8,000 | 1,000 |
| 800.590 Tree Planting Program | 1,788 | 2,013 | 4,623 | 2,700 | 4,100 |
| 800.600 Straw/Seeding/Plants | 1,534 | 6,287 | 20,762 | 6,500 | 16,500 |
| 800.650 Grounds Maintenance | 4,396 | 13,029 | 7,732 | 6,500 | 15,000 |
| 800.800 General Supplies | 24,294 | 40,107 | 29,622 | 38,000 | 33,000 |
| 810.100 Electricity | 29,637 | 39,477 | 30,689 | 46,115 | 33,000 |
| 810.200 Heating Fuel | 17,841 | 25,914 | 15,771 | 17,500 | 19,000 |
| 810.300 Gasoline & Oil | 25,780 | 27,163 | 21,915 | 24,500 | 25,000 |
| 830.100 Chemicals | 363 | 719 | 1,191 | 850 | 800 |
| 830.300 Janitorial Supplies | 3,415 | 9,288 | 4,007 | 6,000 | 4,200 |
| 840.200 SmallTools/Equipment/Fur | 16,105 | 24,027 | 1,043 | 10,000 | 19,085 |
| 850.165 SoftballTournamentProgram | - | - | - | 7,500 | 7,500 |
| | ----- | ----- | ----- | ----- | ----- |
| Supplies TOTAL | 162,524 | 221,887 | 165,743 | 196,940 | 215,015 |
| 70 Property | | | | | |
| 900.100 Land Purchase | - | - | - | - | - |
| 900.200 Buildings | 1,781 | 9,692 | 37 | - | - |
| 910.100 Improv Other Than Bldgs | 291,792 | 102,000 | - | 33,515 | 4,580 |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | 5,545 | 4,500 | 5,750 |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | 293,573 | 111,692 | 5,582 | 38,015 | 10,330 |
| | ----- | ----- | ----- | ----- | ----- |
| Sub-Depart TOTAL : | 1,204,504 | 1,147,398 | 946,426 | 1,072,320 | 1,077,210 |
| ===== | | | | | |
| Department 21 - Parks | | | | | |
| ===== | | | | | |
| 60 Supplies | | | | | |
| 850.127 Adult Programing | - | - | 250 | 500 | 4,000 |
| | ----- | ----- | ----- | ----- | ----- |
| Supplies TOTAL | - | - | 250 | 500 | 4,000 |
| | ----- | ----- | ----- | ----- | ----- |
| OldrAdults TOTAL : | - | - | 250 | 500 | 4,000 |
| ===== | | | | | |
| Department 21 - Parks | | | | | |
| ===== | | | | | |
| 10 PerServS/W | | | | | |
| 700.200 Wages-Parttime/Permanent | 78 | - | - | - | - |
| 700.250 Wages-Parttime/Seasonal | 525 | - | - | - | - |
| 700.400 Charges By Other Departm | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| PerServS/W TOTAL | 603 | - | - | - | - |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | 46 | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| PerServF/B TOTAL | 46 | - | - | - | - |

| ACCOUNT | | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|-----------------------|--|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | | |
| Fund 01 - | General Fund | | | | | |
| ===== | | | | | | |
| Department 21 - Parks | Sub-Department 230 Special Activities | | | | | |
| ===== | | | | | | |
| 25 PerSrvOBen | | | | | | |
| 710.200 | Unemployment Insurance | - | - | - | - | - |
| PerSrvOBen TOTAL | | - | - | - | - | - |
| | | | | | | |
| 30 Prof/ | Tech | | | | | |
| 730.300 | Technical Services | 822 | - | - | - | 900 |
| 730.400 | Other Contracted Service | 17,773 | 20,182 | 17,788 | 16,500 | 12,000 |
| Prof/Tech TOTAL | | 18,595 | 20,182 | 17,768 | 16,500 | 12,900 |
| | | | | | | |
| 50 Other | Serv | | | | | |
| 780.100 | Advertising | 1,014 | 1,168 | 780 | 600 | 600 |
| 780.210 | Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 | Printing/Duplicating | 2,285 | 3,583 | 1,661 | 2,500 | 2,500 |
| Other Serv TOTAL | | 3,299 | 4,751 | 2,441 | 3,100 | 3,100 |
| | | | | | | |
| 60 Supplies | | | | | | |
| 800.401 | Recreation Supplies | 1,725 | 3,021 | 3,479 | 3,500 | 3,000 |
| 800.800 | General Supplies | 71 | 328 | 227 | 250 | 950 |
| 850.160 | Swim/Dive Team Program | - | - | - | - | - |
| Supplies TOTAL | | 1,796 | 3,349 | 3,706 | 3,750 | 3,950 |
| SpecdActiv TOTAL : | | 24,339 | 28,282 | 23,915 | 23,350 | 19,950 |
| ===== | | | | | | |
| Department 21 - Parks | Sub-Department 250 Supervised Playground | | | | | |
| ===== | | | | | | |
| 10 PerServS/W | | | | | | |
| 700.200 | Wages-Parttime/Permanent | - | - | - | - | - |
| 700.250 | Wages-Parttime/Seasonal | 26,226 | 26,920 | 27,132 | 28,940 | 27,500 |
| PerServS/W TOTAL | | 26,226 | 26,920 | 27,132 | 28,940 | 27,500 |
| | | | | | | |
| 20 PerServF/B | | | | | | |
| 710.100 | FICA Taxes | 2,006 | 2,059 | 2,076 | 2,195 | 2,100 |
| PerServF/B TOTAL | | 2,006 | 2,059 | 2,076 | 2,195 | 2,100 |
| | | | | | | |
| 25 PerSrvOBen | | | | | | |
| 710.200 | Unemployment Insurance | - | 87 | - | - | - |
| PerSrvOBen TOTAL | | - | 87 | - | - | - |
| | | | | | | |
| 30 Prof/ | Tech | | | | | |
| 730.300 | Technical Services | - | - | - | - | - |
| 730.400 | Other Contracted Service | 5,563 | 6,726 | 7,274 | 8,800 | 6,300 |
| Prof/Tech TOTAL | | 5,563 | 6,726 | 7,274 | 8,800 | 6,300 |
| | | | | | | |
| 50 Other | Serv | | | | | |
| 780.100 | Advertising | 373 | - | - | 100 | 100 |
| 780.200 | Prop/Liab/Casualty Insur | 1,609 | 1,883 | 1,918 | 1,775 | 2,275 |
| 780.210 | Self-Insurance Deductibl | - | - | - | - | - |
| Other Serv TOTAL | | 1,982 | 1,883 | 1,918 | 1,875 | 2,375 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|--|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 01 - General Fund | | | | | |
| ===== | | | | | |
| Department 21 - Parks Sub-Department 250 Supervised Playground | | | | | |
| ===== | | | | | |
| 60 Supplies | | | | | |
| 800.401 Recreation Supplies | 1,829 | 2,051 | 2,150 | 700 | 2,000 |
| 800.800 General Supplies | 67 | 89 | 111 | 250 | 250 |
| Supplies TOTAL | 1,896 | 2,140 | 2,261 | 950 | 2,250 |
| 70 Property | | | | | |
| 910.100 Improv Other Than Bldgs | - | - | - | - | - |
| Property TOTAL | - | - | - | - | - |
| SuprvPlayg TOTAL : | 37,673 | 39,815 | 40,661 | 42,760 | 40,525 |
| Parks TOTAL | 1,266,516 | 1,215,495 | 1,011,252 | 1,138,930 | 1,141,685 |
| ===== | | | | | |
| Department 22 - Aquatic Center | | | | | |
| ===== | | | | | |
| 10 PerServS/W | | | | | |
| 700.200 Wages-Parttime/Permanent | - | - | 40 | - | - |
| 700.250 Wages-Parttime/Seasonal | 7,573 | 9,400 | 8,933 | 9,200 | 9,200 |
| 700.300 Salaries/Wages-Overtime | - | - | - | - | - |
| PerServS/W TOTAL | 7,573 | 9,400 | 8,973 | 9,200 | 9,200 |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | 579 | 719 | 686 | 705 | 700 |
| PerServF/B TOTAL | 579 | 719 | 686 | 705 | 700 |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | - | - | - | - | - |
| 720.605 Employee Incentive Prog | - | - | - | - | - |
| PerSrvOBen TOTAL | - | - | - | - | - |
| 30 Prof/ Tech | | | | | |
| 730.300 Technical Services | - | - | - | - | - |
| 730.400 Other Contracted Service | 122,559 | 136,857 | 141,312 | 174,250 | 159,460 |
| Prof/Tech TOTAL | 122,559 | 136,857 | 141,312 | 174,250 | 159,460 |
| 40 Prop. Serv | | | | | |
| 760.100 Building Repair/Maintnce | - | 1,400 | 3,289 | 10,500 | 9,500 |
| 760.200 Equipt Repair/Maintenanc | 4,476 | 10,632 | 7,537 | 9,500 | 7,500 |
| 760.400 Equipment Rental | - | 41 | - | - | 100 |
| Prop. Serv TOTAL | 4,476 | 12,073 | 10,826 | 20,000 | 17,100 |
| 50 Other Serv | | | | | |
| 780.100 Advertising | 474 | 327 | - | 100 | 100 |
| 780.200 Prop/Liab/Casualty Insur | 804 | 437 | 588 | 1,095 | 2,720 |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Printing/Duplicating | 90 | 228 | 92 | 100 | 100 |
| 780.400 Telephone | 2,419 | 2,115 | 1,854 | 2,100 | 2,200 |
| 780.500 Training/Seminars | - | - | - | - | - |
| 780.600 Travel | - | - | - | - | - |
| 780.900 Postage | - | 1,207 | - | - | - |
| Other Serv TOTAL | 3,787 | 4,314 | 2,534 | 3,395 | 5,120 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|----------------------------------|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| Fund 01 - General Fund | | | | | |
| Department 22 - Aquatic Center | | | | | |
| 60 Supplies | | | | | |
| 800.300 Concession Stand Supplie | - | - | - | - | - |
| 800.415 Parts-Equipment | 123 | 185 | 498 | 1,350 | 300 |
| 800.420 Offices Supplies | 42 | 95 | 137 | 800 | 100 |
| 800.500 Asphalt/Rock/Cement | 95 | 29 | 1,258 | 7,000 | 9,000 |
| 800.700 Uniforms & Clothing | - | - | - | - | - |
| 800.800 General Supplies | 659 | 1,836 | 3,066 | 1,500 | 2,000 |
| 810.100 Electricity | 6,722 | 7,588 | 6,830 | 8,000 | 7,500 |
| 810.200 Heating Fuel | 344 | 348 | 225 | 300 | 415 |
| 830.100 Chemicals | - | 105 | 37 | - | - |
| 830.300 Janitorial Supplies | 412 | 126 | 598 | 700 | 400 |
| 840.200 SmallTools/Equipment/Fur | - | - | 1,897 | 5,400 | 7,600 |
| Supplies TOTAL | 8,397 | 10,312 | 14,546 | 25,050 | 27,315 |
| 70 Property | | | | | |
| 900.200 Buildings | - | - | - | - | - |
| 910.100 Improv Other Than Bldgs | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| Property TOTAL | - | - | - | - | - |
| Aquatic Ctr TOTAL | 147,371 | 173,675 | 178,877 | 232,600 | 218,895 |
| Department 26 - Airport | | | | | |
| 30 Prof/ Tech | | | | | |
| 730.100 Engineering & Consultant | 18,633 | - | - | - | - |
| 730.300 Technical Services | - | 168 | 48 | - | - |
| 730.400 Other Contracted Service | 55,369 | 50,434 | 51,662 | 55,500 | 50,000 |
| Prof/Tech TOTAL | 74,002 | 50,602 | 51,710 | 55,500 | 50,000 |
| 40 Prop. Serv | | | | | |
| 740.100 Street Mtn.Prog/Chip&Sea | - | - | - | - | - |
| 750.300 Lawn & Grounds Care Serv | 43,440 | 43,440 | 43,440 | 43,440 | 43,440 |
| 760.100 Building Repair/Maintnce | 3,232 | 1,090 | 195 | 10,500 | 1,000 |
| 760.200 Equipt Repair/Maintenanc | 3,213 | 819 | 3,488 | 1,000 | 1,000 |
| 760.300 Vehicle Repair/Maintnce | 199 | - | 214 | 250 | 250 |
| 760.400 Equipment Rental | - | - | - | 600 | - |
| Prop. Serv TOTAL | 50,084 | 45,349 | 47,337 | 55,790 | 45,690 |
| 50 Other Serv | | | | | |
| 780.100 Advertising | - | 266 | - | - | 50 |
| 780.200 Prop/Liab/Casualty Insur | 3,914 | 9,046 | 10,349 | 13,425 | 10,145 |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Printing/Duplicating | - | - | - | - | - |
| 780.400 Telephone | 984 | 1,160 | 1,177 | 1,250 | 1,250 |
| 780.500 Training/Seminars | - | - | 40 | 40 | 40 |
| 780.700 Prof.Dues & Memberships | - | - | 120 | 120 | 120 |
| Other Serv TOTAL | 4,898 | 10,472 | 11,686 | 14,835 | 11,605 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|----------------------------------|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| Fund 01 - General Fund | | | | | |
| Department 26 - Airport | | | | | |
| 60 Supplies | | | | | |
| 800.415 Parts-Equipment | 1,481 | 112 | - | 1,400 | 1,000 |
| 800.420 Offices Supplies | - | 38 | - | - | - |
| 800.500 Asphalt/Rock/Cement | - | 1,030 | - | 3,000 | 3,000 |
| 800.650 Grounds Maintenance | 1,642 | 444 | 200 | - | 500 |
| 800.800 General Supplies | 174 | 211 | 137 | 850 | 500 |
| 810.100 Electricity | 23,113 | 12,498 | 7,121 | 9,000 | 8,000 |
| 810.200 Heating Fuel | 4,318 | 6,227 | 5,906 | 5,000 | 6,000 |
| 810.300 Gasoline & Oil | - | - | - | - | 150 |
| 830.300 Janitorial Supplies | 694 | 711 | 822 | 200 | 500 |
| 840.200 SmallTools/Equipment/Fur | 1,676 | - | 309 | - | - |
| Supplies TOTAL | 33,098 | 21,271 | 14,495 | 19,450 | 19,650 |
| 70 Property | | | | | |
| 900.100 Land Purchase | - | - | - | - | - |
| 900.200 Buildings | - | - | - | - | - |
| 910.100 Improv Other Than Bldgs | 29 | - | - | - | - |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | 938 | 295,749 | 13,450 | - | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| Property TOTAL | 967 | 295,749 | 13,450 | - | - |
| Airport TOTAL | 163,049 | 423,443 | 138,678 | 145,575 | 126,945 |
| EXPENSE TOTAL | 9,326,691 | 10,610,768 | 9,566,927 | 10,850,610 | 11,001,475 |
| General TOTAL REVENUE | 9,416,122 | 10,377,014 | 9,935,670 | 10,572,430 | 11,016,000 |
| General TOTAL EXPENSE | 9,326,691 | 10,610,768 | 9,566,927 | 10,850,610 | 11,001,475 |
| General TOTAL NET | 89,431 | (233,754) | 368,743 | (278,180) | 14,525 |

| ACCOUNT | 2007 Actual Expenses | 2008 Actual Expenses | 2009 Actual Expenses | 2010 Amended Budget | 2011 City Council Approved |
|-----------------------------------|----------------------------|----------------------------|----------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 03 - Library Fund | | | | | |
| ===== | | | | | |
| REVENUE Department XX-Revenue | | | | | |
| ===== | | | | | |
| 311 Gen. Taxes | | | | | |
| 311.100 Real Estate Taxes | 99,799 | 104,821 | 108,218 | 111,695 | 116,405 |
| 311.105 Real Estate Taxes-TIFDis | - | - | - | (2,380) | (2,590) |
| 311.200 Personal Property Taxes | 28,359 | 25,416 | 22,940 | 22,480 | 25,745 |
| 311.500 Gen Utility & R.R. Taxes | 6,945 | 1,232 | 5,556 | 5,805 | 4,200 |
| Gen. Taxes TOTAL | 135,103 | 131,469 | 136,714 | 137,600 | 143,760 |
| 312 Tax-Other | | | | | |
| 311.300 Intangible Pers Prop Tax | - | 1,883 | 17 | 600 | 560 |
| 312.100 M & M Surtax | 20,401 | 22,295 | 25,666 | 25,600 | 25,615 |
| Tax-Other TOTAL | 20,401 | 24,178 | 25,683 | 26,200 | 26,175 |
| 330 Intergover | | | | | |
| 331.000 Federal grants-capital | - | - | 7,046 | 24,670 | - |
| 334.000 State grants-capital | 2,599 | 9,259 | 10,007 | 9,350 | 7,000 |
| 334.005 State grants-operating | - | - | - | - | - |
| Intergover TOTAL | 2,599 | 9,259 | 17,053 | 34,020 | 7,000 |
| 335 St.Revenue | | | | | |
| 335.300 MOLibr-NnrsAthlete&Entrn | 1,640 | 3,634 | - | - | - |
| St.Revenue TOTAL | 1,640 | 3,634 | - | - | - |
| 340 Charges | | | | | |
| 340.900 Revenues-All Other | 26,190 | 23,316 | 13,447 | 13,200 | 12,000 |
| 343.600 Labor & Equipment Charge | 2,799 | 3,273 | 4,403 | 4,500 | 3,000 |
| 343.700 Misc Supply/MaterialsSol | 60 | 59 | 61 | - | - |
| Charges TOTAL | 29,049 | 26,648 | 17,911 | 17,700 | 15,000 |
| 347 Recreation | | | | | |
| 347.600 Library Memberships | 65 | 140 | 118 | 100 | 100 |
| 347.610 LibrryReciprcI BorrowngFe | 17,144 | 25,360 | 29,438 | 27,500 | 40,000 |
| Recreation TOTAL | 17,209 | 25,500 | 29,556 | 27,600 | 40,100 |
| 351 Fines | | | | | |
| 351.600 Library Fine | 8,079 | 9,796 | 9,550 | 7,700 | 1,000 |
| Fines TOTAL | 8,079 | 9,796 | 9,550 | 7,700 | 1,000 |
| 361 Interest | | | | | |
| 360.100 Interest Revenues | 7,470 | 6,254 | 6,357 | 6,000 | 5,000 |
| Interest TOTAL | 7,470 | 6,254 | 6,357 | 6,000 | 5,000 |
| 365 Donations | | | | | |
| 365.100 Donations & Contribution | 1,903 | 3,706 | 3,486 | 1,000 | 1,000 |
| 365.200 United Fund Donation | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 365.300 Grant Award-Private Sour | - | 500 | 1,750 | - | - |
| Donations TOTAL | 6,903 | 9,206 | 10,236 | 6,000 | 6,000 |
| Department TOTAL | 228,453 | 245,944 | 253,060 | 262,820 | 244,035 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|---|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 03 - Library Fund | | | | | |
| REVENUE Department XX-Revenue | | | | | |
| REVENUE Department XXO-Financing Sources Transfer | | | | | |
| 390 Other Sourc | | | | | |
| 399.000 Budgeted Use of Reserves | - | - | - | - | - |
| OtherSourc TOTAL | - | - | - | - | - |
| 391 Infrnd Trn | | | | | |
| 391.100 Transfer In/General Fund | 79,385 | 124,960 | 131,600 | 155,600 | 227,630 |
| InfrndTrn TOTAL | 79,385 | 124,960 | 131,600 | 155,600 | 227,630 |
| REVENUE TOTAL | 307,838 | 370,904 | 384,660 | 418,420 | 471,665 |
| Department 23 - Library Fund | | | | | |
| EXPENSE Department 00-Financing Uses Transfer | | | | | |
| 80 OthrFnUses | | | | | |
| 999.100 General Fund | - | - | 4,700 | - | - |
| Financ Uses TOTAL | - | - | 4,700 | - | - |
| Department 23 - Library Fund EXPENDITURES | | | | | |
| 10 PerServSW | | | | | |
| 700.100 Salaries/Wages-Regular | 127,159 | 125,094 | 139,865 | 139,580 | 141,590 |
| 700.200 Wages-Parttime/Permanent | 52,873 | 47,426 | 44,021 | 51,650 | 47,000 |
| 700.250 Wages-Parttime/Seasonal | 36 | 84 | - | - | - |
| 700.300 Salaries/Wages-Overtime | 105 | 170 | 127 | 700 | - |
| PerServSW TOTAL | 180,173 | 172,774 | 184,013 | 191,930 | 188,590 |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | 13,250 | 12,801 | 13,700 | 14,395 | 14,430 |
| 720.100 Health Insurance | 21,660 | 18,890 | 30,184 | 29,430 | 32,340 |
| 720.200 Dental Insurance | 1,712 | 1,669 | 2,092 | 2,360 | 2,380 |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | 396 | 330 | 357 | 305 | 350 |
| 720.500 LAGERS Retirement Plan | 15,447 | 9,824 | 15,731 | 14,835 | 16,420 |
| PerServF/B TOTAL | 52,465 | 43,514 | 62,064 | 61,325 | 65,920 |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | - | 2,080 | - | - | - |
| 720.601 Tuition Reimbursement | - | - | - | 80 | 80 |
| 720.605 Employee Incentive Prog | 310 | 235 | 260 | 350 | 320 |
| PerSrvOBen TOTAL | 310 | 2,315 | 260 | 430 | 400 |
| 30 Prof/ Tech | | | | | |
| 730.280 Building Maint. Dpt Svcs | - | - | - | - | 52,960 |
| 730.300 Technical Services | - | - | 2,581 | - | - |
| 730.400 Other Contracted Service | 7,903 | 6,957 | 3,019 | 30,525 | 6,110 |
| Prof/Tech TOTAL | 7,903 | 6,957 | 5,600 | 30,525 | 59,070 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Department 23 - Library Fund | | | | | |
| 40 Prop. Serv | | | | | |
| 760.200 Equipr Repair/Maintenanc | 1,712 | 1,677 | 956 | 1,020 | 1,150 |
| 760.400 Equipment Rental | 295 | 95 | 1,112 | 980 | 980 |
| Prop. Serv TOTAL | 2,007 | 1,772 | 2,068 | 2,000 | 2,130 |
| 50 Other Serv | | | | | |
| 780.100 Advertising | 246 | 1,723 | 402 | 90 | 100 |
| 780.200 Prop/Liab/Casualty Insur | 12,553 | 14,808 | 12,817 | 13,780 | 14,035 |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Printing/Duplicating | 521 | 769 | 574 | 580 | 500 |
| 780.400 Telephone | 4,514 | 4,593 | 2,218 | 2,500 | 2,300 |
| 780.500 Training/Seminars | 317 | 197 | 490 | 125 | 90 |
| 780.600 Travel | 894 | 1,287 | 1,833 | 1,000 | 1,010 |
| 780.700 Prof.Dues & Memberships | 519 | 65 | 170 | 270 | 385 |
| 780.900 Postage | 2,616 | 3,249 | 4,230 | 2,700 | 1,445 |
| 899.100 Bad Debts Expense | - | - | - | - | - |
| Other Serv TOTAL | 22,180 | 26,691 | 22,734 | 21,045 | 19,865 |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | 55 | 75 | 3,529 | 2,770 | 5,900 |
| 800.420 Offices Supplies | 3,380 | 4,875 | 3,563 | 4,060 | 4,000 |
| 800.800 General Supplies | 2,932 | 2,132 | 597 | 600 | 2,500 |
| 810.100 Electricity | - | - | - | - | 50,000 |
| 840.200 SmallTools/Equipment/Fur | 16,227 | 14,994 | 9,404 | 15,210 | 15,210 |
| 840.250 Athletic&EnterfnSpclPurc | 1,518 | 2,700 | 2,926 | 2,500 | - |
| 840.300 Books & Periodicals | 51,211 | 51,153 | 36,502 | 47,080 | 50,080 |
| 850.125 Childrens Program | 8,779 | 8,791 | 5,934 | 6,600 | 6,000 |
| 850.127 Adult Programing | - | - | 1,766 | 1,800 | 2,000 |
| Supplies TOTAL | 84,102 | 84,720 | 64,221 | 80,620 | 135,690 |
| 65 Depreciation | | | | | |
| 840.100 Depreciation Expense | - | - | - | - | - |
| Depreciatn TOTAL | - | - | - | - | - |
| 70 Property | | | | | |
| 900.200 Buildings | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | 29,350 | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| Property TOTAL | - | - | - | 29,350 | - |
| Library TOTAL | 349,140 | 338,743 | 345,660 | 417,225 | 471,665 |
| EXPENSE TOTAL | 349,140 | 338,743 | 345,660 | 417,225 | 471,665 |
| LibraryFnd TOTAL REVENUE | 307,838 | 370,904 | 384,660 | 418,420 | 471,665 |
| LibraryFnd TOTAL EXPENSE | 349,140 | 338,743 | 345,660 | 417,225 | 471,665 |
| LibraryFnd TOTAL NET | (41,302) | 32,161 | 39,000 | 1,195 | - |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|---|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 04 - Volunteer Fire Co Fund | | | | | |
| ===== | | | | | |
| REVENUE Department XX | | | | | |
| ===== | | | | | |
| 330 Intergover | | | | | |
| 331.115 FEMA grants-operating | - | - | - | 12,800 | - |
| 334.000 State grants-capital | - | - | - | - | - |
| 334.005 State grants-operating | - | - | - | - | - |
| Intergover TOTAL | - | - | - | 12,800 | - |
| 340 Charges | | | | | |
| 340.900 Revenues-All Other | 35 | 240 | 491 | 5,500 | - |
| 343.600 Labor & Equipment Charge | 416 | 1,651 | 444 | 300 | 400 |
| 343.700 Misc Supply/MaterialsSol | - | - | 75 | - | - |
| Charges TOTAL | 451 | 1,891 | 1,010 | 5,800 | 400 |
| 342 Pub. Safety | | | | | |
| 342.300 "Spiller Pays"RecoveryFe | 548 | 274 | 857 | 200 | - |
| Pub.Safety TOTAL | 548 | 274 | 857 | 200 | - |
| 361 Interest | | | | | |
| 360.100 Interest Revenues | 31,700 | 19,654 | 26,466 | 26,000 | 7,000 |
| Interest TOTAL | 31,700 | 19,654 | 26,466 | 26,000 | 7,000 |
| 363 Rents | | | | | |
| 366.200 Rent/Lease-Municipal Pro | 21,653 | 15,458 | 8,637 | 8,100 | 8,100 |
| Rents TOTAL | 21,653 | 15,458 | 8,637 | 8,100 | 8,100 |
| 365 Donations | | | | | |
| 365.100 Donations & Contribution | 1,000 | - | 26,000 | 12,500 | 40,000 |
| Donations TOTAL | 1,000 | - | 26,000 | 12,500 | 40,000 |
| 392 Asset Sale | | | | | |
| 392.100 Sale of Capital Assets | - | - | - | - | - |
| Asset Sale TOTAL | - | - | - | - | - |
| Sub-Deptal TOTAL | 55,350 | 37,277 | 62,970 | 65,400 | 55,500 |
| ===== | | | | | |
| Department XX0-Financing Sources-Transfer | | | | | |
| ===== | | | | | |
| 390 Other Sourc | | | | | |
| 399.000 Budgeted Use of Reserves | - | - | - | - | - |
| OtherSourc TOTAL | - | - | - | - | - |
| 391 Infrnd Trn | | | | | |
| 391.100 Transfer In/General Fund | - | - | - | - | - |
| 391.125 Transfer In/TaxAllocIn01 | 519,123 | 531,007 | 560,416 | 621,130 | 605,955 |
| InfrndTrn TOTAL | 519,123 | 531,007 | 560,416 | 621,130 | 605,955 |
| FincSource TOTAL | 519,123 | 531,007 | 560,416 | 621,130 | 605,955 |
| Revenue TOTAL | 574,473 | 568,284 | 623,386 | 686,530 | 661,455 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|---|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 04 - Volunteer Fire Co Fund | | | | | |
| ===== | | | | | |
| Department 00-Financing Uses-Transfer | | | | | |
| ===== | | | | | |
| 80 OthrFnUses | | | | | |
| 999.100 General Fund | - | - | - | - | - |
| 999.300 Capital Improvement Fund | - | - | - | - | - |
| 999.850 LeaseholdRevBondsDebtSer | - | - | - | - | - |
| OthrFnUses TOTAL | - | - | - | - | - |
| Financ Uses TOTAL | - | - | - | - | - |
| ===== | | | | | |
| Department 24 Volunteer Fire Company EXPENDITURES | | | | | |
| ===== | | | | | |
| 10 PerServSW | | | | | |
| 700.100 Salaries/Wages-Regular | 35,107 | 36,434 | 36,075 | 36,225 | 37,160 |
| 700.200 Wages-Parttime/Permanent | 7,269 | 9,680 | 10,133 | 8,950 | 9,000 |
| 700.250 Wages-Parttime/Seasonal | - | - | - | - | - |
| 700.300 Salaries/Wages-Overtime | - | - | 25 | - | - |
| 700.400 Charges By Other Departm | - | - | - | - | - |
| PerServSW TOTAL | 42,376 | 46,114 | 46,233 | 45,175 | 46,160 |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | 3,031 | 3,226 | 3,343 | 3,225 | 3,530 |
| 720.100 Health Insurance | 9,688 | 9,018 | 10,455 | 10,485 | 9,980 |
| 720.200 Dental Insurance | 706 | 667 | 697 | 790 | 710 |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | 105 | 104 | 95 | 90 | 90 |
| 720.500 LAGERS Retirement Plan | 4,293 | 4,216 | 4,245 | 4,050 | 4,310 |
| PerServF/B TOTAL | 17,823 | 17,231 | 18,835 | 18,640 | 18,620 |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | - | - | - | - | - |
| 720.602 Auto Allowance | - | - | - | - | - |
| 720.604 Vol Firemen's Life Ins | - | 4,891 | 4,902 | 4,200 | 6,800 |
| 720.605 Employee Incentive Prog | 60,070 | 120,060 | 120,060 | 120,160 | 100,000 |
| PerSrvOBen TOTAL | 60,070 | 124,951 | 124,962 | 124,360 | 106,800 |
| 30 Prof/ Tech | | | | | |
| 730.050 Dispatching/Comm.DeptSer | 51,713 | 56,874 | 56,744 | 60,990 | 60,990 |
| 730.100 Engineering & Consultant | - | - | - | - | - |
| 730.300 Technical Services | - | - | - | - | - |
| 730.400 Other Contracted Service | 11,048 | 12,493 | 10,400 | 21,500 | 7,500 |
| Prof/Tech TOTAL | 62,761 | 69,367 | 67,144 | 82,490 | 68,490 |
| 40 Prop. Serv | | | | | |
| 750.300 Lawn & Grounds Care Serv | 155 | 757 | 340 | 500 | 500 |
| 760.100 Building Repair/Maintnce | 20,832 | 9,242 | 8,462 | 9,000 | 15,000 |
| 760.200 Equipt Repair/Maintenanc | 10,821 | 10,168 | 9,871 | 10,000 | 12,000 |
| 760.300 Vehicle Repair/Maintnce | 53,038 | 19,566 | 24,168 | 14,000 | 24,000 |
| 760.400 Equipment Rental | 1,695 | 2,783 | 3,500 | 3,000 | 3,000 |
| Prop. Serv TOTAL | 86,541 | 42,516 | 46,341 | 36,500 | 54,500 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|---|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 04 - Volunteer Fire Co Fund | | | | | |
| Department 24 Volunteer Fire Company EXPENDITURES | | | | | |
| 50 Other Serv | | | | | |
| 780.100 Advertising | - | 92 | - | 250 | 250 |
| 780.200 Prop/Liab/Casualty Insur | 76,899 | 74,880 | 62,312 | 62,310 | 20,555 |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Printing/Duplicating | 3,586 | 2,771 | 2,695 | 2,600 | 3,000 |
| 780.400 Telephone | 22,283 | 23,756 | 24,243 | 24,000 | 25,000 |
| 780.500 Training/Seminars | 3,233 | 4,767 | 6,498 | 3,000 | 6,000 |
| 780.600 Travel | 6,941 | 6,479 | 6,656 | 5,500 | 7,000 |
| 780.700 Prof.Dues & Memberships | 743 | 445 | 503 | 500 | 2,000 |
| 780.900 Postage | 1,803 | 1,661 | 1,432 | 1,500 | 1,750 |
| 899.100 Bad Debts Expense | - | - | - | - | - |
| Other Serv TOTAL | 115,488 | 114,851 | 104,339 | 99,660 | 65,555 |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | 1,945 | 885 | 40 | 1,000 | 1,500 |
| 800.410 Parts-Vehicle | 1,285 | 5,392 | 2,340 | 3,000 | 3,000 |
| 800.415 Parts-Equipment | 4,505 | 6,285 | 4,198 | 5,300 | 4,500 |
| 800.420 Offices Supplies | 2,438 | 3,469 | 1,403 | 1,500 | 2,500 |
| 800.500 Asphalt/Rock/Cement | 1,138 | - | 176 | 200 | 1,000 |
| 800.600 Straw/Seeding/Plants | - | - | 26 | - | - |
| 800.700 Uniforms & Clothing | 11,897 | 2,912 | 14,292 | 14,000 | 20,000 |
| 800.800 General Supplies | 4,172 | 2,737 | 1,788 | 1,500 | 2,500 |
| 800.900 Employee Appreciation Cs | 4,500 | 4,500 | 4,500 | 4,500 | 4,500 |
| 810.100 Electricity | 12,468 | 20,485 | 12,759 | 15,000 | 15,000 |
| 810.200 Heating Fuel | 9,712 | 9,427 | 11,028 | 8,500 | 12,500 |
| 810.300 Gasoline & Oil | 13,778 | 9,657 | 10,588 | 15,000 | 15,000 |
| 830.100 Chemicals | - | 2,300 | 1,517 | 1,700 | 2,500 |
| 830.300 Janitorial Supplies | 807 | 1,089 | 1,150 | 1,500 | 1,500 |
| 840.200 SmallTools/Equipment/Fur | 33,784 | 13,081 | 30,294 | 7,555 | 5,265 |
| 850.120 Fire Prev/Public Educatio | 3,984 | 2,518 | 2,221 | 2,000 | 3,500 |
| Supplies TOTAL | 106,413 | 84,737 | 98,320 | 82,255 | 94,765 |
| 65 Depreciation | | | | | |
| 840.100 Depreciation Expense | - | - | - | - | - |
| Depreciatn TOTAL | - | - | - | - | - |
| 70 Property | | | | | |
| 900.100 Land Purchase | - | - | - | - | - |
| 900.200 Buildings | - | - | - | - | - |
| 910.100 Improv Other Than Bldgs | - | - | - | - | - |
| 920.100 Vehicles | - | - | - | 826,530 | 45,000 |
| 920.200 Machinery/Equipment | - | - | - | 12,000 | 26,000 |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| Property TOTAL | - | - | - | 838,530 | 71,000 |
| 75 DebtServic | | | | | |
| 899.110 Interest Expense | - | - | - | - | - |
| DebtServic TOTAL | - | - | - | - | - |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|---|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 04 - Volunteer Fire Co Fund | | | | | |
| ===== | | | | | |
| Department 24 Volunteer Fire Company EXPENDITURES | | | | | |
| ===== | | | | | |
| | | | | | |
| VolFireCo TOTAL | 491,472 | 499,767 | 506,174 | 1,327,610 | 525,890 |
| EXPENSE TOTAL | 491,472 | 499,767 | 506,174 | 1,327,610 | 525,890 |
| ===== | | | | | |
| | | | | | |
| VolFireFnd TOTAL REVENUE | 574,473 | 568,284 | 623,386 | 686,530 | 661,455 |
| VolFireFnd TOTAL EXPENSE | 491,472 | 499,767 | 506,174 | 1,327,610 | 525,890 |
| VolFireFnd TOTAL NET | 83,001 | 68,517 | 117,212 | (641,080) | 135,565 |
| ===== | | | | | |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 10 - Vehicle & Equip Replcmnt | | | | | |
| REVENUE-Department XX | | | | | |
| 361 Interest | | | | | |
| 360.100 Interest Revenues | 54,127 | 13,474 | 25,298 | 34,000 | 30,000 |
| Interest TOTAL | 54,127 | 13,474 | 25,298 | 34,000 | 30,000 |
| Sub-Depart TOTAL | 54,127 | 13,474 | 25,298 | 34,000 | 30,000 |
| REVENUE- Sub Department- 014 Police Program Revenues | | | | | |
| 330 Intergover | | | | | |
| 331.000 Federal grants-capital | 14,985 | - | - | - | - |
| 392.100 Sale of Capital Assets | - | - | - | 11,725 | - |
| Intergover TOTAL | 14,985 | - | - | 11,725 | - |
| PdPrgmRev TOTAL | 14,985 | - | - | 11,725 | - |
| REVENUE- Sub Department- 018 Street Program Revenues | | | | | |
| 330 Intergover | | | | | |
| 392.100 Sale of Capital Assets | - | - | - | 3,500 | - |
| REVENUE- Sub Department- 018 Street Program Revenues | | | | | |
| 330 Intergover | | | | | |
| 392.100 Sale of Capital Assets | - | - | - | 7,300 | - |
| 390 Other Source | | | | | |
| 399.000 Budgeted Use of Reserves | - | - | - | - | - |
| OtherSourc TOTAL | - | - | - | - | - |
| 391 Infrnd Trn | | | | | |
| 391.100 Transfer In/General Fund | 298,235 | 344,400 | 457,295 | 465,300 | 465,300 |
| 391.200 Transfer In/Vol Fire Co | - | - | - | - | - |
| InfrndTrn TOTAL | 298,235 | 344,400 | 457,295 | 465,300 | 465,300 |
| FincSource TOTAL | 298,235 | 344,400 | 457,295 | 465,300 | 465,300 |
| Revenue TOTAL | 367,347 | 357,874 | 482,593 | 521,825 | 495,300 |
| Fund 10 - Vehicle & Equip Replcmnt | | | | | |
| EXPENDITURE - Department 00- Financing Uses | | | | | |
| 80 OthrFnUses | | | | | |
| 999.350 Water Fund | - | - | - | 3,055 | - |
| OthrFnUses TOTAL | - | - | - | 3,055 | - |
| Financ Uses TOTAL | - | - | - | 3,055 | - |

| Fund 10 - | Vehicle & Equip Replcmnt | 2007 | 2008 | 2009 | 2010 | 2011 |
|--|--------------------------|---------|---------|---------|---------|--------------|
| ACCOUNT | | Actual | Actual | Actual | Amended | City Council |
| | | Rev/Exp | Rev/Exp | Rev/Exp | Budget | Approved |
| ===== | | | | | | |
| Department 11 - Administration | | | | | | |
| ===== | | | | | | |
| 70 Property | | | | | | |
| 920.100 | Vehicles | - | - | - | - | - |
| 920.200 | Machinery/Equipment | - | - | - | - | - |
| Property TOTAL | | - | - | - | - | - |
| Admin TOTAL | | - | - | - | - | - |
| ===== | | | | | | |
| Department 13 - Communications | | | | | | |
| ===== | | | | | | |
| 70 Property | | | | | | |
| 920.200 | Machinery/Equipment | - | - | - | - | - |
| Property TOTAL | | - | - | - | - | - |
| Communications TOTAL | | - | - | - | - | - |
| ===== | | | | | | |
| Department 14 - Police | | | | | | |
| ===== | | | | | | |
| 70 Property | | | | | | |
| 920.100 | Vehicles | 99,627 | 72,132 | 75,162 | 76,500 | 82,500 |
| 920.200 | Machinery/Equipment | 33 | 33 | - | - | - |
| Property TOTAL | | 99,660 | 72,165 | 75,162 | 76,500 | 82,500 |
| Police TOTAL | | 99,660 | 72,165 | 75,162 | 76,500 | 82,500 |
| ===== | | | | | | |
| Department 17 - BldgInspEngineeringPlanning | | | | | | |
| ===== | | | | | | |
| 70 Property | | | | | | |
| 920.100 | Vehicles | - | - | - | - | - |
| 920.200 | Machinery/Equipment | - | - | - | - | - |
| Property TOTAL | | - | - | - | - | - |
| BldgInspct TOTAL | | - | - | - | - | - |
| ===== | | | | | | |
| Department 17 - BldgInspEngineeringPlanning Sub-Depart 172 Engineering | | | | | | |
| ===== | | | | | | |
| 70 Property | | | | | | |
| 920.100 | Vehicles | - | - | - | - | - |
| 920.200 | Machinery/Equipment | - | - | - | - | - |
| Property TOTAL | | - | - | - | - | - |
| Enginrng TOTAL | | - | - | - | - | - |
| ===== | | | | | | |
| Department 17 - BldgInspEngineeringPlanning Sub-Depart 173 - Planning & Zoning | | | | | | |
| ===== | | | | | | |
| 70 Property | | | | | | |
| 920.100 | Vehicles | - | - | - | - | - |
| 920.200 | Machinery/Equipment | - | - | - | - | - |
| Property TOTAL | | - | - | - | - | - |
| Plannng&Zng TOTAL | | - | - | - | - | - |
| BldgEngPln TOTAL | | - | - | - | - | - |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 10 - Vehicle & Equip Replcmnt | | | | | |
| ===== | | | | | |
| Department 18 - Streets | | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 920.100 Vehicles | 48,144 | - | - | 283,000 | 33,000 |
| 920.200 Machinery/Equipment | 76,575 | 125,725 | - | 221,000 | 221,000 |
| Property TOTAL | 124,719 | 125,725 | - | 504,000 | 254,000 |
| Streets TOTAL | 124,719 | 125,725 | - | 504,000 | 254,000 |
| ===== | | | | | |
| Department 20 - Information Technology | | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 920.200 Machinery/Equipment | - | - | - | 30,145 | 250,000 |
| Property TOTAL | - | - | - | 30,145 | 250,000 |
| I.T. Dept TOTAL | - | - | - | 30,145 | 250,000 |
| ===== | | | | | |
| Department 21 - Parks | | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 920.100 Vehicles | 96,918 | 47,740 | - | 15,000 | 27,500 |
| 920.200 Machinery/Equipment | - | - | - | 58,300 | 10,600 |
| Property TOTAL | 96,918 | 47,740 | - | 73,300 | 38,100 |
| Parks TOTAL | 96,918 | 47,740 | - | 73,300 | 38,100 |
| ===== | | | | | |
| Department 22 - Aquatic Center | | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| Property TOTAL | - | - | - | - | - |
| Aquatic Center TOTAL | - | - | - | - | - |
| ===== | | | | | |
| Department 23 - Library | | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| Property TOTAL | - | - | - | - | - |
| Library TOTAL | - | - | - | - | - |
| ===== | | | | | |
| Department 24 - Volunteer Fire Company | | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| Property TOTAL | - | - | - | - | - |
| VolFireCo TOTAL | - | - | - | - | - |
| ===== | | | | | |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 10 - Vehicle & Equip Replcmnt | | | | | |
| EXPENSE TOTAL | 321,297 | 245,630 | 75,162 | 687,000 | 624,600 |
| V&EReplcFd TOTAL REVENUE | 367,347 | 357,874 | 482,593 | 521,825 | 495,300 |
| V&EReplcFd TOTAL EXPENSE | 321,297 | 245,630 | 75,162 | 687,000 | 624,600 |
| V&EReplcFd TOTAL NET | 48,050 | 112,244 | 407,431 | (165,175) | (129,300) |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 25 - Stormwater Mngmnt ImprvFd | | | | | |
| ===== | | | | | |
| Department XX - Revenue | | | | | |
| ===== | | | | | |
| 313 Sales Tax | | | | | |
| 313.300 Local Use Tax | 553,786 | 436,884 | 426,841 | 450,000 | 450,000 |
| Sales Tax TOTAL | 553,786 | 436,884 | 426,841 | 450,000 | 450,000 |
| ===== | | | | | |
| 330 Intergover | | | | | |
| 331.000 Federal grants-capital | - | 11,808 | 4,230 | - | - |
| 331.110 FEMA grants-capital | (9) | - | - | - | - |
| 334.000 State grants-capital | - | - | - | - | - |
| 334.005 State grants-operating | - | - | - | - | - |
| Intergover TOTAL | (9) | 11,808 | 4,230 | - | - |
| ===== | | | | | |
| 338 Loc.Rev | | | | | |
| 338.100 County Grants | 2,547 | - | - | - | - |
| Loc.Rev. TOTAL | 2,547 | - | - | - | - |
| ===== | | | | | |
| 355 Assessment | | | | | |
| 355.300 Storm Water Improvements | 17,888 | 1,050 | 12,615 | - | - |
| Assessment TOTAL | 17,888 | 1,050 | 12,615 | - | - |
| ===== | | | | | |
| 361 Interest | | | | | |
| 360.100 Interest Revenues | 53,183 | 58,465 | 49,590 | 49,000 | 40,000 |
| Interest TOTAL | 53,183 | 58,465 | 49,590 | 49,000 | 40,000 |
| ===== | | | | | |
| Revenue TOTAL | 627,395 | 508,207 | 493,276 | 499,000 | 490,000 |
| ===== | | | | | |
| Department XX0 - Financing Sources - Transfers | | | | | |
| ===== | | | | | |
| 390 Other Sourc | | | | | |
| 399.000 Budgeted Use of Reserves | - | - | - | - | - |
| OtherSourc TOTAL | - | - | - | - | - |
| ===== | | | | | |
| FincSource TOTAL | - | - | - | - | - |
| ===== | | | | | |
| Revenue TOTAL | 627,395 | 508,207 | 493,276 | 499,000 | 490,000 |
| ===== | | | | | |
| Fund 25 - Stormwater Mngmnt ImprvFd | | | | | |
| ===== | | | | | |
| Department 00 - Financing Uses - Transfers | | | | | |
| ===== | | | | | |
| 80 OthrFnUses | | | | | |
| 999.300 Capital Improvement Fund | - | - | - | - | - |
| OthrFnUses TOTAL | - | - | - | - | - |
| ===== | | | | | |

| ACCOUNT | | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | | |
| Fund 25 - | Stormwater Mngmnt ImprvFd | | | | | |
| ===== | | | | | | |
| EXPENSES Department 00 - Financing Uses - Transfers | | | | | | |
| ===== | | | | | | |
| | Sub-Depart TOTAL | - | - | - | - | - |
| ----- | | | | | | |
| Financ | Uses TOTAL | - | - | - | - | - |
| ===== | | | | | | |
| EXPENSES Department 11 - Administration | | | | | | |
| ===== | | | | | | |
| 30 Prof/ | Tech | | | | | |
| 730.100 | Engineering & Consultant | 10,450 | - | - | 43,150 | - |
| ----- | | | | | | |
| Prof/Tech | TOTAL | 10,450 | - | - | 43,150 | - |
| ----- | | | | | | |
| 40 Prop. | Serv | | | | | |
| 770.300 | StormwaterLines-RepairMt | - | - | 31,853 | 28,020 | - |
| ----- | | | | | | |
| Prop. Serv | TOTAL | - | - | 31,853 | 28,020 | - |
| ----- | | | | | | |
| 70 Property | | | | | | |
| 900.100 | Land Purchase | - | - | - | - | - |
| 910.107 | Storm Water Sys Improvem | 5,095 | 23,615 | 407,420 | 30,700 | - |
| 920.200 | Machinery/Equipment | - | - | - | 26,000 | - |
| ----- | | | | | | |
| Property | TOTAL | 5,095 | 23,615 | 407,420 | 56,700 | - |
| ----- | | | | | | |
| Admin | TOTAL | 15,545 | 23,615 | 439,273 | 125,870 | - |
| ----- | | | | | | |
| EXPENSE TOTAL | | 15,545 | 23,615 | 439,273 | 125,870 | - |
| ----- | | | | | | |
| StrmwtrMIF | TOTAL REVENUE | 627,396 | 508,207 | 493,276 | 499,000 | 490,000 |
| ===== | | | | | | |
| StrmwtrMIF | TOTAL EXPENSE | 15,545 | 23,615 | 439,273 | 125,870 | - |
| ===== | | | | | | |
| StrmwtrMIF | TOTAL NET | 611,850 | 484,592 | 54,003 | 373,130 | 490,000 |
| ===== | | | | | | |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 26 - Capital Improvement Fund | | | | | |
| ===== | | | | | |
| Department XX - Revenue | | | | | |
| ===== | | | | | |
| 313 Sales Tax | | | | | |
| 313.200 Capital Improvement Tax | 1,764,443 | 1,886,884 | 1,781,841 | 1,748,500 | 1,774,800 |
| 313.215 PhoenixCIRI Agreement | (12,452) | (58,654) | (92,959) | (69,800) | (79,870) |
| Sales Tax TOTAL | 1,751,991 | 1,828,230 | 1,688,882 | 1,678,700 | 1,694,930 |
| ===== | | | | | |
| 330 Intergover | | | | | |
| 331.000 Federal grants-capital | 441,711 | - | 22,606 | (24,965) | - |
| 334.000 State grants-capital | - | - | - | - | - |
| Intergover TOTAL | 441,711 | - | 22,606 | (24,965) | - |
| ===== | | | | | |
| 338 Loc.Rev | | | | | |
| 338.200 Road & Bridge Tax | - | - | - | - | - |
| Loc.Rev. TOTAL | - | - | - | - | - |
| ===== | | | | | |
| 340 Charges | | | | | |
| 340.400 Printing & Duplication | - | - | (35) | - | - |
| 343.600 Labor & Equipment Charge | - | - | - | - | - |
| Charges TOTAL | - | - | (35) | - | - |
| ===== | | | | | |
| 355 Assessment | | | | | |
| 355.200 Curb & Gutter Improvemen | - | - | - | - | - |
| Assessment TOTAL | - | - | - | - | - |
| ===== | | | | | |
| 361 Interest | | | | | |
| 360.100 Interest Revenues | 26,282 | 38,822 | 70,387 | 20,000 | 10,000 |
| 360.110 Interest Rev.-Bond Accl. | - | 9,915 | - | - | - |
| Interest TOTAL | 26,282 | 48,737 | 70,387 | 20,000 | 10,000 |
| ===== | | | | | |
| 365 Donations | | | | | |
| 365.100 Donations & Contribution | - | - | - | - | - |
| Donations TOTAL | - | - | - | - | - |
| ===== | | | | | |
| 392 Asset Sale | | | | | |
| 392.100 Sale of Capital Assets | - | - | - | - | - |
| Asset Sale TOTAL | - | - | - | - | - |
| ===== | | | | | |
| 393 Proceeds | | | | | |
| 393.400 Other Bond Proceeds | - | - | - | - | - |
| Proceeds TOTAL | - | - | - | - | - |
| ===== | | | | | |
| Sub-Depart TOTAL | 2,219,984 | 1,876,967 | 1,781,840 | 1,673,735 | 1,704,930 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|---|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 26 - Capital Improvement Fund | | | | | |
| ===== | | | | | |
| Department XX - Revenue Sub-Department 011- Admin Program Revenues | | | | | |
| ===== | | | | | |
| 340 Charges | | | | | |
| 343.600 Labor & Equipment Charge | - | 54,676 | - | - | - |
| Charges TOTAL | - | 54,676 | - | - | - |
| 365 Donations | | | | | |
| 365.100 Donations & Contribution | - | 25,000 | - | - | - |
| Donations TOTAL | - | 25,000 | - | - | - |
| 392 Asset Sale | | | | | |
| 392.100 Sale of Capital Assets | - | 222,068 | - | - | - |
| Asset Sale TOTAL | - | 222,068 | - | - | - |
| AdmPrgRev TOTAL | - | 301,744 | - | - | - |
| ===== | | | | | |
| Sub-Department 18 - Street Program Revenues | | | | | |
| ===== | | | | | |
| 330 Intergover | | | | | |
| 331.000 Federal grants-capital | 2,348 | - | - | - | - |
| 334.000 State grants-capital | 7,041 | - | - | - | - |
| Intergover TOTAL | 9,389 | - | - | - | - |
| 340 Charges | | | | | |
| 343.600 Labor & Equipment Charge | 5,110 | - | - | - | - |
| Charges TOTAL | 5,110 | - | - | - | - |
| 365 Donations | | | | | |
| 365.110 Capital contributions | - | 110,000 | - | - | - |
| Donations TOTAL | - | 110,000 | - | - | - |
| StrtPrgRev TOTAL | 14,499 | 110,000 | - | - | - |
| ===== | | | | | |
| Sub-Department 21 - Recreation Program Revenues | | | | | |
| ===== | | | | | |
| 365 Donations | | | | | |
| 365.100 Donations & Contribution | - | - | - | - | - |
| RecrPrgRev TOTAL | - | - | - | - | - |
| ===== | | | | | |
| Sub-Department 24 - Vol Fire Program Revenues | | | | | |
| ===== | | | | | |
| 392 Asset Sale | | | | | |
| 392.100 Sale of Capital Assets | 50,100 | - | - | - | - |
| ===== | | | | | |
| Department XX - Revenue Sub-Department 90 - COP Revenues and Debt Service | | | | | |
| ===== | | | | | |
| Asset Sale TOTAL | 50,100 | - | - | - | - |
| VFireProgM TOTAL | 50,100 | - | - | - | - |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|---|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 26 - Capital Improvement Fund | | | | | |
| ===== | | | | | |
| Sub-Department 90 - COP Revenues and Debt Service | | | | | |
| ===== | | | | | |
| 361 Interest | | | | | |
| 360.110 Interest Rev.-Bond Acct. | 40,096 | - | 436 | - | - |
| Interest TOTAL | 40,096 | - | 436 | - | - |
| 393 Proceeds | | | | | |
| 393.700 Note,Revenue Anticipatio | - | - | - | - | - |
| Proceeds TOTAL | - | - | - | - | - |
| COPsRevDSv TOTAL | 40,096 | - | 436 | - | - |
| Revenue TOTAL | 2,324,679 | 2,288,711 | 1,782,276 | 1,673,735 | 1,704,930 |
| ===== | | | | | |
| Department XX0 - Financing Sources | | | | | |
| ===== | | | | | |
| 390 Other Sourc | | | | | |
| 399.000 Budgeted Use of Reserves | - | - | - | - | - |
| OtherSourc TOTAL | - | - | - | - | - |
| 391 Infrnd Trn | | | | | |
| 391.350 Transfer In/StormwtrMgmt | - | - | - | - | - |
| 391.410 Transfer In/TransportnFn | - | - | - | - | - |
| 391.700 Transfer In/Debt Service | - | - | - | - | - |
| InfrndTrn TOTAL | - | - | - | - | - |
| 393 Proceeds | | | | | |
| 393.650 Capital Lease | - | - | - | - | - |
| 393.700 Note,Revenue Anticipatio | - | - | - | - | 5,000,000 |
| Proceeds TOTAL | - | - | - | - | 5,000,000 |
| FincSource TOTAL | - | - | - | - | 5,000,000 |
| Revenue TOTAL | 2,324,679 | 2,288,711 | 1,782,276 | 1,673,735 | 6,704,930 |
| ===== | | | | | |
| 80 OthrFnUses | | | | | |
| 990.300 Loan To Enterprise Fund | - | - | - | - | - |
| 999.100 General Fund | - | - | - | - | - |
| 999.110 Washgtn Industrl Devl Fn | - | - | - | - | - |
| 999.200 Parks & Recreation Fund | - | - | - | - | - |
| 999.230 Airport Fund | - | - | - | - | - |
| 999.350 Water Fund | - | - | - | - | - |
| 999.400 Sewerage Sys. Revenue Fn | - | - | - | - | - |
| 999.410 Solid Waste Fund | - | - | - | - | - |
| 999.850 LeaseholdRevBondsDebtSer | - | - | - | - | - |
| OthrFnUses TOTAL | - | - | - | - | - |
| Financ Uses TOTAL | - | - | - | - | - |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|---|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 26 - Capital Improvement Fund | | | | | |
| ===== | | | | | |
| Department 00 - Financing Uses-Transfers | | | | | |
| ===== | | | | | |
| Department 05 - Administration Phoenix Center | | | | | |
| ===== | | | | | |
| 30 Prof/ Tech | | | | | |
| 730.310 PhoenixCtrlAgreement | - | - | - | - | - |
| Prof/Tech TOTAL | - | - | - | - | - |
| AdmPhnx Ctr TOTAL | - | - | - | - | - |
| ===== | | | | | |
| Department 11 - Administration | | | | | |
| ===== | | | | | |
| 30 Prof/ Tech | | | | | |
| 730.100 Engineering & Consultant | 830 | - | - | - | - |
| 730.400 Other Contracted Service | 3,976 | (415) | (1,222) | - | - |
| Prof/Tech TOTAL | 4,806 | (415) | (1,222) | - | - |
| 60 Supplies | | | | | |
| 840.200 SmallTools/Equipment/Fur | 4,470 | - | - | - | - |
| Supplies TOTAL | 4,470 | - | - | - | - |
| 70 Property | | | | | |
| 900.100 Land Purchase | - | - | - | - | - |
| 900.200 Buildings | 6,884 | - | - | - | - |
| 910.100 Improv Other Than Bldgs | 575,078 | - | - | - | - |
| 920.100 Vehicles | - | - | - | - | 50,000 |
| 920.200 Machinery/Equipment | - | - | 22,276 | - | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| Property TOTAL | 581,962 | - | 22,276 | - | 50,000 |
| 75 DebtServic | | | | | |
| 899.110 Interest Expense | - | - | - | - | - |
| 899.120 Agent Fees | - | - | - | - | - |
| 899.140 Amortiz.Bond Issue Costs | - | - | - | - | - |
| 899.200 Bond/Note Principal | - | - | - | - | - |
| DebtServic TOTAL | - | - | - | - | - |
| Admin TOTAL | 591,238 | (415) | 21,054 | - | 50,000 |
| ===== | | | | | |
| Department 12 - Municipal Court & Legal | | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 920.200 Machinery/Equipment | - | - | - | - | 46,700 |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| Property TOTAL | - | - | - | - | 46,700 |
| Municipal Court & Legal TOTAL | - | - | - | - | 46,700 |
| ===== | | | | | |
| Department 13 - Communications | | | | | |
| ===== | | | | | |
| 60 Supplies | | | | | |
| 840.200 SmallTools/Equipment/Fur | 1,879 | (223) | - | - | - |
| Supplies TOTAL | 1,879 | (223) | - | - | - |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 26 - Capital Improvement Fund | | | | | |
| ===== | | | | | |
| Department 13 - Communications | | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 920.200 Machinery/Equipment | - | - | - | 17,100 | 52,300 |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | - | - | - | 17,100 | 52,300 |
| | ----- | ----- | ----- | ----- | ----- |
| Communications TOTAL | 1,879 | (223) | - | 17,100 | 52,300 |
| ===== | | | | | |
| Department 14 - Police | | | | | |
| ===== | | | | | |
| 60 Supplies | | | | | |
| 840.200 SmallTools/Equipment/Fur | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Supplies TOTAL | - | - | - | - | - |
| ===== | | | | | |
| 70 Property | | | | | |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | - | - | - | - | - |
| ===== | | | | | |
| Police TOTAL | - | - | - | - | - |
| ===== | | | | | |
| Department 16 - Community/Economic Development | | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 910.100 Improv Other Than Bldgs | - | - | - | - | 250,000 |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | - | - | - | - | 250,000 |
| | ----- | ----- | ----- | ----- | ----- |
| ComEcoDevl TOTAL | - | - | - | - | 250,000 |
| ===== | | | | | |
| Department 17 - BldgInspEngineeringPlanning | | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | - | - | - | - | - |
| ===== | | | | | |
| BldgInspct TOTAL | - | - | - | - | - |
| ===== | | | | | |
| Department 17 - BldgInspEngineeringPlanning | | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | - | - | - | - | - |
| ===== | | | | | |
| Enginrng TOTAL | - | - | - | - | - |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
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| ===== | | | | | |
| Fund 26 - Capital Improvement Fund | | | | | |
| ===== | | | | | |
| Department 17 - BldgInspEngineeringPlanning | Sub-Department 172 - Planning & Engineering | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Engineering TOTAL | - | - | - | - | - |
| ===== | | | | | |
| Department 17 - BldgInspEngineeringPlanning | Sub-Department 173 - Planning & Zoning | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Planning&Zng TOTAL | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| BldgEngPln TOTAL | - | - | - | - | - |
| ===== | | | | | |
| Department 18 - Streets | | | | | |
| ===== | | | | | |
| 40 Prop. Serv | | | | | |
| 770.100 Construction/Remodeling | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Prop. Serv TOTAL | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| 60 Supplies | | | | | |
| 800.510 Roadway & Trails Maintnc | 8,476 | - | 10,071 | - | - |
| 820.300 StreetSigns&TrafficConlr | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Supplies TOTAL | 8,476 | - | 10,071 | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| 70 Property | | | | | |
| 900.100 Land Purchase | - | - | - | - | - |
| 900.200 Buildings | - | - | - | - | - |
| 910.100 Improv Other Than Bldgs | - | - | 4,864 | 221,890 | - |
| 910.101 Street Improvements | 12,618 | - | 1,180 | 3,550 | - |
| 910.107 Storm Water Sys Improvem | - | - | - | - | - |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | 12,618 | - | 6,044 | 225,440 | - |
| | ----- | ----- | ----- | ----- | ----- |
| Streets TOTAL | 21,094 | - | 16,115 | 225,440 | - |
| | ----- | ----- | ----- | ----- | ----- |
| Department 20 - Information Technology | | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 920.200 Machinery/Equipment | - | - | - | - | 250,000 |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | - | - | - | - | 250,000 |
| | ----- | ----- | ----- | ----- | ----- |
| Communications TOTAL | - | - | - | - | 250,000 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 26 - Capital Improvement Fund | | | | | |
| ===== | | | | | |
| Department 21 - Parks | | | | | |
| ===== | | | | | |
| 40 Prop. Serv | | | | | |
| 770.100 Construction/Remodeling | 2,274 | 46 | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Prop. Serv TOTAL | 2,274 | 46 | - | - | - |
| ===== | | | | | |
| 60 Supplies | | | | | |
| 800.510 Roadway & Trails Maintenance | - | - | 16,948 | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Supplies TOTAL | - | - | 16,948 | - | - |
| ===== | | | | | |
| 70 Property | | | | | |
| 900.100 Land Purchase | 530 | - | - | - | - |
| 900.200 Buildings | - | - | 84,015 | 31,000 | 210,000 |
| 910.100 Improv Other Than Bldgs | 117,717 | 7,074 | 42,827 | 75,000 | 940,000 |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | 118,247 | 7,074 | 126,842 | 106,000 | 1,150,000 |
| | ----- | ----- | ----- | ----- | ----- |
| Parks TOTAL | 120,521 | 7,120 | 143,790 | 106,000 | 1,150,000 |
| ===== | | | | | |
| Department 22 - Aquatics | | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 910.100 Improv Other Than Bldgs | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Aquatic Ctr TOTAL | - | - | - | - | - |
| ===== | | | | | |
| Department 23 - Library | | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 900.100 Land Purchase | - | - | - | - | - |
| 900.200 Buildings | - | - | - | 36,000 | 3,400,000 |
| 910.100 Improv Other Than Bldgs | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | - | - | - | 36,000 | 3,400,000 |
| | ----- | ----- | ----- | ----- | ----- |
| Library TOTAL | - | - | - | 36,000 | 3,400,000 |
| ===== | | | | | |
| Department 24 - Volunteer Fire Company | | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 900.100 Land Purchase | - | - | - | - | - |
| 900.200 Buildings | 1,045,408 | - | 22,390 | - | - |
| 910.100 Improv Other Than Bldgs | - | - | - | - | 1,650,000 |
| 920.100 Vehicles | 724,143 | - | - | - | - |
| 920.200 Machinery/Equipment | 11,000 | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | 1,780,551 | - | 22,390 | - | 1,650,000 |
| | ----- | ----- | ----- | ----- | ----- |
| VolFire Co TOTAL | 1,780,551 | - | 22,390 | - | 1,650,000 |
| ===== | | | | | |
| Department 26 - Airport | | | | | |
| ===== | | | | | |
| 40 Prop. Serv | | | | | |
| 760.300 Vehicle Repair/Maintnce | 1,596 | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Prop. Serv TOTAL | 1,596 | - | - | - | - |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|---|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | ===== | ===== | ===== | ===== | ===== |
| Fund 26 - Capital Improvement Fund | | | | | |
| ===== | ===== | ===== | ===== | ===== | ===== |
| Department 26 - Airport | | | | | |
| ===== | ===== | ===== | ===== | ===== | ===== |
| 70 Property | | | | | |
| 900.100 Land Purchase | - | - | - | - | - |
| 900.200 Buildings | - | - | - | - | - |
| 910.100 Improv Other Than Bldgs | 89,414 | - | - | - | - |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| ----- | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | 89,414 | - | - | - | - |
| ----- | ----- | ----- | ----- | ----- | ----- |
| Airport TOTAL | 91,010 | - | - | - | - |
| ===== | ===== | ===== | ===== | ===== | ===== |
| Department 35 - Water | | | | | |
| ===== | ===== | ===== | ===== | ===== | ===== |
| 70 Property | | | | | |
| 910.110 Water System Improvement | - | - | - | - | - |
| ----- | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | - | - | - | - | - |
| ----- | ----- | ----- | ----- | ----- | ----- |
| Water TOTAL | - | - | - | - | - |
| ===== | ===== | ===== | ===== | ===== | ===== |
| Department 36 - Sewage Treatment | | | | | |
| ===== | ===== | ===== | ===== | ===== | ===== |
| 70 Property | | | | | |
| 910.120 Sanitary Sewer Sys Impro | - | - | - | - | 750,000 |
| ----- | ----- | ----- | ----- | ----- | ----- |
| Property TOTAL | - | - | - | - | 750,000 |
| ----- | ----- | ----- | ----- | ----- | ----- |
| Sewage Treatment TOTAL | - | - | - | - | 750,000 |
| ===== | ===== | ===== | ===== | ===== | ===== |
| Department 90 - Capital Prog Debt Service | | | | | |
| ===== | ===== | ===== | ===== | ===== | ===== |
| 75 DebtServic | | | | | |
| 899.110 Interest Expense | 177,744 | 162,998 | 188,078 | - | - |
| 899.120 Agent Fees | 1,045 | 1,045 | 4,439 | - | - |
| 899.145 Bond Issuance Costs | - | - | - | - | - |
| 899.200 Bond/Note Principal | 425,000 | 450,000 | 4,125,000 | - | - |
| ----- | ----- | ----- | ----- | ----- | ----- |
| DebtServic TOTAL | 603,789 | 614,043 | 4,317,517 | - | - |
| ----- | ----- | ----- | ----- | ----- | ----- |
| CapPDebtSv TOTAL | 603,789 | 614,043 | 4,317,517 | - | - |
| ----- | ----- | ----- | ----- | ----- | ----- |
| EXPENSE TOTAL | 3,210,082 | 620,525 | 4,520,866 | 384,540 | 7,599,000 |
| ===== | ===== | ===== | ===== | ===== | ===== |
| CapImprvFd TOTAL REVENUE | 2,324,679 | 2,288,711 | 1,782,276 | 1,673,735 | 6,704,930 |
| ===== | ===== | ===== | ===== | ===== | ===== |
| CapImprvFd TOTAL EXPENSE | 3,210,082 | 620,525 | 4,520,866 | 384,540 | 7,599,000 |
| ===== | ===== | ===== | ===== | ===== | ===== |
| CapImprvFd TOTAL NET | (885,403) | 1,668,186 | (2,738,590) | 1,289,195 | (894,070) |
| ===== | ===== | ===== | ===== | ===== | ===== |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 261 - Transportation Sales Tax | | | | | |
| ===== | | | | | |
| REVENUE Department XX-Revenue | | | | | |
| ===== | | | | | |
| 313 Sales Tax | | | | | |
| 313.210 Transportation Sales Tax | 1,758,421 | 1,888,157 | 1,782,013 | 1,753,000 | 1,774,800 |
| 313.215 PhoenixCtrllAgreement | (12,452) | (58,654) | (92,959) | (80,000) | (79,870) |
| Sales Tax TOTAL | 1,745,969 | 1,829,503 | 1,689,054 | 1,673,000 | 1,694,930 |
| 330 Intergover | | | | | |
| 331.000 Federal grants-capital | - | 1,373,496 | 1,605,238 | 958,000 | 708,000 |
| 334.000 State grants-capital | - | - | - | - | - |
| Intergover TOTAL | - | 1,373,496 | 1,605,238 | 958,000 | 708,000 |
| 335 St.Revenue | | | | | |
| 335.100 Motor Vehicle Fuel Tax | 387,039 | 376,648 | 367,182 | 369,000 | 365,000 |
| 335.200 Sales Tax For Roads | 181,723 | 138,320 | 123,505 | 126,000 | 120,000 |
| St.Revenue TOTAL | 568,762 | 514,968 | 490,687 | 495,000 | 485,000 |
| 338 Loc.Rev | | | | | |
| 338.200 Road & Bridge Tax | - | 323,727 | - | 233,200 | 110,000 |
| 338.300 WashSpclRoadDistrict | - | - | - | - | - |
| Loc.Rev. TOTAL | - | 323,727 | - | 233,200 | 110,000 |
| 340 Charges | | | | | |
| 340.400 Printing & Duplication | 350 | - | - | - | - |
| 343.600 Labor & Equipment Charge | - | - | 107,499 | - | - |
| 343.700 Misc Supply/MaterialsSol | 695,512 | 12,570 | (434) | 3,850 | - |
| Charges TOTAL | 695,862 | 12,570 | 107,065 | 3,850 | - |
| 361 Interest | | | | | |
| 360.100 Interest Revenues | 195,326 | 159,372 | 83,721 | 75,000 | 50,000 |
| Interest TOTAL | 195,326 | 159,372 | 83,721 | 75,000 | 50,000 |
| 365 Donations | | | | | |
| 365.100 Donations & Contribution | - | - | - | - | - |
| Donations TOTAL | - | - | - | - | - |
| ===== | | | | | |
| Department 026 - Airport | | | | | |
| ===== | | | | | |
| 330 Intergove Sourc | | | | | |
| 331.000 Federal Grants-Capital | - | - | 215,661 | - | - |
| Intergovtl TOTAL | - | - | 215,661 | - | - |
| Revenue TOTAL | 3,205,919 | 4,213,636 | 4,191,426 | 3,438,050 | 3,047,930 |
| ===== | | | | | |
| Department XX0 - Financing Sources Transfers | | | | | |
| ===== | | | | | |
| 390 Other Sourc | | | | | |
| 399.000 Budgeted Use of Reserves | - | - | - | - | - |
| OtherSourc TOTAL | - | - | - | - | - |
| 391 Infrnd Trn | | | | | |
| 391.430 Transfer In/COP-Sers2008 | - | 7,364,451 | - | - | - |
| InfrndTrn TOTAL | - | 7,364,451 | - | - | - |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|---|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 261 - Transportation Sales Tax | | | | | |
| ===== | | | | | |
| Department XX0 - Financing Sources Transfers | | | | | |
| ===== | | | | | |
| 393 Proceeds | | | | | |
| 393.700 Note, Revenue Anticipatio | 7,364,451 | - | - | - | - |
| Proceeds TOTAL | 7,364,451 | - | - | - | - |
| FinSource TOTAL | 7,364,451 | 7,364,451 | - | - | - |
| Revenue TOTAL | 10,570,370 | 11,578,087 | 4,191,426 | 3,438,050 | 3,047,930 |
| ===== | | | | | |
| EXPENDITURES Department 00 - Financing Uses-Transfers | | | | | |
| ===== | | | | | |
| 80 OthrFnUses | | | | | |
| 999.100 General Fund | - | - | - | 861,730 | 876,460 |
| 999.300 Capital Improvement Fund | - | - | - | - | - |
| 999.330 C.O.P.-Series 2008 Fund | - | - | 1,199,735 | 396,270 | 403,040 |
| OthrFnUses TOTAL | - | - | 1,199,735 | 1,258,000 | 1,279,500 |
| Financ Uses TOTAL | - | - | 1,199,735 | 1,258,000 | 1,279,500 |
| ===== | | | | | |
| Department 05 - Administration Phoenix Center | | | | | |
| ===== | | | | | |
| 30 Prof/ Tech | | | | | |
| 730.310 PhoenixCtrlAgreement | - | - | - | - | - |
| Prof/Tech TOTAL | - | - | - | - | - |
| AdmPhnxCtr TOTAL | - | - | - | - | - |
| ===== | | | | | |
| Department 18 - Streets | | | | | |
| ===== | | | | | |
| 30 Prof/ Tech | | | | | |
| 730.100 Engineering & Consultant | - | - | 1,276 | 2,600 | - |
| 730.400 Other Contracted Service | 5,355,239 | 2,091,974 | 159,094 | - | - |
| Prof/Tech TOTAL | 5,355,239 | 2,091,974 | 160,370 | 2,600 | - |
| 40 Prop. Serv | | | | | |
| 740.100 Street Mtn.Prog/Chip&Sea | 3,072 | - | 18,368 | - | - |
| Prop. Serv TOTAL | 3,072 | - | 18,368 | - | - |
| 70 Property | | | | | |
| 900.100 Land Purchase | - | - | - | - | - |
| 910.100 Improv Other Than Bldgs | 633,735 | 46,242 | 109,305 | 1,163,200 | 70,000 |
| 910.101 Street Improvements | 114,929 | 2,106,017 | 1,890,280 | 375,000 | 875,000 |
| 910.102 UltraBondedSurfaceProgra | 700,090 | 626,662 | 722,606 | 300,000 | 510,645 |
| 910.104 Sidewalk Improvemnt Prog | 3,560 | - | - | 50,000 | 50,000 |
| Property TOTAL | 1,452,314 | 2,778,921 | 2,722,191 | 1,888,200 | 1,505,645 |
| Streets TOTAL | 6,810,625 | 4,870,895 | 2,900,929 | 1,890,800 | 1,505,645 |
| ===== | | | | | |
| Department 26 - Airport | | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 900.100 Land Purchase | - | - | - | - | 55,000 |
| 910.100 Improv Other Than Bldgs | - | - | 671,709 | 220,000 | - |
| Property TOTAL | - | - | 671,709 | 220,000 | 55,000 |
| Airport TOTAL | - | - | 671,709 | 220,000 | 55,000 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|-------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 261 - Transportation Sales Tax | | | | | |
| Department 18 - Streets | | | | | |
| Department 90 - CapPDebtSv | | | | | |
| 75 DebtService | | | | | |
| 899.110 Interest Expense | - | 262,814 | - | - | - |
| 899.200 Bond/Note Principal | - | 7,364,451 | - | - | - |
| DebtService TOTAL | - | 7,627,265 | - | - | - |
| CapPDebtSv TOTAL | - | 7,627,265 | - | - | - |
| EXPENSE TOTAL | 6,810,625 | 12,498,160 | 4,772,373 | 3,368,800 | 2,840,145 |
| Transprtn TOTAL REVENUE | 10,570,370 | 11,578,087 | 4,191,426 | 3,438,050 | 3,047,930 |
| Transprtn TOTAL EXPENSE | 6,810,625 | 12,498,160 | 4,772,373 | 3,368,800 | 2,840,145 |
| Transprtn TOTAL NET | 3,759,745 | (920,073) | (580,947) | 69,250 | 207,785 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 265 - C.O.P.-Series 2008 | | | | | |
| ===== | | | | | |
| REVENUE Department XX-Revenue | | | | | |
| 361 Interest | | | | | |
| 360.100 Interest Revenues | - | - | - | - | - |
| 360.110 Interest Rev.-Bond Acct. | - | 25,850 | 19,102 | 24,500 | - |
| Interest TOTAL | - | 25,850 | 19,102 | 24,500 | - |
| Revenue TOTAL | - | 25,850 | 19,102 | 24,500 | - |
| ===== | | | | | |
| Department XX0 - Financing Sources-Transfr | | | | | |
| ===== | | | | | |
| 390 Other Sourc | | | | | |
| 399.000 Budgeted Use of Reserves | - | - | - | - | - |
| OtherSourc TOTAL | - | - | - | - | - |
| 391 Intrfnd Trn | | | | | |
| 391.100 Transfer In/General Fund | - | 660,000 | - | 861,730 | 876,460 |
| 391.410 Transfer In/TransportnFn | - | - | - | 396,270 | 403,040 |
| 391.430 Transfer In/COP-Sers2008 | - | - | 1,199,735 | - | - |
| IntrfndTrn TOTAL | - | 660,000 | 1,199,735 | 1,258,000 | 1,279,500 |
| 393 Proceeds | | | | | |
| 393.700 Note,Revenue Anticipalio | - | 26,840,000 | - | - | - |
| Proceeds TOTAL | - | 26,840,000 | - | - | - |
| FincSource TOTAL | - | 27,500,000 | 1,199,735 | 1,258,000 | 1,279,500 |
| REVENUE TOTAL | - | 27,525,850 | 1,218,837 | 1,282,500 | 1,279,500 |
| ===== | | | | | |
| EXPENSE | | | | | |
| ===== | | | | | |
| Department 00 - Financing Uses-Transfers | | | | | |
| ===== | | | | | |
| 80 OthrFnUses | | | | | |
| 999.310 Transportation Tax Fund | - | 7,364,451 | - | - | - |
| OthrFnUses TOTAL | - | 7,364,451 | - | - | - |
| Financ Uses TOTAL | - | 7,364,451 | - | - | - |
| ===== | | | | | |
| Department 18 - Streets | | | | | |
| ===== | | | | | |
| 30 Prof/ Tech | | | | | |
| 730.400 Olher Contracted Service | - | 16,135,549 | - | - | - |
| Prof/Tech TOTAL | - | 16,135,549 | - | - | - |
| Streets TOTAL : | - | 16,135,549 | - | - | - |
| ===== | | | | | |
| Department 19 - Building/Grounds Maintenance | | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 900.200 Buildings | - | 307,005 | 47,940 | - | - |
| Property TOTAL | - | 307,005 | 47,940 | - | - |
| BldGrd Main TOTAL | - | 307,005 | 47,940 | - | - |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|---|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 265 - C.O.P.-Series 2008 | | | | | |
| Department 21 - Parks | | | | | |
| 70 Property | | | | | |
| 900.200 Buildings | - | 68,960 | (12,355) | - | - |
| 910.100 Improv Other Than Bldgs | - | - | - | - | - |
| Property TOTAL | - | 68,960 | (12,355) | - | - |
| Parks TOTAL | - | 68,960 | (12,355) | - | - |
| Department 90 - Capital Prog Debt Service | | | | | |
| 75 DebtServic | | | | | |
| 899.110 Interest Expense | - | - | 1,194,734 | 1,272,500 | 1,272,500 |
| 899.120 Agent Fees | - | - | 910 | 5,000 | 2,000 |
| 899.145 Bond Issuance Costs | - | 662,960 | - | - | - |
| 899.200 Bond/Note Principal | - | - | - | 5,000 | 5,000 |
| DebtServic TOTAL | - | 662,960 | 1,195,644 | 1,282,500 | 1,279,500 |
| CapPDebtSv TOTAL | - | 662,960 | 1,195,644 | 1,282,500 | 1,279,500 |
| EXPENSE TOTAL | - | 24,538,925 | 1,231,229 | 1,282,500 | 1,279,500 |
| COP2008Prj TOTAL REVENUE | - | 27,525,850 | 1,218,837 | 1,282,500 | 1,279,500 |
| COP2008Prj TOTAL EXPENSE | - | 24,538,925 | 1,231,229 | 1,282,500 | 1,279,500 |
| COP2008Prj TOTAL NET | - | 2,986,925 | (12,392) | - | - |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|---|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 272 - Downtown TIF RPA 1 | | | | | |
| REVENUE Department XX-Revenue | | | | | |
| 311 Gen. Taxes | | | | | |
| 311.100 Real Estate Taxes | - | 8,458 | 16,438 | 128,000 | 120,000 |
| Gen. Taxes TOTAL | - | 8,458 | 16,438 | 128,000 | 120,000 |
| 313 Sales Tax | | | | | |
| 313.225 FrCo Shared Sales Tax | - | - | - | 16,150 | 20,000 |
| 313.230 WashAmbISharedSalesTax | - | - | - | - | 15,000 |
| Gen. Taxes TOTAL | - | - | - | 16,150 | 35,000 |
| 361 Interest | | | | | |
| 360.100 Interest Revenues | - | 170 | 486 | 3,400 | 2,000 |
| Interest TOTAL | - | 170 | 486 | 3,400 | 2,000 |
| Revenue TOTAL | - | 8,628 | 16,924 | 147,550 | 157,000 |
| Department XX0 - Financing Sources-Transfr | | | | | |
| 390 Other Sourc | | | | | |
| 399.000 Budgeted Use of Reserves | - | - | - | - | - |
| OtherSourc TOTAL | - | - | - | - | - |
| FincSource TOTAL | - | - | - | - | - |
| Revenue TOTAL | - | 8,628 | 16,924 | 147,550 | 157,000 |
| Department 11 - Administration EXPENDITURES | | | | | |
| 30 Prof/ Tech | | | | | |
| 730.400 Other Contracted Service | - | 22 | 43 | 300 | - |
| Prof/Tech TOTAL | - | 22 | 43 | 300 | - |
| 75 DebtServic | | | | | |
| 899.110 Interest Expense | - | - | - | - | - |
| 899.120 Agent Fees | - | - | - | - | - |
| 899.200 Bond/Note Principal | - | - | - | - | - |
| DebtServic TOTAL | - | - | - | - | - |
| Admin TOTAL | - | 22 | 43 | 300 | - |
| Department 60 - Dist Street & Parking Lots | | | | | |
| 70 Property | | | | | |
| 910.101 Street Improvements | - | - | - | - | - |
| 910.105 Public Parking Lot Impro | - | - | 23,900 | - | - |
| Property TOTAL | - | - | 23,900 | - | - |
| DistStrPk TOTAL | - | - | 23,900 | - | - |
| EXPENSE TOTAL | - | 22 | 23,943 | 300 | - |
| DwntnTIF 1 TOTAL REVENUE | - | 8,628 | 16,924 | 147,550 | 157,000 |
| DwntnTIF 1 TOTAL EXPENSE | - | 22 | 23,943 | 300 | - |
| DwntnTIF 1 TOTAL NET | - | 8,606 | (7,019) | 147,250 | 157,000 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 40 - Water Fund | | | | | |
| ===== | | | | | |
| REVENUE Department XX-Revenue | | | | | |
| ===== | | | | | |
| 340 Charges | | | | | |
| 340.570 PublicWorksStaffServices | 66,532 | 60,859 | 58,433 | 58,765 | 66,080 |
| 340.600 Penalties/Interest Chgs. | 4,583 | 4,006 | 4,064 | 1,000 | 19,000 |
| 340.900 Revenues-All Other | 3,631 | 1,826 | 2,207 | 10,500 | 3,000 |
| 343.100 Water Sales | 1,050,544 | 1,009,013 | 1,062,180 | 1,175,000 | 1,250,000 |
| 343.200 Water Meter Sales | 19,446 | 18,456 | 9,651 | 8,000 | 7,500 |
| 343.300 Sprinkler System Charges | 1,350 | - | - | - | - |
| 343.500 Connection Charges | 45,890 | 32,400 | 24,100 | 12,000 | 14,000 |
| 343.550 Tap Charges | 2,063 | 1,298 | 475 | 300 | 1,000 |
| 343.600 Labor & Equipment Charge | 4,553 | 1,205 | 761 | 2,400 | 1,000 |
| 343.700 Misc Supply/MaterialsSol | 11,775 | 6,853 | 4,469 | 6,000 | 3,000 |
| Charges TOTAL | 1,210,367 | 1,135,916 | 1,166,340 | 1,273,965 | 1,364,580 |
| 361 Interest | | | | | |
| 360.100 Interest Revenues | 36,673 | 8,594 | 5,644 | 16,300 | 8,000 |
| 360.105 Interest Rev.on Notes | 11,941 | 28,228 | 12,868 | 8,500 | 12,500 |
| Interest TOTAL | 48,614 | 36,822 | 18,512 | 24,800 | 20,500 |
| 363 Rents | | | | | |
| 366.200 Rent/Lease-Municipal Pro | 7,587 | 40,139 | 50,429 | 50,900 | 35,000 |
| Rents TOTAL | 7,587 | 40,139 | 50,429 | 50,900 | 35,000 |
| 365 Donations | | | | | |
| 365.110 Capital contributions | - | 256,336 | - | - | - |
| Donations TOTAL | - | 256,336 | - | - | - |
| 392 Asset Sale | | | | | |
| 392.200 Gain(Loss)of Captl Asset | - | - | - | - | - |
| Asset Sale TOTAL | - | - | - | - | - |
| Revenue TOTAL | 1,266,568 | 1,469,213 | 1,235,281 | 1,349,665 | 1,420,080 |
| ===== | | | | | |
| Department XX0-Financing Sources Transfers | | | | | |
| ===== | | | | | |
| 390 Other Sourc | | | | | |
| 399.000 Budgeted Use of Reserves | - | - | - | - | - |
| OtherSourc TOTAL | - | - | - | - | - |
| 391 Intrfrnd Trn | | | | | |
| 391.250 Transfer In/Veh&EquipFun | - | - | - | 3,055 | - |
| 391.650 Transfer In/SewerageSysF | - | - | - | 10,495 | 23,333 |
| 391.800 Transfer In/Solid WasteFn | - | - | - | 8,200 | - |
| IntrfrndTrn TOTAL | - | - | - | 21,750 | 23,333 |
| FincSource TOTAL | - | - | - | 21,750 | 23,333 |
| Revenue TOTAL | 1,266,568 | 1,469,213 | 1,235,281 | 1,371,415 | 1,443,413 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 40 - Water Fund | | | | | |
| EXPENSE | | | | | |
| Department 00 - Financing Uses-Transfers | | | | | |
| 80 OthrFnUses | | | | | |
| 990.100 Loan To Governmental Fun | - | - | - | - | - |
| 999.100 General Fund | - | - | 2,800 | - | - |
| 999.360 Water System Bonds | - | - | - | - | - |
| OthrFnUses TOTAL | - | - | 2,800 | - | - |
| Financ Uses TOTAL | - | - | 2,800 | - | - |
| Department 35 - Water | | | | | |
| 10 PerServS/W | | | | | |
| 700.100 Salaries/Wages-Regular | 372,851 | 335,155 | 320,901 | 322,900 | 325,100 |
| 700.150 Elected/BoardOfficialCom | 125 | 250 | 200 | 250 | 200 |
| 700.200 Wages-Parttime/Permanent | - | - | - | - | - |
| 700.250 Wages-Parttime/Seasonal | - | - | - | - | - |
| 700.300 Salaries/Wages-Overtime | 33,523 | 6,489 | 8,162 | 6,200 | 8,200 |
| 700.400 Charges By Other Departm | - | - | - | - | - |
| PerServS/W TOTAL | 406,499 | 341,894 | 329,263 | 329,350 | 333,500 |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | 29,453 | 24,482 | 23,959 | 24,000 | 25,510 |
| 720.100 Health Insurance | 88,015 | 70,228 | 80,871 | 72,650 | 79,860 |
| 720.200 Dental Insurance | 6,895 | 5,331 | 5,229 | 6,070 | 6,360 |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | 1,159 | 942 | 926 | 690 | 830 |
| 720.500 LAGERS Retirement Plan | 54,033 | 39,933 | 39,157 | 35,000 | 38,660 |
| PerServF/B TOTAL | 179,555 | 140,916 | 150,142 | 138,410 | 151,220 |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | - | - | - | - | - |
| 720.601 Tuition Reimbursement | - | - | - | - | - |
| 720.602 Auto Allowance | - | - | - | - | - |
| 720.605 Employee Incentive Prog | 675 | 675 | 575 | 525 | 675 |
| PerSrvOBen TOTAL | 675 | 675 | 575 | 525 | 675 |
| 30 Prof/ Tech | | | | | |
| 730.050 Dispatching/Comm.DeptSer | 51,713 | 56,874 | 56,744 | 57,790 | 60,990 |
| 730.100 Engineering & Consultant | 43,490 | - | - | - | - |
| 730.150 Engrng&InspectDeptServ | 22,268 | 23,294 | 24,519 | 24,530 | 74,540 |
| 730.250 Admin.&Fince/IT Dept.Ser | 142,840 | 139,292 | 130,765 | 140,360 | 121,930 |
| 730.300 Technical Services | 3,236 | 3,538 | 2,569 | 3,600 | 3,000 |
| 730.400 Other Contracted Service | 32,319 | 46,476 | 30,129 | 53,000 | 35,000 |
| Prof/Tech TOTAL | 295,866 | 269,474 | 244,726 | 279,280 | 295,460 |
| 40 Prop. Serv | | | | | |
| 750.300 Lawn & Grounds Care Serv | - | - | - | - | - |
| 750.400 Uniform Cleaning Service | 2,645 | 2,196 | 2,091 | 2,200 | 2,200 |
| 760.100 Building Repair/Maintnce | - | 5,669 | 436 | 4,000 | 5,000 |
| 760.200 Equipt Repair/Maintenanc | 16,320 | 5,218 | 41,723 | 12,000 | 20,000 |
| 760.300 Vehicle Repair/Maintnce | 7,079 | 9,764 | 10,129 | 10,000 | 10,000 |
| 760.350 Water Tower Repair/Maint | - | - | - | - | 5,000 |
| 760.400 Equipment Rental | 2,498 | 1,339 | 527 | 1,000 | 1,000 |
| Prop. Serv TOTAL | 28,542 | 24,186 | 54,906 | 29,200 | 43,200 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 40 - Water Fund | | | | | |
| EXPENSES Department 35 - Water | | | | | |
| 50 Other Serv | | | | | |
| 780.100 Advertising | - | - | - | - | 200 |
| 780.200 Prop/Liab/Casualty Insur | 25,253 | 36,830 | 25,858 | 26,750 | 27,915 |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Printing/Duplicating | 648 | 823 | 1,826 | 1,500 | 2,000 |
| 780.400 Telephone | 5,832 | 5,983 | 5,984 | 6,000 | 6,000 |
| 780.410 Telephone-Alarm Cntrl | - | - | - | - | - |
| 780.500 Training/Seminars | 1,315 | 402 | 848 | 750 | 800 |
| 780.600 Travel | 850 | 1,971 | 1,344 | 300 | 1,000 |
| 780.700 Prof.Dues & Memberships | 175 | 188 | 368 | 600 | 600 |
| 780.900 Postage | 11,643 | 12,563 | 15,244 | 13,500 | 17,500 |
| 899.100 Bad Debts Expense | 178 | - | - | - | - |
| Other Serv TOTAL | 45,894 | 58,760 | 51,472 | 49,400 | 56,015 |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | - | - | - | - | - |
| 800.410 Parts-Vehicle | 1,916 | 959 | 1,496 | 1,600 | 2,500 |
| 800.415 Parts-Equipment | 6,665 | 2,844 | 1,345 | 3,000 | 3,000 |
| 800.420 Offices Supplies | 1,769 | 1,079 | 745 | 1,000 | 1,000 |
| 800.500 Asphalt/Rock/Cement | 31,033 | 20,832 | 11,651 | 12,000 | 15,000 |
| 800.600 Straw/Seeding/Plants | 731 | 230 | 679 | - | - |
| 800.700 Uniforms & Clothing | - | - | - | - | - |
| 800.800 General Supplies | 16,734 | 7,300 | 5,053 | 5,000 | 5,000 |
| 800.900 Employee Appreciation Cs | - | 1,273 | - | - | - |
| 810.100 Electricity | 112,476 | 105,472 | 94,896 | 121,000 | 100,000 |
| 810.200 Heating Fuel | 1,933 | 1,598 | 1,148 | 1,000 | 1,500 |
| 810.300 Gasoline & Oil | 25,247 | 14,017 | 12,246 | 19,000 | 20,000 |
| 820.100 Meters & Hydrants | 51,507 | 38,735 | 21,052 | 50,000 | 50,000 |
| 820.200 Pipe & Fittings | 53,522 | 62,781 | 29,681 | 40,000 | 40,000 |
| 820.250 Line Extensions-Minor | - | - | 12,221 | - | - |
| 830.300 Janitorial Supplies | - | - | - | - | - |
| 840.200 SmallTools/Equipment/Fur | 9,693 | 4,448 | 1,645 | 11,000 | 11,000 |
| Supplies TOTAL | 313,226 | 261,568 | 193,858 | 264,600 | 249,000 |
| 65 Depreciation | | | | | |
| 840.100 Depreciation Expense | 199,012 | 245,494 | 254,375 | - | 255,000 |
| Depreciatn TOTAL | 199,012 | 245,494 | 254,375 | - | 255,000 |
| 70 Property | | | | | |
| 900.100 Land Purchase | - | - | - | - | - |
| 900.200 Buildings | - | - | - | 44,500 | 100,000 |
| 910.100 Improv Other Than Bldgs | - | - | - | 27,000 | 33,000 |
| 910.110 Water System Improvement | - | - | - | 48,000 | 48,000 |
| 910.200 City Labor - Capital Pro | (2,019) | - | - | - | - |
| 910.250 City Equipment Cost-Capt | (1,648) | - | - | - | - |
| 920.100 Vehicles | - | - | - | 29,000 | - |
| 920.200 Machinery/Equipment | - | - | - | 39,195 | 46,665 |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| Property TOTAL | (3,667) | - | - | 187,695 | 227,665 |
| 75 DebtServic | | | | | |
| 899.110 Interest Expense | - | - | - | - | - |
| 899.200 Bond/Note Principal | - | - | - | - | - |
| DebtServic TOTAL | - | - | - | - | - |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 40 - Water Fund | | | | | |
| EXPENSES Department 35 - Water | | | | | |
| Water TOTAL | 1,465,602 | 1,342,967 | 1,282,117 | 1,278,460 | 1,611,735 |
| EXPENSE TOTAL | 1,465,602 | 1,342,967 | 1,282,117 | 1,278,460 | 1,611,735 |
| WaterFund TOTAL REVENUE | 1,266,568 | 1,469,213 | 1,235,281 | 1,371,415 | 1,443,413 |
| WaterFund TOTAL EXPENSE | 1,465,602 | 1,342,967 | 1,282,117 | 1,278,460 | 1,611,735 |
| WaterFund TOTAL NET | (199,034) | 126,246 | (46,836) | 92,955 | (168,322) |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 41 - Sewage Treatment Fund | | | | | |
| ===== | | | | | |
| REVENUE Department XX-Revenue | | | | | |
| ===== | | | | | |
| 340 Charges | | | | | |
| 340.400 Printing & Duplication | 550 | 8,230 | - | - | - |
| 340.600 Penalties/Interest Chgs. | 2,802 | 4,528 | 5,845 | 18,500 | 6,000 |
| 340.900 Revenues-All Other | 6,394 | 3,954 | 34,764 | 5,000 | 2,500 |
| 343.600 Labor & Equipment Charge | 88 | 80 | 192 | - | - |
| 343.700 Misc Supply/MaterialsSol | - | 204 | 40 | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Charges TOTAL | 9,834 | 16,996 | 40,841 | 23,500 | 8,500 |
| 344 Sanitation | | | | | |
| 344.100 Sewer Service Charges | 893,357 | 1,721,497 | 2,036,116 | 2,363,000 | 2,330,000 |
| 344.125 Surcharge Fees | - | 1,389 | 29,711 | 17,000 | 20,000 |
| 344.150 Leachate Disposal Charge | 96,193 | 76,791 | 78,683 | 176,000 | 100,000 |
| 344.200 Sewer Connection Charges | 62,719 | 31,094 | 23,398 | 14,000 | 15,000 |
| | ----- | ----- | ----- | ----- | ----- |
| Sanitation TOTAL | 1,052,269 | 1,830,771 | 2,167,908 | 2,570,000 | 2,465,000 |
| 355 Assessment | | | | | |
| 355.500 Sanitary Sewer District | - | - | - | 5,500 | 3,600 |
| | ----- | ----- | ----- | ----- | ----- |
| Interest TOTAL | - | - | - | 5,500 | 3,600 |
| 361 Interest | | | | | |
| 360.100 Interest Revenues | 23,052 | 37,265 | 19,317 | 17,500 | 15,000 |
| 360.110 Interest Rev.-Bond Acct. | 28,247 | 551,401 | 19,197 | 306,040 | 840,000 |
| | ----- | ----- | ----- | ----- | ----- |
| Interest TOTAL | 51,299 | 588,666 | 38,514 | 323,540 | 855,000 |
| 363 Rents | | | | | |
| 366.200 Rent/Lease-Municipal Pro | 4,395 | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Rents TOTAL | 4,395 | - | - | - | - |
| 365 Donations | | | | | |
| 365.110 Capital contributions | - | 318,956 | 44,000 | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Donations TOTAL | - | 318,956 | 44,000 | - | - |
| 392 Asset Sale | | | | | |
| 392.200 Gain(Loss)of Capll Asset | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Asset Sale TOTAL | - | - | - | - | - |
| Revenue TOTAL | 1,117,797 | 2,755,389 | 2,291,263 | 2,922,540 | 3,332,100 |
| ===== | | | | | |
| Department XX0 - Financing Sources | | | | | |
| ===== | | | | | |
| 390 Other Sourc | | | | | |
| 399.000 Budgeted Use of Reserves | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| OtherSourc TOTAL | - | - | - | - | - |
| 393 Proceeds | | | | | |
| 393.400 Other Bond Proceeds | - | - | - | - | - |
| 393.700 Note,Revenue Anticipatio | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Proceeds TOTAL | - | - | - | - | - |
| FincSource TOTAL | - | - | - | - | - |
| REVENUE TOTAL | 1,117,797 | 2,755,389 | 2,291,263 | 2,922,540 | 3,332,100 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|---|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 41 - Sewage Treatment Fund | | | | | |
| ===== | | | | | |
| Department 00 - Financing Uses-Transfers | | | | | |
| ===== | | | | | |
| 80 OIhrFnUses | | | | | |
| 999.100 General Fund | - | - | 1,600 | - | - |
| 999.350 Water Fund | - | - | - | 10,495 | 23,333 |
| | ----- | ----- | ----- | ----- | ----- |
| OthrFnUses TOTAL | - | - | 1,600 | 10,495 | 23,333 |
| | ----- | ----- | ----- | ----- | ----- |
| Financ Uses TOTAL | - | - | 1,600 | 10,495 | 23,333 |
| ===== | | | | | |
| Department 36 - Sewage Treatment EXPENDITURES | | | | | |
| ===== | | | | | |
| 10 PerServS/W | | | | | |
| 700.100 Salaries/Wages-Regular | 185,518 | 194,677 | 188,419 | 180,220 | 185,950 |
| 700.200 Wages-Parttime/Permanent | 1,664 | - | - | 5,000 | - |
| 700.250 Wages-Parttime/Seasonal | - | 2,479 | 3,922 | 1,770 | 3,400 |
| 700.300 Salaries/Wages-Overtime | 32,678 | 9,003 | 13,666 | 5,900 | 8,000 |
| 700.400 Charges By Other Departm | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| PerServS/W TOTAL | 219,860 | 206,159 | 206,007 | 192,890 | 197,350 |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | 16,355 | 14,692 | 15,980 | 14,590 | 15,100 |
| 720.100 Health Insurance | 27,797 | 25,051 | 30,490 | 28,705 | 33,530 |
| 720.200 Dental Insurance | 2,487 | 2,331 | 2,329 | 2,260 | 2,380 |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | 592 | 554 | 569 | 445 | 480 |
| 720.500 LAGERS Retirement Plan | 28,589 | 23,319 | 24,096 | 18,300 | 22,500 |
| | ----- | ----- | ----- | ----- | ----- |
| PerServF/B TOTAL | 75,820 | 65,947 | 73,464 | 64,300 | 73,990 |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | - | - | - | - | - |
| 720.601 Tuition Reimbursement | - | - | - | - | - |
| 720.602 Auto Allowance | - | - | - | - | - |
| 720.605 Employee Incentive Prog | 325 | 325 | 275 | 325 | 675 |
| | ----- | ----- | ----- | ----- | ----- |
| PerSrvOBen TOTAL | 325 | 325 | 275 | 325 | 675 |
| 30 Prof/ Tech | | | | | |
| 730.050 Dispatching/Comm.DeptSer | 51,713 | 56,874 | 56,744 | 57,790 | 60,990 |
| 730.100 Engineering & Consultant | 17,708 | - | - | - | - |
| 730.150 Engrnrng&InspeclDeptServ | 22,268 | 23,294 | 24,519 | 24,525 | 74,540 |
| 730.250 Admin.&Fince/IT Dept.Ser | 122,705 | 92,909 | 88,040 | 101,325 | 97,140 |
| 730.300 Technical Services | 7,628 | 7,340 | 9,061 | 6,500 | 8,000 |
| 730.400 Other Contracted Service | 12,568 | 20,214 | 11,452 | 16,000 | 8,000 |
| 730.450 PblcWrkSrv | 66,532 | 60,859 | 58,433 | 58,765 | 66,080 |
| | ----- | ----- | ----- | ----- | ----- |
| Prof/Tech TOTAL | 301,122 | 261,490 | 248,249 | 264,905 | 314,750 |
| 40 Prop. Serv | | | | | |
| 740.200 Landfill-Tipping Fees | 3,609 | 3,219 | 3,333 | - | - |
| 740.300 TippingFeeCofWMunicipal | 69 | 179 | - | 1,000 | 4,000 |
| 750.300 Lawn & Grounds Care Serv | - | - | - | - | - |
| 750.400 Uniform Cleaning Service | 1,527 | 1,464 | 1,480 | 1,500 | 1,500 |
| 760.100 Building Repair/Maintnce | 1,413 | - | 418 | 550 | 550 |
| 760.200 Equipt Repair/Maintenanc | 22,584 | 19,843 | 13,114 | 7,000 | 10,000 |
| 760.300 Vehicle Repair/Maintnce | 3,466 | 2,515 | 4,020 | 2,000 | 3,500 |
| 760.400 Equipment Rental | 5,692 | 6,303 | 14,261 | 7,600 | 7,500 |
| | ----- | ----- | ----- | ----- | ----- |
| Prop. Serv TOTAL | 38,360 | 33,523 | 36,626 | 19,650 | 27,050 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 41 - Sewage Treatment Fund | | | | | |
| EXPENSE Department 36 - Sewage Treatment | | | | | |
| 50 Other Serv | | | | | |
| 780.100 Advertising | 103 | - | - | 100 | - |
| 780.200 Prop/Liab/Casualty Insur | 27,401 | 34,155 | 33,470 | 40,750 | 41,170 |
| 780.210 Self-Insurance Deductibl | 24,939 | 4,850 | 1,693 | 17,400 | 5,000 |
| 780.300 Printing/Duplicating | 50 | 212 | 144 | 745 | 245 |
| 780.400 Telephone | 3,487 | 3,595 | 3,324 | 2,700 | 3,900 |
| 780.410 Telephone-Alarm Cntrl | 932 | 1,002 | 2,420 | 4,550 | 4,200 |
| 780.500 Training/Seminars | 583 | 1,468 | 690 | 450 | 1,000 |
| 780.600 Travel | - | 831 | 909 | 500 | 1,000 |
| 780.700 Prof.Dues & Memberships | 60 | 119 | 356 | 250 | 400 |
| 780.900 Postage | 7,395 | 5,968 | 6,108 | 7,050 | 6,200 |
| 899.100 Bad Debts Expense | (6) | - | - | - | - |
| Other Serv TOTAL | 64,924 | 52,200 | 49,114 | 74,495 | 63,115 |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | 25 | - | - | - | - |
| 800.200 Lab Supplies | 879 | 621 | 1,075 | 1,600 | 1,500 |
| 800.410 Parts-Vehicle | 1,968 | 523 | 147 | 500 | 500 |
| 800.415 Parts-Equipment | 15,770 | 11,033 | 7,793 | 8,500 | 7,000 |
| 800.420 Offices Supplies | 669 | 530 | 345 | 500 | 1,000 |
| 800.500 Asphalt/Rock/Cement | 2,769 | 446 | 4,384 | 4,000 | 7,500 |
| 800.600 Straw/Seeding/Plants | 152 | 307 | 376 | 500 | 500 |
| 800.800 General Supplies | 6,072 | 5,518 | 4,145 | 5,500 | 6,000 |
| 800.900 Employee Appreciation Cs | - | 1,273 | 1,269 | - | - |
| 810.100 Electricity | 96,646 | 98,054 | 120,435 | 160,000 | 150,000 |
| 810.200 Heating Fuel | 2,428 | 1,597 | 2,018 | 14,000 | 20,000 |
| 810.300 Gasoline & Oil | 7,939 | 8,989 | 6,910 | 10,000 | 10,000 |
| 820.200 Pipe & Fittings | 11,526 | 8,402 | 4,346 | 5,500 | 6,000 |
| 820.270 ManholeReplacemnt Program | - | - | - | 8,300 | - |
| 830.100 Chemicals | 7,254 | 6,516 | 8,078 | 9,500 | 7,000 |
| 830.300 Janitorial Supplies | - | - | - | - | - |
| 840.200 SmallTools/Equipment/Fur | 12,249 | 3,041 | 3,772 | 19,000 | 20,000 |
| Supplies TOTAL | 166,346 | 146,850 | 165,093 | 247,400 | 237,000 |
| 65 Depreciation | | | | | |
| 840.100 Depreciation Expense | 223,675 | 240,995 | 247,691 | - | 248,000 |
| Deprecialn TOTAL | 223,675 | 240,995 | 247,691 | - | 248,000 |
| 70 Property | | | | | |
| 900.100 Land Purchase | - | - | - | - | - |
| 900.200 Buildings | - | - | - | - | - |
| 910.100 Improv Other Than Bldgs | - | - | - | - | - |
| 910.120 Sanitary Sewer Sys Impro | - | - | - | 1,127,700 | - |
| 910.200 City Labor - Capital Pro | - | - | - | - | - |
| 910.250 City Equipment Cost-Capt | - | - | - | - | - |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | 145,800 | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| Property TOTAL | - | - | - | 1,273,500 | - |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 41 - Sewage Treatment Fund | | | | | |
| EXPENSE Department 36 - Sewage Treatment | | | | | |
| 75 DebtServic | | | | | |
| 899.110 Interest Expense | 35,880 | 30,639 | 26,528 | 20,635 | 14,100 |
| 899.120 Agent Fees | 3,021 | 2,597 | 2,147 | 1,700 | - |
| 899.130 Amortization of Bond Dis | 1,008 | 1,008 | 1,008 | 1,715 | 1,715 |
| 899.140 Amortiz.Bond Issue Costs | 1,693 | 1,693 | 1,693 | 2,870 | 2,870 |
| 899.200 Bond/Note Principal | - | - | - | 100,000 | 105,000 |
| DebtServic TOTAL | 41,602 | 35,937 | 31,376 | 126,920 | 123,685 |
| Sub-Depart TOTAL : | 1,132,034 | 1,043,426 | 1,057,895 | 2,264,385 | 1,285,615 |
| Sub Department 036 - Bonded Debt Service | | | | | |
| 75 DebtServic | | | | | |
| 899.110 Interest Expense | - | 776,718 | (1,474) | 863,995 | 826,020 |
| 899.120 Agent Fees | - | 4,509 | 4,509 | 108,300 | 105,220 |
| 899.130 Amortization of Bond Dis | - | (18,786) | (21,232) | - | - |
| 899.140 Amortiz.Bond Issue Costs | - | 11,846 | 15,888 | - | - |
| 899.200 Bond/Note Principal | - | - | - | 835,000 | 855,000 |
| DebtServic TOTAL | - | 774,287 | (2,309) | 1,807,295 | 1,786,240 |
| DebtSrv2nd TOTAL : | - | 774,287 | (2,309) | 1,807,295 | 1,786,240 |
| Sewage Treatment TOTAL | 1,132,034 | 1,817,713 | 1,057,186 | 4,082,175 | 3,095,188 |
| EXPENSE TOTAL | 1,132,034 | 1,817,713 | 1,057,186 | 4,082,175 | 3,095,188 |
| SewageFund TOTAL REVENUE | 1,117,797 | 2,755,389 | 2,291,263 | 2,922,540 | 3,332,100 |
| SewageFund TOTAL EXPENSE | 1,132,034 | 1,817,713 | 1,057,186 | 4,082,175 | 3,095,188 |
| SewageFund TOTAL NET | (14,237) | 937,676 | 1,234,077 | (1,159,635) | 236,912 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 42 - Solid Waste Fund | | | | | |
| REVENUE Department XX-Revenue | | | | | |
| 330 Intergover | | | | | |
| 331.000 Federal grants-capital | - | - | - | - | - |
| 331.010 Federal grants-operating | - | - | - | 25,000 | - |
| Intergover TOTAL | - | - | - | 25,000 | - |
| 340 Charges | | | | | |
| 340.600 Penalties/Interest Chgs. | 1,795 | 1,602 | 1,759 | 1,650 | 1,200 |
| 340.900 Revenues-All Other | 89 | 92 | (85) | 70 | - |
| 343.600 Labor & Equipment Charge | - | - | 480 | 500 | 500 |
| 343.700 Misc Supply/MaterialsSol | 5,477 | - | 1,512 | 1,000 | 500 |
| Charges TOTAL | 7,361 | 1,694 | 3,666 | 3,220 | 2,200 |
| 344 Sanitation | | | | | |
| 344.500 Refuse Collection Charge | 430,637 | 436,634 | 439,579 | 440,400 | 440,000 |
| 344.600 Landfill Fees | 1,072,410 | 1,087,933 | 1,236,618 | 1,269,000 | 1,275,000 |
| 344.650 LndfilFee/CityHauled | 233,079 | 214,403 | 205,036 | 205,000 | 200,000 |
| 344.700 Recycled Materials | 87,635 | 76,290 | 44,938 | 105,000 | 60,000 |
| 344.800 Compost Sales | - | - | - | - | - |
| 344.900 Recycling Container Sale | 20 | 70 | 10 | 50 | - |
| Sanitation TOTAL | 1,823,781 | 1,815,330 | 1,926,181 | 2,019,450 | 1,975,000 |
| 361 Interest | | | | | |
| 360.100 Interest Revenues | 101,931 | 74,783 | 43,071 | 52,000 | 42,000 |
| Interest TOTAL | 101,931 | 74,783 | 43,071 | 52,000 | 42,000 |
| 392 Asset Sale | | | | | |
| 392.100 Sale of Capital Assets | - | - | - | - | - |
| 392.200 Gain(Loss)of Captl Asset | - | - | - | - | - |
| Asset Sale TOTAL | - | - | - | - | - |
| Sub-Depart TOTAL | 1,933,073 | 1,891,807 | 1,972,918 | 2,099,670 | 2,019,200 |
| Sub-Depart 038 - Landfill | | | | | |
| 340 Charges | | | | | |
| 340.600 Penalties/Interest Chgs. | 832 | 1,508 | 2,018 | 850 | 500 |
| 343.600 Labor & Equipment Charge | - | - | 253 | - | - |
| Charges TOTAL | 832 | 1,508 | 2,271 | 850 | 500 |
| LndfilPrgR TOTAL | 832 | 1,508 | 2,271 | 850 | 500 |
| Sub-Depart 039 - Recycling | | | | | |
| 340 Charges | | | | | |
| 340.600 Penalties/Interest Chgs. | - | 1 | 4 | - | - |
| Charges TOTAL | - | 1 | 4 | - | - |
| RecyclPrgR TOTAL | - | 1 | 4 | - | - |
| Revenue TOTAL | 1,933,905 | 1,893,316 | 1,975,193 | 2,100,520 | 2,019,700 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 42 - Solid Waste Fund | | | | | |
| ===== | | | | | |
| Department XX0-Financing Sources Transfers | | | | | |
| ===== | | | | | |
| 390 Other Sourc | | | | | |
| 399.000 Budgeted Use of Reserves | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| OtherSourc TOTAL | - | - | - | - | - |
| 391 Infrnd Trn | | | | | |
| 391.100 Transfer In/General Fund | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| InfrndTrn TOTAL | - | - | - | - | - |
| 393 Proceeds | | | | | |
| 393.700 Note,Revenue Anticipatio | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Proceeds TOTAL | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| FincSource TOTAL | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Revenue TOTAL | 1,933,905 | 1,893,316 | 1,975,193 | 2,100,520 | 2,019,700 |
| ===== | | | | | |
| EXPENSE | | | | | |
| ===== | | | | | |
| Department 00-Financing Uses Transfers | | | | | |
| ===== | | | | | |
| 80 OthrFnUses | | | | | |
| 999.100 General Fund | - | - | 1,600 | - | - |
| 999.350 Water Fund | - | - | - | 8,200 | - |
| | ----- | ----- | ----- | ----- | ----- |
| OthrFnUses TOTAL | - | - | 1,600 | 8,200 | - |
| | ----- | ----- | ----- | ----- | ----- |
| Financ Uses TOTAL | - | - | 1,600 | 8,200 | - |
| ===== | | | | | |
| Department 37 - Refuse Collection | | | | | |
| ===== | | | | | |
| 10 PerServS/W | | | | | |
| 700.100 Salaries/Wages-Regular | 151,581 | 168,013 | 159,476 | 158,250 | 128,140 |
| 700.200 Wages-Parttime/Permanent | - | - | 246 | - | - |
| 700.250 Wages-Parttime/Seasonal | 168 | 180 | 186 | 700 | - |
| 700.300 Salaries/Wages-Overtime | 14,966 | 3,227 | 2,925 | 2,300 | 3,000 |
| 700.400 Charges By Olher Departm | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| PerServS/W TOTAL | 166,715 | 171,420 | 162,833 | 161,250 | 131,140 |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | 12,216 | 12,409 | 12,471 | 12,330 | 10,030 |
| 720.100 Health Insurance | 32,261 | 27,449 | 38,883 | 34,700 | 44,880 |
| 720.200 Dental Insurance | 2,458 | 2,281 | 2,284 | 2,500 | 3,000 |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | 442 | 448 | 454 | 385 | 330 |
| 720.500 LAGERS Retirement Plan | 21,160 | 18,486 | 19,064 | 17,185 | 15,210 |
| | ----- | ----- | ----- | ----- | ----- |
| PerServF/B TOTAL | 68,537 | 61,073 | 73,156 | 67,100 | 73,450 |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | - | - | 7,554 | 1,475 | 2,675 |
| 720.601 Tuition Reimbursement | - | - | - | - | - |
| 720.605 Employee Incentive Prog | 350 | 200 | 225 | 375 | 400 |
| | ----- | ----- | ----- | ----- | ----- |
| PerSrvOBen TOTAL | 350 | 200 | 7,779 | 1,850 | 3,075 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|-----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 42 - Solid Waste Fund | | | | | |
| Department 37 - Refuse Collection | | | | | |
| 30 Prof/ Tech | | | | | |
| 730.100 Engineering & Consultant | - | - | - | - | - |
| 730.250 Admin.&Fince/IT Dept.Ser | 75,235 | 67,749 | 66,050 | 82,360 | 72,230 |
| 730.290 Street Staff Dpt Svcs | - | - | - | - | 41,150 |
| 730.300 Technical Services | - | - | - | - | - |
| 730.400 Other Contracted Service | 222 | 4,854 | 57 | 500 | 250 |
| Prof/Tech TOTAL | 75,457 | 72,603 | 66,107 | 82,860 | 113,630 |
| 40 Prop. Serv | | | | | |
| 740.300 TippingFeeCofWMunicipal | 214,302 | 178,128 | 192,736 | 206,500 | 206,500 |
| 750.400 Uniform Cleaning Service | 1,675 | 1,613 | 1,357 | 1,350 | 1,950 |
| 760.200 Equipt Repair/Maintenanc | 219 | 538 | 209 | 290 | 790 |
| 760.300 Vehicle Repair/Maintnce | 14,716 | 27,393 | 18,303 | 38,400 | 21,400 |
| 760.400 Equipment Rental | 26 | - | - | - | - |
| Prop. Serv TOTAL | 230,938 | 207,672 | 212,605 | 246,540 | 230,640 |
| 50 Other Serv | | | | | |
| 780.100 Advertising | - | - | - | 100 | 100 |
| 780.200 Prop/Liab/Casualty Insur | 14,382 | 21,054 | 14,598 | 15,150 | 7,375 |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Printing/Duplicating | 390 | - | 399 | 1,200 | 500 |
| 780.400 Telephone | 159 | 323 | 301 | 300 | 300 |
| 780.500 Training/Seminars | 154 | 205 | 165 | 205 | 205 |
| 780.600 Travel | 105 | - | - | - | - |
| 780.700 Prof.Dues & Memberships | - | - | - | - | - |
| 780.900 Postage | 5,621 | 5,946 | 6,042 | 6,950 | 6,550 |
| 899.100 Bad Debts Expense | 1,312 | 3 | - | - | - |
| Other Serv TOTAL | 22,123 | 27,531 | 21,505 | 23,905 | 15,030 |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | - | - | - | - | - |
| 800.410 Parts-Vehicle | 1,067 | 356 | 2,615 | 1,785 | 2,985 |
| 800.415 Parts-Equipment | 531 | - | - | - | 255 |
| 800.420 Offices Supplies | 3 | 26 | - | - | - |
| 800.800 General Supplies | 4,594 | 4,849 | 368 | 5,600 | 6,000 |
| 810.300 Gasoline & Oil | 20,725 | 14,088 | 15,070 | 22,000 | 16,000 |
| 830.100 Chemicals | - | - | - | 75 | 75 |
| 840.200 SmallTools/Equipment/Fur | - | - | 105 | 300 | 1,500 |
| Supplies TOTAL | 26,920 | 19,319 | 18,158 | 29,760 | 26,815 |
| 65 Depreciation | | | | | |
| 840.100 Depreciation Expense | 21,813 | 21,813 | 21,813 | - | 22,000 |
| Depreciatn TOTAL | 21,813 | 21,813 | 21,813 | - | 22,000 |
| 70 Property | | | | | |
| 910.200 City Labor - Capital Pro | - | - | - | - | - |
| 910.250 City Equipment Cost-Capt | - | - | - | - | - |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| Property TOTAL | - | - | - | - | - |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|-------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 42 - Solid Waste Fund | | | | | |
| Department 37 - Refuse Collection | | | | | |
| 75 DebtServic | | | | | |
| 899.110 Interest Expense | - | - | - | - | - |
| 899.200 Bond/Note Principal | - | - | - | - | - |
| DebtServic TOTAL | - | - | - | - | - |
| Refuse Coll TOTAL | 612,853 | 581,631 | 583,956 | 613,265 | 615,780 |
| Department 38 - Landfill | | | | | |
| 10 PerServS/W | | | | | |
| 700.100 Salaries/Wages-Regular | 95,623 | 131,822 | 142,752 | 160,000 | 153,200 |
| 700.200 Wages-Parttime/Permanent | - | - | 487 | - | - |
| 700.250 Wages-Parttime/Seasonal | - | - | - | 550 | - |
| 700.300 Salaries/Wages-Overtime | 34,965 | 4,140 | 4,573 | 2,500 | 4,500 |
| PerServS/W TOTAL | 130,588 | 135,962 | 147,812 | 163,050 | 157,700 |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | 9,477 | 9,305 | 10,805 | 12,165 | 12,060 |
| 720.100 Health Insurance | 27,379 | 31,774 | 40,069 | 40,220 | 46,200 |
| 720.200 Dental Insurance | 2,211 | 2,306 | 2,597 | 3,050 | 3,240 |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | 321 | 374 | 387 | 335 | 390 |
| 720.500 LAGERS Retirement Plan | 17,231 | 15,299 | 18,030 | 17,230 | 18,290 |
| PerServF/B TOTAL | 56,619 | 59,058 | 71,888 | 73,000 | 80,180 |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | - | - | - | - | - |
| 720.601 Tuition Reimbursement | - | - | - | - | - |
| 720.605 Employee Incentive Prog | 250 | 175 | 225 | 250 | 175 |
| PerSrvOBen TOTAL | 250 | 175 | 225 | 250 | 175 |
| 30 Prof/ Tech | | | | | |
| 730.100 Engineering & Consultant | - | - | - | 1,200 | 1,200 |
| 730.150 Engineering&InspectDeptServ | - | - | - | - | 74,540 |
| 730.250 Admin.&Fince/IT Dept.Ser | 63,605 | 92,627 | 99,655 | 125,630 | 123,300 |
| 730.290 Street Staff Dpt Serv | - | - | - | - | 36,730 |
| 730.300 Technical Services | 35,545 | 43,681 | 22,765 | 57,000 | 25,000 |
| 730.350 1.0200 -MoDNR Fees | 65,095 | 64,096 | 71,556 | 72,000 | 83,000 |
| 730.400 Other Contracted Service | 1,695 | 5,893 | 39,797 | 2,000 | 1,500 |
| Prof/Tech TOTAL | 165,940 | 206,297 | 233,773 | 257,830 | 345,270 |
| 40 Prop. Serv | | | | | |
| 740.100 Street Mtn.Prog/Chip&Sea | - | - | - | - | - |
| 740.150 Chip Prog Preparation | - | - | - | - | - |
| 740.300 TippingFeeCofWMunicipal | - | - | - | - | - |
| 740.400 Closure&Post-ClosureCost | 305,122 | 309,139 | 199,178 | 207,000 | 210,000 |
| 750.400 Uniform Cleaning Service | 921 | 891 | 922 | 1,000 | 1,000 |
| 760.100 Building Repair/Maintnce | - | - | - | 100 | 100 |
| 760.200 Equipt Repair/Maintenanc | 30,906 | 47,028 | 23,229 | 68,500 | 35,000 |
| 760.300 Vehicle Repair/Maintnce | 401 | 819 | 1,044 | 500 | 500 |
| 760.400 Equipment Rental | 1,450 | 1,580 | 4,020 | 2,700 | 1,700 |
| 760.500 Rental of Land/Buildings | 149,400 | 147,543 | 166,062 | 170,000 | 160,000 |
| Prop. Serv TOTAL | 488,200 | 507,000 | 394,455 | 449,800 | 408,300 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|----------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 42 - Solid Waste Fund | | | | | |
| ===== | | | | | |
| Department 38 - Landfill | | | | | |
| ===== | | | | | |
| 50 Other Serv | | | | | |
| 780.100 Advertising | - | - | - | - | - |
| 780.200 Prop/Liab/Casualty Insur | 9,475 | 13,649 | 8,538 | 10,500 | 8,815 |
| 780.210 Self-Insurance Deductibl | - | - | - | - | - |
| 780.300 Printing/Duplicating | 2,863 | 1,521 | 1,576 | 1,750 | 1,500 |
| 780.400 Telephone | 1,096 | 940 | 988 | 1,000 | 1,000 |
| 780.500 Training/Seminars | 154 | 131 | 179 | 180 | 200 |
| 780.600 Travel | - | - | 744 | 100 | 100 |
| 780.700 Prof.Dues & Memberships | - | - | - | - | - |
| 780.900 Postage | - | - | - | - | - |
| 899.100 Bad Debts Expense | - | - | - | - | - |
| Other Serv TOTAL | 13,588 | 16,241 | 12,025 | 13,530 | 11,615 |
| ===== | | | | | |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | - | - | - | - | - |
| 800.410 Parts-Vehicle | 131 | 40 | 187 | 650 | 500 |
| 800.415 Parts-Equipment | 5,304 | 4,901 | 9,875 | 6,000 | 10,000 |
| 800.420 Offices Supplies | 73 | 85 | 142 | 150 | 150 |
| 800.500 Asphalt/Rock/Cement | 4,037 | 4,993 | 3,923 | 6,000 | 5,000 |
| 800.600 Straw/Seeding/Plants | 1,255 | 2,108 | 7,181 | 3,200 | 5,000 |
| 800.650 Grounds Maintenance | - | - | - | - | - |
| 800.800 General Supplies | 767 | 470 | 4,439 | 900 | 900 |
| 810.100 Electricity | 602 | 661 | 726 | 750 | 750 |
| 810.300 Gasoline & Oil | 39,209 | 59,804 | 40,061 | 41,000 | 42,500 |
| 840.200 SmallTools/Equipment/Fur | (1,234) | 104 | 26 | 500 | 1,000 |
| Supplies TOTAL | 50,144 | 73,166 | 66,560 | 59,150 | 65,800 |
| ===== | | | | | |
| 65 Depreciation | | | | | |
| 840.100 Depreciation Expense | 144,354 | 167,420 | 167,420 | - | 167,000 |
| Depreciatn TOTAL | 144,354 | 167,420 | 167,420 | - | 167,000 |
| ===== | | | | | |
| 70 Property | | | | | |
| 900.100 Land Purchase | - | - | - | - | - |
| 900.200 Buildings | - | - | - | - | - |
| 910.100 Improv Other Than Bldgs | - | - | - | 1,600 | - |
| 910.200 City Labor - Capital Pro | - | - | - | - | - |
| 910.250 City Equipment Cost-Capt | - | - | - | - | - |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| Property TOTAL | - | - | - | 1,600 | - |
| ===== | | | | | |
| 75 DebtServic | | | | | |
| 899.110 Interest Expense | - | - | - | - | - |
| 899.200 Bond/Note Principal | - | - | - | - | - |
| DebtServic TOTAL | - | - | - | - | - |
| ===== | | | | | |
| Landfill TOTAL | 1,049,683 | 1,165,319 | 1,094,158 | 1,018,210 | 1,236,040 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 42 - Solid Waste Fund | | | | | |
| ===== | | | | | |
| Department 39 - Recycling Operations | | | | | |
| ===== | | | | | |
| 10 PerServSW | | | | | |
| 700.100 Salaries/Wages-Regular | 133,964 | 138,907 | 143,607 | 141,700 | 127,200 |
| 700.200 Wages-Parttime/Permanent | - | - | - | - | - |
| 700.250 Wages-Parttime/Seasonal | 527 | 1,070 | 1,239 | 2,900 | 650 |
| 700.300 Salaries/Wages-Overtime | 12,565 | 2,108 | 2,445 | 2,500 | 3,000 |
| PerServSW TOTAL | 147,056 | 142,085 | 147,291 | 147,100 | 130,850 |
| ===== | | | | | |
| 20 PerServF/B | | | | | |
| 710.100 FICA Taxes | 10,489 | 10,060 | 10,604 | 10,350 | 10,010 |
| 720.100 Health Insurance | 36,442 | 34,954 | 45,095 | 44,500 | 42,500 |
| 720.200 Dental Insurance | 2,526 | 2,582 | 2,572 | 2,800 | 2,760 |
| 720.300 Accident/Sickness Insur | - | - | - | - | - |
| 720.400 Life Insurance | 416 | 408 | 392 | 400 | 320 |
| 720.500 LAGERS Retirement Plan | 19,104 | 14,773 | 17,383 | 15,400 | 15,100 |
| PerServF/B TOTAL | 68,977 | 62,777 | 76,046 | 73,450 | 70,690 |
| ===== | | | | | |
| 25 PerSrvOBen | | | | | |
| 710.200 Unemployment Insurance | - | - | - | - | - |
| 720.601 Tuition Reimbursement | - | - | - | - | - |
| 720.605 Employee Incentive Prog | 330 | 200 | 200 | 300 | 250 |
| PerSrvOBen TOTAL | 330 | 200 | 200 | 300 | 250 |
| ===== | | | | | |
| 30 Prof/ Tech | | | | | |
| 730.100 Engineering & Consultant | - | - | - | - | - |
| 730.250 Admin.&Fince/IT Dept.Ser | - | - | - | - | - |
| 730.290 Street Staff Dpt Srvs | - | - | - | - | 22,310 |
| 730.300 Technical Services | - | - | - | - | - |
| 730.400 Other Contracted Service | 14,772 | 11,580 | 8,313 | 36,000 | 15,000 |
| Prof/Tech TOTAL | 14,772 | 11,580 | 8,313 | 36,000 | 37,310 |
| ===== | | | | | |
| 40 Prop. Serv | | | | | |
| 740.100 Street Mtn.Prog/Chip&Sea | - | - | - | - | - |
| 740.150 Chip Prog Preparation | - | - | - | - | - |
| 740.300 TippingFeeCoWMunicipal | 53 | 2,076 | 921 | 250 | 1,000 |
| 750.400 Uniform Cleaning Service | 1,122 | 1,191 | 1,211 | 1,100 | 1,300 |
| 760.100 Building Repair/Maintnce | - | - | - | - | - |
| 760.200 Equipt Repair/Maintenanc | 759 | 5,606 | 5,522 | 1,650 | 5,650 |
| 760.300 Vehicle Repair/Maintnce | - | 1,863 | 1,118 | 3,300 | 1,000 |
| 760.400 Equipment Rental | 3,346 | - | - | - | - |
| Prop. Serv TOTAL | 5,280 | 10,736 | 8,772 | 6,300 | 8,950 |
| ===== | | | | | |
| 50 Other Serv | | | | | |
| 780.100 Advertising | - | - | - | 100 | 100 |
| 780.200 Prop/Liab/Casually Insur | 5,857 | 7,702 | 8,779 | 8,500 | 4,350 |
| 780.210 Self-Insurance Deductibl | - | - | - | 125 | - |
| 780.300 Printing/Duplicating | 309 | - | 147 | 700 | 150 |
| 780.400 Telephone | 592 | 642 | 669 | 850 | 700 |
| 780.500 Training/Seminars | 227 | 217 | 200 | 250 | 250 |
| 780.600 Travel | 53 | 335 | 54 | 100 | 100 |
| 780.700 Prof.Dues & Memberships | 125 | - | - | - | - |
| 780.900 Postage | - | - | - | - | - |
| 899.100 Bad Debts Expense | - | - | - | - | - |
| Other Serv TOTAL | 7,163 | 8,896 | 9,849 | 10,625 | 5,650 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--------------------------------------|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 42 - Solid Waste Fund | | | | | |
| Department 39 - Recycling Operations | | | | | |
| 60 Supplies | | | | | |
| 800.100 Subscriptions | - | - | - | - | - |
| 800.410 Parts-Vehicle | 128 | 313 | 304 | 500 | 500 |
| 800.415 Parts-Equipment | 3,453 | 3,079 | 2,094 | 3,300 | 2,100 |
| 800.420 Offices Supplies | 60 | 34 | 21 | 65 | 65 |
| 800.500 Asphalt/Rock/Cement | 8,534 | 81 | 149 | 500 | - |
| 800.800 General Supplies | 3,942 | 3,358 | 2,822 | 9,340 | 3,500 |
| 810.100 Electricity | 1,344 | 1,323 | 1,383 | 1,570 | 1,420 |
| 810.200 Heating Fuel | - | - | - | - | - |
| 810.300 Gasoline & Oil | 6,861 | 3,764 | 3,919 | 5,500 | 7,500 |
| 840.200 SmallTools/Equipment/Fur | 156 | 16 | 47 | 500 | 500 |
| Supplies TOTAL | 24,476 | 11,968 | 10,739 | 21,275 | 15,585 |
| 65 Depreciation | | | | | |
| 840.100 Depreciation Expense | 22,697 | 27,065 | 27,065 | - | 27,000 |
| Depreciatn TOTAL | 22,697 | 27,065 | 27,065 | - | 27,000 |
| 70 Property | | | | | |
| 900.100 Land Purchase | - | - | - | - | - |
| 900.200 Buildings | - | - | - | - | - |
| 910.100 Improv Other Than Bldgs | - | - | - | - | - |
| 910.200 City Labor - Capital Pro | - | - | - | - | - |
| 910.250 City Equipment Cost-Capt | - | - | - | - | - |
| 920.100 Vehicles | - | - | - | - | - |
| 920.200 Machinery/Equipment | - | - | - | - | - |
| 920.300 Furniture and Fixtures | - | - | - | - | - |
| Property TOTAL | - | - | - | - | - |
| 75 DebtServic | | | | | |
| 899.110 Interest Expense | - | - | - | - | - |
| DebtServic TOTAL | - | - | - | - | - |
| Recycl Oper TOTAL | 290,751 | 275,307 | 288,275 | 295,050 | 296,285 |
| EXPENSE TOTAL | 1,953,287 | 2,022,257 | 1,967,989 | 1,934,725 | 2,148,105 |
| SolidWstFd TOTAL REVENUE | 1,933,905 | 1,893,316 | 1,975,193 | 2,100,520 | 2,019,700 |
| SolidWstFd TOTAL EXPENSE | 1,953,287 | 2,022,257 | 1,967,989 | 1,934,725 | 2,148,105 |
| SolidWstFd TOTAL NET | (19,382) | (128,941) | 7,204 | 165,795 | (128,405) |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 810 - Phoenix Ctr II Trust Fund | | | | | |
| REVENUE Department XX-Revenue | | | | | |
| 313 Sales Tax | | | | | |
| 313.100 General Sales Tax | - | 257,668 | 238,912 | - | 362,539 |
| 313.220 CoW Shared Sales Tax | 49,808 | 316,594 | 289,856 | - | 483,386 |
| 313.225 FrCo Shared Sales Tax | 12,452 | 79,149 | 86,720 | - | 120,846 |
| Sales Tax TOTAL | 62,260 | 653,411 | 615,488 | - | 966,771 |
| 361 Interest | | | | | |
| 360.100 Interest Revenues | - | - | - | - | 180 |
| Interest TOTAL | - | - | - | - | 180 |
| 365 Donations | | | | | |
| 365.100 Donations & Contribution | 75,000 | - | - | - | - |
| Donations TOTAL | 75,000 | - | - | - | - |
| Sub-Depart TOTAL | 137,260 | 653,411 | 615,488 | - | 966,951 |
| Sub-Depart 050 - C.I.D.Program Rev | | | | | |
| 361 Interest | | | | | |
| 360.100 Interest Revenues | - | 362 | 48 | - | - |
| Interest TOTAL | - | 362 | 48 | - | - |
| CIDPrgRev TOTAL | - | 362 | 48 | - | - |
| Sub-Depart 055 - SharedProgRev | | | | | |
| 361 Interest | | | | | |
| 360.100 Interest Revenues | - | 1,208 | 91 | - | - |
| Interest TOTAL | - | 1,208 | 91 | - | - |
| SharPrgRev TOTAL | - | 1,208 | 91 | - | - |
| Revenue TOTAL | 137,260 | 654,981 | 615,627 | - | 966,951 |
| Department XX0-Financing Sources Transfers | | | | | |
| 393 Proceeds | | | | | |
| 393.700 Note,Revenue Anticipallo | 6,497,333 | - | - | - | - |
| Proceeds TOTAL | 6,497,333 | - | - | - | - |
| FincSource TOTAL | 6,497,333 | - | - | - | - |
| Revenue TOTAL | 6,634,593 | 654,981 | 615,627 | - | 966,951 |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|---|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 810 - Phoenix Ctr II Trust Fund | | | | | |
| ===== | | | | | |
| Department 11 - Administration EXPENDITURES | | | | | |
| ===== | | | | | |
| 30 Prof/ Tech | | | | | |
| 730.200 Legal & Financial Servc | 16,538 | 11,284 | 9,406 | - | 10,420 |
| 730.315 CoW 1% Administration Fe | - | 2,577 | 2,389 | - | - |
| 730.400 Other Contracted Service | - | 1,100 | 3,834 | - | 2,700 |
| Prof/Tech TOTAL | 16,538 | 14,961 | 15,629 | - | 13,120 |
| 910.100 Improv Other Than Bldgs | 6,497,333 | - | - | - | - |
| Property TOTAL | 6,497,333 | - | - | - | - |
| 75 DebtServc | | | | | |
| 899.115 C.I.D.Interest Expense | - | - | - | - | 953,831 |
| 899.210 C.I.D.Debt Principal | - | - | - | - | - |
| DebtServc TOTAL | - | - | - | - | 953,831 |
| Admin TOTAL | 6,513,871 | 14,961 | 15,629 | - | 966,951 |
| ===== | | | | | |
| Department 90 - Capital Prog Debt Service | | | | | |
| ===== | | | | | |
| 75 DebtServc | | | | | |
| 899.115 C.I.D.Interest Expense | - | 280,948 | 459,763 | - | - |
| 899.145 Bond Issuance Costs | 35,000 | - | - | - | - |
| 899.200 Bond/Note Principal | - | - | 92,422 | - | - |
| DebtServc TOTAL | 35,000 | 280,948 | 552,185 | - | - |
| CapPDebtSv TOTAL | 35,000 | 280,948 | 552,185 | - | - |
| EXPENSE TOTAL | 6,548,871 | 295,909 | 567,814 | - | 966,951 |
| ===== | | | | | |
| PhnxIITrst TOTAL REVENUE | 6,634,593 | 654,981 | 615,627 | - | 966,951 |
| ===== | | | | | |
| PhnxIITrst TOTAL EXPENSE | 6,548,871 | 295,909 | 567,814 | - | 966,951 |
| ===== | | | | | |
| PhnxIITrst TOTAL NET | 85,722 | 359,072 | 47,813 | - | - |
| ===== | | | | | |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|---|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 831 - HBAS Mfg Inc.PILOTs Fund | | | | | |
| ===== | | | | | |
| REVENUE Department XX-Revenue | | | | | |
| ===== | | | | | |
| 312 Tax-Other | | | | | |
| 311.400 Payment in Lieu of Taxes | 109,018 | 162,019 | 365,123 | 164,000 | 327,880 |
| Tax-Other TOTAL | 109,018 | 162,019 | 365,123 | 164,000 | 327,880 |
| 360 Interest | | | | | |
| 360.100 Interest Revenuss | 249 | 442 | 1,352 | 400 | - |
| Interest TOTAL | 249 | 442 | 1,352 | 400 | - |
| Revenue TOTAL | 109,267 | 162,461 | 366,475 | 164,400 | 327,880 |
| ===== | | | | | |
| Department 11 - Administration EXPENDITURES | | | | | |
| ===== | | | | | |
| 30 Prof/Tech | | | | | |
| 730.400 Other Contracted Services | - | - | - | - | 3,280 |
| Interest TOTAL | - | - | - | - | 3,280 |
| 50 Other Serv | | | | | |
| 788.100 EastCentralCollegeDistri | 8,520 | 18,621 | 29,515 | 13,720 | 25,765 |
| 788.200 FranklinCo-GeneralFund | 2,242 | - | 7,963 | 3,710 | 6,980 |
| 788.250 FranklinCo-Road&Bridge | 3,812 | - | 13,176 | 6,130 | 11,445 |
| 788.300 FranklinCo-DevelopServic | 1,794 | - | 6,279 | 2,920 | 5,450 |
| 788.350 FranklinCo-SubClass 3 | - | - | - | - | 7,485 |
| 788.400 FranklinCountyLibraryDis | 1,794 | 8,377 | 8,238 | 2,910 | 4,510 |
| 788.500 State of Missouri Tax | 561 | 883 | 2,036 | 960 | 1,790 |
| 788.600 Washington Ambulance Dis | 3,363 | 1,415 | - | - | - |
| 788.700 Washington School Distri | 69,618 | 106,554 | 248,450 | 115,300 | 225,710 |
| 788.800 City of Washington | 11,323 | 17,028 | 40,329 | 18,750 | 35,465 |
| Other Serv TOTAL | 103,027 | 152,878 | 353,986 | 164,400 | 324,600 |
| Admin TOTAL | 103,027 | 152,878 | 353,986 | 164,400 | 327,880 |
| EXPENSE TOTAL | 103,027 | 152,878 | 353,986 | 164,400 | 327,880 |
| ===== | | | | | |
| HBAS PILOT TOTAL REVENUE | 109,267 | 162,461 | 366,475 | 164,400 | 327,880 |
| ===== | | | | | |
| HBAS PILOT TOTAL EXPENSE | 103,027 | 152,878 | 353,986 | 164,400 | 327,880 |
| ===== | | | | | |
| HBAS PILOT TOTAL NET | 6,240 | 9,583 | 12,489 | - | - |
| ===== | | | | | |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 835 - HBAS Mfg Inc.PILOTs Fund | | | | | |
| ===== | | | | | |
| REVENUE Department XX-Revenue | | | | | |
| ===== | | | | | |
| 361 Interest | | | | | |
| 360.110 Interest Rev.-Bond Accl. | - | - | - | - | - |
| Interest TOTAL | - | - | - | - | - |
| 363 Rents | | | | | |
| 366.200 Rent/Lease-Municipal Pro | - | 18,682 | 3,491,931 | - | 3,192,150 |
| Rents TOTAL | - | 18,682 | 3,491,931 | - | 3,192,150 |
| Revenue TOTAL | - | 18,682 | 3,491,931 | - | 3,192,150 |
| ===== | | | | | |
| Department XX0-Financing Sources Transfers | | | | | |
| ===== | | | | | |
| 393 Proceeds | | | | | |
| 393.400 Other Bond Proceeds | - | - | - | - | - |
| Proceeds TOTAL | - | - | - | - | - |
| FincSource TOTAL | - | - | - | - | - |
| Revenue TOTAL | - | 18,682 | 3,491,931 | - | 3,192,150 |
| ===== | | | | | |
| Department 11 - Administration EXPENDITURES | | | | | |
| ===== | | | | | |
| 75 DebtServic | | | | | |
| 899.110 Interest Expense | - | - | 491,147 | - | 191,150 |
| 899.120 Agent Fees | - | 1,568 | 784 | - | 1,000 |
| 899.145 Bond Issuance Costs | - | 17,115 | - | - | - |
| 899.200 Bond/Note Principal | - | - | 3,000,000 | - | 3,000,000 |
| DebtServic TOTAL | - | 18,683 | 3,491,931 | - | 3,192,150 |
| Admin TOTAL | - | 18,683 | 3,491,931 | - | 3,192,150 |
| ===== | | | | | |
| Department 19 - Building/Grounds Maintenance | | | | | |
| ===== | | | | | |
| 70 Property | | | | | |
| 900.200 Buildings | - | - | - | - | - |
| Property TOTAL | - | - | - | - | - |
| 75 DebtServic | | | | | |
| 899.145 Bond Issuance Costs | - | - | - | - | - |
| DebtServic TOTAL | - | - | - | - | - |
| BldGrd Main TOTAL | - | - | - | - | - |
| EXPENSE TOTAL | - | 18,683 | 3,491,931 | - | 3,192,150 |
| ===== | | | | | |
| IndRevHBAS TOTAL REVENUE | - | 18,682 | 3,491,931 | - | 3,192,150 |
| ===== | | | | | |
| IndRevHBAS TOTAL EXPENSE | - | 18,683 | 3,491,931 | - | 3,192,150 |
| ===== | | | | | |
| IndRevHBAS TOTAL NET | - | (1) | - | - | - |
| ===== | | | | | |

| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| ===== | | | | | |
| Fund 960 - Pauwels TransformersPILOT | | | | | |
| ===== | | | | | |
| REVENUE Department XX-Revenue | | | | | |
| ===== | | | | | |
| 312 Tax-Other | | | | | |
| 311.400 Payment in Lieu of Taxes | - | - | - | 158,600 | 159,370 |
| | ----- | ----- | ----- | ----- | ----- |
| Tax-Other TOTAL | - | - | - | 158,600 | 159,370 |
| | ----- | ----- | ----- | ----- | ----- |
| 361 Interest | | | | | |
| 360.100 Interest Revenues | - | - | - | 350 | - |
| | ----- | ----- | ----- | ----- | ----- |
| Interest TOTAL | - | - | - | 350 | - |
| | ----- | ----- | ----- | ----- | ----- |
| Revenue TOTAL | - | - | - | 158,950 | 159,370 |
| | ----- | ----- | ----- | ----- | ----- |
| REVENUE TOTAL | - | - | - | 158,950 | 159,370 |
| ===== | | | | | |
| EXPENSE | | | | | |
| ===== | | | | | |
| EXPENSE Department 11 - Administration | | | | | |
| ===== | | | | | |
| 30 Prof/Tech | | | | | |
| 730.400 Other Contracted Services | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| Interest TOTAL | - | - | - | - | - |
| | ----- | ----- | ----- | ----- | ----- |
| 50 Other Serv | | | | | |
| 788.100 EastCentralCollegeDistri | - | - | - | 13,270 | 13,270 |
| 788.200 FranklinCo-GeneralFund | - | - | - | 3,590 | 3,590 |
| 788.250 FranklinCo-Road&Bridge | - | - | - | 5,930 | 5,930 |
| 788.300 FranklinCo-DevelopServic | - | - | - | 2,825 | 2,825 |
| 788.350 FranklinCo-SubClass 3 | - | - | - | - | 420 |
| 788.400 FranklinCountyLibraryDis | - | - | - | 2,810 | 2,810 |
| 788.500 State of Missouri Tax | - | - | - | 930 | 930 |
| 788.700 Washington School Distri | - | - | - | 111,490 | 111,490 |
| 788.800 City of Washington | - | - | - | 18,105 | 18,105 |
| | ----- | ----- | ----- | ----- | ----- |
| Other Serv TOTAL | - | - | - | 158,950 | 159,370 |
| | ----- | ----- | ----- | ----- | ----- |
| Admin TOTAL | - | - | - | 158,950 | 159,370 |
| | ----- | ----- | ----- | ----- | ----- |
| EXPENSE TOTAL | - | - | - | 158,950 | 159,370 |
| ===== | | | | | |
| PauwPILOT TOTAL REVENUE | - | - | - | 158,950 | 159,370 |
| ===== | | | | | |
| PauwPILOT TOTAL EXPENSE | - | - | - | 158,950 | 159,370 |
| ===== | | | | | |
| PauwPILOT TOTAL NET | - | - | - | - | - |
| ===== | | | | | |

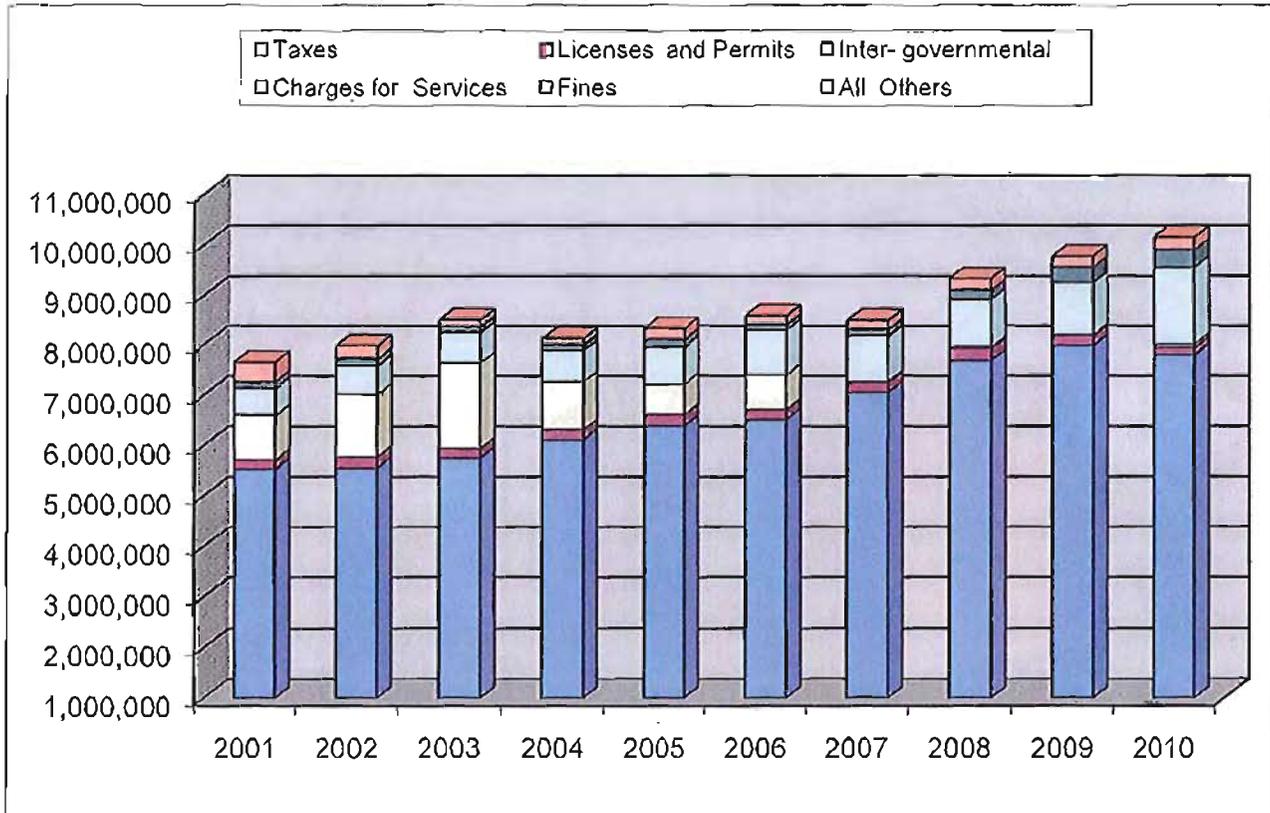
| ACCOUNT | 2007 Actual Rev/Exp | 2008 Actual Rev/Exp | 2009 Actual Rev/Exp | 2010 Amended Budget | 2011 City Council Approved |
|--|---------------------------|---------------------------|---------------------------|---------------------------|----------------------------------|
| Fund 962 - Pauwels Prj IRB,2008A&B | | | | | |
| REVENUE Department XX-Revenue | | | | | |
| 361 Interest | | | | | |
| 360.110 Interest Rev.-Bond Acct. | - | - | 7,500 | - | - |
| Interest TOTAL | - | - | 7,500 | - | - |
| 363 Rents | | | | | |
| 366.200 Rent/Lease-Municipal Pro | - | - | 55,112 | - | - |
| Rents TOTAL | - | - | 55,112 | - | - |
| Revenue TOTAL | - | - | 62,612 | - | - |
| Department XX0-Financing Sources Transfers | | | | | |
| 393 Proceeds | | | | | |
| 393.400 Other Bond Proceeds | - | - | 7,568,276 | - | - |
| FincSource TOTAL | - | - | 7,568,276 | - | - |
| Revenue TOTAL | - | - | 7,630,888 | - | - |
| EXPENSE | | | | | |
| Department 11 - Administration | | | | | |
| 75 DebtServic | | | | | |
| 899.110 Interest Expense | - | - | 36,969 | - | - |
| 899.145 Bond Issuance Costs | - | - | 168,143 | - | - |
| DebtServic TOTAL | - | - | 205,112 | - | - |
| Admin TOTAL | - | - | 205,112 | - | - |
| Department 62 - Captl Tax Projects | | | | | |
| 70 Property | | | | | |
| 900.200 Buildings | - | - | 2,762,824 | - | - |
| Property TOTAL | - | - | 2,762,824 | - | - |
| CaplITxPrj TOTAL | - | - | 2,762,824 | - | - |
| Department 90 - Capital Prog Debt Service | | | | | |
| 75 DebtServic | | | | | |
| 899.145 Bond Issuance Costs | - | - | 75,776 | - | - |
| CapPDebtSv TOTAL | - | - | 75,776 | - | - |
| EXPENSE TOTAL | - | - | 3,043,712 | - | - |
| Pauwls08AB TOTAL REVENUE | - | - | 7,630,888 | - | - |
| Pauwls08AB TOTAL EXPENSE | - | - | 3,043,712 | - | - |
| Pauwls08AB TOTAL NET | - | - | 4,587,176 | - | - |
| TOTAL REVENUES | 35,250,354 | 60,537,601 | 36,735,706 | 25,957,865 | 35,765,344 |
| TOTAL EXPENSES | 31,727,673 | 55,026,562 | 33,246,342 | 26,063,165 | 35,843,654 |
| NET TOTAL | 3,522,681 | 5,511,039 | 3,489,364 | (105,300) | (78,310) |



CITY OF WASHINGTON, MISSOURI

General Revenues by Source - Budget

Last Ten Fiscal Years

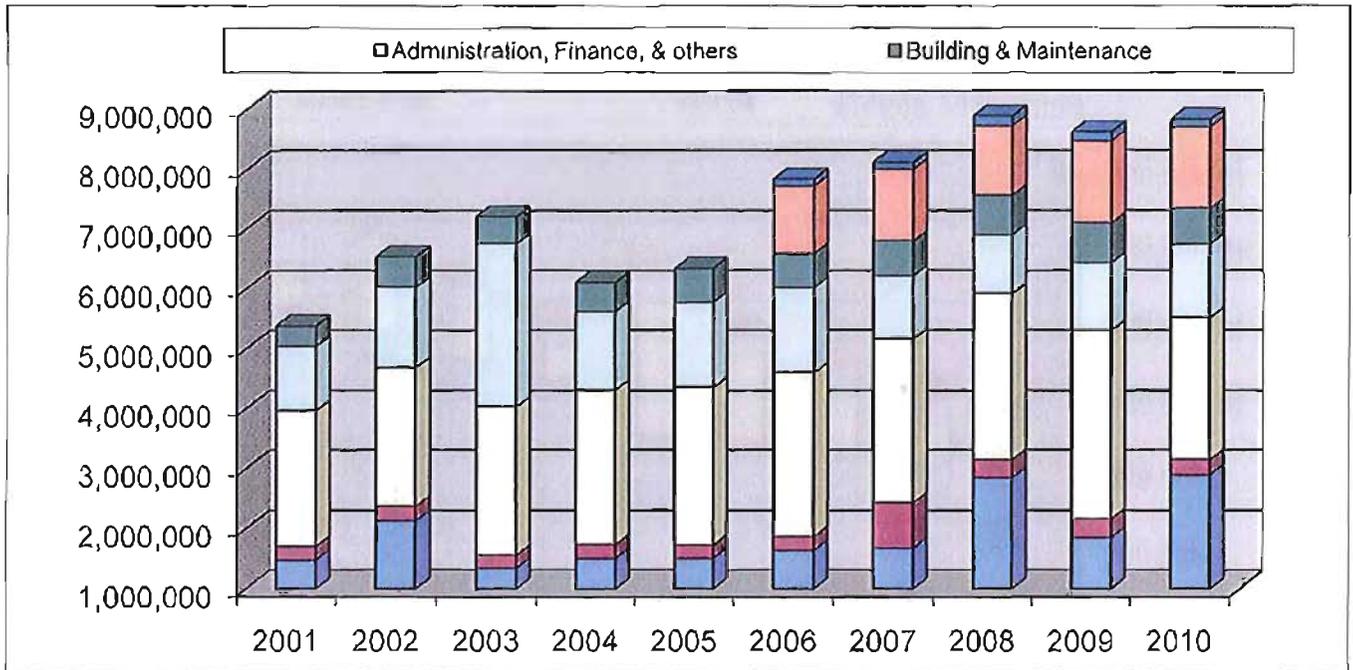


| Period Ending | Taxes | Licenses and Permits | Inter-governmental | Charges for Services | Fines | All Others | Total |
|---------------|-----------|----------------------|--------------------|----------------------|---------|------------|------------|
| 9/30/2001 | 5,517,341 | 188,912 | 888,066 | 530,983 | 133,318 | 386,890 | 7,645,510 |
| 9/30/2002 | 5,537,977 | 223,941 | 1,252,224 | 563,260 | 145,600 | 259,551 | 7,982,553 |
| 9/30/2003 | 5,743,629 | 190,504 | 1,711,941 | 606,124 | 107,211 | 137,891 | 8,497,300 |
| 9/30/2004 | 6,100,614 | 210,587 | 954,487 | 619,151 | 121,324 | 118,127 | 8,124,290 |
| 9/30/2005 | 6,378,761 | 222,720 | 608,187 | 741,767 | 150,953 | 216,929 | 8,319,317 |
| 9/30/2006 | 6,505,805 | 199,000 | 694,895 | 898,305 | 110,000 | 172,665 | 8,580,670 |
| 9/30/2007 | 7,040,865 | 199,000 | 18,640 | 914,815 | 130,000 | 177,565 | 8,480,885 |
| 9/30/2008 | 7,675,865 | 239,000 | 26,750 | 960,490 | 180,000 | 235,300 | 9,317,405 |
| 9/30/2009 | 7,971,765 | 188,500 | 26,435 | 1,057,530 | 300,000 | 219,600 | 9,763,830 |
| 9/30/2010 | 7,785,115 | 148,700 | 67,380 | 1,542,345 | 350,000 | 246,000 | 10,139,540 |

CITY OF WASHINGTON, MISSOURI

General Expenditures by Department - Budget

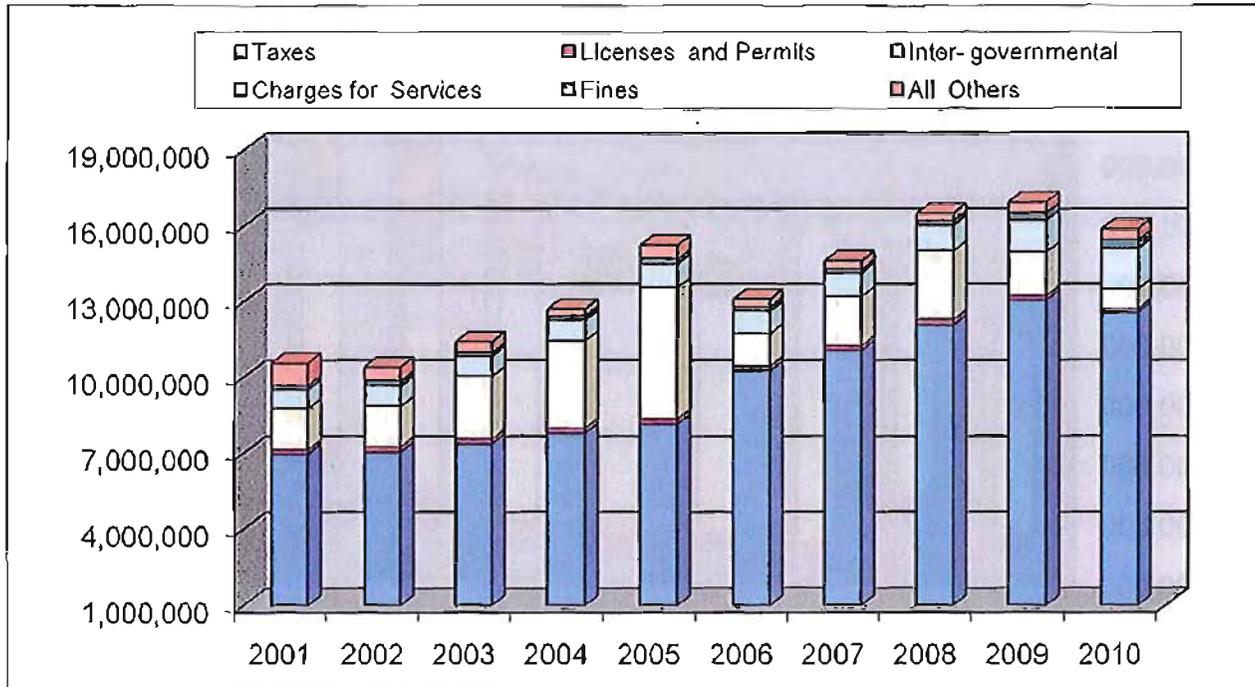
Last Ten Fiscal Years



| Period Ending | Administration, Finance, & others | Building & Maintenance | Police | Street | Engineering | Parks & Aquatic Center | Airport | Total |
|---------------|-----------------------------------|------------------------|-----------|-----------|-------------|------------------------|---------|-----------|
| 9/30/2001 | 1,475,023 | 228,967 | 2,261,274 | 1,074,511 | 336,994 | | | 5,376,769 |
| 9/30/2002 | 2,126,034 | 246,451 | 2,313,663 | 1,339,306 | 505,421 | | | 6,530,875 |
| 9/30/2003 | 1,339,271 | 220,243 | 2,468,297 | 2,724,266 | 451,601 | | | 7,203,678 |
| 9/30/2004 | 1,500,701 | 230,647 | 2,579,142 | 1,311,033 | 485,156 | | | 6,106,679 |
| 9/30/2005 | 1,499,778 | 223,956 | 2,635,110 | 1,410,041 | 566,540 | | | 6,335,425 |
| 9/30/2006 | 1,629,510 | 232,445 | 2,738,220 | 1,413,025 | 569,385 | 1,121,030 | 117,975 | 7,821,590 |
| 9/30/2007 | 1,672,830 | 756,555 | 2,738,245 | 1,043,600 | 584,420 | 1,193,785 | 116,155 | 8,105,590 |
| 9/30/2008 | 2,837,805 | 307,060 | 2,769,955 | 978,475 | 659,530 | 1,162,970 | 161,390 | 8,877,185 |
| 9/30/2009 | 1,847,950 | 310,490 | 3,145,815 | 1,121,070 | 665,405 | 1,375,720 | 150,660 | 8,617,110 |
| 9/30/2010 | 2,890,385 | 256,865 | 2,370,595 | 1,221,625 | 599,135 | 1,360,580 | 126,945 | 8,826,130 |

**Parks and Airport moved to General Fund in 2006.

CITY OF WASHINGTON, MISSOURI
Governmental Revenues by Source - Budget
Last Ten Fiscal Years

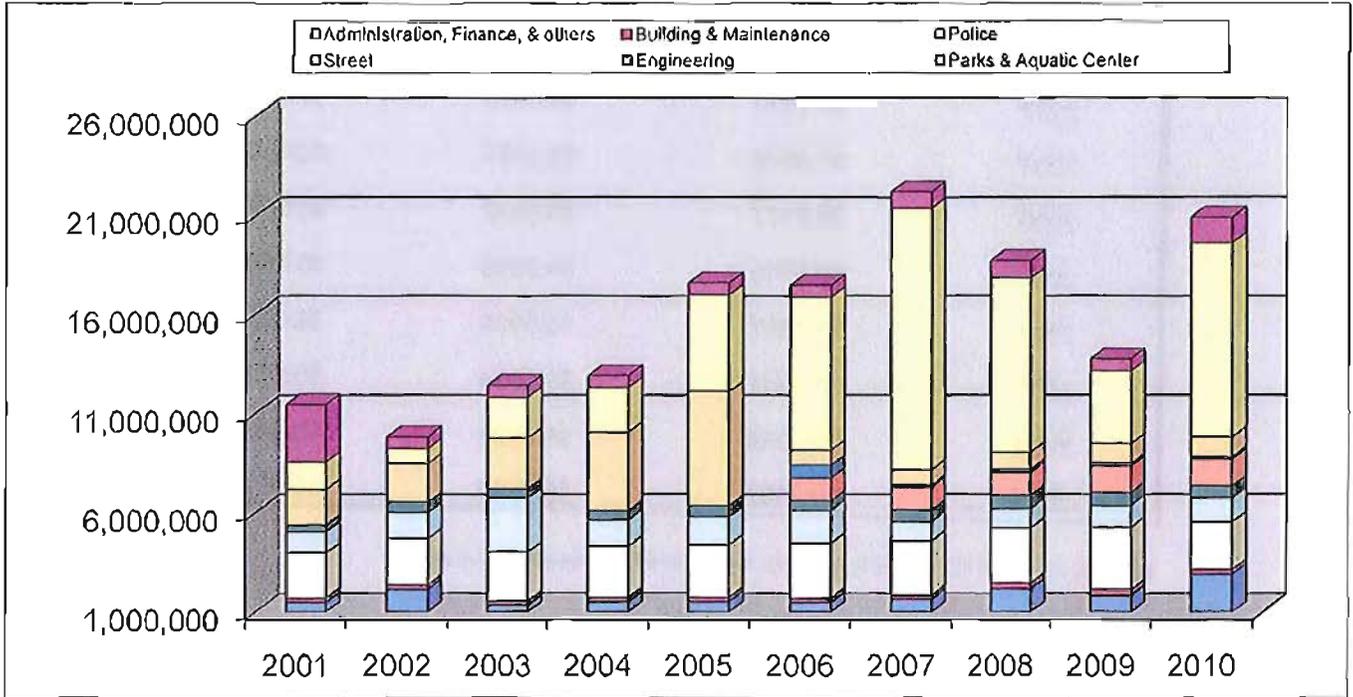


| Period Ending | Taxes | Licenses and Permits | Inter-governmental | Charges for Services | Fines | All Others | Total |
|---------------|------------|----------------------|--------------------|----------------------|---------|------------|------------|
| 9/30/2001 | 6,946,269 | 188,312 | 1,630,802 | 733,202 | 167,383 | 880,940 | 10,546,908 |
| 9/30/2002 | 7,030,038 | 223,401 | 1,598,040 | 806,408 | 180,046 | 558,210 | 10,396,143 |
| 9/30/2003 | 7,362,404 | 190,505 | 2,478,527 | 794,734 | 143,811 | 419,568 | 11,389,549 |
| 9/30/2004 | 7,772,597 | 210,588 | 3,454,786 | 812,405 | 163,284 | 280,143 | 12,693,803 |
| 9/30/2005 | 8,131,643 | 222,721 | 5,196,472 | 932,071 | 189,699 | 547,014 | 15,219,620 |
| 9/30/2006 | 10,237,070 | 199,000 | 1,281,055 | 891,440 | 150,035 | 319,465 | 13,078,065 |
| 9/30/2007 | 11,037,590 | 199,000 | 1,950,015 | 946,840 | 135,800 | 331,005 | 14,600,250 |
| 9/30/2008 | 12,036,505 | 239,000 | 2,723,660 | 1,008,740 | 185,900 | 295,550 | 16,489,355 |
| 9/30/2009 | 13,032,690 | 188,500 | 1,729,035 | 1,262,820 | 309,000 | 412,200 | 16,934,245 |
| 9/30/2010 | 12,544,910 | 148,700 | 782,380 | 1,597,845 | 351,000 | 444,100 | 15,868,935 |

CITY OF WASHINGTON, MISSOURI

Governmental Expenditures by Function - Budget

Last Ten Fiscal Years



| Period Ending | Administration, Finance, & others | Building & Maintenance | Police | Street | Engineering | Parks & Aquatic Center | Airport | Special Funds | Capital Projects | Debt Service | Total |
|---------------|-----------------------------------|------------------------|-----------|-----------|-------------|------------------------|---------|---------------|------------------|--------------|------------|
| 9/30/2001 | 1,475,023 | 228,967 | 2,261,274 | 1,074,511 | 336,994 | | | 1,798,338 | 1,374,985 | 2,887,103 | 11,437,195 |
| 9/30/2002 | 2,126,034 | 246,451 | 2,313,663 | 1,339,306 | 505,421 | | | 1,940,305 | 750,774 | 593,787 | 9,815,741 |
| 9/30/2003 | 1,339,271 | 220,243 | 2,468,297 | 2,724,266 | 451,601 | | | 2,566,792 | 2,052,078 | 585,985 | 12,408,533 |
| 9/30/2004 | 1,500,701 | 230,647 | 2,579,142 | 1,311,033 | 485,156 | | | 3,952,250 | 2,241,696 | 586,241 | 12,886,866 |
| 9/30/2005 | 1,526,644 | 223,959 | 2,635,105 | 1,410,040 | 566,539 | | | 5,740,745 | 4,883,706 | 587,383 | 17,574,121 |
| 9/30/2006 | 1,471,579 | 226,233 | 2,764,130 | 1,646,769 | 492,751 | 1,141,540 | 645,469 | 755,514 | 7,720,081 | 586,188 | 17,450,254 |
| 9/30/2007 | 1,644,830 | 198,300 | 2,733,245 | 978,100 | 584,420 | 1,128,985 | 116,155 | 777,960 | 13,228,355 | 817,835 | 22,208,185 |
| 9/30/2008 | 2,159,580 | 307,060 | 2,769,955 | 978,475 | 659,530 | 1,162,970 | 161,390 | 849,900 | 8,790,225 | 905,750 | 18,744,835 |
| 9/30/2009 | 1,827,950 | 310,490 | 3,120,605 | 1,106,770 | 665,405 | 1,317,340 | 150,660 | 993,300 | 3,659,000 | 598,700 | 13,750,220 |
| 9/30/2010 | 2,900,715 | 256,865 | 2,370,595 | 1,221,625 | 599,135 | 1,350,250 | 126,945 | 997,555 | 9,784,245 | 1,279,500 | 20,887,430 |

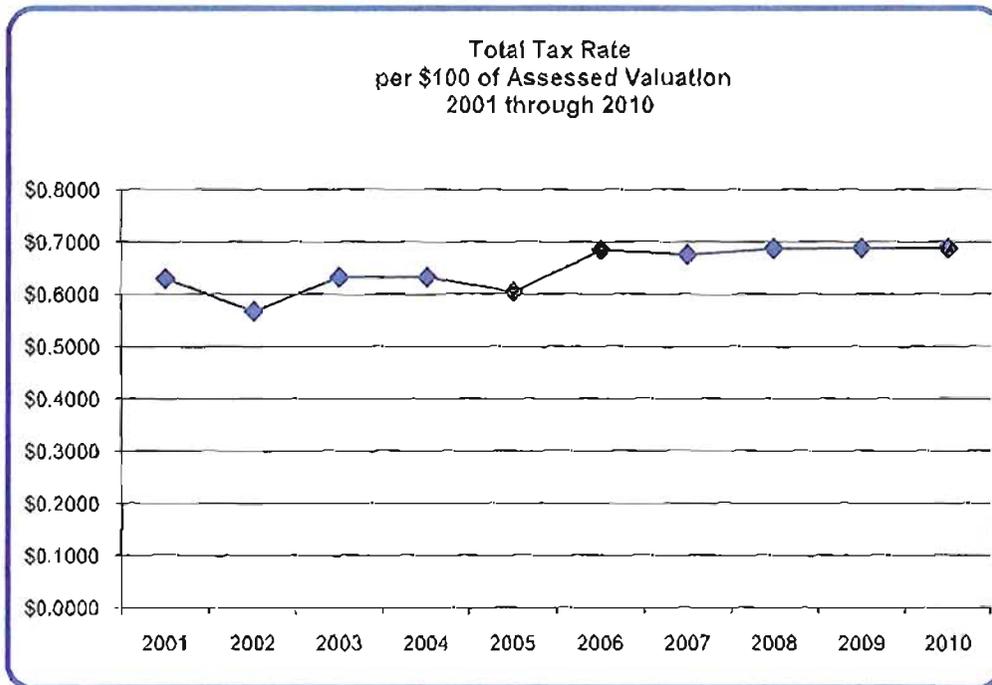
**Parks and Airport moved from Special Funds in 2006.

PROPERTY TAX RATE BY YEAR AND FUND*

*Per \$100 of assessed valuation

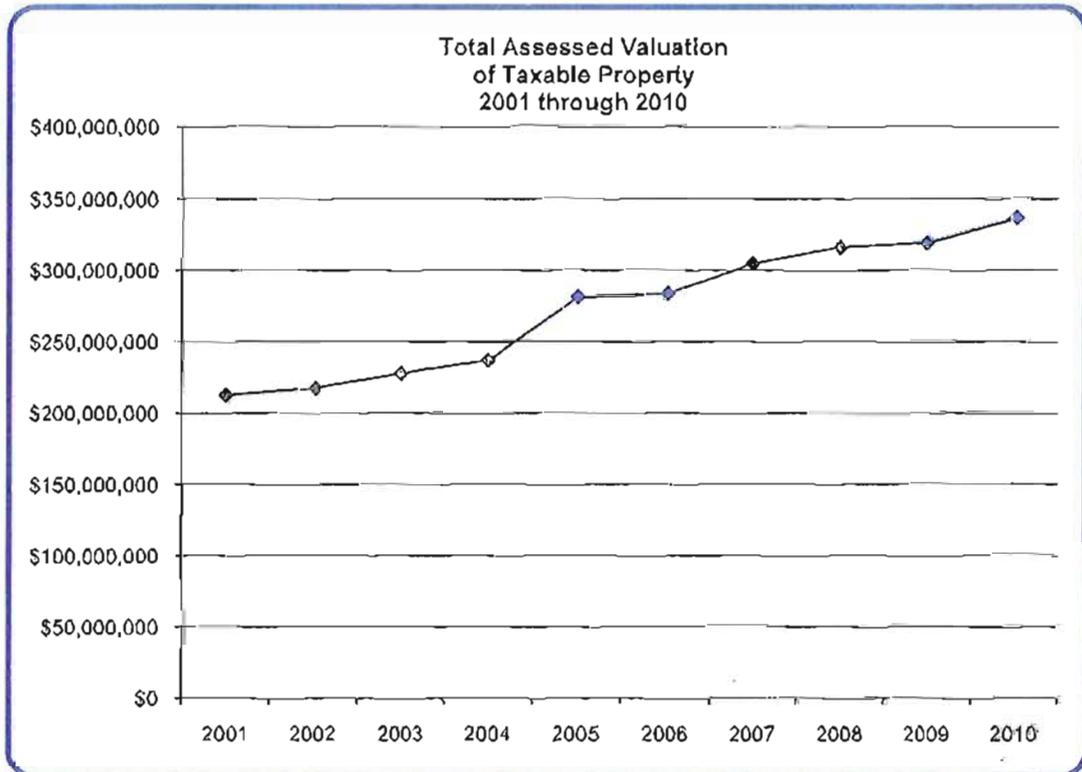
| Year | General Fund | Library Fund | Total Rate |
|------|--------------|--------------|------------|
| 2001 | \$0.5396 | \$0.09 | \$0.6296 |
| 2002 | \$0.4766 | \$0.0906 | \$0.5672 |
| 2003 | \$0.5420 | \$0.0915 | \$0.6335 |
| 2004 | \$0.5412 | \$0.0923 | \$0.6335 |
| 2005 | \$0.5177 | \$0.0872 | \$0.6049 |
| 2006 | \$0.5940 | \$0.0905 | \$0.6845 |
| 2007 | \$0.5857 | \$0.0906 | \$0.6763 |
| 2008 | \$0.5941 | \$0.0934 | \$0.6875 |
| 2009 | \$0.5959 | \$0.0923 | \$0.6882 |
| 2010 | \$0.5862 | \$0.0914 | \$0.6876 |

Each year a portion of the General Fund tax levy is set aside for Fire Department purposes.



ASSESSED VALUATION OF TAXABLE PROPERTY

| YEAR | REAL ESTATE PROPERTY | PERSONAL PROPERTY | STATE ASSESSED R.R. & UTILITIES | TOTAL VALUATION |
|------|----------------------|-------------------|---------------------------------|-----------------|
| 2001 | \$160,647,081 | \$46,447,764 | \$5,797,033 | \$212,891,878 |
| 2002 | \$164,455,880 | \$47,744,089 | \$5,609,878 | \$217,809,847 |
| 2003 | \$173,287,358 | \$49,462,336 | \$5,450,922 | \$228,200,616 |
| 2004 | \$182,474,026 | \$50,428,104 | \$4,550,629 | \$237,452,759 |
| 2005 | \$214,831,146 | \$61,480,277 | \$4,707,663 | \$281,019,086 |
| 2006 | \$223,717,275 | \$53,765,561 | \$6,149,242 | \$283,632,078 |
| 2007 | \$252,186,733 | \$46,877,596 | \$6,178,842 | \$305,243,171 |
| 2008 | \$260,283,247 | \$50,012,813 | \$6,189,799 | \$316,485,859 |
| 2009 | \$267,677,921 | \$47,704,270 | \$6,681,852 | \$319,483,720 |
| 2010 | \$277,734,795 | \$48,432,106 | \$7,118,272 | \$336,150,917 |



FULL-TIME EQUIVALENTS SCHEDULE

| <u>DEPARTMENT</u> | <u>CLASSIFICATION/DESCRIPTION</u> | <u>Actual 2008-2009</u> | <u>Actual 2009-2010</u> | <u>Budget 2010-2011</u> |
|------------------------|---|-----------------------------|-----------------------------|-----------------------------|
| Administration | City Administrator | 1 | 1 | 1 |
| | Assistant City Administrator | 1 | 1 | 1 |
| | City Clerk / Human Resources Manager | 1 | 1 | 1 |
| | Executive Secretary / Deputy City Clerk | 1 | 1 | 1 |
| | Clerk - Administration | 1 | 1 | 1 |
| | Emergency Preparedness Director | 1/4 | 1/4 | 1/4 |
| Economic Development | Economic Development Director | 1 | 1 | 1 |
| | Economic Developer | 1/2 | 1/2 | 1/2 |
| Legal | Municipal Judge | 1/4 | 1/4 | 1/4 |
| | City Attorney | 1/4 | 1/4 | 1/4 |
| | Court Clerk | 1/4 | 1/4 | 1/4 |
| | Deputy Court Clerk | 1/4 | 1/4 | 1/4 |
| Building Maintenance | Building Maintenance Supervisor | 1 | 1 | 1 |
| | Custodian | 2 1/2 | 2 1/2 | 2 1/2 |
| Communications | Director of Communications | 1 | 1 | 1 |
| | Lead Dispatcher | 1 | 1 | 1 |
| | Dispatcher | 9 | 9 | 9 |
| Finance | Finance Manager | 1 | 1 | 1 |
| | Assistant Finance Manager | 1 | 1 | 1 |
| | General Ledger Clerk | 1 | 1 | 1 |
| | Accounts Payable Clerk | 1 | 1 | 1 |
| | Payroll / Accounts Receivable Clerk | 1/2 | 0 | 1 |
| | Special Accounts / Utility Billing Clerk | 1 | 1 | 1 |
| | Utility Billing Clerk | 1 | 1 | 1 |
| | Cashier | 1 | 1 | 1 |
| Information Technology | Information Technology Manager | 1 | 1 | 1 |
| | Information Technology Specialist | 1/2 | 1 | 1 |
| Library | Librarian | 1 | 1 | 1 |
| | Assistant Librarian | 1 | 1 | 1 |
| | Children's Librarian | 1 | 1 | 1 |
| | Clerk | 1 | 1 | 1 |
| | Part-Time Clerk | 3 | 3 | 3 |
| | Part-Time Shelves | 4 | 4 | 4 |
| Fire | Fire Chief | 3/4 | 3/4 | 3/4 |
| | Secretary | 1 | 1 | 1 |
| | Custodian | 1/2 | 1/2 | 1/2 |
| | Volunteer Fire Fighters | 71 | 71 | 71 |
| Parks & Recreation | Director of Parks and Recreation | 1 | 1 | 1 |
| | Assistant Director of Parks and Recreation | 0 | 0 | 0 |
| | Parks and Recreation Foreman | 1 | 1 | 1 |
| | Recreation Coordinator | 1 | 1 | 1 |
| | Parks and Recreation Lead Laborer | 1 | 2 | 2 |
| | Parks & Recreation Equipment Operator | 1 | 1 | 1 |
| | Parks and Recreation Secretary | 1 | 1 | 1 |
| | Parks and Recreation Laborer | 6 | 7 | 7 |
| | PT Seasonal Cashiers | 13 | 13 | 13 |
| | PT Cashiers | 7 | 7 | 7 |
| Planning & Engineering | City Engineer | 1 | 1 | 1 |
| | Director of Planning and Engineering Services | 1/4 | 1/4 | 1/4 |
| | Assistant City Engineer | 1 | 1 | 1 |
| | Building Official | 1 | 1 | 1 |
| | Building Inspector | 2 | 1 | 1 |
| | Engineering Technician | 2 | 1 | 1 |
| | Planning and Engineering Services Secretary | 1 | 1 | 1 |
| | Engineering Clerk | 1 | 1 | 1 |
| | Infrastructure Inspector | 0 | 0 | 1 |

FULL-TIME EQUIVALENTS SCHEDULE

| <u>DEPARTMENT</u> | <u>Actual</u> | <u>Actual</u> | <u>Budget</u> |
|--|------------------|------------------|------------------|
| <u>CLASSIFICATION/DESCRIPTION</u> | <u>2008-2009</u> | <u>2009-2010</u> | <u>2010-2011</u> |
| Police | | | |
| Police Chief | 1 | 1 | 1 |
| Police Captain | 1 | 1 | 1 |
| Police Lieutenant | 4 | 4 | 4 |
| Police Sergeant | 3 | 3 | 3 |
| Detective | 2 | 2 | 2 |
| Detective - Narcotics | 1 | 1 | 1 |
| Patrol Officer - D.A.R.E./ School Resource | 2 | 2 | 2 |
| Patrol Officer | 12 | 12 | 12 |
| Patrol Officer - Traffic Safety | 2 | 2 | 2 |
| Court Clerk/Office Supervisor | 3/4 | 3/4 | 3/4 |
| Police Secretary | 1 | 1 | 1 |
| Police Records Clerk | 1 | 1 | 1 |
| Sanitation/Landfill/Compost/Recycling | | | |
| Sanitation Foreman / Mechanic | 1 | 1 | 1 |
| Sanitation & Compost/Recycling Truck Driver | 3 | 4 | 3 |
| Landfill Laborer | 1 | 1 | 1 |
| Landfill Equipment Operator | 2 | 2 | 2 |
| Compost Laborer | 2 | 2 | 3 |
| Refuse Collector | 4 | 3 | 2 |
| Street | | | |
| Streets and Sanitation Superintendent | 1 | 1 | 1 |
| Streets Foreman | 1 | 1 | 1 |
| Streets Equipment Operator | 2 | 2 | 3 |
| Streets Lead Laborer | 1 | 1 | 1 |
| Streets Truck Driver | 0 | 0 | 0 |
| Streets and Sanitation Secretary | 1 | 1 | 1 |
| Streets Laborer | 4 | 5 | 4 |
| Wastewater | | | |
| Water and Wastewater Superintendent | 1/2 | 1/2 | 1/2 |
| Wastewater Treatment Plant Operator III | 1 | 1 | 1 |
| Lab Technician | 1 | 1 | 1 |
| Wastewater Plant Operator II/Mechanic | 1 | 1 | 1 |
| Wastewater Plant Operator I | 1 | 2 | 3 |
| Secretary | 1/2 | 1/2 | 1/2 |
| Clerk | 1/2 | 1/2 | 1/2 |
| Water | | | |
| Water and Wastewater Superintendent | 1/2 | 1/2 | 1/2 |
| Assistant Superintendent | 1 | 0 | 0 |
| Foreman | 1 | 2 | 1 |
| Lead Laborer | 1 | 3 | 1 |
| Equipment Operator | 1 | 1 | 1 |
| Truck Driver | 1 | 1 | 1 |
| Secretary | 1/2 | 1/2 | 1/2 |
| Meter Reader | 2 | 2 | 2 |
| Laborer | 1 | 2 | 1 |
| Clerk | 1/2 | 1/2 | 1/2 |

Staffing Changes included in 2011 Budget figures are a result of the hiring freeze that was put into place in 2010 to help counterbalance the decrease in revenues resulting from the downturn in the economy. These positions will be replaced once the city eliminates the hiring freeze anticipated in 2012.

2010-2011 PERFORMANCE STEP GRADE PLAN

| JOB CLASSIFICATION | Grade |
|---|-------|
| City Administrator | 22 |
| Assistant City Administrator | 19 |
| Economic Developer | 17 |
| City Clerk / Human Resources Manager | 16 |
| Emergency Preparedness Director | 13 |
| Executive Secretary / Deputy City Clerk | 11 |
| Clerk - Administration | 10 |
| Lead Custodian | 11 |
| Custodian | 8 |
| Director of Communications | 15 |
| Lead Dispatcher | 13 |
| Dispatcher | 11 |
| Finance Manager | 16 |
| Assistant Finance Manager | 16 |
| General Ledger Clerk | 10 |
| Accounts Payable Clerk | 10 |
| Payroll / Accounts Receivable Clerk | 10 |
| Special Accounts / Utility Billing Clerk | 10 |
| Utility Billing Clerk | 10 |
| Head Cashier | 10 |
| Information Technology Manager | 16 |
| Information Technology Specialist | 12 |
| Librarian | 15 |
| Assistant Librarian | 10 |
| Children's Librarian | 9 |
| Director of Parks and Recreation | 17 |
| Assistant Director of Parks and Recreation | 14 |
| Parks and Recreation Foreman | 12 |
| Recreation Coordinator | 12 |
| Parks and Recreation Lead Laborer | 10 |
| Parks and Recreation Secretary | 10 |
| Parks and Recreation Laborer | 9 |
| City Engineer | 19 |
| Director of Planning and Engineering Services | 17 |
| Assistant City Engineer | 16 |
| Building Official | 14 |
| Building Inspector | 13 |
| Engineering Technician | 12 |
| Planning and Engineering Services Secretary | 10 |
| Engineering Clerk | 8 |

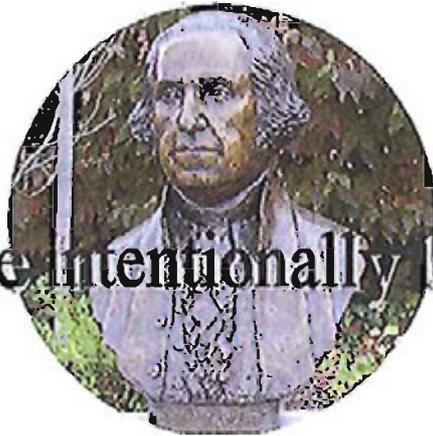
2010-2011 PERFORMANCE STEP GRADE PLAN

| JOB CLASSIFICATION | Grade |
|---|-------|
| Police Chief | 19 |
| Police Captain | 15 |
| Police Lieutenant | 14 |
| Police Sergeant | 13 |
| Detective | 13 |
| Detective - Narcotics | 13 |
| Patrol Officer - Canine | 12 |
| Patrol Officer - D.A.R.E. | 12 |
| Patrol Officer - School Resource | 12 |
| Patrol Officer - Traffic Safety | 12 |
| Patrol Officer | 12 |
| Office Supervisor / Municipal Court Clerk | 12 |
| Police Secretary | 10 |
| Animal Control / Nuisance Abatement Officer | 9 |
| Police Records Clerk | 8 |
| Sanitation Foreman / Mechanic | 12 |
| Sanitation Truck Driver | 10 |
| Landfill Laborer | 9 |
| Compost Laborer | 9 |
| Refuse Collector | 10 |
| Streets and Sanitation Superintendent | 17 |
| Streets Foreman | 12 |
| Streets and Sanitation Equipment Operator | 11 |
| Streets and Sanitation Lead Laborer | 10 |
| Streets and Sanitation Truck Driver | 10 |
| Streets and Sanitation Secretary | 10 |
| Streets and Sanitation Laborer | 9 |
| Wastewater Treatment Plant Operator | 12 |
| Lab Technician | 14 |
| Water and Wastewater Superintendent | 17 |
| Water and Wastewater Foreman | 12 |
| Water and Wastewater Lead Laborer | 10 |
| Infrastructure Inspector / Meter Reader | 10 |
| Water and Wastewater Equipment Operator | 11 |
| Water and Wastewater Truck Driver | 10 |
| Water and Wastewater Secretary | 10 |
| Meter Reader | 10 |
| Water and Wastewater Laborer | 9 |
| Water and Wastewater Clerk | 8 |

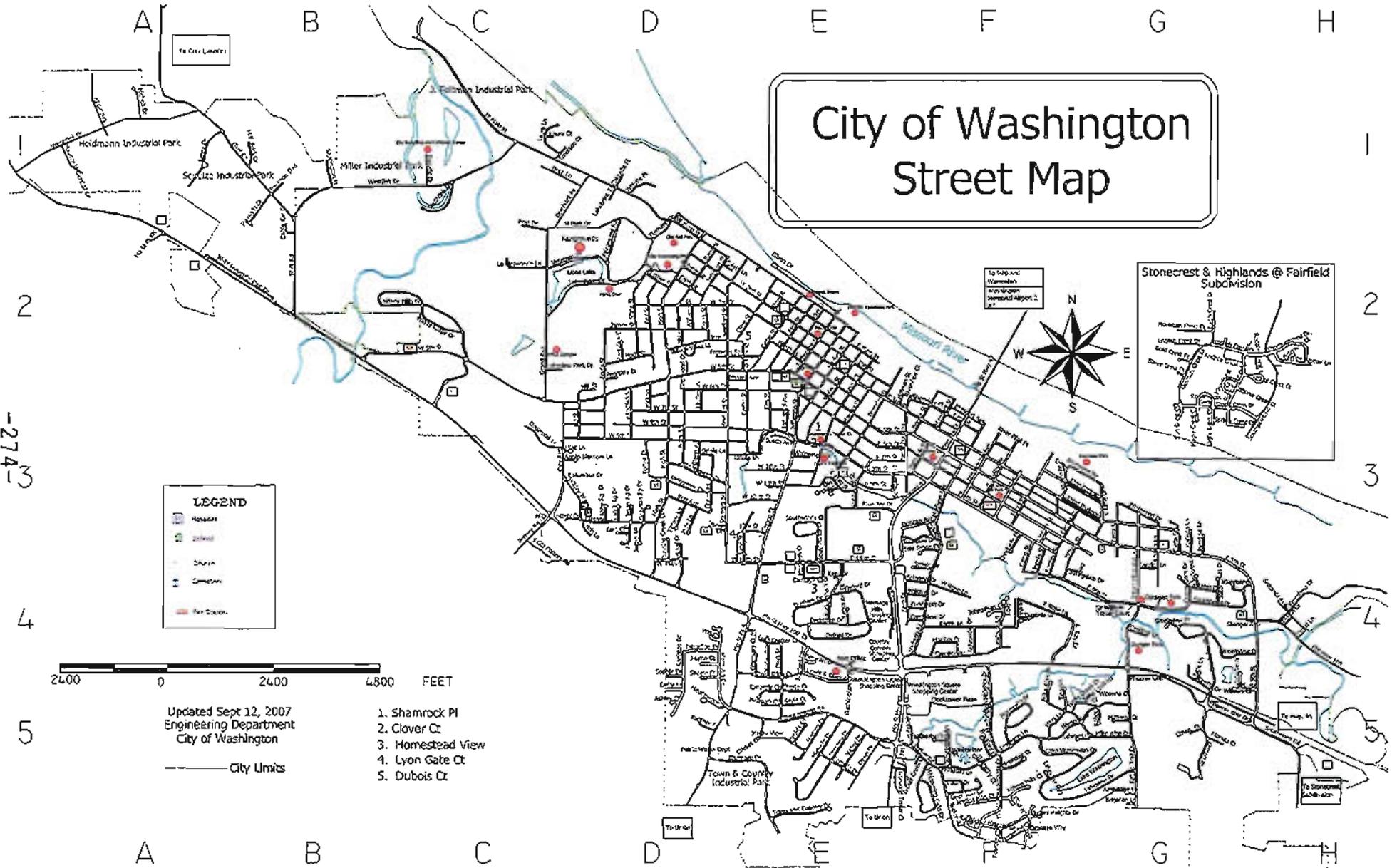
**2010-2011 COMPENSATION PLAN
STEP GRADE PLAN**

| GRADE | Step 1 | Step 2 | Step 3 | Step 4 | Step 5 | Step 6 | Step 7 | Step 8 | Step 9 | Step 10 |
|-------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 1 | \$5.76 | \$5.93 | \$6.11 | \$6.29 | \$6.48 | \$6.68 | \$6.88 | \$7.08 | \$7.30 | \$7.52 |
| 2 | \$6.34 | \$6.53 | \$6.72 | \$6.92 | \$7.13 | \$7.35 | \$7.57 | \$7.79 | \$8.03 | \$8.27 |
| 3 | \$6.97 | \$7.18 | \$7.39 | \$7.62 | \$7.84 | \$8.08 | \$8.32 | \$8.57 | \$8.83 | \$9.09 |
| 4 | \$7.67 | \$7.90 | \$8.13 | \$8.38 | \$8.63 | \$8.89 | \$9.15 | \$9.43 | \$9.71 | \$10.00 |
| 5 | \$8.43 | \$8.69 | \$8.95 | \$9.22 | \$9.49 | \$9.78 | \$10.07 | \$10.37 | \$10.68 | \$11.00 |
| 6 | \$9.28 | \$9.55 | \$9.84 | \$10.14 | \$10.44 | \$10.75 | \$11.08 | \$11.41 | \$11.75 | \$12.10 |
| 7 | \$10.20 | \$10.51 | \$10.83 | \$11.15 | \$11.48 | \$11.83 | \$12.18 | \$12.55 | \$12.93 | \$13.31 |
| 8 | \$11.22 | \$11.56 | \$11.91 | \$12.27 | \$12.63 | \$13.01 | \$13.40 | \$13.80 | \$14.22 | \$14.65 |
| 9 | \$12.35 | \$12.72 | \$13.10 | \$13.49 | \$13.90 | \$14.31 | \$14.74 | \$15.19 | \$15.64 | \$16.11 |
| 10 | \$13.58 | \$13.99 | \$14.41 | \$14.84 | \$15.29 | \$15.75 | \$16.22 | \$16.70 | \$17.20 | \$17.72 |
| 11 | \$14.94 | \$15.39 | \$15.85 | \$16.33 | \$16.82 | \$17.32 | \$17.84 | \$18.37 | \$18.93 | \$19.49 |
| 12 | \$16.43 | \$16.93 | \$17.43 | \$17.96 | \$18.50 | \$19.05 | \$19.62 | \$20.21 | \$20.82 | \$21.44 |
| 13 | \$18.08 | \$18.62 | \$19.18 | \$19.75 | \$20.35 | \$20.96 | \$21.59 | \$22.23 | \$22.90 | \$23.59 |
| 14 | \$19.89 | \$20.48 | \$21.10 | \$21.73 | \$22.38 | \$23.05 | \$23.74 | \$24.46 | \$25.19 | \$25.95 |
| 15 | \$21.87 | \$22.53 | \$23.21 | \$23.90 | \$24.62 | \$25.36 | \$26.12 | \$26.90 | \$27.71 | \$28.54 |
| 16 | \$24.06 | \$24.78 | \$25.53 | \$26.29 | \$27.08 | \$27.89 | \$28.73 | \$29.59 | \$30.48 | \$31.39 |
| 17 | \$26.47 | \$27.26 | \$28.08 | \$28.92 | \$29.79 | \$30.68 | \$31.60 | \$32.55 | \$33.53 | \$34.53 |
| 18 | \$29.11 | \$29.99 | \$30.89 | \$31.81 | \$32.77 | \$33.75 | \$34.76 | \$35.81 | \$36.88 | \$37.99 |
| 19 | \$32.03 | \$32.99 | \$33.98 | \$34.99 | \$36.04 | \$37.13 | \$38.24 | \$39.39 | \$40.57 | \$41.79 |
| 20 | \$35.23 | \$36.28 | \$37.37 | \$38.49 | \$39.65 | \$40.84 | \$42.06 | \$43.33 | \$44.63 | \$45.96 |
| 21 | \$38.75 | \$39.91 | \$41.11 | \$42.34 | \$43.61 | \$44.92 | \$46.27 | \$47.66 | \$49.09 | \$50.56 |
| 22 | \$42.63 | \$43.90 | \$45.22 | \$46.58 | \$47.98 | \$49.41 | \$50.90 | \$52.42 | \$54.00 | \$55.62 |
| 23 | \$46.89 | \$48.29 | \$49.74 | \$51.24 | \$52.77 | \$54.36 | \$55.99 | \$57.67 | \$59.40 | \$61.18 |
| 24 | \$51.58 | \$53.12 | \$54.72 | \$56.36 | \$58.05 | \$59.79 | \$61.59 | \$63.43 | \$65.34 | \$67.30 |
| 25 | \$56.73 | \$58.44 | \$60.19 | \$62.00 | \$63.86 | \$65.77 | \$67.74 | \$69.78 | \$71.87 | \$74.03 |

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City of Washington Street Map



LEGEND

- Houses
- Schools
- Churches
- Cemeteries
- Fire Stations

2400 0 2400 4800 FEET

Updated Sept 12, 2007
Engineering Department
City of Washington

1. Shamrock Pl
2. Clover Ct
3. Homestead View
4. Lyon Gate Ct
5. Dubois Ct

— City Limits



To City Limits
Washington
International Airport 2



-274-

| City of Washington Map Key | | | | | | | | | |
|--|-------|---|-------|--|-------|--|-------|---|------|
| Street Name | Grid | Street Name | Grid | Street Name | Grid | Street Name | Grid | Facilities in Washington | GRID |
| A Ray Drive | F1 | English Crest Drive - see Stone Crest Court | | Le Manegere Lane | C2 | Raucher Court | D5 | City of Washington Facilities | |
| Abby Ridge | D3 | Blue Robin Lane - see Stone Crest Court | | Lexington Lane | F5 | Armino Creek Court | D4 | Airport, Washington Memorial | F2 |
| Alberta Lane | G4 | Escher Avenue | D2 | Ular Lane | C3 | Sappington Place | D1 | City Msh Complex (Police, Library, Admn, Utility Billing and Finance, Planning & Envr J Code Enforcement) | F2 |
| Albion Lane | C5 | Ethan Court | C5 | Lincoln Street | F4 | Scenic Drive | F4 | | |
| Andrea Crest Drive - see Stone Crest Court | | Eugenia Drive | F4 | Linden Lane | D3 | Schaefer Avenue | E3 | | |
| Anna Leah Lane | G5 | Expedition Drive | E5 | Locust Street | E1 | Schaefer Drive | F4 | Compost and Recycling Center | G4 |
| Anniston Drive | D4 | Hair Street | D2 | Lois Street | D2 | Scenic Street, West to East | D7-E2 | Fairgrounds | D2 |
| Apple Avenue | F3 | Haircrossing Road | D2 | Lyon Street | E2 | Seventh Street, West to East | D3 | Fire Department Headquarters | E5 |
| Apple Blossom Lane | C3 | Fairview Drive | F4 | Lycans Gate Court | E3 | Shamrock Corner Mobile Home Park | E3 | Fire Station # 3 | C2 |
| Ashley Court | D4 | Fawn Drive | F5 | Mc E. Fick Drive | A1 | Shamrock Place | E3 | Fire Station # 4 | F3 |
| Astoria Hills Court | F5 | Fieldcrest Drive | F4 | MacArthur Avenue | E1 | Shawn Court | D4 | London, City of Washington (Stavonoff) Sanitary | A2 |
| Bachhoe Boulevard | D3 | Fieldstone Court | F4 | Madelyn Court | E5 | Silver Crest Drive - see Stone Crest Court | E3 | Police Department | E2 |
| Bedford Center Drive | E4 | Fifth Street, West to East | D2-D4 | Madison Avenue | F3 | Simons Avenue | F4 | Prison/Pr Detent, Amtrak | D7 |
| Berlshire Drive | E4 | First Parkway | G3 | Main Street East | E2 | Sir Williams Mobile Home Park | G4 | Public Works Facility, Water/Wastewater, Street/Sanitation | D5 |
| Bernard Street | D2 | First Street | F3 | Main Street West | D1 | Sixth Street, West to East | D7-G4 | Swimming Pool | D2 |
| Bleeker Clark Lane | F5 | Fourth Street, West to East | D3-E3 | Malina Lane | G4 | Sophia Drive | D4 | Cemetery | D3 |
| Bleeker Road | F5 | Fourth Street, West to East | E3 | Maple Crest Court - see Stone Crest Court | | South Lakeshore Drive | D2 | Parks | |
| Blenwood Court | D2 | Fox Trotter Lane - see Stone Crest Court | | Margoch Drive | E4 | South Old Pottery Road | G4 | Berne Hillmann Park | D2 |
| Blue Jay Drive | E3 | Frank Street | D2 | Margella Drive | E5 | South Pine Road | H5 | Burger Park | G4 |
| Bluff Road | B2 | Franklin Avenue | F3 | Marlin Court | F4 | Southbend Drive | G4 | James W. Renick Riverfront Park | E2 |
| Boone Street | F3 | Fremont Street | D2 | Market Street | F7 | Southbik Drive | C1 | Kron Park | F3 |
| Borgia Drive | D2 | Frisk's Noble Home Park | E1 | Marquitt Drive | D4 | Southwinds Circle | E3 | Lafayette Plaza Park | C2 |
| Bradford Court | F5 | Front Street | E2 | Martina Drive | F5 | Southwinds Drive | F3 | Lakeview Park | G2 |
| Briarion Lane | G5 | Fulton Street | F3 | Mallida Court | E5 | Spring Crest Court - see Stone Crest Court | | McLaughlin Park | F2 |
| Brookshire Lane | F5 | Queen Avenue | D3 | Mastice Universal Drive | 45 | Stafford Street | D3 | Opus Park | G4 |
| Brookview Court | G4 | Gold Crest Court - see Stone Crest Court | | McLean Avenue | D2 | State Street | D2 | Wentworth Park | F3 |
| Brookview Drive | G4 | Green Avenue | C2 | Meadow Drive | E5 | Steamboat Drive | G4 | Washington City Park | D2 |
| Buckingham Drive | E4 | Griffin Ridge Drive | D3 | Meadowbank Drive | D3 | Stanner Avenue | C4 | Hospital | |
| Burke Street | E3 | Harrook Street | F3 | Meadowland Drive | D5 | Steulemann Drive | E5 | St. John's Mercy Hospital | F3 |
| Burch Road | E3 | Haza Lane | F5 | Mebane Lane | F4 | Stewart Circle Drive | E5 | Churches | |
| Cable Car Drive | D2 | Henry Street | F3 | Merwinther Drive | E4 | Suncoast Drive - see Stone Crest Court | | Church of Jesus Christ of Latter-Day Saints | F4 |
| Chim Lane | D2 | Henige Hill Drive | G4 | Michela Drive | E5 | Suncoast Lane | A1 | Faith Lutheran Church MD Synod | F5 |
| Como Street | F4 | Hickory Street | D2 | Michela Drive | A1 | Sun Crest Court - see Stone Crest Court | | First Assembly of God | E2 |
| Cozzens Drive | G4 | High Street | D3 | Mike Alan Drive | G5 | Sunnyvale Drive | F4 | First Baptist Church of Washington | E4 |
| Cardinal Crest Court - see Stone Crest Court | | Highway 100 | D4 | Millicent Court | G5 | Sunnyvale Street | E3 | First Christian Church of Washington | A2 |
| Cardinal Lane | G4 | Highway 47 | E5-F3 | Mission Drive | H4 | Tenth Street | D2 | First Church of Christian Scientists | C3 |
| Caroline Drive | F4 | Highway A | D4 | Moson Court | G5 | Terry Lane | G4 | First United Pentecostal Church | G4 |
| Carriage Court | E4 | Highway 100 | A1 | Messan Avenue | F3 | Third Parkway | F3 | Immanuel Lutheran Church | E2 |
| Catwaba Place | D1 | Hill Street | G2 | Montclair Drive | F5 | Third Street | D2-F4 | Living Bread International Church | A2 |
| Cecilia Drive | G5 | Hillcrest Place | G4 | Montello Drive | F5 | Thirteenth Street | D3 | Our Lady of Lourdes Church | F4 |
| Chapel Street | E2 | Midway Drive | D3 | Mossy View | E5 | Thoroughbred Drive - see Stone Crest Court | | Peace Lutheran Church | F4 |
| Center Drive | F3 | Holman Street | E3 | Mountain Crest Court - see Stone Crest Court | | Thurston Drive | D1 | Presbyterian Church of Washington | H5 |
| Chamber Drive | E5 | Homestead View | E4 | Nidridge Drive | D3 | Tiffany Lane | D3 | St Francis Borgia Church | E7 |
| Chene Court | E5 | Hooker Street | E3 | Ninth Street, West to East | C2-E3 | Tino Drive | F5 | St Peters United Church of Christ | E3 |
| Cherry Lane | D3 | Horn Street | D2 | Nora Street | D3 | Town & Country Drive | E5 | Cemeteries | |
| Circle Drive | D2 | Horse Crest Court - see Stone Crest Court | | North Old Pottery Road | C3 | Turtle Creek Drive | F5 | Old Fellow Cemetery | D3 |
| Clark Drive | E4 | Mixed Drive | D4 | North Park Drive | D1 | Twelfth Street | D3 | St Francis Borgia Cemetery | F4 |
| Clay Street | C3 | Image Drive | D3 | Northwood Trotter Court | E5 | Valley Drive | G5 | St Peter's Cemetery | G4 |
| Clocktower Plaza | F5 | International Avenue | E3 | Oak Street | E3 | Valley Mobile Home Park | E5 | Schools | |
| Clown Court | E3 | International Avenue | G4 | Old Highway 100 | H4 | Vernae Drive | G5 | Fifth Street Elementary School | E2 |
| Columbus Lane | G3 | Irish Lane | C3 | Old Orchard Court | E3 | Victor's Drive | C3 | Four Rivers Career Center | D4 |
| Compass Drive | G4 | Jacqueline Drive | D4 | Olive Street | E2 | Village West Court | D3 | Immanuel Lutheran School | E2 |
| Coulter Court | E4 | Jade Lane | D3 | Orate Lane | D3 | Westbank Drive | A1 | Our Lady of Lourdes School | F4 |
| Creekside Place | F4 | James Street | D2 | Oxford Drive | E4 | Wainwright Street | E3 | South Park Elementary School | G4 |
| Crestview Drive | F4 | Jane Lane | G5 | Palomino Court - see Stone Crest Court | | Walnut Street | E3 | St Francis Borgia Grade School | E2 |
| Crocket Court | E5 | Jason Ridge Drive | D3 | Paradise Lane | G4 | Washington Avenue | F3 | St Francis Borgia Regional High School | D3 |
| Crystal Lane | H4 | Jasper Lane | D3 | Parade Drive | D2 | Washington Heights Drive | F5 | Washington Middle School | E3 |
| Dana Drive | E5 | Jefferson Street | E3 | Parkview Court | D1 | Washington Square | F5 | Washington Senior High School | E5 |
| Deer Run Drive | F5 | Jordan Hill Court | F5 | Pavane Drive | F5 | Weatherly Court | F5 | Washington West Elementary | C2 |
| Dezire Crest Drive - see Stone Crest Court | | Lynn Court | D4 | Pavia Street | F3 | Webber Heights Drive | F5 | Industrial Parks | |
| Discovery Court | E1 | Johnson Court | D2 | Pawson Center Drive | G5 | Wetzel Road | F3 | J. Fekusan Industrial Park | C1 |
| Dogwood Terrace | C3 | Jonathan Court | F4 | Pine Street | E2 | Wenona Court | G5 | Water Industrial Park | B1 |
| Dresden Way | F5 | Kaleb Court | F5 | Plaster Avenue | D3 | Wenona Drive | G5 | Schutte Industrial Park | B1 |
| Dubois Court | E2 | Karen Lane | F4 | Pattory Road | C2 | Westlink Drive | B1 | Heidmann Industrial Park | A1 |
| Dubois Street | E2 | Kayla Court | E5 | Rabbit Trail Drive | G5 | Westridge Drive | D3 | Town and Country Industrial Park | D5 |
| Duncan Avenue | F3 | Kelly Court | F4 | Rainbow Drive | F4 | Westway Drive | F3 | Shopping | |
| Durham Drive | E4 | Keth Drive | E4 | Road Street | D2 | Wheatley Court | F5 | Bedford Center | E5 |
| Eagle Crest Drive - see Stone Crest Court | | Kimberly Court | E5 | Rebecca Court | G5 | Whispering Oaks Drive | F5 | Clocktower Plaza | F5 |
| Earl Crest Court - see Stone Crest Court | | King Crest Court - see Stone Crest Court | | Recycle Drive | C2 | Whitlock Point | D1 | Country Corner Shopping Center | E4 |
| Eara Lane Drive | G3 | Kingsland Drive | H4 | Redbird Crest Lane - see Stone Crest Court | | Wildley Way | C3 | Downcross Washington | B2 |
| East Rose Lane | F4 | Kingslake Lane | D3 | Renja Drive | D3 | Will Court | D4 | Heritage Milk Shopping Center | E4 |
| Equidiana Court | E4 | Koerner Court | F5 | Ridgeway Drive | H4 | Williams Street | D2 | Phoenix Center | G5 |
| Earth Street | D2 | Kurarei Drive | F5 | River Pike Point | F3 | Willows Court | G4 | Phoenix Center II | G5 |
| Edward Place | G5 | Laravette Street | E2 | Riverbend Place | H4 | Wishke Drive | F3 | Washington Crossing Shopping Center | E5 |
| Eighth Street, West to East | D3-G4 | Lake View Drive | G5 | Rosemary Court | F3 | Wilson Street | F9 | Washington Square Shopping Center | F5 |
| Elbert Drive | E2 | Lake View Ridge | F5 | Roverview Drive | F5 | Winchester Court | F5 | | |
| Eleventh Street, West to East | E2 | Lake Washington Drive | G5 | Roseview Place | F3 | Windy Hill Drive | B2 | Post Office | |
| Elkton Hill Court | F5 | Lakeview Terrace | D3 | Rubens Street | D2 | Windy Ridge Drive | G4 | Post Office | E2 |
| Elm Street | E2 | Lakeview Park Drive | C2 | Rock Crest Drive - see Stone Crest Court | | Wincelberry Court | G4 | Post Office | E5 |
| Emerson Drive | D1 | Lancaster Court | E4 | Rock Lake | C1 | Wishwood Drive | G3 | | |
| Ensl Court | D3 | Lance Drive | A1 | Ron Avenue | D3 | W-W Industrial Park Drive | B2 | | |
| Ently Lane | D4 | Laura Court | C1 | Rosevelt Street | F4 | York Lane | E4 | | |
| Enduro Drive | A1 | Laura Lane | C1 | Rose Lane | D4 | Zero Ave | E4 | | |
| | | | | Royal Crest Circle - see Stone Crest Court | | Zeta Drive | G4 | | |

GLOSSARY

Account --- A chronological record of public funds showing receipts, disbursements, and the balance.

Accrual Accounting --- The basis of accounting under which revenues are recorded when they are earned (whether or not cash is received at that time) and expenditures are recorded when goods and services are received (whether or not cash disbursements are made at that time).

Ad Valorem Tax --- A tax based on value.

Amended Budget --- Refers to the budget approved by the City Council, as most recently amended.

Appropriation --- An authorization granted by the City Council that permits the entity to make expenditures and incur obligations for purposes specified in the Budget.

Assessments --- Assessments are charges in the nature of taxes upon property owners to pay the costs of facilities or improvements that benefit the property owned. Payment of the amount of assessed (together with interest if not paid upon assessment) is secured by a direct fixed lien on the property. The assessed payments are either used directly to pay the costs of the facilities or improvements or, if paid over time, are used to repay bonds issued to finance such costs. "Special assessment" financing proceeds are used for improvements relating to property, such as sidewalks, streets, gutters, sewers and water systems.

Assessed Valuation --- A value set on real estate or other property as a basis for levying taxes. The assessed value is set by the County Assessor who is charged with determining the taxable value of property according to a formula set by the State of Missouri.

Assessment Ratio --- The ratio at which the tax rate is applied to the tax base.

Balanced Budget --- Annual financial plan in which expenses do not exceed revenues.

Basis of Accounting --- A term used to refer to when revenues, expenditures, expenses, and transfers and the related assets and liabilities are recognized in the accounts and reported in the financial statements.

Beginning Fund Balance --- Fund balance available in a fund from the end of the prior year, for use in the following year.

Bond --- A written promise to pay a specified sum of money at a specified date in the future together with periodic interest at a specified rate.

Budget --- A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budget Amendment--- An amendment or change to the original adopted budget.

Budget Calendar --- The schedule of key dates that the City follows in the preparation and adoption of the budget.

Budget Message --- The opening section of the budget which provides City Council and the public with a general summary of the most important aspects of the budget.

Budget Process --- The process of translating, planning, and programming decisions into specific financial plans.

GLOSSARY

Budgetary Control --- The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and revenues.

CAFR --- Comprehensive Annual Financial Report.

Capital Assets --- Assets of significant value and having a useful life of several years.

Capital Budget --- The appropriation of resources for capital assets.

Capital Expenditures --- Expenditures that result in the acquisition, expansion, rehabilitation or construction of fixed assets.

Capital Outlay --- Expenditures for the acquisition of capital assets.

Capital Project Fund --- Used to account for financial resources segregated for the acquisition or construction of major capital facilities other than those financed by enterprise operations. The City's Capital Project Fund is the Capital Improvement Fund which was established after the passage of a one-half sales tax by the voters.

Capital Program --- A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditures in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

Cash Basis --- The method of accounting under which revenues are recorded when

received and expenditures are recorded when paid.

Certificate of Participation (COP) --- Securities which represent a share of an issuer's lease payment. When a municipality finances a public facility through a lease-purchase transaction, the interest in that government's lease payment often is assigned to a third party that issues Certificates of Participation. The Certificates represent a share of the lease payment received by the investor.

Charges for Services --- Revenue derived by charging a fee to the specific user of the service.

City Council --- The governing body elected by the Citizens of Washington to provide policy direction for the operations of the City. Washington's City Council consists of a Mayor who is elected for a four-year term and 8 Council Members who are elected from 4 wards (two council members per ward) as established by the Charter. Council members are elected for two-year terms.

Community Improvement District (CID) --- Either a political subdivision, with the power to impose special assessments and real property taxes, or a nonprofit corporation, with the power to impose special assessments to pay for public improvements.

Consumer Price Index (CPI) --- A statistical description of price levels provided by the U.S. Department of Labor. This index is used as a measure of the increase in cost of living (economic inflation).

Covenant --- The issuer's enforceable promise to do or refrain from doing some act. With respect to municipal bonds, covenants are generally stated in the bond contract.

GLOSSARY

Department --- The Department is the Primary administrative unit in city operations. Each unit is managed by a department head. Departments are generally composed of divisions and programs which share a common purpose or which perform similar duties.

Debt --- An obligation resulting from the borrowing of money or from the purchase of goods and services. Debt of governmental units includes bonds, time warrants, notes and floating debt.

Debt Limit --- The maximum amount of debt of outstanding gross or net debt legally permitted. The limitation is usually a percentage of assessed valuation and may be fixed upon either gross or net debt.

Debt Service --- The annual payment of principal and interest on the city's bonded indebtedness.

Depreciation --- The process of recognizing the physical deterioration of capital assets over a period of time.

Enterprise Fund --- Account for operations that provide a service to citizens, financed primarily by a user charge for the provision of that service.

Encumbrance --- The commitment of funds to pay for future cash expenditures.

Expenditure --- An expenditure is a decrease in net financial resources. This includes current operating expenses requiring the present or future use of current assets.

Expense --- Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiduciary Fund Type --- These funds are utilized by the City to assist in accounting for assets held under trust or agency agreements. Included are: (1) Trust Funds which are used to account for assets held by government in a trustee capacity for individuals, private organizations, other governments and/or other funds. And (2) Agency Funds which are used to account for assets held by government in a custodial nature and do not involve measurement of results of operations.

Final Budget --- Most recently amended budget approved by City Council.

Fiscal Policy --- A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investments. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year --- The twelve month period on which the city operates its financial affairs. The City of Washington's fiscal year is October 1 through September 30.

Franchise Fee --- A fee paid by public service utilities for use of public right-of-way to deliver their services. The City currently has franchise agreements in place for Cable services.

Full-Time Equivalent (FTE) --- A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours of work per year. For example, a part-time clerk working 20 hours per week would be the equivalent to .5 of a full time position.

GLOSSARY

Fund --- A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, which are segregated for the purpose of carrying on specific activities or attaining certain objectives.

Fund Balance --- The equity of a fund. Often times incorrectly referred to as "surplus". Each fund begins each year with a positive or negative fund balance.

General Fund --- A fund used to account for all financial resources, except those required to be accounted for in another fund. The operating fund of the City.

Generally Accepted Accounting Principles (GAAP) --- Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Government Accounting Standards Board (GASB) --- The ultimate authoritative accounting and financial reporting standard setting body for state and local governments.

Government Finance Officers Association (GFOA) --- An association to enhance and promote the professional management of governments for the public benefit by identifying and developing financial policies and practices and promoting them through education, training and leadership.

Governmental Funds --- Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital project funds, and permanent funds.

Grant --- A contribution by a government or other organization to support a specific function or operation.

Information Technology (IT) --- A comprehensive financial accounting and management information system that integrates several processes including personnel, payroll, accounts payable, accounts receivable, purchasing, and utility billing under one system.

Infrastructure --- The basic framework or foundation of the City, including buildings, roads, bridges, sidewalks, and water and sewer systems.

Interfund Transfers --- Transfer of resources between two funds of the same governmental unit.

Intergovernmental Revenue --- Revenue received from Federal, State or local governmental bodies.

Internal Control --- A plan of organization for purchasing, accounting, and other financial activities which, among other things, provides for separation of duties, proper authorization from responsible officials in processing of a transaction and the arrangement of records and procedures to facilitate effective control.

Levy --- The process of imposing taxes for the support of government activities.

Liability --- Obligation or debt that must be paid, renewed or refunded at some time in the future.

Liquidity --- The ability to convert an investment to cash promptly with minimum risk to principal or accrued interest.

GLOSSARY

Long-Term Debt --- Debt with a maturity of more than one year after date of issuance.

Modified Accrual Basis --- The basis of accounting under which expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received in cash and/or available revenues which should be accrued to reflect properly the taxes levied and revenue earned.

Objective --- Something to be accomplished in specific, well-defined, and measurable terms and that is achievable within a specific time frame.

Operating Revenue --- Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Operating Expenses --- The cost for personnel, materials and equipment required for a department to function.

Ordinance --- A formal legislative enactment by the governing board of a municipality.

Original Budget --- Initial approved budget approved by City Council.

Personnel Services --- All costs associated with employee compensation. For example: salaries, pension, and health insurance.

Property Taxes --- Revenues derived from the levying of taxes on real and personal property. Property taxes are levied according to the properties assessed value.

Program Measurements --- Specific quantitative measures of work performed within a program. It measures quantity, the efficiency, and effectiveness of a given program.

Public Hearing --- The segment of City Council meetings at which time citizens are given the opportunity to discuss issues.

Purpose --- A broad statement of the goals, in terms of meeting public service needs that a department is organized to meet.

Reserve --- An account used to indicate the portion of a fund balance restricted for a specific purpose.

Resolution --- Official action of the City Council directing a specific action be taken. Resolutions are less formal than an Ordinance.

Revenue --- Funds received or collected by the City.

Revenue Bonds --- Bonds whose principal and interest are payable solely from the revenues raised by a specific function or activity.

Special Revenue Fund --- Revenues derived from specific sources that are legally restricted to expenditures for specified purposes. The City's Special revenue Funds are the Parks & Recreation Fund, Library Fund, Volunteer Fire Company Fund, and Airport Fund.

Statute --- A written law enacted by a duly organized and constituted legislative body.

Tax Increment Financing (TIF) --- Financing secured by the anticipated incremental increase in tax revenues, resulting from the redevelopment of an area.

GLOSSARY

Tax Levy --- Total amount of tax certified by the City.

Tax Rate --- The amount of tax stated in terms of a unit of tax for each \$100 of assessed value of taxable property.

Taxes --- Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Third Class City --- All cities and towns in the State of Missouri containing three thousand or more inhabitants, not having adopted its own charter form of government.

Transmittal Letter --- A message prepared by the City Administrator explaining the annual proposed budget, articulating the strategies and budget packages to achieve the City's goals, and identifying budget impacts and changes. Also known as Budget Message.

Unqualified Opinion --- The term used to denote the highest level of assurance in the auditor's judgment that the financial statements are fairly presented in accordance with GAAP.

Unreserved Fund Balance --- The portion of a fund's balance that is not restricted to be used for a specific purpose and is available for appropriation.

User Fees --- The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Vehicle & Equipment Replacement Fund --- A fund established to provide funds for future replacement of governmental

vehicles and equipment. This fund is funded by a transfer of funds from the general fund and is equal to prior year depreciation.

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